



Recreation and Parks Master Plan

Final Report



Prepared by:



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1.0 EXECUTIVE SUMMARY - THE FINISHED PUZZLE

Imagine the experience on a perfect Red Lake day ten years from now ... attending a sports tournament with your children at the multi-plex and then heading over to have lunch at a café and then do some shopping or attending an outdoor cultural event at Centennial Park and then heading to the skate park for the afternoon.

Imagine the experience five years from now ... joining your seventy year old mother in a yoga class at the mutli-plex. At the front desk, a dozen preteens are checking in for an after-school basketball clinic and in the leisure pool, volunteers are working with participants in the new program for people with disabilities.

Imagine the experience three years from now ... perennial flowers in the parks. A neighbour strolls on the trails that connect the inner community and a teenager waves as he passes on his bike returning home from a day at Rahill Beach.

The Municipality of Red Lake Recreation and Parks Master Plan incorporates strategic directions and recommendations for the Municipality and each of its distinct communities. To accomplish this initiative the Municipality developed a meaningful public engagement program. The public shared their passion and spirit for the community and identified their recreational and cultural needs for the future. The recommendations contained within this Recreation and Parks Master Plan support healthy active living for all residents, recreational and cultural opportunities and experiences for residents, businesses and visitors. The Recreation and Parks Master Plan study was comprised of 3 phases:

- (1) Initiation Phase - Background Research
- (2) Draft Phase - Program Development
- (3) Final Phase - Master Plan

The following vision statement and guiding principles which is the spirit and passion of the Municipality of Red Lake was developed through community participation and the sharing of thoughts and dreams by individuals within the community.

Vision

The Municipality of Red Lake's parks, open spaces, cultural and recreational opportunities give life and passion to our community and successfully merge the natural and built environments. Recreation and Culture connect people to place, self, and others. Red Lake residents will treasure and care for this legacy, building on the past to provide for future generations.

Guiding Principles



Excellence

A full spectrum of diverse, high-quality parks, recreation facilities, and excellent education programs bring joy, fulfillment and growth to the lives of our community.

Stewardship

Our community values and cares for open spaces and resources, recognizes and respects the intrinsic values of the built and natural world for the children of our future.

Connected system

The Municipality has an interconnected system of trails, parks, and streams that are well protected and ecologically healthy.

Inclusive

All residents within the various communities of the Municipality of Red Lake have access to, feel safe and are welcomed into the public facilities.

Health

Parks and recreation will contribute to preventive health care and preventive public safety by promoting physical, mental, and social well being.

Essential Element

The Municipality's parks, recreation facilities and programs are essential elements that create liveable, dynamic and economically vibrant communities.

Community Involvement

Residents are involved and participate in the planning, development and programming of the Municipality's parks, cultural, recreation programs and natural resources.



This report outlines the population and socio-demographic characteristics of the Municipality of Red Lake in detail. In summary, the urban-rural population mix is not diverse and the population is older than the rest of the Province of Ontario as a whole. Permanent residents are largely employed in the mining sector, and earn higher incomes than the Provincial average.

The Needs Assessment reflects the community context, service trends, and input of those who participated in public meetings, interviews, focus groups and surveys. It is documented in detail in Section 6 and Appendix A and then applied in Section 8.

The table that follows summarizes strengths and weaknesses of existing parks and recreation services.

Strengths and Weaknesses of Current Parks and Recreation Services	
Strengths	Weaknesses
The residents of the Municipality of Red Lake	Aging, energy drain and staff allocation and spreading out of a good supply of well maintained built indoor and outdoor recreation facilities that meet many active recreational needs and interests
Dedicated staff	Too many separate but similar groups requiring volunteers.
Excellent Golf course within the Municipal limits	Absence of an overall asset replacement fund
Airport services	Competition for scarce financial resources by separate but similar groups.
MNR training centre in the Municipality	Use of facilities for purposes other than those for which they were designed.
A wide variety of regionally interesting and notable cultural attractions.	Absence of an overall marketing plan for cultural attractions.
Desirable and well designed heritage infrastructure.	Many attractions operating within a small permanent population market.
Excellent potential areas of growth in Centennial Park and Rahill Beach	Very limited staff resources to support volunteer and community initiatives.
An attractive natural setting and other points of interest, which contributes to the “destination” identity of the area.	Over supply of some outdoor facilities.
An excellent supply of natural recreation spaces	Limited development of area accommodation and restaurant services to support the tourism market that is not tied to fishing or camping.
Trails, waterfront, lakes and rivers.	A number of small facilities that don’t meet current recreational “standards” but which nevertheless do serve a local community.
Several planned or potential trail developments in the Area and some coordination in trail planning and development.	Need for better communication and marketing of facilities and programs.
Strong working relationships among recreation Volunteers.	Number of non-permanent residences (contractors)
Strong working relationship with Goldcorp Inc. and school boards	No annually updated maintenance plan
Willingness to pursue services in one localized area	Limited resources to upkeep all of the parks, gardens, beaches and facilities



In moving forward, this project will be *unique* in bringing multi-distinctive disciplines together for the first time in rural history. We came across a phenomenal opportunity to combine: **EDUCATION - RECREATION - HEALTH SERVICES**. This will be a platform template for rural communities to share in energy savings, building costs, programs and maintenance costs. There have been numerous studies and research that provide documentation that health costs are lowered through the benefits of recreation and culture. The forming of partnerships to utilize tax dollars and grants at all levels of government is also another way of changing the current structure of thinking. This opportunity will break new ground for the future of rural communities and more specifically the future of the Municipality of Red Lake.

The following pages summarize the top ten recommendations of the Recreation and Parks Master Plan. The rationale and details for these recommendations is documented within the body of the report.

Recommendation 1

Design and Construct a new multi-use complex to LEED Silver Certification standards consisting of ice surfaces, pool, gym, running track, programmable rooms and rental space for business.

Recommendation 2

Form a committee of Council including representation from the Hospital, Goldcorp Inc., Health Services, Confederation College, YMCA, Provincial and Federal Governments and the community with an aim to strengthening community partnerships and access to funding sources in support of the facilities and programs recommended in this Plan.

Recommendation 3

To create a premier park at Rahill Beach by designing a water theme park and environmental exploration park in partnership with MNR, to design Kinsmen Beach to a natural setting and no longer maintain Cochenour and Sandy Point Beaches.

Recommendation 4

To create a single data base of community activities and festivals that links each community group and cultural organization.

Recommendation 5

To reorganize programming for the existing recreation centre, community parks and gardens that represent community needs.

Recommendation 6

That new signs depicting the Municipality of Red Lake be used to identify all recreation facilities, parks, open spaces and trails to build community spirit and recognition of one Municipality.

Recommendation 7

That a policy be adopted for removal of trees in the Municipality (tree-cutting bylaw) and that a program be instituted for vegetative replacement to preserve, protect, enhance, and restore natural resources within the parks and open spaces.

Recommendation 8

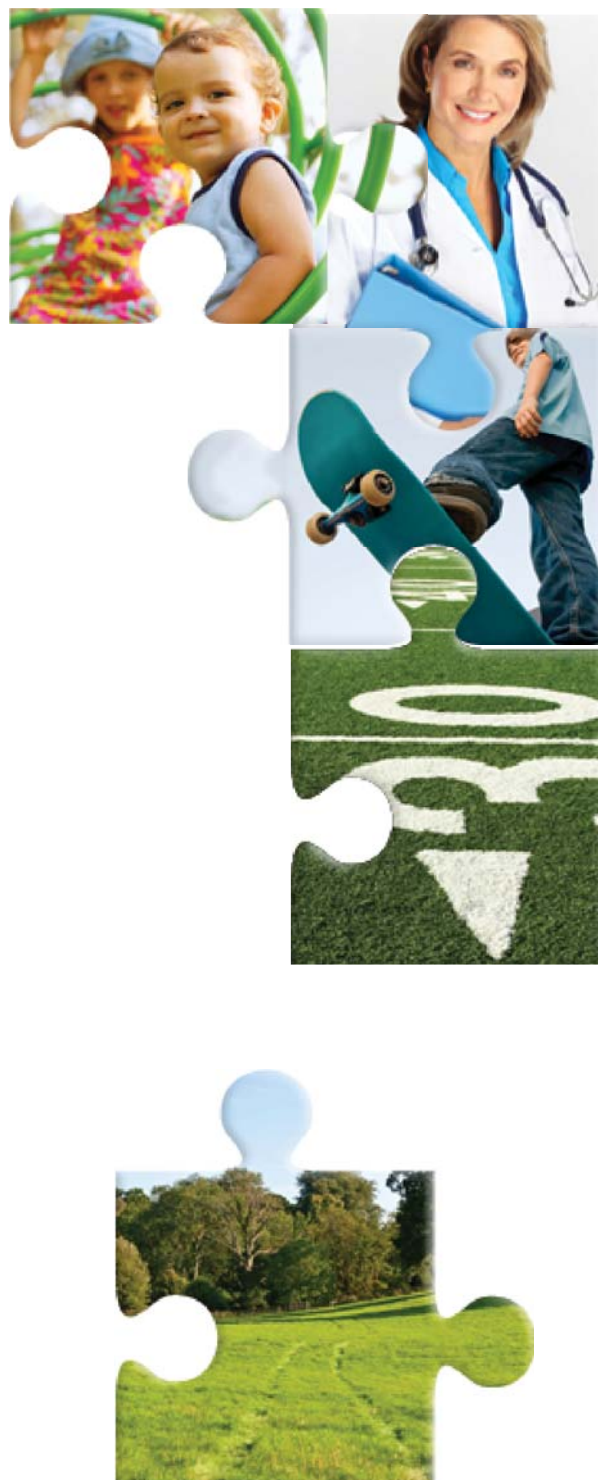
To develop an asset replacement fund for recreation, parks and cultural facilities.

Recommendation 9

Restructure the organization to 'Community Services' in order to incorporate the broader mandate outlined in section 5.3 Staffing Recommendations and that the Parks and Recreation Department be re-named to Department of Recreation, Parks and Culture; to align resources to meet the needs for new facilities, programs and services.

Recommendation 10

Prepare an annual report card to illustrate progress of the recommendations contained within the Plan. The report card would precede the annual budget process.





2.0 INTRODUCTION TO DEVELOPING THE PIECES FOR PLANNING

The Municipality of Red Lake Recreation and Parks Master Plan is an initiative of Municipal Council that represents and is composed of a number of distinct communities, each of which is respected for its individuality and uniqueness. This timely and important project incorporates strategic directions and recommendations for each of the communities and the Municipality as a whole. The recommendations contained in the Recreation and Parks Master Plan support healthy active living for all residents, and recreational and cultural opportunities and experiences for residents, businesses and visitors.



2.1 The Planning Process

In the fall of 2009, the Municipality of Red Lake retained consultants Passion Productions and iPLANcorp to create a Master Plan for Recreation and Parks in the Municipality of Red Lake for the next 10 years. This comprehensive Recreation and Parks Master Plan included significant public involvement so the puzzle (strategic plan) is one that the citizens of the Municipality of Red Lake can easily follow and implement.

The work involved in developing the Recreation and Parks Master Plan included:

- The formation of a Master Plan Advisory Committee
- Regular meetings with and presentations to the Master Plan Advisory Committee
- Background Data Collection:
 - Recreation program enrolment and capacity information
 - Official Plan
 - Strategic Plan
 - Accessibility Plan
 - Zoning By-law
 - Park Usage By-law
 - Proposed Growth Plan for Northern Ontario, October 2009
- Population Projection Charts
- Researching Staffing level charts
- Best Practices, Innovation and Trends



- Interviews
 - Mayor
 - CAO
 - Parks and Recreation Committee
 - Goldcorp Inc.
 - 3 Schools (Grade 5)
 - Municipal Council
 - Parks and Recreation Staff
 - Municipality of Red Lake Staff
 - High School
 - Cross County Ski Club
- Public Survey and Questionnaire
- Public Open House
- Interim Reports
- Stakeholders Meetings
- Parks and Facilities Capital Assessment Report
- Public Engagement Report
- Preparation of Draft Recreation and Parks Master Plan Report and draft recommendations
- Presentation of Final Draft Report to community
- Presentation of Final Report to Council
- Mayor and Council
- Brian Anderson, Chief Administrative Officer
- Kaveh Etezadi, Operations Superintendent
- Michel Labonte, Parks & Recreation Supervisor
- Passion Productions
- iPLANcorp

2.2 Collaborative Effort

The development of the Recreation and Parks Master Plan is a direct result of a collaborative effort involving Municipality of Red Lake Council and staff in partnership with community stakeholders and residents.

Recreation and Parks Master Plan working group members, include:

2.3 What is a Recreation and Parks Master Plan?

- Blueprint for development
- Organizes site uses
- Flexible plan
- Comprehensive Approach

2.4 Why is a Recreation and Parks Master Plan Needed?

- Focuses efforts and opinions
- Provides comprehensive views
- Saves time and money
- Accomplishes program goals
- Coordination “tool”

2.5 What are the Objectives of the Recreation and Parks Master Plan?

- To develop a “Vision” and implementation plan for the delivery of Recreation and Parks Services in the Municipality of Red Lake
- To coordinate and conduct a comprehensive, innovative, and inclusive public consultation process
- To identify trends and best practices in the field of recreation and parks and in other communities of similar size and geography that are, or might be expected to, affect Red Lake
- Identification of existing local initiatives which represent best practices in the recreation and parks field
- Based on the analysis, to make recommendations for recreation and parks service delivery, community partnerships and facility allocation and development in Red Lake
- To make recommendations regarding the provision, distribution, and timing of development of recreation and parks facilities in the Municipality of Red Lake for the short and long term
- To integrate the guiding documents and principles into the recommendations regarding recreation and parks facility allocation and development
- To recommend a monitoring strategy that will allow Municipal Staff to evaluate the implementation of the Recreation and Parks Master Plan
- To recommend tools and processes to review physical inventory and current local trends in programs and services and make recommendations for change if required
- To review and recommend refinements if necessary, in existing models and tools used to analyze and evaluate levels of service
- To review current staffing levels, roles, responsibilities, and administrative structure of the Parks and Recreation Departments, compare them with at least 2 similar sized communities and provide recommendations with respect to the future resource allocation and structure required to implement the Master Plan

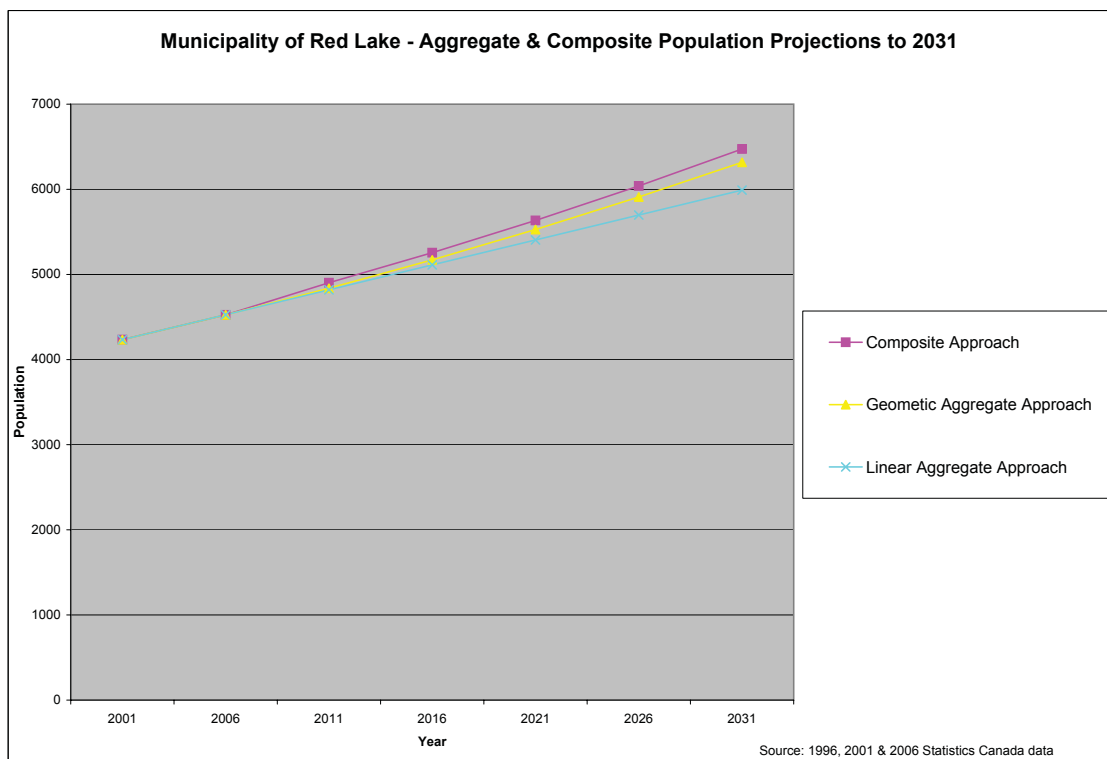


3.2 Composite Approach

The composite approach to population projections, also known as the component approach, incorporates information regarding the nature of the process which gives rise to population change. Population change is the result of the interchange between four components: births, deaths, in-migration and out-migration. The composite approach treats each component separately and incorporates them into a demographic balance equation which predicts future population. 1996, 2001 and 2006 Statistics Canada data was used for these projections.

Composite Approach

Year	2001	2006	2011	2016	2021	2026	2031
Population	4235	4525	4902	5255	5634	6039	6473



WHAT DOES THIS MEAN FOR PARKS AND RECREATION?

In all three approaches to population projections the population of the Municipality of Red Lake is projected to increase in the coming years. When population is increasing this means that the need for parks and recreation facilities and programs will also increase. To determine what types of programs are needed in the future it is important to break down the population projection into age and sex categories; this has been done in the next section.

3.0 POPULATION PROJECTION AND ANALYSIS

Population, growth and composition of a community have a large impact on parks and recreation facilities needed. Population forecasting helps determine if existing capacity is sufficient to meet future needs and demand.

3.1 Trend Extrapolation

Trend extrapolation approaches to population forecasting are also referred to as aggregate approaches. The technique calls for identification of a trend, and the extrapolation of that trend into the future on the assumption that past behavior is a good predictor of future behavior. Two types of aggregate approaches are used below based on 2001 and 2006 Statistics Canada data.

