

RED LAKE EVENTS CENTRE FEASIBILITY STUDY

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Prepared by:

Contributors:

Stantec Architecture 311 - 500 Portage Avenue Winnipeg, Manitoba R3B 2B9

[204] 489-5900 www.stantec.com Nelson Architecture Inc

Box 1470, 205 Lakeview Dr. Kenora, Ontario P9N 3X7

[204] 468-9244 www.nelsonarchitecture.com



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EXECUTIVE SUMMARY



The Municipality of Red Lake commissioned Stantec Architecture and its consultants to prepare a Feasibility Study that outlines a vision and analysis of a proposed Events Centre for the region. The resulting design and evaluation are summarized in the following key points:

Site

The study evaluated 11 potential sites in the Red Lake area (including the communities of Balmertown, Cochenour, and Red Lake) with a recommended site 9, a 19 acre parcel of land well-suited for the development of a regional event centre. The site is located along the Northwest corner of Hughes Crescent when entering Red Lake along Hwy 105. It offers numerous benefits that include strategic adjacencies, land availability, good visibility, and proximity to population, among others.

Concept Design

The concept design is community-driven, and supported by significant public participation. Avoiding duplication of existing community facilities is a fundamental consideration of design. The design includes: a single pad multi-use arena facility, multi-use meeting and activity areas, walking/running track, a multi-use performance venue, administration, concessions, associated amenities, capability of expansion, and site development. The design acts as a gathering place for all members of the community, a place designed as a centre point for the community that will host day-to-day programming, wellness programming, ice related tournaments and leagues, performances of all kinds, and a multitude of active and passive uses. The design uses the site contours, location, and orientation to create

optimum views and daylighting opportunities. The design, as currently planned, is based on best practices for ice arena design and community performance spaces. The approximately 52,500 ft2 building area is planned in two levels, an event/ice level and concourse/spectator level.

Capital Investment

The projected capital costs, which include construction, contingency, site development, design, and furnishings, are \$26,959,774 based on the current design, 2017 dollars, and location considerations, not including applicable taxes. The estimated construction cost is currently \$23, 227,404 including location factor and contingencies. Construction of the proposed Events Centre is estimated to create more than 280 jobs, labour income of more than \$17 million, and contribute more than \$25 million to the provincial Gross Domestic Product (GDP).

Operations

A modern new Events Centre, with an environmentally friendly LEED® Silver design and new revenue generating opportunities, is anticipated to produce significant long-term savings. From a staffing perspective, the facility is projected to be self-sustaining and offer direct private sector opportunities to operate the pro shop and concessions. When special events are considered, the facility is expected to generate more than 25 full-time equivalent jobs and more than \$2 million in new local spending on an annual basis. The highly accessible facility has the potential to drive a number of social outcomes that include community pride, health and wellness, crime reduction, and population stability.

Summary

The Events Centre being proposed for the Red Lake Region is well-aligned with existing community plans and has the potential to achieve many of the community's desired outcomes. Sustainability is the core of the desired outcomes and the project intends to achieve a balance of social, economic, and environmental outcomes. Through active partnerships, commitment to the plan, and strong community engagement, Red Lake can achieve its vision of being a "vibrant, attractive, and sustainable community" that serves as a responsive regional service hub for the more than 12,000 individuals in neighbouring communities.



EXECUTIVE SUMMARY























CONTEXT

1.1 APPROACH + OBJECTIVES



The Municipality of Red Lake is an enclave within th Unorganized Kenora District in northwestern Ontario, the largest municipal area in the province. The resource-based municipality consists of six dispersed communities shaped by local mining activity, and had a total population of 4,670 in 2011, plus a notable amount of non-permanent residences. Located at the northern limit of Highway 105, Red Lake functions as a transportation hub to and from communities in northwestern Ontario, particularly fly-in communities. In addition, the proposed 'Road North' will provide enhanced access for more than 12,000 individuals in neighbouring Indigenous communities. As Red Lake continues to evolve as a regional service hub, holistic thinking that embraces the social, economic, and environmental pillars of sustainability is considered fundamental to ensuring the community maintains a high quality of life.

Following a series of planning initiatives, the Municipality is currently reviewing the feasibility of constructing a new facility to replace the aging arena in Cochenour. To support the Municipality, Stantec Consulting Ltd. and Stantec Architecture were retained to complete a comprehensive feasibility study that evaluates the project's potential for success. The study, which incorporates significant public participation, builds off previous plans that identified the construction of a multiplex to provide enhanced health and wellness opportunities, operational cost savings, and broad economic benefits, among other positive outcomes.

1.1 APPROACH + OBJECTIVES

The Stantec Team's approach reflects their experience with similar planning initiatives and the local environment of Red Lake. Guided by a formal Project Plan (Appendix A), the Events

Centre Feasibility Study (ECFS) consists of a four (4) phase approach, with each phase tied to specific objectives (Figure 1).

PHASE	OBJECTIVE(S)	
1. Background	Identify desired project outcomes	
2. Concept Design	Identify the preferred siteEstablish the "preferred concept design"	
3. Project Evaluation	 Outline the social, environmental, and economic project outcomes (qualitative and quantitative) 	
4. Documentation	Communicate the project's potential for success and relevant recommendations	

Figure 1. Feasibility Study Approach

While the approach is depicted in a linear fashion, public participation and on-going review make the process more iterative. Public participation was guided by the formal Communications Strategy (Appendix B), which included focus groups, community surveys, information kiosks, and a community open house.





CONTEXT



STRATEGIC ALIGNMENT

2.1 SUSTAINABLE COMMUNITY PLAN
 2.1.1 STRATEGIC PLAN 2016-2020
 2.1.2 RECREATION + PARKS MASTERPLAN
 2.2 DESIRED PROJECT OUTCOMES



As previously described, the Events Centre Feasibility Study is preceded by several plans and the project outcomes intend to reflect these plans to the greatest extent possible. The relationship between this study and Red Lake's foundational planning documents is outlined in (Figure 2).



Figure 2. Municipal Planning Hierarchy

2.1 SUSTAINABLE COMMUNITY PLAN

The Municipality of Red Lake's Sustainable Community Plan (2011) serves as the community's overarching planning document. The Plan is intended to be multi-generational and treated as a living document. Its framework is based on themes that were identified through community consultation and strategies that are intended to achieve a "desired future state". Based on this understanding, the Sustainable Community Plan will serve as a baseline for evaluating the feasibility of the proposed Events Centre. As such, potential areas of alignment have been identified and classified by theme in Figure 3 to follow.

	SUSTAINABILITY THEME	TYPE OF RELATIONSHIP	AREAS OF PROJE	CT ALIGNMENT
1.	Responsible Environmental Stewardship	Direct	Greenhouse gas reduction strategies Landscape restoration opportunities Stewardship awareness/education	 Local food production Waste reduction/energy savings Water use reduction
2.	Green Energy Community	Direct	Alternative energy useEnergy efficient design	Passive resources and living systems
3.	Well Designed, Forward Looking Land Use Plan	Direct	 Incorporate active transportation Encourage densification and a sustainable community organization Attractive and appropriate design Enable Indigenous cultural activity 	 Facilitate private sector development Develop a regional approach Community involvement in planning Expression of distinctive attributes
4.	Exemplary Infrastructure Quality and Capacity	Direct	Provincial, Federal, Industrial, First Nations partnership funding strategies Efficient design to reduce operating expenses	Incorporate transportation infrastructure
5.	Balanced and Diversified Economy	Direct	 Reduced reliance on mining industry Support business retention, attraction, and expansion 	 Tourism development Regional marketing Retail growth/reduced leakage
6.	Accessible Housing	Indirect	 Consistent with principles of Smart Growth Mixed use development 	 Densification and active transportation Promote attractive housing
7.	Full Range of Services to Support Health and Well- Being	Direct	 Healthcare recruitment strategies Wellness strategies and program expansion 	 Crime reduction Social services for youth, seniors, and those with special needs
8.	Lifelong Learning	Direct	Adult education/leisure opportunities	Support cultural and environmental education
9.	Culturally Aware, Respectful, and Engaged	Direct	Support and encourage volunteerism Intercultural awareness and respect	 Consultation and opportunities for engagement Honour first people
10.	Abundant and Accessible Arts and Recreation	Direct	Support active lifestyles Local cultural expression and visibility Construction of a new multi-use complex	 Site plan controls Develop a permanent space for performing/visual arts Evening social activities
11.	. Small Town Character	Direct	Sense of belonging/attachment Community identity and pride	Community connections

Figure 3. Sustainable Community Plan Alignment

Evidently, the proposed Events Centre presents significant opportunity for alignment with Red Lake's leading plan. Aside from Accessible Housing, which is dependent on distinct housing developments, the Events Centre has the potential for direct alignment with each of the sustainability themes. Although the list is not exhaustive, the strategies identified can be carried forward to guide decision-making and evaluate the project's potential for success.

STRATEGIC ALIIGNMENT

2.1.1 STRATEGIC PLAN 2016 - 2020

STRATEGIC

The Municipality of Red Lake's Strategic Plan – 2016-2020 is guided by the vision "The Municipality of Red Lake will be a vibrant, attractive, sustainable community". It consists of three (3) strategic directions and multiple objectives that are shaped by a detailed review of Red Lake's strengths, weaknesses, opportunities, and threats (Figure 4).

Similar to the Sustainable Community Plan, Red Lake's Strategic Plan offers numerous opportunities for alignment. From a macro perspective,

STRATECIES

alignment with the Strategic Plan may be best achieved by a regional recreation hub that is inclusive of Indigenous communities and capable of stimulating a range of economic benefits.

2.1.2 RECREATION + PARKS MASTERPLAN

The Municipality of Red Lake's Recreation and Parks Master Plan (2010) is a comprehensive document that examines the local population and demographic trends, emerging trends in parks and recreation, existing Recreation Department resources, and includes an inventory needs

DELATED OD JECTIVES

assessment. Some of the key takeaways include
population growth forecasted to the year 2031, a
high number of non-permanent residences that
are not reflected in population statistics, the need
to provide a flexible operating environment for
recreation programming, and the fundamental
importance of sustainable environmental design.
Recommendation #1 from this detailed and
collaborative plan is to "Design and construct a
new multi-use complex to LEED Silver Certification

2.2 DESIRED PROJECT OUTCOMES

While a number of specific outcomes, both qualitative and quantitative, can be achieved by a well-planned Events Centre, the primary objective is to balance the social, environmental, and economic pillars of sustainability and improve quality of life. Most commonly, sustainability arises from the concept of sustainable development, which can be defined as "development that meets the needs of the present without compromising the ability of future generations to meet their own needs." (Bruntland Commission, 1987). The relationship between the three (3) pillars is demonstrated in Figure 5, which highlights the overlap required to achieve true sustainability.



Figure 5. Desired Balance of Outcomes

DIRECTION	SINALEOILS		
Towards a Responsive Regional Service Hub	Prepare for the Road North	 Develop partnerships with Indigenous organizations to understand barriers, improve welcome for Indigenous peoples Stimulate and support connections to and within Indigenous business community Spark development of shared strategy for health and social services Prepare and design health and social services hub 	
	Expand Government Investment	 Create high value opportunities for Ministerial/Deputy Minister Visits Develop joint communication plan on key strategies 	
Towards Moro	Stimulate Business Development	Increase intensity of Business Retention and Expansion strategy	
People, More Businesses	Revitalize Downtown and Enhance Neighbourhoods	 Support and celebrate volunteerism Expand beautification of entrance to Red Lake Support continued development of outdoor recreation cluster Expand opportunities for active transportation/walkable communities 	
	Targeted Investments in Infrastructure	 Identify criteria to prioritize infrastructure projects Investigate alternative funding structures 	
Towards Modern, Efficient Operations & Infrastructure	Efficient, Citizen Centred Services	 Evaluate options for continued provision of daycare services Increase participation in recreational opportunities Recognize opportunities and continue to centralize services where able to support community needs Confirm direction for potential future multi-use/stand-alone facilities 	
	• Expand Municipal Revenue	 Evaluate new/alternative sources of revenue Evaluate opportunities to increase self-sustainability of Municipal services Complete occupancy of Highway Commercial development 	