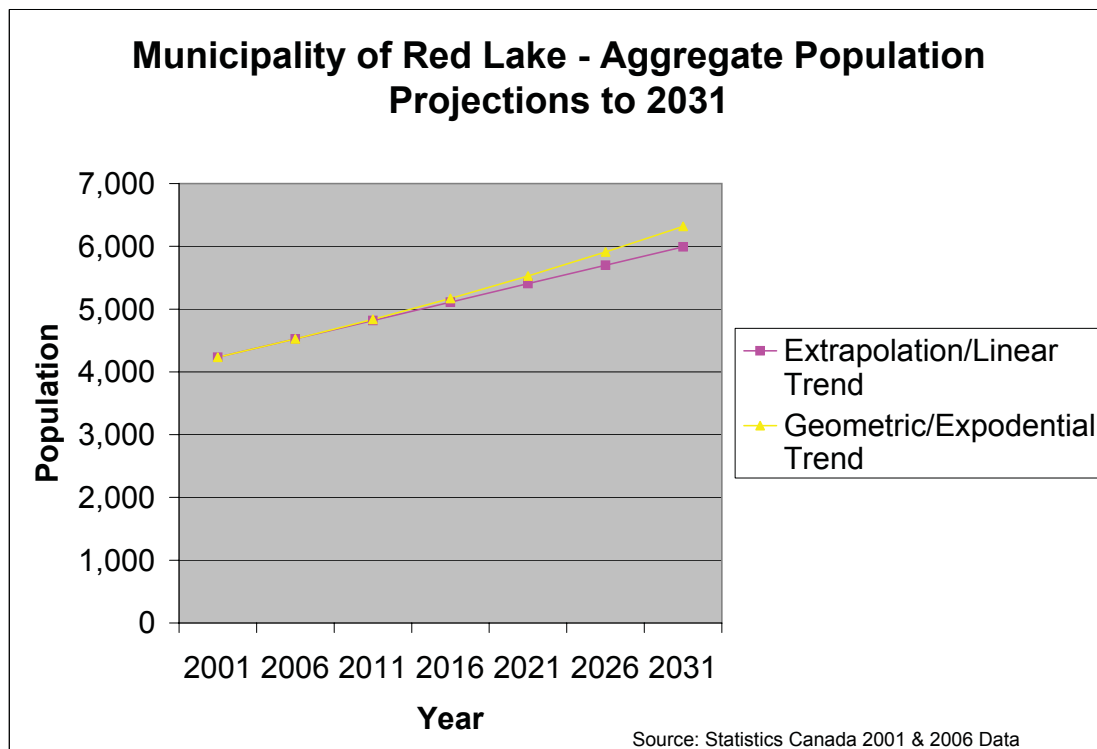
The linear trend case is the simplest, and assumes a perfect linear increase in population with time. In other words the increment to total population is constant for equal periods of time. The geometric trend case assumes a yearly percentage increase in population that remains constant while the population base is increasing. This gives rise to an exponential growth curve, as an increasing base means the size of the increment each year is also rising.

Linear Trend Extrapolation

Year	2001	2006	2011	2016	2021	2026	2031
Population	4,233	4,526	4,819	5,112	5,405	5,698	5,991

Exponential Trend Geometric

Year	2001	2006	2011	2016	2021	2026	2031
Population	4,233	4,525	4,837	5,171	5,528	5,909	6,317



3.3 Employment Based Approach

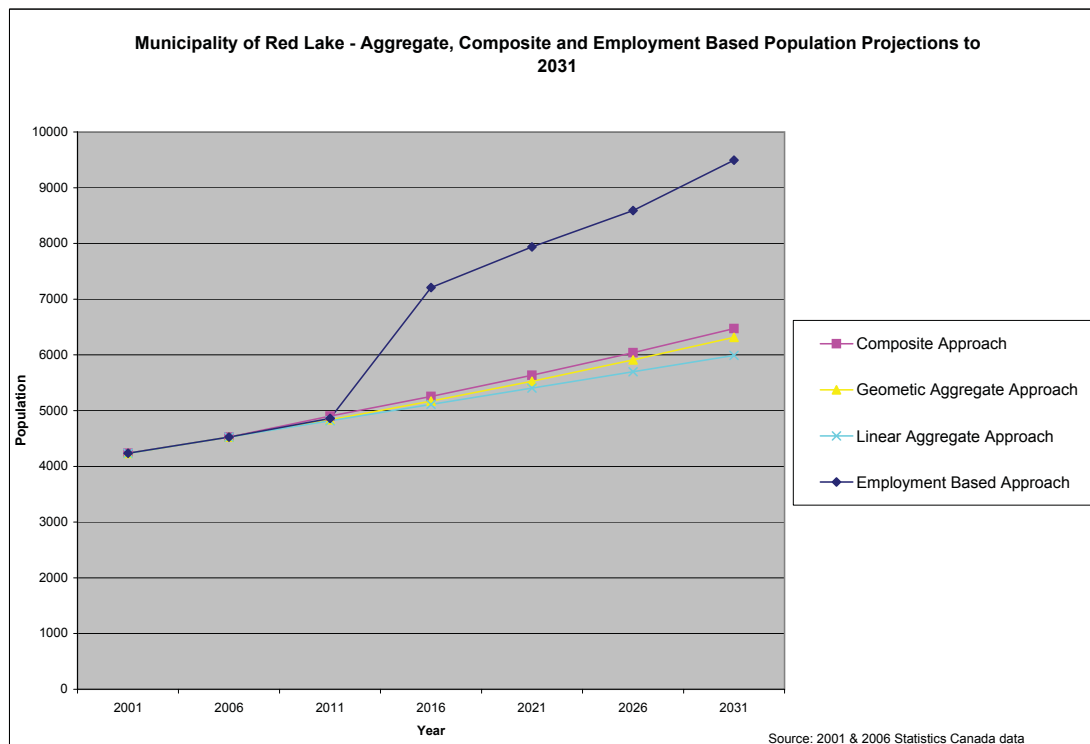
The following population projection is based on 2006 Statistics Canada demographic data, but unlike the previous approaches to population projections it is also based on economic data, as employment forecasts are the driver of population shifts in this approach, which and has been completed by the Municipality of Red Lake's Economic Development Office.

The employment driven population projection is based on current projects underway not on speculation. Forecasting is done on trends and is very conservative. The Municipality of Red Lake's major industry and trends in annual employment increase reflect that a new mine can be expected to be built within the next 4 to 5 years. No decrease in the global demand for gold is foreseen, at least for the next 20 years, the global market for gold is in a "boom" that will not "bust," as the global demand for gold is too great. Given that there are 40 mining exploration firms currently active in the Municipality of Red Lake, it is very likely that the Municipality will see at least 5 new mines in the next 20 years.

The equation used in this approach is tested and provides to be very accurate for mining communities. It is first and foremost based on the number of new mining projects and the direct and indirect employment increase such projects would generate. Then it factors in family sizes and accounts for both single individuals and contracted non-permanent employees.

Employment Based Approach

Year	2001	2006	2011	2016	2021	2026	2031
Population	4235	4525	4859	7207	7938	8590	9493

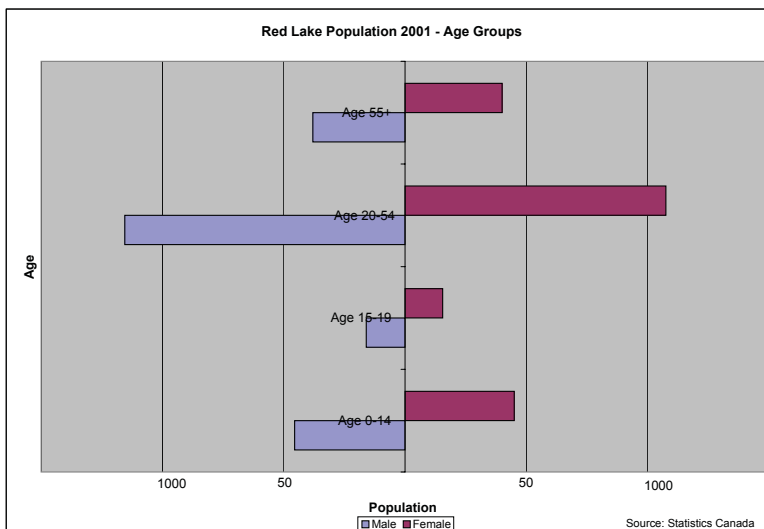


WHAT DOES THIS MEAN FOR PARKS AND RECREATION?

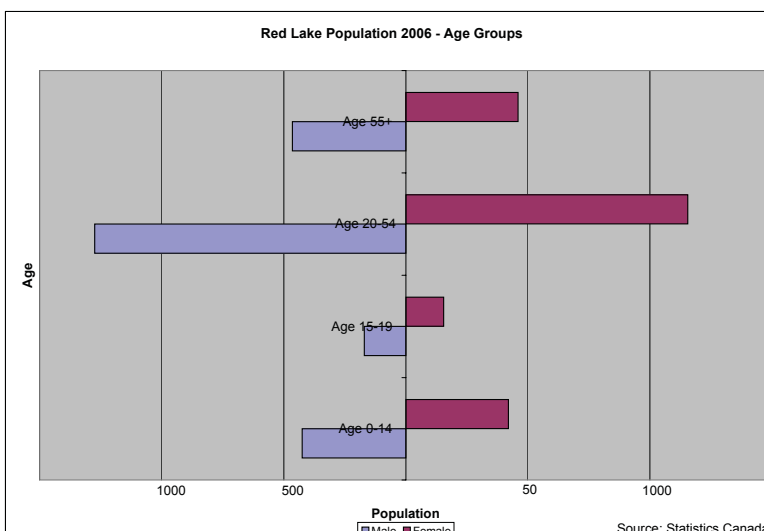
When the population projection uses economic indicators as the driving factor for population growth, in the long term the population growth for the Municipality of Red Lake is much greater. This means that the need for parks and recreation facilities and programs will also be much greater.

3.4 Population Age & Sex

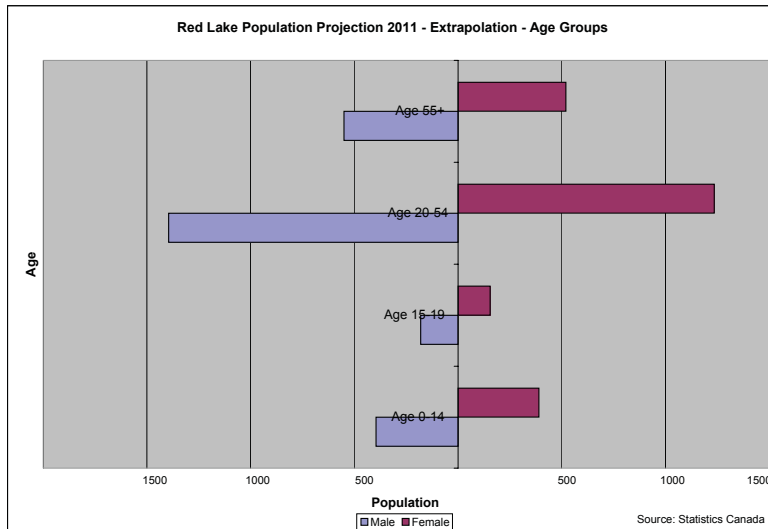
So far the population projection approaches can be considered crude, as they are computed for the population as a whole and not specific to gender or age groups. In other words the previous population projection approaches do not identify the “at-risk” populations for demographic events but rather focus on total population. Using 2001 and 2006 cohort data from Statistics Canada, a linear aggregate approach is used to project what Red Lake’s age-sex composition will look like into the future.



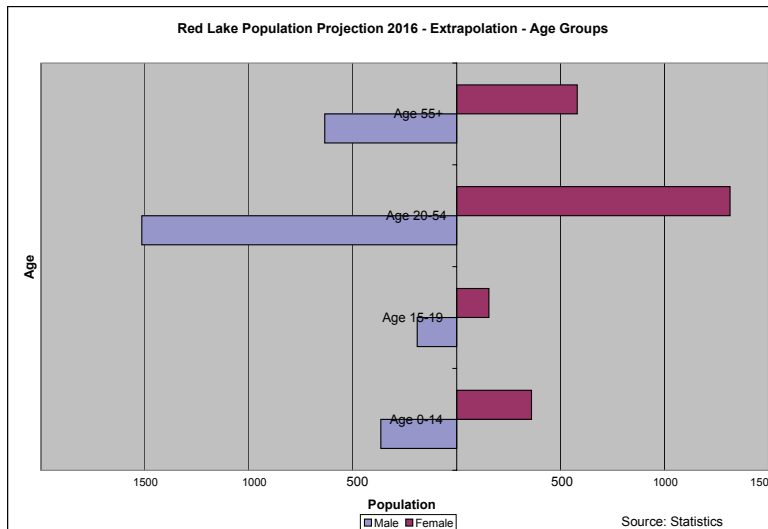
Age	Male	Female
Age 0-14	455	450
Age 15-19	160	155
Age 20-54	1155	1075
Age 55+	380	400



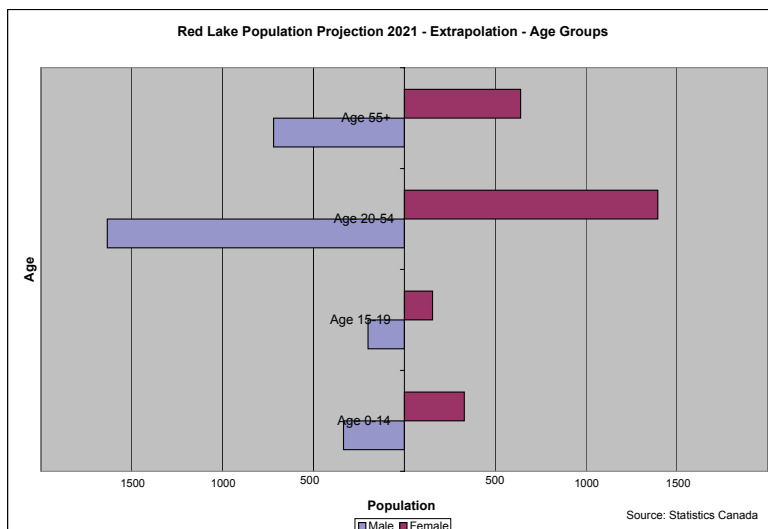
Age	Male	Female
Age 0-14	425	420
Age 15-19	170	155
Age 20-54	1275	1155
Age 55+	465	460



Age	Male	Female
Age 0-14	395	390
Age 15-19	180	155
Age 20-54	1395	1235
Age 55+	550	520



Age	Male	Female
Age 0-14	365	360
Age 15-19	190	155
Age 20-54	1515	1315
Age 55+	635	580



Age	Male	Female
Age 0-14	335	330
Age 15-19	200	155
Age 20-54	1635	1395
Age 55+	720	640

WHAT DOES THIS MEAN FOR PARKS AND RECREATION?

The age-sex specific population projections show an aging population as indicated by the increasingly top-heavy population pyramid into the future. This means the need for recreation programs geared towards 20-54 year olds and 55 and older individuals will increase in the coming years, while the need for recreational programs for 0-14 year olds and 15-19 year olds is likely to decrease or stay stagnant. The age-sex specific population projections also show a future population that consists of more males than females in all age categories, which means most recreational programs will most likely be geared towards male participants.



3.5 Non-permanent Residences

According to the 2005 Red Lake Mine Sustainability Report from Goldcorp Inc. the workforce of the mine was comprised of 552 contractors. Most of these contractors work and live in Red Lake, for extended periods of time, until the work is done at which point they move back to a nearby Municipality or City where their families live permanently. There are also many contractors who "fly in and fly out" of Red Lake on a rotational schedule. For example, some of these contractors work for 2 weeks & go home for 10 days, and some work for 1 month & go home for 2 weeks. Since these contractors are from another locality who have work or study that causes them to live part-time in the Municipality of Red Lake they are considered non-permanent residences of the Municipality of Red Lake. These individuals are not reflected in the Statistics Canada data and hence the previous population projections.



WHAT DOES THIS MEAN FOR PARKS AND RECREATION?

The non-permanent residences will still use park and recreation facilities, even if it is for only several months of the year.

4.0 EMERGING TRENDS IN PARKS AND RECREATION



Consider this. Eight hours a day kids are plugged into computers, ipods, phones and television. We are set to be the first generation to outlive our kids due to obesity. Online learning instead of classroom instruction, as methods of education changes. “Staycations,” not vacations. “Precycling,” not recycling. Sustainable energy and green roofs. These are some of the trends for the near future that we will discuss in this section.

As professionals we tend to focus on the world in which we work. If we look outside the box, we discover that what we do is influenced by continuously changing demographics, marketing, real estate markets, educational systems, economic conditions and facility designs. These factors directly impact one another and create patterns for change. As providers of parks, recreation and culture, understanding influences that lead to future trends opens the doors of opportunity. However, every community is different. While trends analysis provides planning support for parks and recreation, it is the voices of the community that will inform detailed parks and recreation decisions. This next section presents examples of what we will see more of in the future.

Based on current information, several trends warrant consideration in the development of a Recreation and Parks Master Plan for the Municipality of Red Lake.

Seven types of trends that influence Parks and Recreation are listed below:

- | | |
|--------------------------------|---|
| 1 Demographic Trends | 5 Environmental and Sustainability Trends |
| 2 Leisure Participation Trends | 6 Connectivity |
| 3 Tourism | 7 Economic Trends |
| 4 Preventative Health Care | |

The research is based on the following sources:

- The active Healthy Kids Canada. Report Card on Physical Activity for Children and Youth, 2009
- Shields, Margot. Measured Obesity: Overweight Canadian children and adolescents, 2005
- Sport, the Voluntary Sector and the Canadian Identity
- Ifedi, Fidelis. Sport Participation in Canada, Published by Statistics Canada, 2005
- American Recreation Coalition. Recreation Outlook, 2009
- Recreation and Parks, Essential for Quality of Life 2009
- Randall Conrad and Associates, 2006

4.1 Demographic Trends

Population composition, diversity and future growth have a large impact on the parks and recreation facilities needed in the Municipality of Red Lake.