Figure 4. Strategic Plan Alignment

SITE SELECTION



Site selection is a fundamental process that requires long-term thinking and recognition of potentially irreversible results. From the study's outset, site selection was identified as a critical early milestone that would drive a number of desired outcomes, while shaping facility design and overall site development. Prior to this study, a number of sites had been identified and evaluated for a proposed Events Centre. To ensure a consistent and holistic assessment, all previously identified sites have been considered as part of this study (Figure 6 on page 21). A total of 11 sites were evaluated, with individual sites located in the communities of Balmertown, Cochenour, and Red Lake, as well as further south, along Highway 105.



al, Red Lake

SITE SELECTION



A range of social, environmental, and economic criteria were considered during site evaluations. After multiple site visits and detailed analyses, the site selection process was streamlined to reflect three (3) primary criteria. The streamlined process was developed based on the following rationale. First, the chosen criteria encompass multiple layers (e.g. land availability includes consideration for items such as parking and future expansion). Second, the streamlined process was adopted to facilitate public participation and to solicit feedback. The three primary criteria include: 1) land availability; 2) municipal ownership/acquisition opportunity; and 3) community plan alignment. In summary, the preferred site should offer a minimum of nine (9) acres, municipal ownership (or the opportunity for acquisition) to reduce the uncertainty of mining activity, and alignment with the goals outlined in Red Lake's community plans. While land availability and municipal ownership are relatively selfexplanatory, community plan alignment was largely guided by the Proposed Growth Area outlined in the Sustainable Community Plan (Appendix C). Figure 7 outlines the decision-making process in the format presented at community events during the initial planning stages.

Based on the results of the evaluation, Site 9, located on the northwest corner of Hughes Crescent entering Red Lake, was recommended as the preferred site for the proposed Events Centre (Figure 8). In addition to meeting the key decisionmaking criteria, Site 9 offers municipal service connections for sewer, water, and hydro, provides proximity to population, and has good visibility. The site also benefits from adjacencies to the high school, public works building, hotel, and other commercial development. The recommendation was supported by 95% of respondents during

community engagement events (Appendix D) and is consistent with prior recommendations.

CONTEXT & OBJECTIVES

The Corporation of the Municipality of Red Lake and members of the community have identified a new Events Centre as strategic apportunity to enhance health and wellness, increase tourism, diversify and strengthen the economy, and build stronger lies between Red Lake and the surrounding region. Site selection is fundamental to achieving frees outcomes and has been identified as key component in assessing the feasibility of the proposed facility. Stantec has been retained to guide the process, ensuing a professional and objective result that is in the best interests of the community as a whole. After a preliminary assessment, we are seeking over input on the site selection process and our initial recommendations.



Figure 7. Site Selection Process

CONTEXT + OBJECTIVES

SITE SELECTION



Figure 8 – Preferred Events Centre Site

CONCEPT DEVELOPMENT

4.1 THE PREFERRED CONCEPT



Concept development for the proposed Events Centre was a comprehensive and communitydriven process. The first steps of the process focused on site validation and establishing a preliminary functional program.

Two community events were planned: 1) a Stakeholder Planning Workshop, hosted as a round table discussion with primary user groups and community leaders; and 2) an Information Kiosk, hosted at Red Lake's Recreation Program Registration Night. A community survey (Appendix E) was also administered during these events. Programming discussions were broad and ranged from the ice arena and avmnasium space to retail space and social agencies. In general, feedback was consistent, with the prioritized facility components being a new ice arena, walking track, performance space, and multi-purpose space. Elements of the program that duplicate existing services without surplus demand were typically eliminated. The complete results are summarized in Appendix D.

4.1 THE PREFERRED CONCEPT

Based on community feedback, the design team prepared a preliminary concept design to facilitate subsequent community consultations (Figure 9a/9b/9c). Consultations included a community survey, accessible on-line and in hard copy, as well as an open house. The primary objective for these events was to gather feedback to shape a "preferred concept design" that could be further developed.

Overall, feedback was consistent with previous consultations, with significant support for the project and the proposed features (see Appendix F). Perhaps the most influential feedback related to the scale of the proposed multi-use / performing arts space. Based on this feedback, the overall scale was reduced to produce the "preferred concept design" (Figure 10).

DESIGN SUMMARY

The design of the proposed Events Centre is based on the site selected and the need to connect this important facility to the community and to identify itself as a regional hub.

The two major components are staged adjacent to each other, the arena facility on one side and the performing arts facility on the other with the capability to expand in both directions. The entrance lobby creates an important first impression and acts as a connection space between these main components.

The design of the front entrance and lobby is critical as it brings together the program and occupants/visitors/users with the ability to isolate these components capitalizing on the multi-use nature of the facility. One can enter at 'ice level'/ participant level or at concourse/ spectator level depending on the event or activity.

As the project is a significant investment in capital, the design can be adjusted if project phasing is required. In this way, we have developed the plan as a modular design. The modular approach is embedded into the internal planning of the facility and that accommodate many different uses both in the ice arena and the performing arts space.

The site provides an exceptional backdrop for the Events Centre and the opportunity to connect indoor uses with the landscape, through views to the community and woodland or through practical pathways, parking, and potential outdoor programming. The design is intended to reflect the values and character of Red Lake, celebrating its past while building for the future. The facility is planned as a place for everyone in the community to enjoy, a place for all ages, abilities and backgrounds.





Events Centre Concept Sketch Development [process]



Figure 9a – Preliminary Concept Design (Location Plan)

Site 09 (Preferred) - context photos





Figure 9b – Preliminary Concept Design (Site Plan)



Concept Design Process Model Development (indicative images only - subject to change)

CONCEPT DEVELOPMENT





Figure 10a – Preferred Design Concept (First Floor)

CONCEPT DEVELOPMENT



Figure 10b – Preferred Design Concept (Second Floor)

SPECTATOR / PUBLIC ENTRY

STANTEC | 33

COLOUR CODE



Figure 10a – Preferred Design Concept (First Floor)

FLOW DIAGRAM

CONCEPT DEVELOPMENT





[MAIN FLOOR] - PROGRAM PLANNING

Main Level	m2	sqft
Atrium / Viewing	454 m2	4,887 sqft
Climbing wall / Kids Zone	79 m2	4750.1 sqft
Proshop	26 m2	279.8 sqft
Male Washroom	36 m2	387.5 sqft
Universal / Family Washroom	14 m2	150.7 sqft
Female Washroom	48 m2	516.7 sqft
Canteen	37 m2	398 sqft
Kitchen / servery	46 m2	495.1 sqft
Elevator Room	4.5 m2	48.4 sqft
Figure Skating Room	20 m2	215 sqft
Female Dressing Room	27.8 m2	299.2 sqft
Climbing wall / Kids Zone	79 m2	850 sqft
Dressing Room	80.2 m2	863.3 sqft
Club Room	89 m2	958 sqft
Office / Trainer room	17 m2	183 sqft
First Aid	20.5 m2	220.7 sqft
Janitor Room #1	9 m2	96.9 sqft
Officials Room #1	14 m2	151 sqft
Officials Room #2	14 m2	151 sqft
Ice plant	45.2 m2	486.5 sqft
Ice resurfacer	85.4 m2	919.2 sqft
Performing Arts Space	458.6 m2	4,936.3 sqft
Stage	115 m2	1,237.9 sqft
Green Room	41.5 m2	446.7 sqft
Storage 1	32.2 m2	346.6 sqft
Storage 2	23 m2	247.6 sqft
Ice surface	1546.2 m2	1,6643.5 sqft
Home Box	12.6 m2	135.6 sqft
Away Box	12.6 m2	135.6 sqft
Penalty Box	3.6 m2	38.8 sqft
Penalty Box	3.6 m2	38.8 sqft
Time Keeper Box	3.6 m2	38.8 sqft
Janitor Room #2	6.5 m2	70 sqft
Storage #3	4.1 m2	44.1 sqft
Arena	3,401 m2	36,608 sqft
Performing Art Space	733 m2	7,890 sqft
Lobby	738 m2	7, 943 sqft
Overall Main Level	4,877 m2	52,496 sqft
(including exterior walls)		

[MAIN FLOOR] - PROGRAM SUMMARY
CONCEPT DEVELOPMENT



[SECOND FLOOR] - PROGRAM PLANNING

Second Level	m2	sqft
Atrium	28.6 m2	308 sqft
Administration / Ticketing	26 m2	280 sqft
Coats	19.7 m2	212.1 sqft
Bar Kitchen	22 m2	236.8 sqft
Viewing Balcony	14.8 m2	159 sqft
Meeting Room	20 m2	215 sqft
Multi-purpose #1	58.2 m2	626.5 sqft
Male Washroom	29 m2	312.2 sqft
Family Washroom	16 m2	172.2 sqft
Female Washroom	33 m2	355.2 sqft
Multi-purpose #2	65.4 m2	704 sqft
Multi-purpose #3	65.4 m2	704 sqft
Janitor	14 m2	151 sqft
Mechanical / Electrical Room	69 m2	742 sqft
Media Room	29 m2	312 sqft
Box / Meeting Room	33.8 m2	364 sqft
Walking Track	374.5 m2	4,031.1 sqft
Arena Seating	205.4 m2	2,210.9 sqft
Performing Art Space Seating	203.3 m2	2,188.3 sqft
• • • •	4.400	44.005
Arena	1,108 m2	11,926 sqft
Performing Art Space	200 m2	2,153 sqft
LODBY	340 m2	3,660 sqft
iviuiti-purpose	461 m2	4,962 sqft
Overall Second Level	3,051 m2	32,840 sqft
(including exterior walls)		

[SECOND FLOOR] - PROGRAM SUMMARY

PROJECT EVALUATION

5.1 ECONOMIC OUTCOMES

- 5.1.1 CAPITAL INVESTMENT
- 5.1.2 OPERATIONS ANALYSIS
- 5.1.3 ECONOMIC IMPACT ASSESSMENT
- 5.2 SOCIAL OUTCOMES
- 5.3 ENVIRONMENTAL OUTCOMES
 - 5.3.1 LEED
 - 5.3.2 ENERGY ANALYSIS



As outlined in the desired project outcomes, the primary objective for the proposed Events Centre is to achieve balance between the pillars of sustainability. With this in mind, the concept was evaluated on a Triple Bottom Line basis, with recognition of the economic, social, and environmental outcomes, both qualitative and quantitative. Overlap between pillars is expected and it is recognized that certain outcomes may align with more than one pillar.

5.1 ECONOMIC OUTCOMES

From a financial and economic perspective, three (3) fundamental outcomes must be considered: 1) the capital cost requirements; 2) the operating environment; and 3) the broader economic impacts of the proposed development.

5.1.1 Capital Investment

The Red Lake Events Centre has been designed with a cost effective method of construction in mind, without compromising on the quality, structural integrity, or aesthetic appeal of the facility.

The building has been designed to integrate with the overall site topography and where possible minimize the amount of cut and fill required on the site overall. Designing the facility to work with the existing landscape contours on site 09, the Events Centre will use retaining walls and a series of grass berms to integrate with the existing landscape. The integration of the facility into the landscape will create a lower profile building, reducing the scale and height of the facility, offering protection from wind and snows and an acoustical buffer from the surrounding context.