Increasing Ethnic Diversity

The following ethnic diversity information is from 2001 & 2006 Statistics Canada data for the Municipality of Red Lake:

Ethnic Group	Male	Female	Total
Aboriginal Identity	235	295	530
Black	15	10	25
Filipino	10	5	15
Caucasian	1900	1765	3665
Total	2160	2075	4235

Ethnic Group	Male	Female	Total
Aboriginal Identity	260	305	565
South Asian	10	0	10
Latin American	35	30	65
Caucasian	2015	1870	3885
Total	2320	2205	4525

From 2001 to 2006 total ethnic diversity has increased in Red Lake, as minority groups represented 13.44% to 14.14% of the total population. This equates to a 0.7% increase in ethnic diversity over the 5 year census period. If we extrapolate this trend into the future, ethnic diversity is expected to continue to increase.

Ethnic Diversity Projection	2001	2006	2011	2016	2021
Ethnic Minorities as % of Population	13.44%	14.14%	14.84%	15.54%	16.24%

WHAT DOES THIS MEAN FOR PARKS AND RECREATION?

Increasing ethnic diversity leads to an increasing range of needs for recreational programs and activities. Parks and Recreation facilities, services and programs should cover the needs of all groups of people within the Municipality.

4.2 Leisure Participation Trends

Online Learning



Trends show that more students are learning online. New hybrid online programs are emerging which allow students to enrol online. This leads to the reduction of connecting with others of similar values and needs through a physical location. Shaping this trend are the number of kids that are not successful in traditional brick and mortar schools, including specialized athletes, accelerated and gifted students, children affected by illness and rural students who may require more challenging academic curricula.

WHAT DOES THIS MEAN FOR PARKS AND RECREATION?

With an increasing trend of online learning, parks and recreation agencies have an opportunity to provide program rooms in recreation centres during daytime hours to generate revenue through rental fees and therefore the students can access and benefit through socialization, as well as through fitness and wellness activities that can be introduced and organized.

Activity Trends



Activity trends are changing from structured to casual participation and team to individual activities. Structured programs and activities like the two-hour per week; twelve-week sessions will give way to casual “drop-in” type activities. Our lifestyles at all ages are becoming too complex to accept structured activities during our non-work, non-school hours. Preferences have been shifting from organized team sports to individual, unstructured activities for both adults and youth. Canada’s national sport participation rate has dropped significantly over the past 13 years. In 1992 45% of the population, age 15 or older, participated in sports in 2005 this figure was 28%. However, Ontario’s overall participation in physical activity increased as people began taking part in non structured recreation.

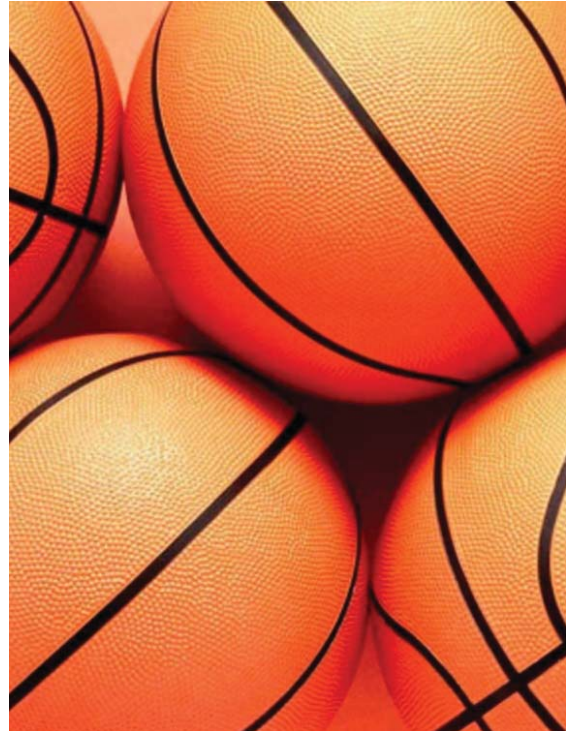
Activity Trends

Non-traditional work schedules, home-based offices and double income families are becoming more common which make it more difficult to make long term commitments to teams or on-going activities.

Structured programs for youth will remain important for many interest sectors (ice sports - swim lessons- outdoor team sports); however, there remains a majority of citizens, including youth who just want to do their own thing in their own time. Many also choose to play at a recreational and non-competitive level (e.g. shinny hockey, weekend league, etc.)

Values and interests have become more diverse.

As the understanding around the benefits of exercise to our healthy and well-being is growing, people are seeking ways to incorporate activity into their daily lives.

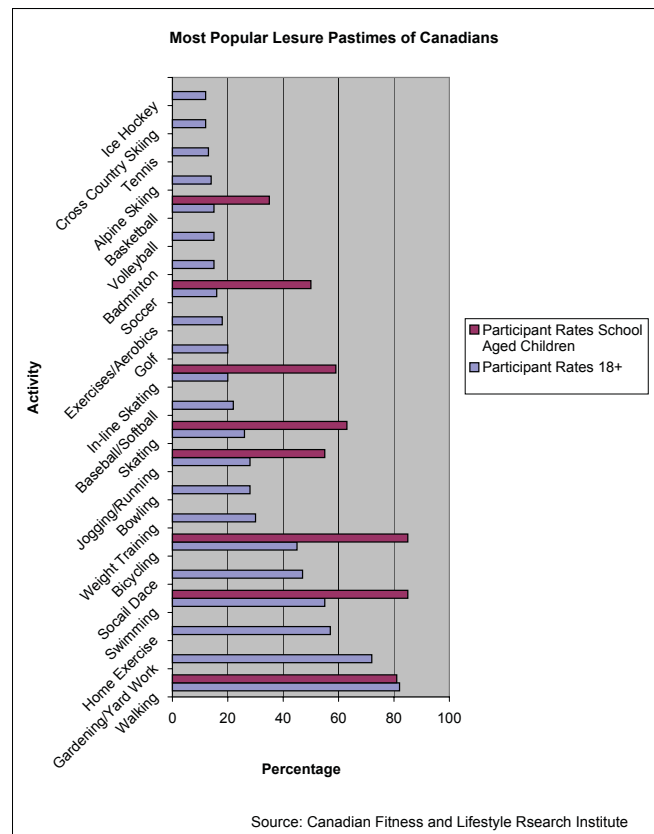
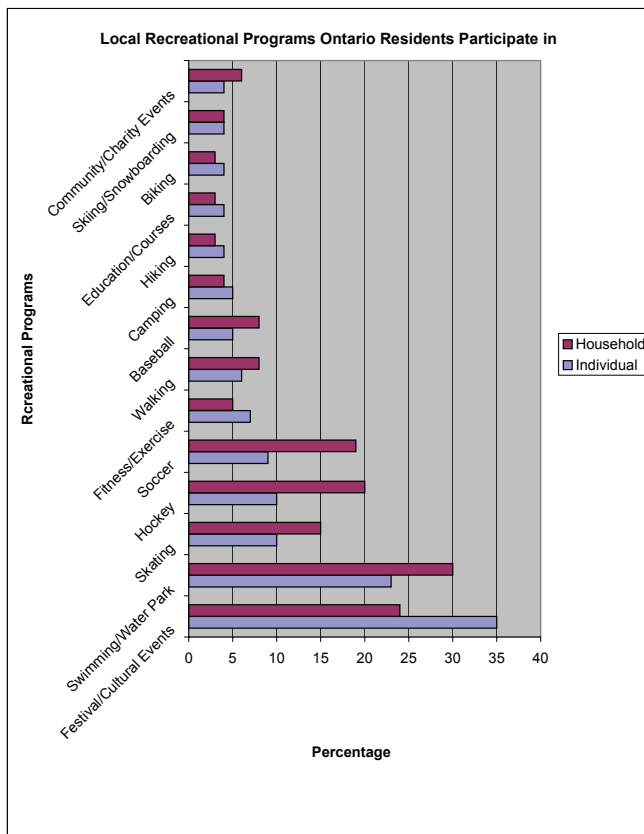


WHAT DOES THIS MEAN FOR PARKS AND RECREATION?

- To recommend a monitoring strategy that will allow Municipal Staff to evaluate the implementation of the Recreation and Parks Master Plan.
- Developing programs that do not require a long-term commitment are becoming more desirable.
- The composition, size, layout and operations of our facilities will require flexibility to respond to changing needs.
- A flexible and communicative approach to recreation planning will allow us to respond to needs and interest expressed by the community.
- Infrastructure that supports activity should be provided to encourage people to make healthy choices.
- Parks and recreation planning can help strengthen community linkages that encourage and support physical activity.
- People are looking for more condensed periods of activity that can be accessed at any time. Demands for non-scheduled uses like “drop-in” recreation are likely to increase.

Top Youth Activities Trend:

- Outdoor activities
- Biking, jogging, walking, and skate boarding
- Listen to music, watch movies, or use electronic devices
- Playing or practicing team sports
- Reading, studying while sitting outdoors
- Other sports, eg. golf, tennis
- Attending camps, field trips, outdoor classes
- Swimming, diving, snorkelling, etc
- Hiking, camping, fishing, etc



“Community volunteering” is declining

The recommended increase in the shift of department services from provider to facilitator will require a greater role by department staff to help organizations recruit and train FUTURE leaders and volunteers. Department sponsored clinics, community conferences and business /project planning workshops will be vital.

Volunteer programs offer opportunities for participation by community members, while providing the Municipality cost-effective solutions.

As our society ages and the proportion of 65+ individuals increase, the seniors Community should be considered as an untapped resource for much of the volunteer assistance that will be required in the future.

Between 1997 and 2000, the overall rate of volunteering in Canada declined from 31% to 27% and the average hours per volunteer increased from 149 to 162. This means fewer volunteers are working harder.



WHAT DOES THIS MEAN FOR PARKS AND RECREATION?

- Successful volunteer programs require a commitment and additional time from Parks and Recreation Department Staff. Organized, quality volunteer programs that are well advertised allow people to contribute to their community.
- Volunteer programs can include recreation programming, educational information development, stewardship and more.



4.3 Tourism

“Staycation”

Due to high gas prices, food prices and lodging costs, more Canadians are spending their two weeks vacation at home, seeking fun and interesting experiences within their own communities.

WHAT DOES THIS MEAN FOR PARKS AND RECREATION?

Based on the rising trend that Canadians are spending their two weeks vacation at home, it is a suggested solution that communities incorporate festivals as a component of community-based tourism development, adding vitality and enhancing the appeal of a destination. Community festivals offer diverse cultural and recreational experiences to residents and visitors while providing strong positive economic impacts.

4.4 Preventative Health Care

Obesity is not a new trend; family budgets are tight, buying healthy food, as well as paying for fuel to drive around town to participate in activities can be expensive. Consequently, sports and recreation programs are often cut from budgets. (Suggested solutions include: health systems, social services, corporate entities and community service agencies looking to share programs or services with park and recreation agencies. The relationship with health systems is vital in promoting wellness.)

- Public awareness of the health benefits of physical activity is rising. As a result health campaigns, the media and school programs are highlighting the benefits of physical activity in our lives.
- Current studies are revealing the health implications of sedentary lifestyles - showing that incidences of heart disease, stroke, certain types of cancer, type 2 diabetes, hypertension and osteoporosis may be reduced through participation in physical activity.

WHAT DOES THIS MEAN FOR PARKS AND RECREATION?

- Opportunities for recreation should be available to all segments of the community, regardless of age, gender, culture, or socio-economic status.
- Infrastructure that supports activity should be provided to encourage people to make healthy choices.
- Information about recreational opportunities through parks mapping, recreational guides, signage, etc. helps to show what opportunities are available.
- Current and future food concessions and vending machines should include healthy foods such as fruits, vegetables, non-fried foods etc.

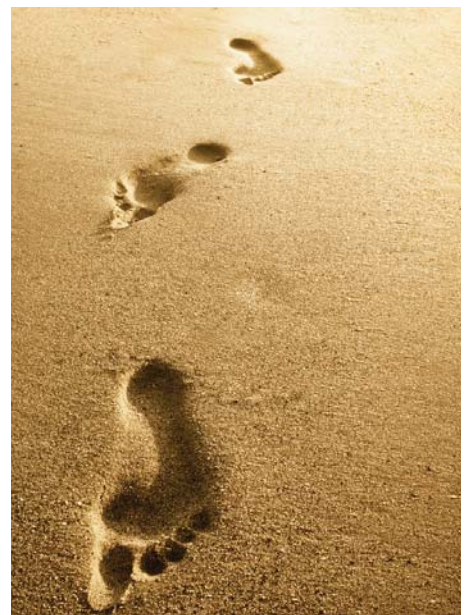


4.5 Environmental and Sustainability Trends

Environmental awareness is on the rise and people are looking for opportunities to participate in green-decision making and environmental protection. Recreation centres and park maintenance services require a considerable amount of energy and water resources. Budgets will focus on retro-fitting, renovating and building new facilities that include sustainable design.

WHAT DOES THIS MEAN FOR PARKS AND RECREATION?

- Infrastructure built to sustainable design (ie. Leadership in Energy and Environmental Design standards)
- Introducing youth to the importance of a “green” mission
- Consideration of the environmental value of future parkland
- Current technologies exist that reduce the energy consumption and carbon footprint of new or renewed recreation facilities
- Upgrade of any computerized irrigation systems that control water loss and usage based on weather and evaporation rates
- Educational information to help people recognize how parks and recreation are contributing to community stewardship.

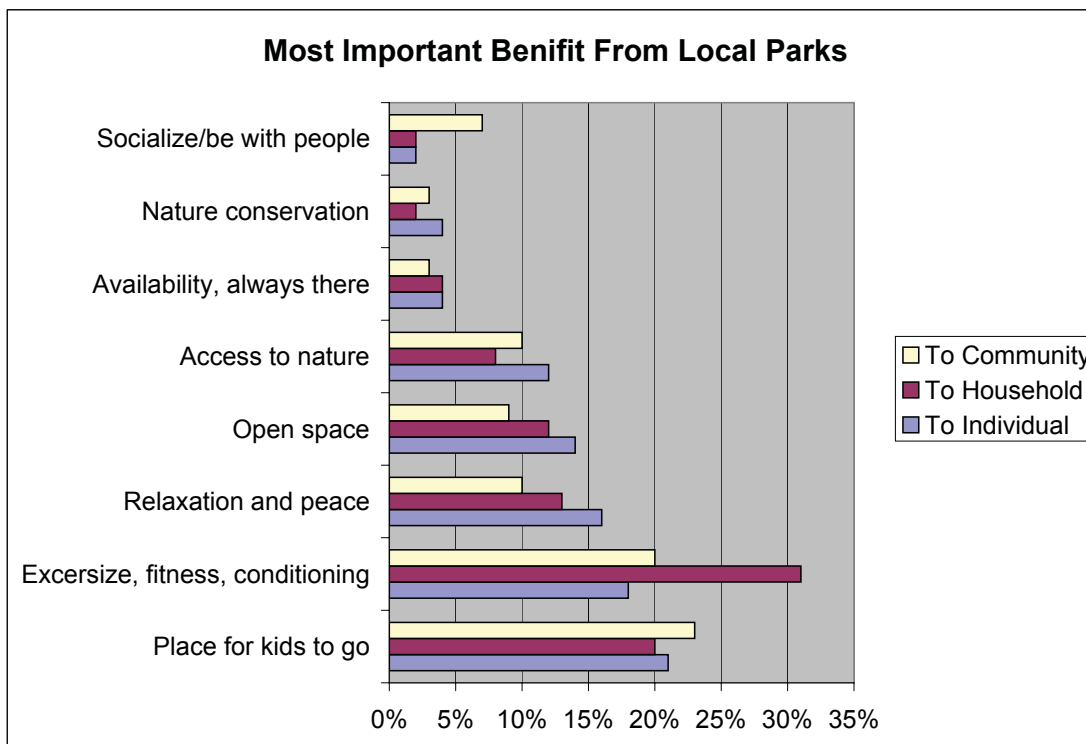


4.6 Connectivity

Creating connection means encouraging people in the community to take advantage of recreation and leisure opportunities available not just by car, but via trails, walkways and bike paths. (Suggestion solution, planning for connectivity)

Walking and biking are some of the most popular fitness trends. (Suggestion solution, planning for trails and bike path that connect)

- Trend that teenage girls are trending towards less time spent outdoors
- Rural Residents are far less likely than their urban counterparts to have a park within walking distance (planning for connectivity)
- Leisure is moving into the outdoors



WHAT DOES THIS MEAN FOR PARKS AND RECREATION?

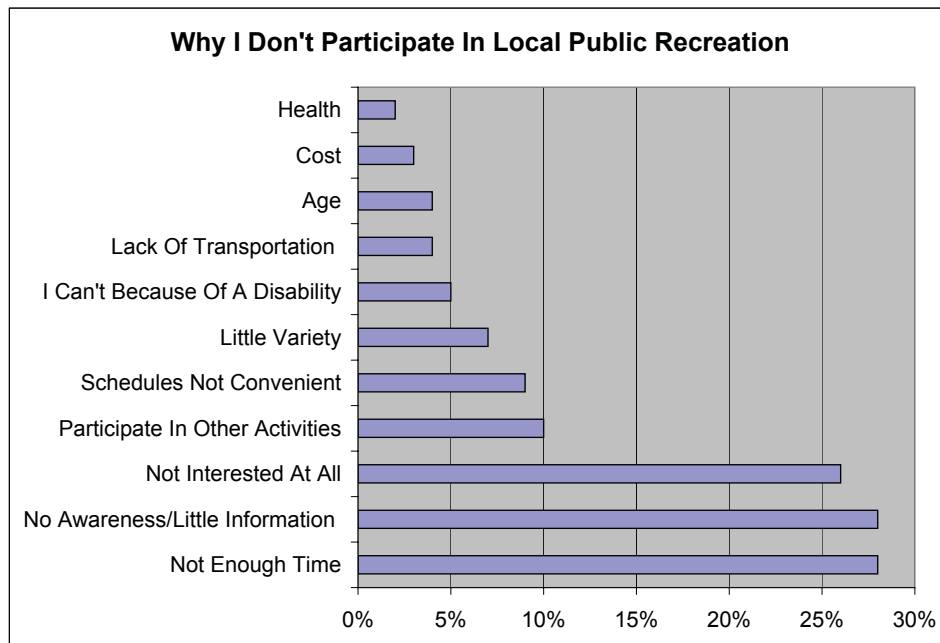
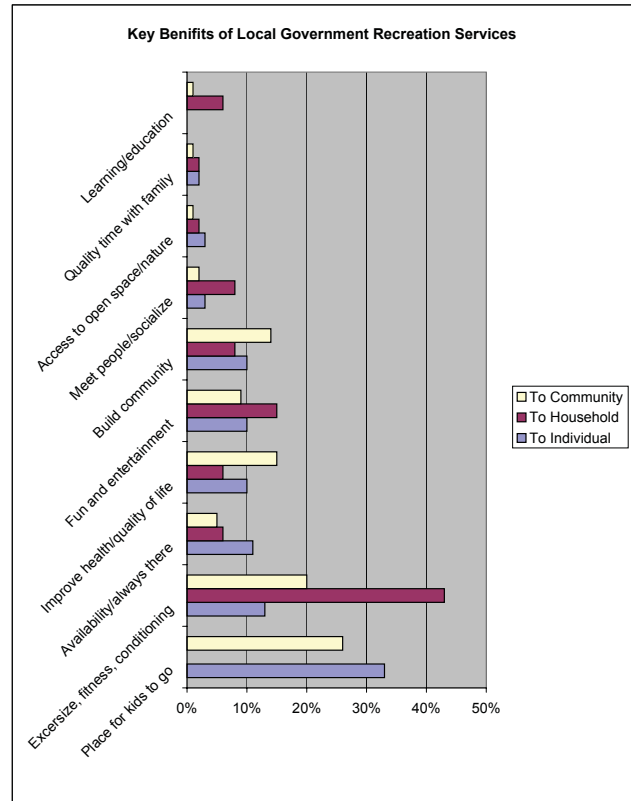
Providing recreational activities is the most expensive when an indoor facility and or structured programs are required. The outdoors offers a multitude of less expensive alternatives and it is showing. In recent times, there are more people walking, jogging, bird watching and enjoying nature than ever before. Sand lot, volleyball and outdoor basketball are growing in popularity and, where facilities are provided, hiking, cross-country skiing and all-terrain vehicle use are on the rise.

4.7 Economic Trends

In terms of economic trends at the provincial level, unemployment has increased time at home for many adults, a change that could well affect how kids spend time. Declines in household incomes, combined with the cost of electronic devices, games, and related services affect household ability to afford as much of these products as in the past.

- *Below the poverty line.* Residents living below the poverty line are less likely to take full advantage of local parks and recreation services (There is an onus on schools to serve the needs of families in poverty - and on all recreation leaders to partner with them)

The number of Ontario residents participating in public leisure activities is on the rise, although lower overall than park use. Social benefits such as building community spirit, having fun, meeting people and giving kids places to be actively engaged were also mentioned in the results.



The following chart is 2006 Statistics Canada data for the Municipality of Red Lake:

<i>Labour Force Activity</i>	<i>Male</i>	<i>Female</i>	<i>Total</i>
Total Population 15+	1,880	1,750	3,630
In the Labour Force	1,530	1,210	2,740
Employed	1,480	1,115	2,595
Unemployed	45	90	135
Not In The Labour Force	345	540	885
Participation Rate	81.4%	69.1%	75.6%
Employment Rate	78.7%	63.7%	71.7%
Unemployment Rate	2.9%	7.4%	5.1%

Participation rate -

Refers to the labour force, expressed as a percentage of the population 15 years and over excluding institutional residents.

Employment rate -

Refers to the number of persons employed, expressed as a percentage of the total population 15 years and over excluding institutional residents.

Unemployment rate -

Refers to the unemployed expressed as a percentage of the labour force.

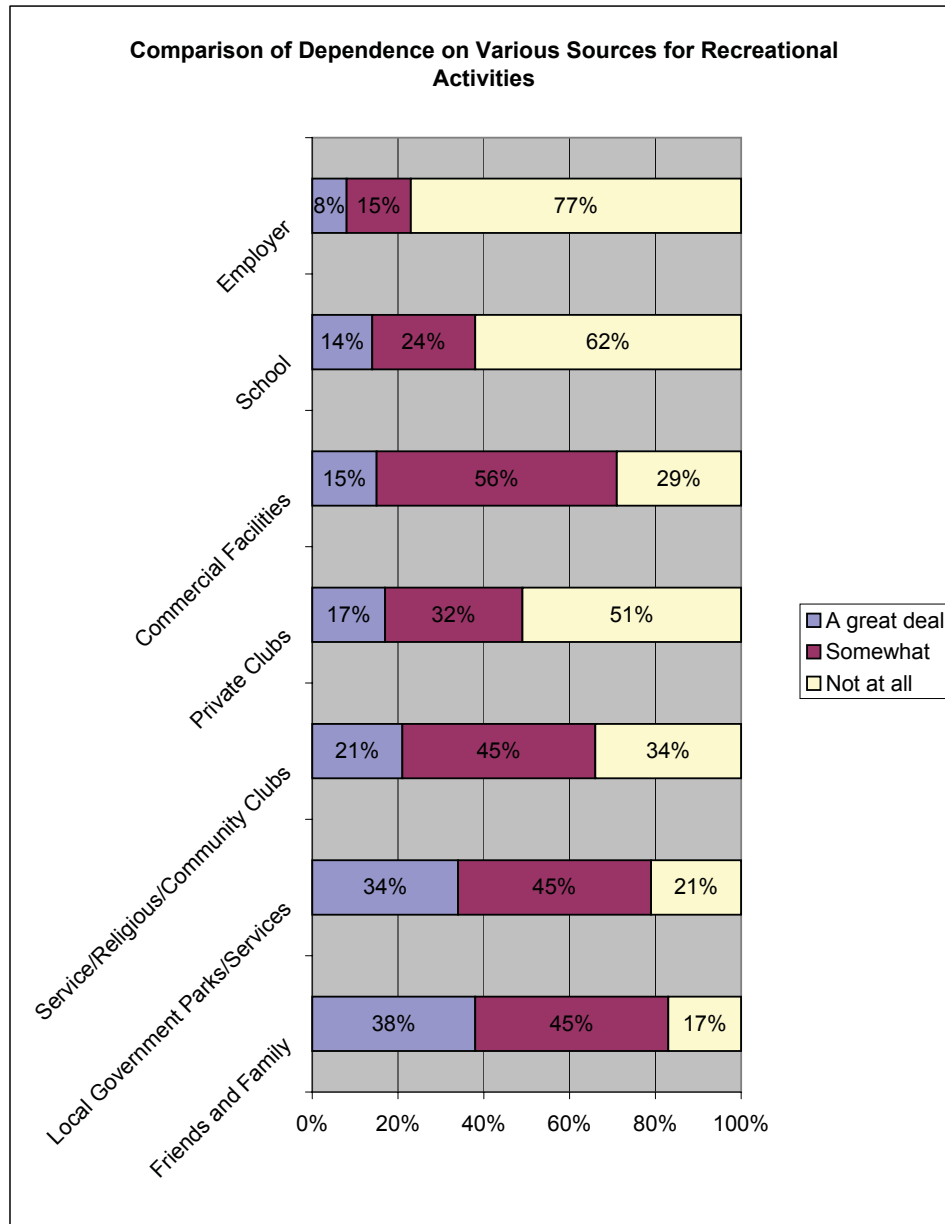
The reason the number of individuals in the labour force is larger than the number of employed individuals is because the former accounts for individuals who are self-employed. The reason the number of individuals not in the labour force is larger than the number of individuals unemployed is because the former accounts for such individuals as stay at home parents.

The following chart is 2006 Statistics Canada data for the Province of Ontario:

<i>Labour Force Activity</i>	<i>Male</i>	<i>Female</i>	<i>Total</i>
Participation Rate	72.5%	62.1%	67.1%
Employment Rate	68.1%	57.8%	62.8%
Unemployment Rate	6%	6.8%	6.4%

A quick comparison of two former tables shows, participation and employment rates in the labour force are much higher in the Municipality of Red Lake than in the rest of Ontario. Correspondingly, unemployment rates in the labour force are much lower.

Dependence increased on local government service.



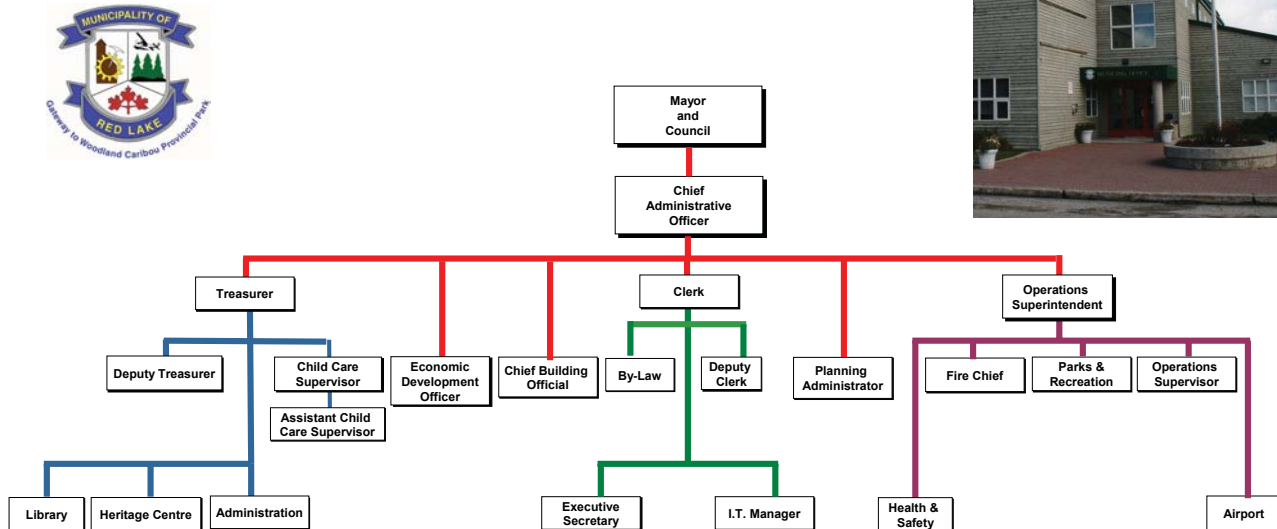
Where are Ontario residents most likely to turn for recreational activities? 55% of respondents rely a great deal on local government and community, non-profit recreation. This finding provides clear evidence for significant investment in community parks and recreation facilities by all levels of government.

In addition, 38% of survey respondents said that friends and family are important for recreation participation, suggesting that efforts at leisure education is making progress in enabling people to become more self-reliant in their recreation pursuits.

5.0 EXISTING DEPARTMENT RESOURCES

5.1 Staffing Level Review

Below find a table of the Municipality of Red Lake's staffing structure:



5.2 Staffing Level Research

Find outlined below the staffing structure of local municipalities, which are a comparable size to the Municipality of Red Lake:

Town of Iroquois Falls - Population 4,792

Departments & Staff

Mayor and Council

- Director of Recreations
- Clerk Administrator
 - Administrator
- Finances
 - Treasurer
- Public Works
 - Director of Public Works
- Bylaw / Planning
 - Chief Building Official
 - Planning Officer
- Fire
 - Fire Chief

Department of Parks, Recreation and Culture

Director of Parks, Recreation & Culture

- Recreation Supervisor
- Team Leader
 - Program / Services
- Team Leader
 - Program / Services

Town of Central Huron - Population 7,806

Departments & Staff

Mayor and Council

- Administration
 - CAO
 - Clerk
 - Deputy Clerk
- Treasury
 - Treasurer
 - Finance Supervisor / Deputy Treasurer
- Roads Public Works
 - Manager PW
- Building, Planning and Zoning
 - Manager
- Recreation and Facilities
 - Manager
- Utilities
 - Manager
- Animal Control Services
 - Animal Control Officer
- Protective Services
 - Property Standards Officer
 - Municipal Law Enforcement Officer
 - Animal Services

Department of Recreation and Facilities

- No programs

- Manager of Recreation and Facilities
 - Facilities Staff



Township of Southgate - Population 7,107

Departments & Staff

Mayor and Council

- Clerks Department
- Finances / Taxes
- Planning & Land Use
- Building
- Transportation & Public Safety
- Environmental Services

Department of Parks, Recreation and Culture

Southgate Recreation Advisory Committee

- Mayor
- Facilities Supervisor
- Advisory Board

Town of Blind Rivers - Population 3,780

Departments & Staff

Mayor and Council

- Clerk Administrator
 - Treasurer
 - Payroll
- Public Works
 - Manager
- Culture, Parks & Recreation
 - Recreation Coordinator
 - Programmer
- Planning / Bylaw
 - Manager
- Tourism and Economic Development



Town of Espanola - Population 5,314

Departments & Staff

Mayor and Council

- Deputies Clerk & Treasurer
 - Administrative Assistant
- Deputy Clerk & Deputy Treasurer
 - Manager Court Services
 - Support Staff
- Fire Chief
 - Volunteers
- Chief Building Official
- Manager Public Works
 - Assistant Manager
 - Staff & Frontline
- Leisure Services
 - Service Area Managers
 - Staff & Frontline
- Economic Development Officer

Department of Parks, Recreation and Culture

Director of Parks, Recreation & Culture

Manager of Leisure Services

- Program Manager
 - Parks Students
- Aquatics / Fitness Manager
 - Personal Trainer / Lifeguards
- Building Maintenance Manager
 - Facility Attendants
 - Rink Attendants
- Office Manager
 - Office Clerk / Front Desk / Canteen/Bar

Town of Goderich - Population 7,563

Departments & Staff

Mayor and Council

- Clerk Administrator
 - Assistant to Clerk and Mayor and Council
- Finances
 - Treasurer
 - Deputy Clerk Treasurer
 - Deputy Treasurer / Tax Collector
 - Accounts Payable
 - Payroll Clerk
 - Accounts Clerk / Receptionist
- Bylaw / Planning
 - Chief Building Official
 - Building Inspectors / Fire Prevention Officer
 - Public Works Manager
 - Parks / Cemetery Supervisor
 - Environmental Services Technologist Secretary to Bldg, Parks, Environment
- Tourism Manager
 - Festivals and Special Events Coordinator
- CEMC
- Animal Control Services
- Airport Manager
- Fire
 - Acting Fire Chief
- Childcare Director
- Municipal By-Law Enforcement Officer
- Planner



Department of Parks, Recreation and Culture

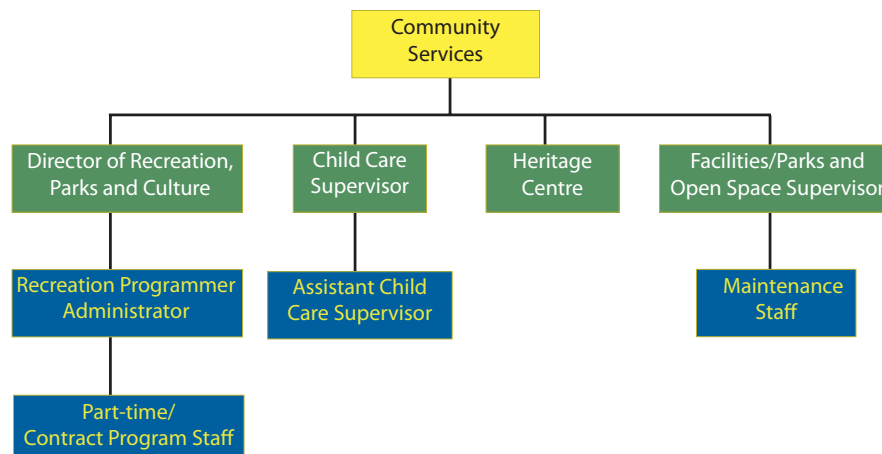
The Town of Goderich does not have a Parks and Recreation Department as parks and recreation is run by the YMCA. The Capital Costs associated with providing park and recreational activity is the Town's responsibility. The operating cost come from the transfer of the original costs of recreation department, with no increases

5.3 Staffing Recommendations

As part of the master planning process, a staff review and a review of the organizational structure of the Parks and Recreation Department was completed. The following recommendations reflect the use of shared services and streamlining of staff to incorporate the vision of the future for the Municipality of Red Lake. The delivery of services to the community is predominantly dependent on the quantity and quality of facilities and on the capability and aptitude of staff. While no community has the financial resources to meet every community need and desire, every community does have inherent strength in its facilities and people. On the positive side, staff feels a sense of pride in their work, particularly as they function as a team and that they are meeting the needs of the Municipality and the residents to the best of their ability and with the tools provided to them. Walking and biking are some of the most popular fitness trends. (Suggestion solution, planning for trails and bike path that connect)

Recommendation

- To undertake regular review of organization and responsibilities to provide optimal operation of the departments
- That the Municipality of Red Lake move toward re-structuring the department to streamline programs and services over the next 10 years
- That the department of Parks and Recreation be re-named the Department of Recreation, Parks and Culture to better reflect the broader mandate within the new structure
- That the department consider administrative and clerical support for registration, facility booking and website updates through shared and reallocation of responsibilities
- That a recreation programmer position be created to provide programs and partnership opportunities within the community
- To utilize the existing full time and part time staff to provide this position
- That job descriptions be updated to meet the new structure



6.0 CREATING THE VISION PUZZLE PIECES - PUBLIC CONSULTATION

6.1 Public Consultation and Feedback

The Parks and Recreation Department invited the public to provide feedback during the master plan process. The Department announced public meetings on its website and with printed materials available at Recreation Centres and other public facilities. The public consultation program for the Municipality of Red Lake Recreation and Parks Master Plan included a public survey that was administered online and through hard copies to the general public and to the youth in the schools. A separate Grade 5 survey and consultation session was completed. Finally in addition to public open houses, user group consultation, focus groups and stakeholder interviews were conducted. The results of all the consultation completed are found below and in Appendix A.