Using a pre-engineered structural building system, the Red Lake Event Centre can take advantage

of the economies of such a system including cost, the weight of the structural steel, and the onsite erection time relative to conventional steel construction. On site labour costs, typically high in a remote rural location, can be reduced by using a pre-engineered system, taking advantage of an off-site, factory controlled pre-fabricated process, which can typically result in up to a 30% lighter building and a simplified design. However, the more efficient structure also provides less capacity to add unexpected or additional (future) roof or wall mounted systems. In the future, additional structural bays can be added to the modular system to create a longer, expanded building, providing opportunity for future development on the Events Centre site.

The design of the Events Centre proposes a building envelope comprised of insulated metal panels (IMP). Although more delicate and prone to abuse and denting, using IMP can significantly reduce on-site construction time and costs as they are a moduler component installed by a single trade. Insulated metal panels use interlocking groove joints with concealed fasteners which create an air tight seal stabilizing interior environments, and saving energy costs.

The design of the Events Centre proposes a modular design, the use of standard components and a mono slope roof line. As a result, the building will be easier and faster to erect and more cost effective to build.

The following page outlines estimated capital costs based on the preliminary drawings prepared for this report. The costs describe the construction cost estimate that has been vetted through our team and qualified/experienced external sources in the construction industry. In addition, the overall anticipated project costs are included to better understand the funding requirements for this project. As this is the first budget for this project, we recommend that further budgets would be prepared at each milestone with increasing detail, reduced contingencies, and clarity of scope and design.

It is important to be aware that the estimates include the Location Factor associated with construction of this sized facility in Red Lake.



Opinion Of Probable Costs

Expected degree of accuracy: +/-20% Red lake, ON - Red Lake Events Centre Based on Concept Plans (17.03.29)

Item		Quantity (m2)	Quantity (ft2)	Unit Price (ft2)	Cost	Totals
A. Building 1 Arena	Lobby Rink Dressing Rooms Administration Walking Track Public Washrooms Spectator Seating - Rink Spectator Seating - Gym/Theatre	6,053	65,154	\$230	\$14,985,408	
2 Theatre	Audience Seating Kitchen/ Servery Performing Arts/ Multi-use	933	10,043	\$260	\$2,611,109	
		6986	75,197		Subtotal	\$17,596,518
3 General Contr	ractor Overhead & Fee (10%)					\$1,759,652
4 Net Construct	tion Cost				Subtotal	\$19,356,170
5 Design Contir	ngency (10%)				Subtotal	\$1,935,617
* 6 Location Fact	or (20% x %50 of Net Costs)				Subtotal	\$1,935,617
				Total Building	g Construction Costs	\$23,227,404
B. Miscellaneous 1 Cash Allowan	: Costs ces Testing, Inspection, Signage, Hydro & Utility					\$120,000
2 Site Developn	nent (including Landscaping) Allowance (5%)					\$1,161,370
				Total I	Miscellaneous Costs	\$1,281,370
Subtotal Building	g and Miscellaneous Costs (A & B)					\$24,508,774
Architecture & Engin	eering Consulting (7%)					\$1,715,700
Furnishings/Equipme	ent (3%)					\$735,300
Total Estima	ted Project Costs					\$26,959,774

* Location factor could be reduced to 10% - depending on project timing (current economic conditions could reduce this premium).

5.1.2 Operations Analysis

A new Events Centre in Red Lake will provide opportunities to expand programming, attract special events, and generate new sources of revenue. Primary revenues will continue to be general facility rentals, which are dependent on supply and demand. With respect to season and operating hours, it is the community's intent to maintain a similar operating environment for the ice arena. Assuming a September 1 to April 10 season and 7:00 am to 10:00 pm operating hours, the total supply of ice time is approximately 3,500 hours/year with more than half available in prime time (Figure 11).

Units	Pri	Non-Prime	
Hours	4:00pm - 10:00pm Weekdays	7:00am - 10:00pm Weekends	7:00am - 3:00pm Weekdays
Hours/Day	6	15	9
Hours/Week	30	30	45
Hours/Season*	960	960	1800
Total Hours**	1,8	1,710	

* Assumed 32 week season (September 1 - April 10)

** 5% allowance for holidays and maintenance closures

Figure 11. Rental Supply for Arena Ice

In 2016, roughly 1,400 hours of ice were booked in the Cochenour Arena, generating more than \$98,000 in revenue or just over \$70/hour (Figure 12). These figures indicate surplus capacity and opportunities to increase use during non-prime hours.

Meanwhile, the performing arts space will operate year-round with similar operating hours to the arena. Nearly 5,000 hours of rental time are available in the proposed facility, with roughly 2,400 hours of prime time availability (Figure 13). The months of July and August are considered nonprime as program activity typically decreases and programs shift outdoors.

User Group	Use	Hours	Rate	R	levenue
lunior A	Game	78	\$ 89.81	\$	7,005
JUITIONA	Practice	68	\$ 63.86	\$	4,342
Minor Hockey	n/a	525	\$ 63.86	\$	33,527
High School	Game	29	\$ 89.81	\$	2,604
	Practice	88	\$ 63.86	\$	5,620
Figure Skating	n/a	235	\$ 63.86	\$	15,007
Adult	n/a	135	\$ 89.81	\$	12,124
Academy	n/a	145	\$ 63.86	\$	9,260
Other	n/a	75+	n/a	\$	8,945
TOTAL		1,378	\$ 71.43	\$	98,434

Figure 12. Cochenour Arena Utilization (2016)

Units	Pri	me	Non	Prime
Hours	4:00pm - 10:00pm Weekdays	7:00am - 10:00pm Weekends	7:00am - 3:00pm Weekdays	7:00am - 10:00pm (July - August)
Hours/Day	6	15	9	15
Hours/Week	30	30	45	105
Hours/Season	1200	1200	1800	788
Total Hours	2,400		2,588	

* Assumed 47.5 week season to account for holiday closures and maintenance time

Figure 13. Rental Supply for Performing Arts Centre

Use of the performing arts space has been broadly classified as either regular hourly rentals or daily rentals for special events that require setup and teardown time. To evaluate the revenue potential of the facility, a conceptual model that considers the type of use, user groups, general fees, and estimated demand was developed (Figure 14). The estimated demand represents approximately 36% of the total rental supply and is considered a conservative estimate based on the regional population.

Supported by the rental analysis for the two primary components of the integrated facility, a comprehensive pro forma statement of operations has been developed (Figure 15) with supporting assumptions (Appendix G). Beyond facility rentals, a modern events centre will provide opportunities to expand the revenue base, including special events, commercial leases, advertising, naming rights, and ATM commissions. With diverse revenues and consideration for staff requirements, which are not included in the 2016 evaluation, the model demonstrates a considerable financial improvement when compared to the existing arena.

Varial	bles	Special Events		Regular Use				
User Group	Features	Daily Rentals	Rate/Day	Revenue	Hourly Rental Time	Hourly Rentals	Rate/Hour	Revenue
	with Par	10	\$750	\$12,500	Prime	240	\$125	\$30,000
Profit/	WIIII DUI	10	\$7.30	\$13,500	Non-Prime	25	\$110	\$2,750
Professional	w/o Par	4	\$400	00 \$3,600	Prime	120	\$110	\$13,200
	W/O BUI	0	000¢		Non-Prime	25	\$90	\$2,250
	with Par	4	\$400	\$3,400	Prime	240	\$100	\$24,000
Non-Profit/	WIIII DUI	0	000¢	\$000 \$3,000	Non-Prime	25	\$90	\$2,250
Amateur	uulo Por	10	¢ E O O	\$500 \$9,000	Prime	600	\$90	\$54,000
	W/O DUI	10	\$200		Non-Prime	259	\$75	\$19,410
TOTAL	/	48	/	\$29,700	/	1,534		\$147,860
TOTAL RE	VENUE	\$177,560						

Figure 14. Performing Arts Centre Rental Evaluation

Revenues	2016	Year 1	Year 2	Year 3	Year 4	Year 5	Year 6	Year 7	Year 8	Year 9	Year 10
Ice Arena											
Ice Rentals ¹	\$98,434	\$130,221	\$132,825	\$135,482	\$138,192	\$140,955	\$143,775	\$146,650	\$149,583	\$152,575	\$155,626
Special Events ²	\$5,154	\$18,000	\$18,360	\$18,727	\$19,102	\$19,484	\$19,873	\$20,271	\$20,676	\$21,090	\$21,512
Club Room ³	/	\$2,500	\$2,500	\$2,500	\$2,500	\$2,500	\$2,760	\$2,760	\$2,760	\$2,760	\$2,760
Concessions ⁴	/	\$10,170	\$10,170	\$10,170	\$10,170	\$10,170	\$11,229	\$11,229	\$11,229	\$11,229	\$11,229
Proshop ⁴	/	\$2,520	\$2,520	\$2,520	\$2,520	\$2,520	\$2,782	\$2,782	\$2,782	\$2,782	\$2,782
Advertising ⁵	\$4,662	\$9,100	\$9,100	\$9,100	\$9,657	\$9,657	\$9,657	\$10,248	\$10,248	\$10,248	\$10,875
Naming Rights ⁶	/	\$15,000	\$15,000	\$15,000	\$15,000	\$15,000	\$16,561	\$16,561	\$16,561	\$16,561	\$16,561
Sub	-Total \$108,249	\$187,511	\$190,475	\$193,499	\$197,140	\$200,286	\$206,637	\$210,501	\$213,840	\$217,245	\$221,345
Theatre											
Facility Rentals'	/	\$147,860	\$150,817	\$153,834	\$156,910	\$160,048	\$163,249	\$166,514	\$169,845	\$173,242	\$176,706
Special Events ⁷	/	\$29,700	\$30,294	\$30,900	\$31,518	\$32,148	\$32,791	\$33,447	\$34,116	\$34,798	\$35,494
Advertising ⁸	/	\$9,500	\$9,690	\$9,884	\$10,081	\$10,283	\$10,489	\$10,699	\$10,913	\$11,131	\$11,353
Naming Rights ⁹	/	\$10,000	\$10,000	\$10,000	\$10,000	\$10,000	\$11,041	\$11,041	\$11,041	\$11,041	\$11,041
Sub	-Total \$0	\$197,060	\$200,801	\$204,617	\$208,510	\$212,480	\$217,570	\$221,701	\$225,914	\$230,211	\$234,595
Other Amenities		¢10.050	¢00.0.40	¢00.754	¢01.171	¢01 505	¢00.00/	¢00.4/7	¢00.01.(¢00.075	¢00.040
	/	\$19,950	\$20,349	\$20,756	\$21,171	\$21,595	\$22,026	\$22,467	\$22,916	\$23,375	\$23,842
AIM	/ Total \$0	\$8,333	\$8,500	\$8,6/0	\$8,843	\$9,020	\$9,201	\$9,385	\$9,5/2	\$9,/64	\$9,959
Total Revenues	\$108,249	\$412.854	\$420,126	\$427,420	\$435.664	\$443.381	\$455.434	\$464.054	\$472,242	\$480.595	\$489,741
Expenses		Year 1	Year 2	Year 3	Year 4	Year 5	Year 6	Year 7	Year 8	Year 9	Year 10
Wages & Benefits ¹²	/	\$210,835	\$215,052	\$219,353	\$223,740	\$228,215	\$232,779	\$237,435	\$242,183	\$247,027	\$251,968
Training ¹³	/	\$8,109	\$6,082	\$4,561	\$3,421	\$2,566	\$1,924	\$1,443	\$1,082	\$812	\$609
Materials & Supplies ¹⁴	\$17,018	\$19,526	\$19,917	\$20,315	\$20,722	\$21,136	\$21,559	\$21,990	\$22,430	\$22,878	\$23,336
Electricity ¹⁵	\$62,682	\$69,531	\$70,922	\$72,340	\$73,787	\$75,263	\$76,768	\$78,303	\$79,869	\$81,467	\$83,096
Natural Gas ¹⁵	\$5,750	\$30,040	\$30,641	\$31,254	\$31,879	\$32,516	\$33,167	\$33,830	\$34,507	\$35,197	\$35,901
Water & Sewage ¹⁴	\$6,830	\$14,894	\$15,192	\$15,496	\$15,806	\$16,122	\$16,445	\$16,774	\$17,109	\$17,451	\$17,800
Insurance ¹⁶	\$10,274	\$26,013	\$26,533	\$27,064	\$27,605	\$28,157	\$28,720	\$29,295	\$29,881	\$30,478	\$31,088
First Line Maintenance ¹⁷	\$19,295	\$10,998	\$21,996	\$32,993	\$43,991	\$43,991	\$43,991	\$43,991	\$43,991	\$43,991	\$43,991
Site Maintenance ¹⁸	\$1,238	\$11,614	\$11,846	\$12,083	\$12,325	\$12,571	\$12,822	\$13,079	\$13,340	\$13,607	\$13,879
Miscellaneous ¹⁹	\$14,468	8 #######	#######	#######	#######	#######	#######	#######	#######	#######	#######
Total Expenses	\$137,556	\$411,560	\$428,180	\$445,459	\$463,275	\$470,537	\$478,175	\$486,139	\$494,393	\$502,908	\$511,668
Surplus/Deficit	(\$29,307)	\$1,294	(\$8,054)	(\$17,917)	(\$27,611)	(\$27,156)	(\$22,741)	(\$22,086)	(\$22,150)	(\$22,314)	(\$21,926)