6.3 Online Survey



I live here because of employment opportunities	I participate in wellness recreational activities	For recreational activities I prefer to pay registration fees	When selecting a recreational activity I prefer to be active	Time prevents me from participating in recreation
I find out about activities through word of mouth	I would like to see more wellness activities	New programs/ facilities should be in Red Lake community	Both taxes and user fees should fund Recreation	I walk/ run when using trails
I fish when using lakes	In my leisure time I attend enjoy nature	Location limits my use of parks lakes, and trails	Focus on quantity and quality of parks and trails	Trails are the most important update to the parks system

6.4 Student Survey



I live here because I was born here	I participate in recreational sport activities	For recreational activities I prefer to pay drop in fees	When selecting a recreational activity I prefer to be active	Time prevents me from participating in recreation
I find out about activities through word of mouth	I would like to see more recreational sport activities	New programs/ facilities should be in Red Lake community	Both taxes and user fees should fund Recreation	I walk/ run when using trails
I fish when using lakes	In my leisure time I camp	Location limits my use of parks lakes, and trails	Focus on quantity and quality of parks and trails	Sport fields are the most important update to the parks system

6.5 Grade 5 Survey



6.6 User Group Consultation

User Group Chart			
User Group	Number of registrants 2003	Number of registrants 2006	Number of registrants 2009
Minor Hockey	180	230	250
Figure Skating	40	38	36
Adult Hockey	60	60	60
High School Hockey	39	42	42
Ladies Adult Hockey	0	25	71
Men's Commercial Hockey	85	60	45
MNR	22	22	22
Kids Soccer	300	180	75
Adult Slow-Pitch	192	224	160
Ski Club	120	170	130
Gold Fins - Swimming	31	25	21
Triathlon	--	--	40
Aerobics	--	--	12-18/ class
Yoga	--	--	17 per class
Minor Baseball	130	194	240
Recreation Fitness Membership	--	--	165 members 106 inclusive
OPP Ball Hockey Camp	70	70	70

Minor Baseball

- The area has supported a softball girls league for many years and has survived the booms and busts
- Boys baseball has failed in the area, however many have tried but were unable to sustain an organized league
- History shows that we have 4 to 5 baseball teams, 2 in Red Lake, 1 or 2 in Balmertown and 1 in Cochenour. We also had junior fastball along with men's and women's leagues
- Slow pitch has taken over the current leagues
- 2006 started a new era of getting boys involved and starting up a new league of Boys and girls softball that included a division in boys 7-13 and girls 14 - 18. The league numbers were around 150
- There was also mixed t-ball with a registration of 45
- In 2007 the league grew to 3 mixed t-ball teams, mixed intermediate softball team, girl's softball and boy's softball, however the older groups struggled. The league registration was about 220
- In 2008 the league grew again to 240 participants with the same teams
- We have 3 softball fields in the area with Red Lake being the best
- The reason for keeping it to softball was because of the fields
- As in any sport things happen with the power of volunteerism



Minor Hockey



- The ladies league is the most successful league in the area besides minor hockey, they have 4 dedicated teams hitting the ice every Thursday and Sunday, and it will grow in the future
- There is no other adult league in the area that is as organized, disciplined and dedicated
- We have a successful Minor Hockey Association
- The numbers range around 230 to 250
- We provide 3 hours per week to our Mighty Mite, Novice, Atom, Girls, Midget Divisions and 4.5 hours of ice time for our Pee wee and Bantams
- It is very challenging to book ice time and create other opportunities if we grow
- Girls Hockey is growing in the area, our association is made up of 35-40% girls
- The boys are down about 30% from 10 years ago
- Having an arena in Cochenour is unique and part of our history. There are some struggles with it though
- Our Minor Hockey Association has always struggled attracting teams from Northwestern Ontario to attend our tournaments in the past, present & future. There are many factors that influence this but one of them that I have heard over and over when I go out to other Northwestern Ontario Towns is that it would be nice if our Arena was in the same town as the majority of our hotels, restaurants, & shopping and as a long term resident I agree with them. We do not make it easy for our out of town hockey folks
- The majority of the children registered in Minor Hockey are from Red Lake
- I honestly believe that having the arena in Cochenour holds back our Association & other Associations from growing and being more successful
- I am a true believer that a new multiplex with an opportunity for everything to be in one location is the future in Red Lake. I hope it happens!

Recreational Adult Hockey

- Generally played for fun
- 5 nights to 2 nights a week
- Having problems with commitment, it keeps reducing and there is limited commitment. People will stop showing up after a couple of weeks
- Tried fundraiser, 16 people signed up, while normally 40 sign up. Christmas parties taking top priority at the moment. Can't figure out why this is happening because we used to have much more participation
- Lots of younger people are leaving or just not playing sports. Mostly 40 year olds play not 20 years old. Not sure what the 20 year olds are doing, it is a changing culture
- Now 7 day mining operations, shifts are changing, not just 5 days a week anymore
- One mine has 40% of the workforce; they fly in work and then fly out; they are non-permanent residences. Those families are not living here. People don't want to live here; they want bigger centres with more things to do
- Lifestyle choices: People want higher quality home, better shopping
- You have to be living here a while before you can find a really good home
- People move away to get educated elsewhere
- Most things in Red Lake are known through word of mouth. New people who move in don't know and everyone else assumes everyone knows
- Need proof that new facilities can be maintained
- Ice fishing has really grown. Lots of people go out ice fishing on the weekend; it is a part of a social gathering; they do that instead of other activities
- If everything is underutilized, why do we need a new arena?
- Public skating has not been happening the past few years. Public skating needs to be accessible
- Had to drive an hour each way just to take my children public skating. Old arena will eventually be shut down
- Biggest problem is that we are so decentralized
- In the past great community effort occurred building the arena together. No insulation under the concrete under the ice rink
- No showering facilities for woman (men on one side and woman on the other) and their dressing rooms are way too small
- Girls have been influencing minor hockey and adult hockey more recently
- Typically the number one sport in the countryside
- Family sizes are getting smaller, school registration is going down

Ski Club



- Do not rely on a facility. Although we would like one (McKenzie Island) that would make things more centralized and strengthen the network
 - What we really need is a large piece of property, typically we use crown land or land not yet purchased
 - Have a land use permit for a chalet on McKenzie Island; we need a grant to fix it up. We need to get a proposal ready and then the money will come from a grant
 - Largely based on the season. Need the snow and for it not to be too cold. Rely on Mother Nature
 - Advertising has been increased, but do not see the direct benefit from increasing much more
 - Sign-up night = one stop shop for recreation
 - Need for a book which communicates everything happening in recreation or a webpage link
 - A recreation portal on the website. Use tools that web designers are using now ... click this and win
 - One central place to go to find recreation information
- The Municipality should have the commitment to quality of life, which is the basis for its financial obligation to recreation
 - Skiing has parking supplied
 - Need better communication and advertising
 - Does the Town really have the money to provide all sorts of new facilities?
 - More activities are placed together to save energy and gain more profit through user fees; opportunities to put things together and attaching things through links
 - Community Calendar to show all the activities and when they are happening

Golden Fins Swimming

- Lots of options for competing
- Challenge to get kids out in general
- Girls are going to hockey and parent support it because then when their brothers play hockey, they only have to go to one place. Need a place with options where parents can take kids to hockey and swimming at the same time
- Need to be competitive. Need to convert kids from other recreational activities
- 21 registered and only 4 showed up tonight. 7 are competitive
- Depends on the day, like today there is a Christmas concert in Balmertown
- Compared to Thunder Bay participation is down yet income is up and price of recreation activities is down
- Recruitment is the biggest challenge
- Coach will be retiring too, we will need to recruit a new one (typically a paid position - at least 4 nights a week)
- Mostly swimming is all in the family
- We want to change things so that if people are swimming competitively then they have to show up at least 50% of the time
- Gymnastics and swimming are the only activities not subsidized



6.7 Council, Staff & Focus Group Consultation

Interviews with Council:

Mayor Phil T. Vinet

- Connectivity to one place
- No place for art work of local talent - natives or Banner display
- Must see the Vision
- Wants to acquire the land behind Centennial Park
- Against trees taken down in Centennial Park
- Participation in baseball has decreased significantly, why do we need 8 fields?

Councillor Brian Larson

- Our private golf course is the best around
- Fishing and snow recreation are a sound tourism attraction
- X-country skiing needs more profile
- Marketing of both winter sports
- Snowmobile pass increased to a \$250.00 expense, which turns people off
- Improve the image of snowmobilers
- Need for new arena with 2000 seats to draw a Junior team
- Current rink has no food services or shops around to draw outside teams to tournaments
- Road access for trails and bikes

Councillor Donna Molly

- No Public Transit to Recreation Facilities
- What we have is under utilized
- Kids leave here to play hockey elsewhere
- Need more recreational sports
- Need to keep seniors active
- Loss of community spirit - no more car pooling
- Little pieces being done by everyone - need to coordinate the programs and information
- The population thinks that the mining company should do everything but we need to get a new mind set

Councillor Paul Parsons

- Need trails for snowmobilers
- Entertainers/Music festivities
- Wants to acquire the land behind Centennial Park
- Centennial Park possible for new arena site, could be used for concerts also
- A shift in work schedules makes it difficult for participation
- Concerns over current planning for outside concerts because of the weather. Utilization of new arena would be better



Councillor Ann Billard

- Need organized recreation programs and more scheduled programs
- Trail system from Balmertown to Red Lake, to include biking and skiing
- Arts complex needed
- More senior and youth activities are needed



Councillor Debra Shushack

- Need programs for community outside of sports
- Organized programs for seniors
- Need to get seniors involved in the community
- Cross country skiing at new centre
- Triple K - Art Prints (need to bring back)
- Interaction of the pow wow into the park



Councillor Ken Forsythe

- Need more seniors programs
- Trails with benches and gardens
- Music and concerts in the park
- Look at possible alternatives

CAO - Brian Anderson

- Good programs and corporate citizens
- Need to get registration info out there
- Multiplex - with variety of recreational activities
- People need to be able to get to the facility
- Need a safe trail system - also need bike trails
- Summer versus Winter programs
- Hockey gets impacted with snowmobile season
- Physical well being should be made a priority
- Staffing - Recreation Director has too much on his plate
- Need to toot our own horn
- Crossing the threshold of amalgamation and becoming one community
- Look at efficiencies for facilities. What can we do?
- Committing the community through bonding
- More programs for women and kids
- Possible Partnership with Goldcorp Inc. and YMCA
- Partnership with capital and operational
- No place to sell art work
- Staffing - possible programmer to do programs and work at Recreation Centre
- Gymnastic instructor had to jump hurdles with the Parks and Recreation Department to get program space, road blocks were put up.

Other comments:

- Connectivity is important
- Economics and dollars hurdles
- Limited money
- Population is away on weekends, traveling with kids on teams
- Traveling to Red Lake is a problem because of access
- Need an indoor running track
- Dance classes are needed
- Believe the facility would be best suited in Red Lake
- Bring back broom ball, it was big when we were young adults
- Longer hours for recreation to facilitate working hours

Interviews with Recreation Committee

Debra Shushack, Lori Koroscil, Dennis Vandusen, Jason Baker, Anita Merkel, Shelly McKenzie, and Pat Weese;
Staff: Michel Labonte.

- We will have to think about travel issues surrounding the multiplex, however it should decrease costs
- Services under one roof would allow for interaction between different sports
- Belief in one community
- Participation is an issue across the Municipality
- Change over time is good with the mentality of individuals
- Trails are a high priority
- Central multiplex would provide for individuals that cannot drive
- Need to have an active place
- Seniors will benefit if the multiplex is in Red Lake, with minimal reliance on cars
- Must be accessible for all individuals, including those in wheel-chairs
- Families need a one stop play area
- Two rinks would help attract more outside teams
- History and heritage are important
- Water theme park is needed
- Creating a social place for kids is important
- Canteens for summer on beaches, renting them out
- Better skating times are needed
- Better green spaces
- Power of volunteerism
- Make volunteering more attractive



Recreation Advisory Committee Interview #2



- Non-permanent residents have a tendency to not use local facilities; the local facilities are used minimally by the non-permanent residents due to their work schedule
- High schools across Ontario currently have a credit program for volunteering however there should be more incentives to get people to volunteer in the Municipality of Red Lake
- The creation of environmental parks should be a recommendation
- Connectivity, we need to encourage people to come to one place
- In the Interim Report I really liked the way things are outlined in terms of “why this is important to Parks and Recreation”.
- Phasing in the plans for the multiplex, because it has to be in place by a certain time
- Trail plans need to be done by March
- Gardens will require maintenance so the Municipality should consider low maintenance plantings
- A stage should be 28 meters by 28 meters
- The stage is optional, but we don’t want a portable stage
- We have got to make a decision on a dedicated amount of money for the stage.
- If you take away Cochenour’s arena there will be no other reason to come to Cochenour

Interview with Cross- Country Ski Club

- Great trails on McKenzie Island
- Problems with fall and spring months
- Lights in Winter 1km or 2km
- Multi - use trail for seasonal use
- Partnership with Municipality
- Utilization of multi-use centre
- Summer trails not available because of swamps



Jenny and Fern - Interview with Gold Corp

Bowling

- 5 pin bowling for kids and adults is decreasing
- Men's bowling is during prime time usage
- Birthday parties etc.
- Possible update of new equipment might help



Curling

- Decreasing in numbers, one night women's - one draw, two nights men - one draw, one night mixed - one draw, seniors one day - one draw
- 5 sheets and one full time ice maker



Swimming

- 25 meter - 5 lanes
- Problem with life guards, getting the bodies, money / salaries
- Red cross / lifesavings
- Masters swim club active
- Red cross / lifesavings



Program rooms

- Karate room - club runs this
- Fitness - weight room
- Personal trainer, runs boot camp
- Gymnastics club - 4 days week
- Gun and bow and arrow range out back

Comments

- Need early morning childcare
- Would add a soccer field
- One building possibilities, arena, skate park, pool (top priority), fitness weight room, curling club, bowling, running track
- Great idea to join as one building
- More two parent families in Balmertown than Red Lake
- Still use the building for training and rentals
- Costly adventure for mine to operate
- Committed to employees and citizens
- Fern believes that the mentality is that each community owns their own turf
- Red Lake the ideal place for one facility
- Talked about an open pit facility in the future for the mine
- Needs to be a mind shift to move forward
- Strong mind set that the mine should be providing everything
- Mine should be saving the town
- Needs to be a community vision

Company opportunities

- Social sustainability
- Opportunity to get out of Recreation business a good thing
- Partnership for costs and not in the business

Pat Weese - “Community in Blooms”

- 5 pin bowling for kids and adults is decreasing
- Maximum 12 volunteers, average 4 - 6.
- Get a copy of the Community in Bloom’s environmental evaluation form
- Concerned with the mindset of the community as the maintenance is very sloppy
- Need a maintenance plan (Red Lake needs a maintenance plan) more planned approach to the beauty of our communities
- Don’t want another unkempt place, never clean, mulched, pruned, etc
- Needs to be a recommendation of a comprehensive maintenance plan to up grade and clean and repair
- Seasonal employee (arborist) to upkeep the land, now he cleans the cemetery, maintenance and whatnot everywhere
- Not getting an additional summer worker
- Maybe volunteer clean ups
- Transplanting the trees along the waterfront somewhere else
- Municipality needs to get the community looking good
- Look at grants for students, environmental rangers & Windfall Ecology Centre
- Community cleaning event
- Have garbage receptacle properly signed
- Find environmental programs that need internships for completion
 - o Look at universities in Winnipeg and Thunder Bay





Taryn Vachon - Athletic Director of High School

- Location in Red Lake would benefit
- Daytime discount important for schools, gym class for squash
- Starting to compete with recreation centre with purchasing of equipment and use
- Programming of facility important
- Arena program important for High school
- Split between Red Lake and Ear Falls, very difficult for transportation
- Difficult for home games to be attended by school participants
- Exchange of facilities usage (ice arena and soccer field)
- Partnerships formed for best use of all facilities



Dave McLeod

- Current partnerships unique within Red Lake
- Have to be careful with the tax base and strain on the Municipality
- Multi use facility including a medical clinic is the way to move forward
- A medical clinic benefits everyone and must be a turn key operation, inclusive, energy efficient, low ongoing maintenance
- Construction Materials utilized to ensure ongoing maintenance
- Biggest costs for any facility is heating and cooling
- Vision of a one stop shopping
- Facility to include rental and leasing agreements
- Like to see a physical link to hospital
- Family health team part of the complex
- Need approximately 3000 sq ft for health centre
- Know the road blocks



7.0 ROLE OF THE DEPARTMENT IN RECREATIONAL SERVICE DELIVERY

7.1 Partnership Approach and Establishment of Partnerships

Partners and potential partners are an integral component in the development and operation of Parks, facilities and programs. There are many benefits of partnerships including: a sharing of responsibilities and funding requirements, increased credibility, more resources and an expanded audience.