Figure 15 – Pro Forma Statement of Operations

Statement of Operations

From a revenue perspective, it is important to note that facility naming rights are assumed to be offered as part of the capital campaign and that operating revenues can be generated from naming smaller components such as dressing rooms, the green room, the stage, and balcony. Furthermore, the walking track and summer access to the arena offer additional revenue potential. The operating model currently assumes free community access to the track; however, opportunities exist to restrict access and generate revenues through memberships and RFID (Radio Frequency Identification Device) card access. Meanwhile, new summer programs could be established to generate revenues outside of special events. On the expense side, a robust capital renewal strategy is strongly recommended. While the model assumes a healthy budget for first line maintenance items, which are generally more reactive in nature, budgets should also consider preventative maintenance functions. As best practice, a minimum annual capital renewal budget of 1% replacement cost is recommended. For the proposed events centre, a capital reserve with an annual capital renewal budget of \$175,000 is recommended. This could be funded through existing municipal asset management plans, facility profits, or through fundraising and the establishment of an endowment fund.

5.1.3 Economic Impact Assessement

In the context of this study, the economic impacts of the proposed Events Centre will extend beyond the financial capital and operating requirements. Activities associated with the Events Centre have the potential to create jobs, increase income, and contribute to Gross Domestic Product (GDP), among other outcomes. Statistics Canada's inputoutput multipliers are commonly used to examine the effects that an external change in demand will have on the economy. Effectively, the multipliers reflect the circulation of one dollar spent and how that initial expenditure is magnified. The magnification process can be demonstrated as direct, indirect, and induced impacts, which are defined as:

+ Direct Impacts – measure the immediate effects of expenditures linked to the project (e.g. builders and suppliers).

+ Indirect Impacts – measure the effects that arise from the increased activity of businesses directly linked to the project (e.g. finance, utilities, transportation).

+ Induced Impacts – measure changes in spending on goods and services attributed to the wages and salaries paid by directly and indirectly affected businesses (e.g. gifts and entertainment).

Three (3) situations associated with the development of the proposed Events Centre require individual examination to establish an understanding of the broad economic impact potential. These include: 1) the construction period; 2) standard operations; and 3) special events.

5.1.3.1 Construction Period

Public infrastructure investment is widely recognized for its contributions to the economy, employment, and quality of life (Conference Board of Canada, 2013; Canada's Premiers, 2014). Construction and manufacturing sectors are direct beneficiaries of infrastructure investment, leading to job creation and increased spending. The U.S. Department of the Treasury has reported that 61% of jobs created are in the construction sector, 12% in manufacturing, and 7% in retail trade. Nearly 90% of these are considered middle class jobs (Conference Board of Canada, 2013). It is important to recognize that the construction period is a one-time event and by prioritizing local businesses, Red Lake can maximize the benefits to the local economy.

The economic impacts associated with constructing the proposed Events Centre have been examined using a top-down process driven by the projected costs of construction. Using the costs projections as an input, the direct, indirect, and induced economic impacts within the province of Ontario have been estimated based on (4) criteria: 1) total output; 2) GDP; 3) jobs; and 4) labour income (Figure 16).

By using three primary industries to evaluate the

Criteria	Direct Impact	Indirect Impact	Induced Impact	Total Impact
Output	\$26,959,774	\$12,612,770	\$8,749,665	\$48,322,210
GDP	\$13,110,376	\$6,780,112	\$5,145,388	\$25,035,876
Jobs	165.13	70.73	48.53	284.40
Labour Income	\$10,007,698	\$4,411,852	\$2,582,177	\$17,001,727

Figure 16. Economic Impacts of Events Centre Construction

Criteria	Direct Impact	Indirect Impact	Induced Impact	Total Impact
Output	\$559,553	\$211,067	\$210,173	\$980,793
GDP	\$366,517	\$117,227	\$126,657	\$610,400
Jobs	9.63	1.32	1.16	12.10
Labour Income	\$427,005	\$76,660	\$58,088	\$561,752

Figure 17. Economic Impacts of Events Centre Operations

economic impacts of the construction process (Appendix H), total spending (output) attributed to the project is forecast to be more than \$48 million, GDP impacts within Ontario are forecasted at over \$25 million, more than 284 jobs will be created, and total labour income of more than \$17 million will be generated from the Events Centre's construction.