Recommendation

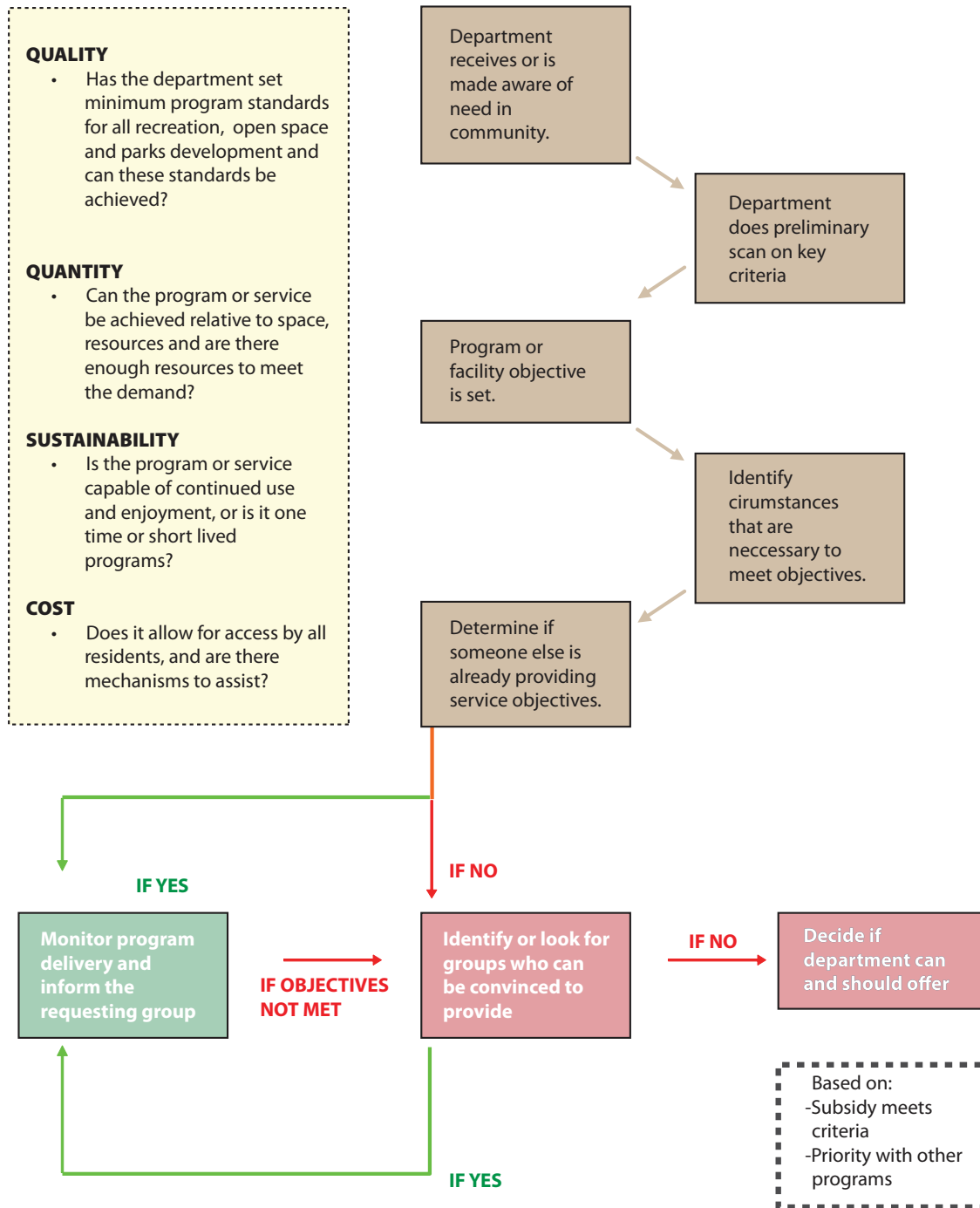
- That the Municipality look at a P3 partnership to design and develop a multi recreation centre
- That the Municipality maintain and expand partnership relationships with public and private groups to the benefit of users and the public in general
- That the Municipality approach the MNR training centre to facilitate a partnership for the environmental park in Rahill
- That Universities, which have programs in horticulture, landscaping or environmental studies that require internships for completion, be approached to offer their students summer positions
- That the school boards be approached for exchange of day facilities use for the soccer field and possible programs within the gym
- That a partnership agreement for sharing of staff be developed with the heritage centre
- That agreements with cultural organization and groups be established for one stop shopping of information
- That the Ontario and Federal Government be partners through grants
- That a partnership be developed with the health needs of the community



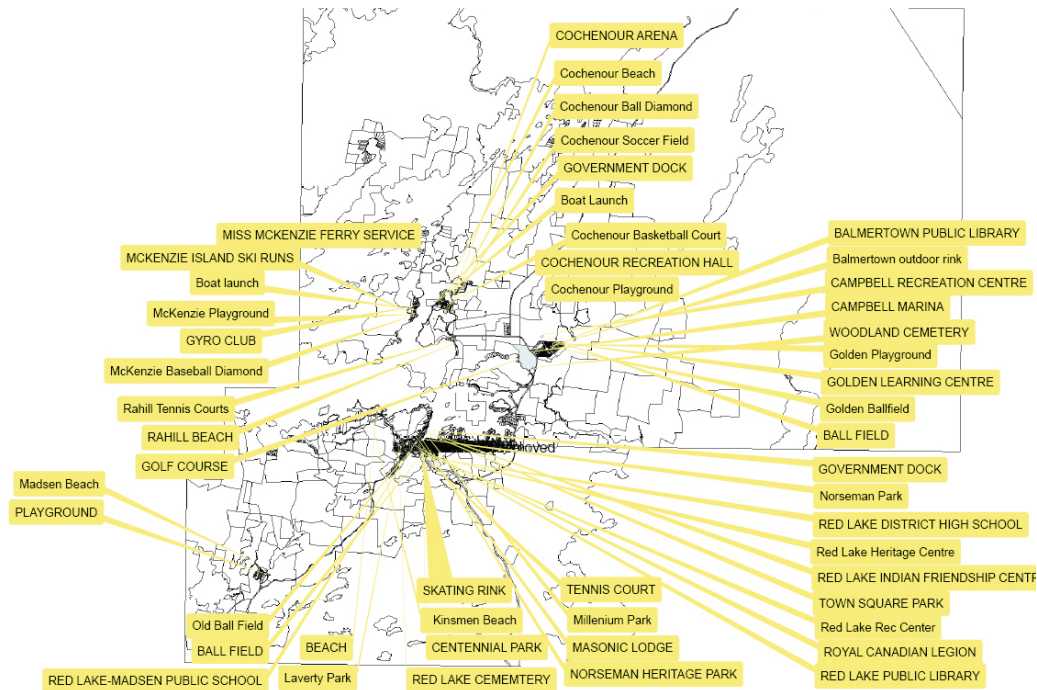
7.2 Guidelines to Determine Department's Responsibilities

Decision Process

Criteria for Funding Interest Groups and Not-For-Profit Groups



8.0 THE FOUR CORNER PIECES - INVENTORY NEEDS ASSESSMENT



8.1 Recreation Facilities

Contemporary community recreation facilities incorporate a variety of components under one roof. The shift away from sole-purpose facilities to spaces that blend a multitude of components, such as aquatic facilities, arenas, libraries, gyms, meeting/program rooms, and active living components, has resulted in “one stop shopping” for leisure patrons.

Recently, there has been more emphasis on the inclusion of community accessible arts and cultural spaces (such as studio spaces, display spaces) in these complexes, resulting in more cross programming for patrons and space sharing opportunities for providers. Community recreation facilities are now typically being provided as multi-purpose centres for several reasons, including trends in lifestyle and activity participation, consumer expectations, programming advantages, and environmental and economic factors. Indoor multi-purpose facilities are conducive to increasing physical activity for population health, and to accommodating growth in individual, unstructured activities.





Multi-purpose facilities accommodate the types of activities that are gaining popularity, and fit current demand for a range of programs that are centralized. They also optimize opportunities to cross-program individual facility components, and to offer one-stop recreation programming for families and other groups, with varying individual interests. From an operational standpoint, centralizing facilities under one roof reduces the level of energy consumption associated with a number of decentralized indoor locations. Energy costs are thereby reduced, as are other costs including staffing, office equipment, etc. They also frequently incorporate revenue-generating space for ancillary uses such as ATM's, licensed food services, and sports / wellness - related retail shops.



Increasingly, new and redeveloped recreation facilities are adopting sustainable building practices to support the “green movement”. Sustainable building practices for recreation facilities include the following: sensitivity to the ecology of each building site, use of recycled and recyclable materials; use of interior finishes which promote a healthy interior environment; use of locally derived material or exterior finishes which integrate well into their surroundings; and the use of passive solar design and energy efficient equipment and fixtures for energy conservation.



8.1.1 Existing Facilities & Recommendations

ARENA/COMMUNITY HALL

Cochenour Arena, Cochenour

The Municipality owns 1 indoor (7 month) rink which has a Community Hall attached located in Cochenour. The arena is used for various organizations such as minor hockey, figure skating, adult hockey, etc. It is also used minimally in the summer for programs such as ball hockey camps or large weddings. Maintenance on this building is ongoing as the building is aging. The arena is inspected every 5 years by structural engineers (last done in 2009). This building is not very energy efficient. The pad is uneven with freezing concerns in the south corner; there is also ice build up on the outside of the headers trench along side the boards. This structure is also not conducive to women playing hockey. The showers are attached to both dressing rooms therefore causing safety concerns.

Recommendation

- That the arena be incorporated into a multi-plex facility
- That safety standards continue to be monitored until the vision is complete
- That a partnership be formed with the School Board for daytime use special rates in exchange for sharing of facilities





Cochenour Recreation Hall, Cochenour

The Community Hall contains a meeting room that can hold up to 80 people for meetings and a social hall that holds up to 204 people for large meetings, small weddings or social events. There is a kitchen for catering as well. This part of the arena is heavily weighing on the budget because of heating and energy costs.

Recommendation

- That the Community Hall be maintained for recreational programs and rentals to the community as currently there is a high need in the community
- That energy efficient upgrades be included into the building



RECREATION CENTRES

The Municipality owns and operates 1 Recreation Centre and Goldcorp Inc. owns and operates another one.

Red Lake Community Centre, Red Lake

The Red Lake Community Centre contains 2 squash courts, weight room, cardio room, locker rooms with showers and saunas, a lobby/multi-purpose room and concession.

Recommendation

- That the centre continue with no capital costs and the existing activities be merged into the new multi-plex centre
- In the interim, the weight room should be moved into the front area along with the cardio equipment, which allows for direct sunlight
- And that the squash courts be rescheduled to be used for yoga and various other fitness programs when not in use
- And that the existing weight room be used as a games room for teens
- That programs be enhanced through out the centre (see programming and staff recommendations.)



Goldcorp Inc. Recreation Centre, Balmertown

Goldcorp Inc. has a weight room, a cardio room, a pool with a sauna, a bowling alley, a curling rink, small rooms for birthday parties and both small and large meeting rooms for events and gymnastics. The two Centres are currently competing against each other over membership numbers.

Overall Recreation Centre

That the emerging mix of partnership opportunities, the potential scope and size of a multi-partnered facility, the related visibility and exposure requirements, the availability of a more centralized location, strategic directions related to partnerships, facilities of excellence and sport tourism, principles of efficiency, customer convenience, programmatic synergies, and the opportunity to establish a stronger civic presence and identity for the Municipality of Red Lake are the underlying factors which support the following recommendations.

***Recommendation***

- Construct a multi-use complex that would consist of one NHL arena, one 25 meter pool, one ice surface for skating including kinder skate and public skating, one gym to include programming for children, youth, adults and seniors, a running track around the top of the gym, three sheets of curling ice, programmable rooms, two squash courts and rental space for entrepreneurs
- That the new complex be energy efficient and obtain LEED Silver certification
- Integration of the various facility interests in Red Lake will result in synergies, cost efficiencies and create a more substantive, dynamic and vibrant centre. Ability to host tournaments, competitions and other events would be enhanced
- That a health and wellness centre be incorporated into the new recreation complex
- That partnerships are explored with the hospital and clinics (incorporate their physiotherapy, chiropractic, diabetic clinic, wellness / nutrition, family health, massage therapists, etc.)
- That a third partnership be explored
- That both centres be maintained until the new vision is in place
- That in the future both facilities be removed

The benefits of a multi-use facility include the creation of community identity and limits the divisions of neighbourhood and accessibility. It is a place where all residents can participate in different activities and have one drop off location for all family members. Multi-use facilities also allow for cost savings through energy efficiencies and staff allocation.

To recognize the importance of the history of the existing facilities, the new multi-use complex will include the names associated with the unit (example: the Balmertown Pool, the Cochenour Arena, the Red Lake Gym).

8.2 Parks, Trails and Open Spaces

It can be difficult to quantify the benefits of parks, trails and open spaces in a community, but they are certainly worth investment and attention and they contribute too many aspects of resident life and are essential to a community. It is important to recognize the need to develop an outdoor recreation network that grows and evolves alongside the population. Our intent is to analyze the existing parks, trails and open spaces to provide these benefits.

8.2.1 Existing Parks/Open Spaces Usage & Recommendations

PARKS

Norseman Park, Red Lake

Norseman Park is along the waterfront in downtown Red Lake. It is a place where people can sit along the waterfront and watch planes come in and out. There are benches for sitting as well as a grass area to have a small picnic. Displayed throughout the park are information plaques showing the history of the Norseman plane. A Norseman plane is also on a pedestal for tourists to see. This park is a tourist attraction with a beautiful area and view. The negativity associated with the park is the homeless problem and after dark drinking.



Recommendation

- That the bars be replaced with wood or rope
- That the shrubs be thinned out to help prevent traps for debris and garbage
- That the trees planted along the water be transplanted so that the water continues to be viewed over time
- That the plaques be replaced with new ones
- Meet with police to provide their view and ideas on how to control the vandalism, underage drinking and the homelessness problem
- That artifacts with plaques be added to this area
- That maintenance be enhanced through partnerships

Centennial Park, Red Lake

Centennial Park is located by the Heritage Centre in Red Lake. This park was in use in the 1970's and 1980's. Large gatherings would occur here such as Kinsmen Days. The Municipality has recently received funding to revitalize this park including a Skate Park, covered stage, grass, benches, trees, trails, etc. This park is currently in its design stage.

Recommendation

- That a trail system be constructed to run throughout the park connecting the Heritage Centre, Medical Clinic, Skate Park, Hospital and Complex
- That Red Lake Community Centre be incorporated into a Multi-plex centre and that the current programming be relocated into the new complex and that this facility be redesigned with an outdoor stage and turned into an Arts and Culture Centre
- That a large central playground for children be designed
- That the existing playground equipment be removed
- That a community garden be designed to incorporate an operational pillar and fountain along with benches and large grass areas as a meeting place in Centennial Park
- Outdoor fitness equipment for theme park within the new playground
- Baseball diamond fencing be upgraded
- That no trees are removed and that a tree program for pruning be developed
- That tree planting occurs along the edges of the park
- That a perimeter fence be installed to provide safety





PLAYGROUNDS

There are currently 5 playgrounds within the Municipality of Red Lake. Laverty Park and the Red Lake Community Centre playground are in Red Lake, Madsen playground in Madsen, Cochenour playground in Cochenour and McKenzie Island Playground on McKenzie Island.

Recommendation

- That all playgrounds have a new sign with the Municipality of Red Lake and then the park name to build community spirit and recognition of one Municipality
- That the park signs also have quotes
- That a playground equipment asset replacement fund be established

Laverty Park, Red Lake

Laverty Park playground consists of a multi-use structure, swings, merry-go-round and tire swing. The current multi-use structure is being replaced with a newer one from the old Red Lake Daycare as soon as time permits. The swings, tire swing and merry-go-round have all received a facelift of sand to meet CSA requirements. The park has a mediocre size piece of grassed area for running and picnicking. This is a well used park.

Recommendation

- That the playground be updated
- That a mini soccer field be constructed with goals
- That more seating areas be added for family gatherings



Red Lake Community Centre Playground, Red Lake

The Red Lake Community Centre playground is on its last legs. It is a multi-use structure.

Recommendation

- That the playground equipment be removed
- That new playground equipment be incorporated in the overall plan of Centennial Park starting with design
- That an outdoor fitness theme be incorporated in the design



Madsen Playground, Madsen

Madsen Playground has just been upgraded 2 years ago with new equipment. No changes are foreseen to that park besides some new fencing.

Recommendation

- It should be looked at within 5 years for update
- That fencing is provided



Cochenour Playground, Cochenour

Cochenour Playground has a multi-use structure, a wooden climbing apparatus, swings and a slide. The equipment is deteriorating and currently does not meet CSA standards, however capital funding for replacement is scheduled for 2010.

Recommendation

- That the Municipality replace the equipment
- That the current equipment be removed



McKenzie Island Playground, McKenzie Island

McKenzie Island playground has deteriorating play equipment. It is situated beside a baseball field which has the fence removed and is currently open space.

Recommendation

- Design a new playground area and equipment that meets the current needs of the population.



SOCCKERFIELD

The Municipality has 1 soccer field located in Cochenour

Cochenour Soccer Field, Cochenour

The field is used by minor soccer in the fall. The numbers for minor soccer are not large however 2009 was impacted because the main volunteer moved to a new place. The High School has recently constructed a soccer pitch that could facilitate existing and future needs within the community. This is an excellent opportunity to partner with the School Board for sharing of facilities.

Recommendation

- That this field continues and that the baseball diamond is utilized as a soccer field
- That the baseball field be converted into a soccer pitch with the versatility to return in the future if needed
- That a partnership be formed with the High School for use of their soccer pitch in exchange for daytime rates at the arena



BASEBALL FIELDS

The Municipality owns 2 baseball fields, one in Red Lake, one in Cochenour. Goldcorp Mine also has one in Balmertown. The Municipal ball fields are used by youth in May, both adult and youth in June, and just adults July and August. The 3 fields are never all completely booked.

Recommendation

- That a capital asset program be established for all Municipal fields

Cochenour Ball Field, Cochenour

Cochenour Ball field was built in 1956. The condition of the diamond needs upgrading to meet safety standards. The existing backstop needs to be replaced and the dugouts should be taken down.

Recommendation

- That the ball diamond be maintained
- That fencing is included in future capital upgrades for 2013

BEACHES

The Municipality has 4 beaches, Kinsmen Beach in Red Lake, Rahill Beach in Cochenour, Cochenour Beach in Cochenour and Sandy Point Beach in Cochenour. The first 3 mentioned are maintained regularly whereas Sandy Point Beach is low maintenance.

Recommendation

- That all beaches (with the exception of Cochenour and Sandy Point Beaches) have a new signage identifying the Municipality of Red Lake and the individual beach name in order to build community spirit and recognition of one Municipality

Kinsmen Beach, Red Lake

Kinsmen Beach has 2 entrances. The first being where most families go. There is a play structure there as well as a gazebo for family picnics. The second side is more of an “adult” side where adults gather for entertainment, light a fire, etc. The beach itself is long with a good sand area. Both sides also have flush washrooms.

Recommendation

- That the Beach remains in the natural setting
- To remove the existing cement columns and replace with rocks that would form art work to provide a natural fence to keep out vehicle traffic and, this would also give children places to climb and balance on
- That the existing playground equipment be replaced





Rahill Beach, Cochenour

Rahill Beach is a signature beach with endless possibilities. It has 4 gazebos, play structures, benches, picnic tables, and brand new tennis courts. This beach is also long with plenty of sand. Flush washrooms exist here as well.

Recommendation

- Rahill Beach be the premier park
- New playground equipment with an outdoor play theme e.g. climbing rocks
- Traffic control rails in the form of art work
- Environmental explore park on the North side of the beach, this would be an excellent partnership with MNR. This could be worked into their training centre
- To incorporate new water festival events (Currently July 1st)
- Water park theme within the water, slides, floats etc
- Trails to connect to surrounding towns
- Bus runs to provide transportation to youth in the summer, possible partnership with mining company
- Trails that provide connectivity
- Accessibility to water for handicapped
- Provide more picnic areas



Cochenour Beach, Cochenour

Cochenour Beach is a very small beach. It has no play equipment, no gazebos, etc. It is a sand beach and the maintenance required for maintaining the beach involves cutting grass and emptying garbage cans. It is a gathering place for teens to drink requiring frequent maintenance to remove broken glass, clean up garbage, etc. All of this is a cost due to manpower hours and travel time.

Recommendation

- That no capital monies be allocated for upgrades
- That the Municipality no longer maintain this beach
- Signage that it is not maintained by Municipality and use at own risk



Sandy Point Beach, Cochenour

Sandy Point Beach is difficult to get to and can only be accessed by 4x4 trucks by land through Cochenour or by water. This beach is a sandbar that leads into the lake. It is used for launching of water skiing and wake board from boaters accessing from the water.

Currently, the Municipality cuts the grass when time allows but the beach is not on a planned schedule.

Recommendation

- Remove the existing swing set and do not replace it
- That no capital money is allocated for upgrade
- That the Municipality no longer maintains this beach
- Signage that it is not maintained by Municipality and use at own risk



OUTDOOR RINKS

The Municipality has 2 outdoor rinks: Red Lake Community Centre outdoor rink in Red Lake and Golden Learning Centre outdoor rink in Balmertown.

Red Lake Community Centre Outdoor Rink, Red Lake

Red Lake Community Centre outdoor rink is used heavily by the youth.

Recommendation

- That it be maintained until the new vision is in place
- That in the future it is removed





Golden Learning Centre Outdoor Rink, Balmertown

This was a partnership with the school that donated the land and the Municipality provided the capital costs. Currently it is vandalized on a regular basis and requires maintenance almost daily.

Recommendation

- That it be maintained at minimal cost
- Look at opportunities to be voluntarily run
- That the rink be included in the parks asset replacement budget and forecast

8.2.2 Trails & Recommendations

The Municipality of Red Lake wishes to pursue the development of a walking trail system in order to connect the six communities within the Municipality. The Walkable Trails Committee has been conducting a Walkable Trails Survey online to see what type of features residents would like to see on their trails.



Recommendation

- Parks and Recreation Committee look at developing trails within each community
- That no trees be removed in any parkland, beaches or Municipal sports fields, and that a program be instituted for replacement to preserve, protect, enhance, and restore natural resources within the parks and open spaces
- All communities within the Municipality of Red Lake develop the trails that connect the communities together as a whole
- The trails committee looks at building a non-motorized trail system linking all the communities within the Municipality of Red Lake

8.3 Cultural Services

8.3.1 Existing Special Events and Festivals & Recommendations

Culture has many definitions and it means different things to different people. The community currently plays a number of key roles in the cultural scene and the messages the Consultants heard that describe the community's role include:

- Attendance, participation and enthusiasm
- Provision of cultural content, services and expertise
- Partner to the Municipality, through service agreements
- Support as donors, sponsors and volunteers

The Municipality of Red Lake currently has the following cultural events:

- Norseman Festival
- Walleye Catch & Release Tournament
- Red Lake Gold Rush Sled Dog Race
- Woodland Arts Festival
- CIM (Canadian Institute of Mining) General Meeting
- CIM Lobsterspeil (Curling event)
- CIM Best Ball 9 Hole Golf Tournament
- Christmas Parade
- Canada Day
- Aboriginal Cultural Days and Pow Wow





The discussions which took place between the Consultants and a wide range of stakeholders formed the cultural recommendations. From what was heard, the main weaknesses in terms of cultural development are fragmentation and lack of coordination, visibility and promotion. There are also groups within the Municipality (such as youth, newcomers and ethnic cultures) who are not being directly engaged. There is a need to build a sense of belonging and community pride. One of the strongest messages the Consultants heard is that the Municipality of Red Lake has a leadership role to play as a facilitator/communicator for development of the community cultural sector. There is a need for more visibility and communication development in the sector and the Municipality is well positioned to assist the community in achieving these goals.

Recommendation

- The Municipality play a role as facilitator of communication between community groups
- The Municipality investigate opportunities to jointly create a single data base with links to each community group that could be used to advertise and promote recreation and cultural events and groups
- Bring artists into the picture and provide space to exhibit the art in municipal buildings
- See trails and natural heritage as strong cultural assets and connectors
- Support and foster community leadership to ensure continuity of existing activities and festivals
- That Artwork is displayed at the Heritage Centre, Recreation Centre and Municipal Office

The Municipality also has a role in:

- Providing places for cultural activities
- Publicizing the places that are available
- Incorporating culture in all planning initiatives
- Facilitating funding for arts and cultural initiatives through grants



8.4 Recreational Programs

"The effect of having other interests beyond those domestic works well. The more one does and sees and feels, the more one is able to do, and the more genuine may be one's appreciation of fundamental things like home, and love, and understanding companionship." - Amelia Earhart

8.4.1 Existing Programs for Youth, Adults and Seniors & Recommendations

Activities and programs currently available to the Municipality were reviewed to determine the degree of service they provide to a variety of interests by type or program. Both recreation centres offer programs of recreation/leisure activities. There is a consensus that there are insufficient opportunities for the residents of the Municipality for both structured recreation programs and drop-in activities. There are also programs needed for youth on a social level, which supports a positive climate to promote healthy active lifestyles.

The Corporation of the Municipality of Red Lake on January 18th, 2010, endorsed the Ontario Taskforce Group on Affordable Access to Recreations Policy Framework on affordable access to recreation for Ontarians and agrees with the vision for affordable access to recreation and the Municipality's desire to make affordable access to recreation a reality in our community.

Recommendation

- Investigate possible agreements with the High School for programming with the Recreation Centres and programming in underutilized Schools
- Investigate a partnership with the Heritage Centre for the sharing of Staff for program needs
- To provide a Programmer position with the Recreation Staff to provide programs and partnership opportunities within the community
- To utilize the existing Staff to provide this position



9.0 PUTTING THE PUZZLE TOGETHER - IMPLEMENTATION OF PLAN

This section outlines the implementation plan and steps along with the timing of the recommendations, assignment of responsibilities for recommendations and estimated costs for each recommendation. These recommendations cover a 10 year framework and unanticipated changes (e.g. changes in legislation, opportunities, resource constraints, business development) may require that recommendations that occur towards the end of the 10 year plan may require adjustments. All recommendations in this Recreation and Parks Master Plan, including those with specific costs, are subject to review by council during the year or term in which they are recommended.



Recommendations	Timing	Cost	Resources and Other Considerations
Construct a new recreation multi-use complex that would consist of one NHL arena, one 25 meter pool, one ice surface for skating including kinder skate and public skating, one gym to include programming for children, youth, adults and seniors, running track around the top of the gym, three sheets of curling ice, programmable rooms, two squash courts and rental space for entrepreneur.	December 2013 (Design Completed & Construction Begin)	(To be researched by Municipality and incorporated into budget)	To be initiated by staff working with the Community and partnerships to design the new multi-use centre
That a health and wellness centre is incorporated into the new recreation complex and that partnerships are explored with the hospital and clinics.	December 2010		To be initiated by the Municipality and to have outside participants as appropriate
That a partnership is explored with Goldcorp Inc. and Confederation College for the multi-use complex.	December 2010		To be initiated by the Municipality and to have outside participants as appropriate. Staff time to co-ordinate discussions
That the Recreation Centre and Arena continue with no capital costs and that all existing activities be merged into the new multi-recreation centre.	May 2010		Budget
That all new facilities be energy efficient and constructed to Leadership in Energy and Environmental Design (LEED) Silver Certification standards.	Immediate		Costs will depend on the level and commitment

Recommendations	Timing	Cost	Resources and Other Considerations
To reorganize the existing recreation centre and expand programs to better facilitate the existing community needs (see details under recreation centre recommendations) until the new complex is constructed.	Interim		Staff and volunteers to undertake individually, and joint as appropriate
That partnerships are formed with the schools for day time use of all recreation facilities and that a special rate is used in exchange for sharing facilities and programs.	Immediate		Staff time to co-ordinate discussions
Play a role as facilitator of communication and investigate opportunities to jointly create a single data base with links to each community group and cultural organizations to establish a one stop shopping of information.	February 2011		Staff time and organization volunteers to co-ordinate discussions
To facilitate local artists and provide space to exhibit the art within municipal buildings.	September 1st 2010		Staff time and artists to co-ordinate discussion
Support and foster community leadership to ensure continuity of existing activities and festivals.	Ongoing		In partnership with organizations
To create a premier park at Rahill Beach by designing a water theme park and environmental explore park in conjunction with a partnership with MNR, outdoor play equipment and that transportation be explored for youth in the summer.	January 1st 2015		Staff to co-ordinate discussions with MNR and possible other partnerships
That the Municipality approach the MNR training centre to facilitate a partnership for the environmental park in Rahill.	July 1st 2010		Staff to co-ordinate discussions with MNR and possible other partnerships
That Universities, which have programs in horticulture, landscaping or environmental studies that require internships for completion be approached to offer their students summer positions to assist the Parks and Recreation Department.	August 1st 2010		Staff to co-ordinate

Recommendations	Timing	Cost	Resources and Other Considerations
That playground, beaches, Municipal fields and facilities all have new signs with the Municipality of Red Lake on them to build community spirit and recognition of one Municipality.	January 1st 2015		Staff to co-ordinate design and budget time lines
That Kinsmen Beach remains in its natural setting and that the existing playground equipment is replaced starting in 2011 and the removal of the existing cement columns and replace with natural rocks that form art work.	2011 - 2013		Staff to co-ordinate design and budget time lines
That the Municipality no longer maintains Cochenour Beach and Sandy Point Beach and that signage is placed at both to inform the public.	May 2010		Staff to inform the Community
That Norseman Park maintenance and security is upgraded as per the recommendations and schedule within the report.	Immediate		Staff to co-ordinate with volunteers and possible partnerships
That a trail system be constructed to run through Centennial Park connecting the new Recreation Complex, Heritage Centre, Medical Clinic, Skate board park, hospital and future trails and sidewalks.	Within Grant timeline - September 1st 2010		Recreation staff, Recreation Committee and Council
That a community garden be designed to incorporate an operational pillar and fountain along with benches and large grass areas for people to sit in Centennial Park.	Within Grant timeline - September 1st 2010		Staff to design with consultants based on Public input
That Centennial Park playground be replaced with a large area for children's play along with a fitness theme, and that the fencing for the ball field be replaced.	January 1st 2016		Staff to co-ordinate design and budget time lines
That no trees be removed in any parkland, beaches, Municipal sports fields, and that a program be instituted for replacement to preserve, protect, enhance, and restore natural resources within the parks and open spaces.	Immediate		That a policy be developed for the Municipality of Red Lake

Recommendations	Timing	Cost	Resources and Other Considerations
That a stage be located within Centennial Park attached to the proposed Arts and Culture Centre utilizing the natural landscape and the new trail system.	Within Grant timeline - September 1st 2010		Staff to co-ordinate design with consultant
That an asset replacement fund be incorporated for the next 5 years for complete replacement of all assets.	January 1st 2011 - 2016		Staff to develop an asset replacement plan working with a consultant
That Lavery Park playground is updated and that mini soccer fields are constructed with goals, along with seating for the area.	March 1st 2012		Staff to co-ordinate in conjunction with the user groups
The Cochenour Playground equipment is updated and the area also be used for non organized play.	March 1st 2010		Staff to inform community
Design a new playground area on McKenzie Island with equipment that meets the current needs of the population.	March 1st 2011		Staff to co-ordinate design and budget time lines
That Cochenour baseball diamond fencing is removed so it can also be used as a second soccer facility.	May 1st 2011		Staff to co-ordinate in conjunction with the user groups
That the Red Lake Community outdoor rink be maintained until the new complex is constructed and that Golden Learning Centre outdoor rink be kept and that both be included in the asset replacement fund.	Immediate		Staff to co-ordinate
That the Municipality of Red Lake move toward re-structuring the Parks and Recreation Department to streamline programs and services over the next 10 years.	2020		Council and staff to review
That the Parks and Recreation Department be re-named the Department of Recreation, Parks and Culture to better reflect the broader mandate within the new structure.	June 1st 2010		Council

Recommendations	Timing	Cost	Resources and Other Considerations
That the Recreation, Parks and Cultural Department provide administrative and clerical support for registration, programs, facility booking and website updates through shared and reallocation of responsibilities.	January 1st 2011		To be offset by co-ordination and co-operation around other issues and roles
To provide a Staff Programmer position within the Recreation, Parks and Cultural Department. The programmer will develop and manage programs and facilitate partnerships with community and private groups and investigate sharing resources.	January 1st 2011		To be offset by co-ordination and co-operation around other issues and roles
Develop partnerships within the community and government to increase funding sources and to maximize utilization of public funds in meeting the recreational needs of the community.	Ongoing		Staff and committees to co-ordinate
The Recommendations identified in this Plan should be reviewed and updated annually through the report card to identify those that have been initiated or achieved and those for which timing has been adjusted and rationale. Ideally this review would precede the annual budget process.	Annually		Staff to co-ordinate with annual budget
That the Multi-plex recreation centre be located on the same site as Confederation College to take advantage of the many synergies that exist between a college and multi-use recreation complex such as sharing of food services, coordination of facility usage with health programs, etc.	2012		Staff time to co-ordinate discussions
Complete a Maintenance Plan that is coordinated with program schedules.	Annually		Staff to co-ordinate



10.0 THE RECOMMENDATIONS REPORT CARD



SO YOU THINK YOU CAN PARTICIPATE?

Recreation and Parks Master Plan

Recommendations



Recreation Centre	Municipal Department
Future Recommendation - Construct a multi-use complex to LEED Silver Standards in the Red Lake community that include the three distinctive disciplines of Recreation Health and Education.	Future Recommendation - The Municipality move toward re-structuring the organization to Community Services over the next 10 years and that Parks and Recreation Department be renamed to the Department of Recreation, Parks and Culture to better reflect the broader mandate within the new structure.
Beaches	
Future Recommendation - That Rahill Beach become the premier beach/park by designing a water theme park and environmental exploration park in conjunction with an MNR partnership, to design Kinsmen Beach to a natural setting and that the Municipality no longer maintain Cochenour and Sandy Point Beaches.	Future Recommendation - Foster community leadership of activities and festivals through a role as facilitator of communication and investigate opportunities to jointly create a single data base with links to all community groups and cultural organizations.
Funding	
Future Recommendation - That an asset replacement fund be incorporated for the next 5 years for complete replacement of all assets.	General Future Recommendation - That all facilities/beaches/parks/trails have new signs with the Municipality name to build spirit and solidarity.
Future Recommendation - A Committee of Council be formed to explore partnerships with the Hospital, Goldcorp Inc., Confederation College, YMCA and upper-tier governments to increase funding sources and to maximize utilization of public funds for the community needs.	Future Recommendation - That the existing recreation centre, community parks and gardens be reorganized to expand programs and maintenance to better facilitate the existing community needs and partnerships be explored/formed with schools, universities and businesses.
Report Card	
Annual Recommendation - The Recommendations identified in this Plan should be reviewed and updated annually through the report card to identify those that have been initiated or achieved and those for which timing has been adjusted and rationale. Ideally this review would precede the annual budget process.	Future Recommendation - A policy be adopted for removal of trees in the Municipality (such as a tree-cutting by-law) and that a program be instituted for vegetative replacement to preserve, protect, enhance and restore natural resources within parks and open spaces.

Appendix A – Detailed Survey Results

Red Lake Hard Copy Survey - Survey Results

1. What Community do you live in?

Red Lake:	42.39%
Madsen:	8.70%
Starratt-Olson:	1.09%
Cochonour:	15.22%
Balmertown:	29.35%
McKenzie Island:	3.26%

2. Why do you choose to live in the Municipality of Red Lake?

Born Here:	10.80%
Employment:	33.80%
Recreational Opportunities:	5.16%
Family:	16.90%
Size of Community:	10.80%
Natural Surroundings:	15.49%
Housing costs:	7.04%

3. What types of recreational activities do you regularly participate in? Please check all activities that apply

Fitness/Wellness (i.e. swimming, exercise, yoga, martial arts):	22.49%
General Interest/Self Improvement (i.e. languages, computers, astronomy):	18.66%
Performing Arts (i.e. dance, music, theatre):	8.61%
Visual Arts (i.e. painting, photography, pottery, sculpture):	6.22%
Social Recreation (i.e. cards, music, billiards):	23.44%
Sports (i.e. soccer, hockey, curling, baseball, badminton):	20.57%
Total Votes:	209

4. How many hours per week do you participate in recreation?

1 - 5:	47.19%
6 - 10:	39.33%
11 - 15:	6.74%
16 - 20:	2.25%
21+:	4.49%

5. Which method of transportation do you use regularly?

Independent driver (I drive myself):	67.18%
Public Transportation (i.e. bus):	0.76%
Walk:	22.14%
Dependent driver (Someone else drives me):	2.29%
Bike:	7.63%

6. How far are you willing to travel to participate in recreational activities? Please select the farthest you are willing to go.

Within my neighbourhood (0-5km):	12.63%
Within my community (6-20 km):	48.42%
Within my area (21 - 40 km):	20%
Within the Municipality (40+ km):	18.95%

7. When do you prefer to participate in recreational activities? Please check all available times (on average).

Weekdays >> Morning 6 – 11 am:	15.17%
Weekends >> Morning 6 – 11 am:	16.99%
Weekdays >> Midday 11am – 1 pm:	5.52%
Weekends >> Midday 11am – 1 pm:	13.07%
Weekdays >> Afternoon 1pm – 4 pm:	9.66%
Weekends >> Afternoon 1pm – 4 pm:	18.95%
Weekdays >> Early Evening 4pm – 7pm:	44.83%
Weekends >> Early Evening 4pm – 7pm:	22.88%
Weekdays >> Later Evening 7pm – 10 pm:	24.83%
Weekends >> Later Evening 7pm – 10 pm:	28.10%

8. How much do you spend per month for yourself to participate in recreational activities?

\$0:	5.56%
\$1 - \$25:	31.11%
\$26 - \$100:	36.67%
\$101 - \$250:	17.78%
\$251 - \$500:	6.67%
\$501+:	2.22%

9. How do you prefer to pay for recreational activities?

Program Registration Fee (fee per specific program per specific time period - i.e. 8 weeks strength training program):	31.86%
Single Activity Membership (i.e. 6 months, one year for one activity - i.e. swim membership):	23.01%
Multi-activity Membership (i.e. 6 months, one year – 2 or more activities):	15.04%
Drop in Fee (i.e. per usage):	30.09%

10. When you select a recreational activity, what are the most important features? Please select your top 3 priorities.

Participate with people my age:	6.88%
To learn, grow as a person, master a skill:	11.59%
To be physically active:	20.29%
To Play:	6.88%
Led by qualified instructors:	7.97%
Fits my schedule:	11.96%
Safety:	1.45%
Affordable:	11.96%
Activity is close to where I live/work:	2.54%
Family/friend activity:	9.78%
Co-worker activity:	1.45%
Organized activity:	7.25%

11. Please indicate the top 3 reasons that prevent you from participating in recreational activities of your choice.

Lack of time:	28.06%
Too expensive:	9.88%
Health:	3.95%
Motivation:	8.30%
Transportation issues:	2.37%
Family commitments:	17.39%
Language:	0.40%
Weather:	10.67%
Accessibility:	2.77%
Activity not available in my community:	16.21%

12. How do you find out about recreation opportunities? Please select the top 3 ways.

Word of mouth:	32.61%
Newsletters/Brochures:	21.74%
Promotional flyers:	8.26%
Newspaper ads:	22.61%
Website:	3.04%
Special events:	10%
Recreation Guides:	1.74%

13. What type of Recreation Programs would you like to see in the Municipality of Red Lake?

Fitness/Wellness (i.e. swimming, exercise, yoga, martial arts):	19%
General Interest/Self Improvement (i.e. languages, computers, astronomy):	18.10%
Performing Arts (i.e. dance, music, theatre):	14.03%
Visual Arts (i.e. painting, photography, pottery, sculpture):	8.60%
Social Recreation (i.e. cards, music, billiards):	21.27%
Sports (i.e. soccer, hockey, curling, baseball, badminton):	19%

14. Where in the Municipality of Red Lake would you like to see new Recreation programs and facilities?

Red Lake:	55.26%
Madsen:	3.51%
Starratt-Olson:	1.75%
Cochénour:	14.04%
Balmertown:	21.93%
McKenzie Island:	3.51%

15. Recreation should be funded by:

Taxes support:	2.30%
User fees:	26.44%
Mix of User fees and Taxes:	71.26%

16. I would support the following revenue initiative for increased Recreation programs and facilities:

Increased User Fees:	55.10%
Increased Taxes:	25.51%
Capital surcharge on new facilities' (dedicated amount over and above the regular charge):	19.39%

17. Please indicate ALL the ways any member of your house hold used a park or trail with the past year

Trail Use:

Cycling:	12.92%
Dog Walking:	24.72%
Horseback riding:	1.12%
Mountain Biking:	6.18%
Walking, Running:	37.08%
Rollerblading/skateboarding:	3.37%
Community event (i.e.: 5km walk/run):	14.61%

Lake Use:

Participating in Motorized boating:	31.69%
Participating in non motorized boating (i.e.: canoeing, sailing, wind surfing):	11.93%
Swimming or Beach activities:	25.51%
Fishing:	30.86%

Leisure:

Attending a community event:	24.46%
Camping:	20.60%
Enjoying Nature/bird watching:	7.30%
Natural enjoyment:	15.88%
Visiting playgrounds/ tot lots:	13.30%
Community gardens:	8.15%
Picnicking:	10.30%

18. What, if anything, limits your use of parks, lakes and trails?

Difficulty getting to the Parks and Trails:	4.39%
Location of Parks and Trails:	14.04%
Lack of information about parks and trails:	19.30%
Lack of Park facilities that suit our needs:	33.33%
Quality of facilities in Parks:	13.16%
Accessibility:	7.02%
Safety:	8.77%

19. In the future, we should focus on increasing QUALITY or QUANTITY of parks, lakes and trails.

Acquire more land for parks and trails:	7.95%
Improve the existing parks and trails:	28.41%
Mix of both equally:	63.64%

20. If additions to the park and trail systems are possible, indicate the top 3 that are important to you.

Large community parks with event space:	8.47%
Local Neighbourhood parks:	19.49%
Mountain/hillside parks:	4.66%
Nature preserves (limited public access):	9.75%
Sports fields:	23.31%
Trail connections:	25%
Waterfront/ Beach Parks:	9.32%

23. Gender Information

Female:	56.04%
Male:	43.96%

24. Age Group Information

Under 13:	1.09%
Age 14 to 18:	0%
Age 19 to 29:	29.63%
Age 30 to 39:	22.83%
Age 40 to 49:	20.65%
Age 50 to 59:	25%
Age 60 to 69:	10.87%
Age 69 and up:	3.26%

Red Lake WebSurvey - Survey Results

1. What Community do you the live in?

Red Lake:	56.1%
Madsen:	0%
Starratt-Olson:	0%
Cochenour:	12.2%
Balmertown:	26.83%
McKenzie Island:	0%

2. Why do you choose to live in the Municipality of Red Lake?

Born Here:	19.51%
Employment:	34.15%
Recreational Opportunities:	4.88%
Family:	24.39%
Size of Community:	7.32%
Natural Surroundings:	7.32%
Housing costs:	2.44%

3. What types of recreational activities do you regularly participate in? Please check all activities that apply

Fitness/Wellness (i.e. swimming, exercise, yoga, martial arts):	68.29%
General Interest/Self Improvement (i.e. languages, computers, astronomy):	0%
Performing Arts (i.e. dance, music, theatre):	26.83%
Visual Arts (i.e. painting, photography, pottery, sculpture):	29.27%
Social Recreation (i.e. cards, music, billiards):	0%
Sports (i.e. soccer, hockey, curling, baseball, badminton):	53.66%

4. How many hours per week do you participate in recreation?

1 - 5:	53.66%
6 - 10:	26.83%
11 - 15:	12.2%
16 - 20:	4.88%
21+:	2.44%

5. Which method of transportation do you use regularly?

Independent driver (I drive myself):	78.05%
Public Transportation (i.e. bus):	7.32%
Walk:	2.44%
Dependent driver (Someone else drives me):	4.88%
Bike:	4.88%

6. How far are you willing to travel to participate in recreational activities? Please select the farthest you are willing to go.

Within my neighbourhood (0-5km):	14.63%
Within my community (6-20 km):	39.02%
Within my area (21 - 40 km):	14.63%
Within the Municipality (40+ km):	31.71%

7. When do you prefer to participate in recreational activities? Please check all available times (on average). Please check all available times (on average).

Weekdays >> Morning 6 – 11 am:	0%
Weekends >> Morning 6 – 11 am:	2.44%
Weekdays >> Midday 11am – 1 pm:	14.63%
Weekends >> Midday 11am – 1 pm:	31.71%
Weekdays >> Afternoon 1pm – 4 pm:	14.63%
Weekends >> Afternoon 1pm – 4 pm:	48.78%
Weekdays >> Early Evening 4pm – 7pm:	43.9%
Weekends >> Early Evening 4pm – 7pm:	24.39%
Weekdays >> Later Evening 7pm – 10 pm:	39.02%
Weekends >> Later Evening 7pm – 10 pm:	19.51%

8. How much do you spend per month for yourself to participate in recreational activities?

\$0:	2.44%
\$1 - \$25:	19.51%
\$26 - \$100:	51.22%
\$101 - \$250:	21.95%
\$251 - \$500:	2.44%
\$501+:	2.44%

9. How do you prefer to pay for recreational activities?

Program Registration Fee (fee per specific program per specific time period - i.e. 8 weeks strength training program):	31.71%
Single Activity Membership (i.e. 6 months, one year for one activity - i.e. swim membership):	12.2%
Multi-activity Membership (i.e. 6 months, one year – 2 or more activities):	31.71%
Drop in Fee (i.e. per usage):	2.44%

10. When you select a recreational activity, what are the most important features? Please select your top 3 priorities.

Participate with people my age:	29.27%
To learn, grow as a person, master a skill:	46.34%
To be physically active:	58.54%
To Play:	0%
Led by qualified instructors:	9.76%
Fits my schedule:	53.66%
Safety:	9.76%
Affordable:	36.59%
Activity is close to where I live/work:	19.51%
Family/friend activity:	24.39%
Co-worker activity:	0%
Organized activity:	17.07%

11. Please indicate the top 3 reasons that prevent you from participating in recreational activities of your choice.

Lack of time:	53.66%
Too expensive:	31.71%
Health:	7.32%
Motivation:	26.83%
Transportation issues:	14.63%
Family commitments:	31.71%
Language:	0%
Weather:	26.83%
Accessibility:	14.63%
Activity not available in my community:	51.22%

12. How do you find out about recreation opportunities? Please select the top 3 ways.

Word of mouth:	73.17%
Newsletters/Brochures:	53.66%
Promotional flyers:	31.71%
Newspaper ads:	53.66%
Website:	31.71%
Special events:	14.63%
Recreation Guides:	7.32%

13. What type of Recreation Programs would you like to see in the Municipality of Red Lake?

Fitness/Wellness (i.e. swimming, exercise, yoga, martial arts):	65.85%
General Interest/Self Improvement (i.e. languages, computers, astronomy):	2.44%
Performing Arts (i.e. dance, music, theatre):	48.78%
Visual Arts (i.e. painting, photography, pottery, sculpture):	58.54%
Social Recreation (i.e. cards, music, billiards):	0%
Sports (i.e. soccer, hockey, curling, baseball, badminton):	58.54%

14. Where in the Municipality of Red Lake would you like to see new Recreation programs and facilities?

Red Lake:	65.85%
Madsen:	0%
Starratt-Olson:	0%
Cochenour:	7.32%
Balmertown:	21.95%
McKenzie Island:	0%

15. Recreation should be funded by:

Taxes support:	4.88%
User fees:	24.39%
Mix of User fees and Taxes:	70.73%

16. I would support the following revenue initiative for increased Recreation programs and facilities:

Increased User Fees:	47.5%
Increased Taxes:	25%
Capital surcharge on new facilities' (dedicated amount over and above the regular charge):	27.5%

17. Please indicate ALL the ways any member of your house hold used a park or trail with the past year

Trail Use:

Cycling:	34.29%
Dog Walking:	37.14%
Horseback riding:	0%
Mountain Biking:	25.71%
Walking, Running:	94.29%
Rollerblading/skateboarding:	8.57%
Community event (i.e.: 5km walk/run):	20%

Lake Use:

Participating in Motorized boating:	74.36%
Participating in non motorized boating (i.e.: canoeing, sailing, wind surfing):	61.54%
Swimming or Beach activities:	66.67%
Fishing:	82.05%

Leisure:

Attending a community event:	41.03%
Camping:	51.28%
Enjoying Nature/bird watching:	46.15%
Natural enjoyment:	61.54%
Visiting playgrounds/ tot lots:	23.08%
Community gardens:	12.82%
Picnicking:	30.77%

18. What, if anything, limits your use of parks, lakes and trails?

Difficulty getting to the Parks and Trails:	8.11%
Location of Parks and Trails:	48.65%
Lack of information about parks and trails:	35.14%
Lack of Park facilities that suit our needs:	48.65%
Quality of facilities in Parks:	29.73%
Accessibility:	18.92%
Safety:	18.92%

19. In the future, we should focus on increasing QUALITY or QUANTITY of parks, lakes and trails.

Acquire more land for parks and trails:	12.5%
Improve the existing parks and trails:	30%
Mix of both equally:	57.5%

20. If additions to the park and trail systems are possible, indicate the top 3 that are important to you.

Large community parks with event space:	43.9%
Local Neighbourhood parks:	51.22%
Mountain/hillside parks:	4.88%
Nature preserves (limited public access):	17.07%
Sports fields:	34.15%
Trail connections:	53.66%
Waterfront/ Beach Parks:	51.22%

23. Gender Information

Female:	56.1%
Male:	43.9%

24. Age Group Information

Under 13:	0%
Age 14 to 18:	0%
Age 19 to 29:	34.15%
Age 30 to 39:	24.39%
Age 40 to 49:	9.76%
Age 50 to 59:	21.95%
Age 60 to 69:	9.76%
Age 69 and up:	0%

Red Lake Survey - Youth Survey Results

1. What Community do you the live in?

Red Lake:	38%
Madsen:	3%
Starratt-Olson:	0%
Cochenour:	22%
Balmertown:	16%
McKenzie Island:	22%

2. Why do you choose to live in the Municipality of Red Lake?

Born Here:	42%
Employment:	8%
Recreational Opportunities:	2%
Family:	31%
Size of Community:	2%
Natural Surroundings:	10%
Housing costs:	6%

3. What types of recreational activities do you regularly participate in? Please check all activities that apply

Fitness/Wellness (i.e. swimming, exercise, yoga, martial arts):	13%
General Interest/Self Improvement (i.e. languages, computers, astronomy):	22%
Performing Arts (i.e. dance, music, theatre):	8%
Visual Arts (i.e. painting, photography, pottery, sculpture):	4%
Social Recreation (i.e. cards, music, billiards):	23%
Sports (i.e. soccer, hockey, curling, baseball, badminton):	30%

4. How many hours per week do you participate in recreation?

1 - 5:	39%
6 - 10:	36%
11 - 15:	18%
16 - 20:	7%
21+:	0%

5. Which method of transportation do you use regularly?

Independent driver (I drive myself):	25%
Public Transportation (i.e. bus):	16%
Walk:	23%
Dependent driver (Someone else drives me):	32%
Bike:	5%

6. How far are you willing to travel to participate in recreational activities? Please select the farthest you are willing to go.

Within my neighbourhood (0-5km):	5%
Within my community (6-20 km):	38%
Within my area (21 - 40 km):	24%
Within the Municipality (40+ km):	32%

7. When do you prefer to participate in recreational activities? Please check all available times (on average). Please check all available times (on average).

Weekdays >> Morning 6 – 11 am:	4%
Weekends >> Morning 6 – 11 am:	6%
Weekdays >> Midday 11am – 1 pm:	4%
Weekends >> Midday 11am – 1 pm:	12%
Weekdays >> Afternoon 1pm – 4 pm:	8%
Weekends >> Afternoon 1pm – 4 pm:	14%
Weekdays >> Early Evening 4pm – 7pm:	18%
Weekends >> Early Evening 4pm – 7pm:	12%
Weekdays >> Later Evening 7pm – 10 pm:	12%
Weekends >> Later Evening 7pm – 10 pm:	12%

8. How much do you spend per month for yourself to participate in recreational activities?

\$0:	8%
\$1 - \$25:	22%
\$26 - \$100:	28%
\$101 - \$250:	17%
\$251 - \$500:	17%
\$501+:	8%

9. How do you prefer to pay for recreational activities?

Program Registration Fee (fee per specific program per specific time period - i.e. 8 weeks strength training program):	32%
Single Activity Membership (i.e. 6 months, one year for one activity - i.e. swim membership):	14%
Multi-activity Membership (i.e. 6 months, one year – 2 or more activities):	16%
Drop in Fee (i.e. per usage):	38%

10. When you select a recreational activity, what are the most important features? Please select your top 3 priorities.

Participate with people my age:	12%
To learn, grow as a person, master a skill:	7%
To be physically active:	21%
To Play:	18%
Led by qualified instructors:	4%
Fits my schedule:	6%
Safety:	2%
Affordable:	9%
Activity is close to where I live/work:	4%
Family/friend activity:	10%
Co-worker activity:	1%
Organized activity:	7%

11. Please indicate the top 3 reasons that prevent you from participating in recreational activities of your choice.

Lack of time:	26%
Too expensive:	14%
Health:	6%
Motivation:	9%
Transportation issues:	12%
Family commitments:	11%
Language:	1%
Weather:	5%
Accessibility:	2%
Activity not available in my community:	15%

12. How do you find out about recreation opportunities? Please select the top 3 ways.

Word of mouth:	38%
Newsletters/Brochures:	8%
Promotional flyers:	11%
Newspaper ads:	9%
Website:	8%
Special events:	2%
Recreation Guides:	23%

13. What type of Recreation Programs would you like to see in the Municipality of Red Lake?

Fitness/Wellness (i.e. swimming, exercise, yoga, martial arts):	11%
General Interest/Self Improvement (i.e. languages, computers, astronomy):	16%
Performing Arts (i.e. dance, music, theatre):	11%
Visual Arts (i.e. painting, photography, pottery, sculpture):	11%
Social Recreation (i.e. cards, music, billiards):	22%
Sports (i.e. soccer, hockey, curling, baseball, badminton):	30%

14. Where in the Municipality of Red Lake would you like to see new Recreation programs and facilities?

Red Lake:	71%
Madsen:	0%
Starratt-Olson:	0%
Cochenour:	13%
Balmertown:	16%
McKenzie Island:	0%

15. Recreation should be funded by:

Taxes support:	11%
User fees:	29%
Mix of User fees and Taxes:	60%

16. I would support the following revenue initiative for increased Recreation programs and facilities:

Increased User Fees:	45%
Increased Taxes:	23%
Capital surcharge on new facilities' (dedicated amount over and above the regular charge):	32%

17. Please indicate ALL the ways any member of your house hold used a park or trail with the past year

Trail Use:

Cycling:	14%
Dog Walking:	20%
Horseback riding:	8%
Mountain Biking:	13%
Walking, Running:	34%
Rollerblading/skateboarding:	3%
Community event (i.e.: 5km walk/run):	8%

Lake Use:

Participating in Motorized boating:	26%
Participating in non motorized boating (i.e.: canoeing, sailing, wind surfing):	20%
Swimming or Beach activities:	26%
Fishing:	29%

Leisure:

Attending a community event:	17%
Camping:	43%
Enjoying Nature/bird watching:	3%
Natural enjoyment:	11%
Visiting playgrounds/ tot lots:	15%
Community gardens:	3%
Picnicking:	8%

18. What, if anything, limits your use of parks, lakes and trails?

Difficulty getting to the Parks and Trails:	14%
Location of Parks and Trails:	23%
Lack of information about parks and trails:	21%
Lack of Park facilities that suit our needs:	20%
Quality of facilities in Parks:	18%
Accessibility:	2%
Safety:	3%

19. In the future, we should focus on increasing QUALITY or QUANTITY of parks, lakes and trails.

Acquire more land for parks and trails:	5%
Improve the existing parks and trails:	8%
Mix of both equally:	87%

20. If additions to the park and trail systems are possible, indicate the top 3 that are important to you.

Large community parks with event space:	12%
Local Neighbourhood parks:	10%
Mountain/hillside parks:	6%
Nature preserves (limited public access):	9%
Sports fields:	23%
Trail connections:	16%
Waterfront/ Beach Parks:	23%

23. Gender Information

Female:	51%
Male:	49%

24. Age Group Information

Under 13:	0%
Age 14 to 18:	100%
Age 19 to 29:	0%
Age 30 to 39:	0%
Age 40 to 49:	0%
Age 50 to 59:	0%
Age 60 to 69:	0%
Age 69 and up:	0%