5.1.3.2 Standard Operations

The Events Centre's day-to-day operations will produce comparable outcomes to the construction process; however, they will be realized throughout the course of the facility's lifecycle. Using the same top-down process, the direct, indirect, and induced economic impacts within the province of Ontario have been estimated for the same criteria (Figure 17).

On an annual basis, the proposed Events Centre is

anticipated to generate total annual spending of nearly \$1 million, GDP impacts within Ontario of more than \$600,000, 12.1 full time equivalent jobs, and labour income of more than \$560,000. The majority of jobs created will be directly attributed to the facility's operations and commercial operation of the proshop and concession space, two new private business opportunities created by the project.

5.1.3.3 Special Events

Outside of the standard day-to-day operations that will provide a range of community based programs, the proposed Events Centre is capable of hosting a variety of special events, including tournaments, concerts, tradeshows, conferences, and artistic performances. These events will drive a third layer

of economic impacts resulting from new local spending. The concept of new local spending includes non-resident spending and the effects of "staycations" as locals choose to stay for an event instead of traveling out of town for leisure activity.

In addition to the concept of new local spending, this study recognizes that the costs of hosting such events are generally borne by the third party or absorbed in the facility's day-to-day operating costs. As such, the economic impacts of special events have been examined using a bottom-up approach on a per event basis. Using this approach, direct spending on accommodation, restaurants, fuel, and other merchandise have been estimated for three (3) scenarios. The scenarios selected for this study reflect the range of programming capacity provided by the facility and the scope of events that are anticipated to be hosted in the Events Centre. They include: 1) an ice hockey tournament; 2) an arena concert (or tradeshow) with floor seating; and 3) an artistic stage performance. The scenarios are outlined in Appendix H, including capacity attendance and local spending. Based on the longer duration and significant participation from non-local teams, hockey tournaments and other similar events are shown to have the greatest economic impact with each tournament contributing approximately \$125,000 in new local spending and creating 1.23 full time equivalent jobs (Figure 18).

It is important to note that these outcomes have

Event Type	New Spending	Jobs Created
Hockey Tournament	\$124,800	1.23
Concert (tradeshow)	\$96,600	0.94
Performance	\$14,490	0.12

Figure 18. Local Economic Impacts of Special Events

been derived on a per event basis and the events centre is anticipated to host multiple events each year. For context, the prospective annual impacts of new special events in Red Lake are outlined in Figure 19.

Event Type	Number of Events	New Spending	Jobs Created
Hockey Tournament	6	\$748,800	7.38
Concert (tradeshow)	3	\$289,800	2.82
Performance	24	\$347,760	2.88
TOTAL	33	\$1,386,360	13.08

Figure 19. Prospective Annual Impacts of Special Events

In addition to the new local spending that can be directly attributed to the proposed events centre, opportunities exist to further enhance regional tourism. By marketing other tourist attractions within the facility, visitors attending concerts, tournaments, and other events could be encouraged to return to Red Lake. Significant opportunities exist to promote outdoor activities, Woodland Caribou Provincial Park, and the proposed UNESCO World Heritage Site – Pimachiowin Aki.

5.2 SOCIAL OUTCOMES

Active leisure, as defined by the Government of Canada, consists of three primary categories; social, cognitive, and physical leisure, which drive broad social benefits. Common outcomes include individual growth and self-esteem, new life skills, community cohesion, improved physical and mental health, and reduced crime (Interprovincial Sport and Recreation Council, 1987; Ontario Ministry of Tourism and Recreation, 1988). Based on the project understanding that has been established and qualitative nature of these outcomes, the social outcomes that are directly related to the proposed Events Centre development are outlined in Figure 20.



SOCIAL OUTCOME	PROJECT/PROGRAM ALIGNMENT	KEY FEATURES/INDICATORS
Accessibility	 Universal Design Site proximity and adjacencies Active transportation networks 	 Barrier-free access Language choice Use of icons, audio, and braille Connectivity to Red Lake District High School Recognition for higher incomes and greater mobility in bedroom communities
Community Cohesion & Pride	 Focal point for social, physical, and cognitive programs User group integration and exposure to new people, cultures, programs Special events host Enhanced volunteer experiences 	 Simultaneous use and participation in cross programming Number of First Nation partnerships and alliances with neighbour communities Number of tournaments, concerts, and other events hosted Beautification of entrance to Red Lake Inclusion of cultural expression and local talent Retention and expansion of local volunteer base
Health, Wellness, & Safety	 New and expanded programs Function as a post-disaster shelter Sustainable design features 	 Walking track for increased winter activity Flexible multi-purpose rooms and performance space Categorized as building of High Importance Living wall to promote local food production/healthy eating Daylighting and enhanced air quality
Population Stability	 Year-round youth opportunities Year-round adult education and leisure opportunities Regional marketing/industry recruitment 	 2011 population = 4,366; 2016 population = 4,107 (-12.1%) Youth retention - 2011 population aged 0-24 years = 1,405 Number of permanent residences
Crime Reduction	Drop-in programmingSkills development & training	 Number of new weekend and after school programs Number of industry training/recruiting events hosted Local inclusion in construction process

Figure 20. Social Outcomes & Project Alignment

5.3 ENVIRONMENTAL OUTCOMES

The buildings in which we live, work, and play have documented impacts on our health and the environment. As the environmental impact of buildings became more apparent, "green building" gained momentum. Green, or sustainable, building is the practice of creating healthier and more resource-efficient models of construction, renovation, operation, maintenance, and demolition.

5.3.1 LEED

The Red Lake Events Centre will seek LEED Certification under LEED® V4 New Construction and Major Renovations, administered by the United States Green Building Council (USGBC). To achieve LEED certification under LEED V4 at the Silver level, the project must earn a minimum of 50 points.

Allocation of points is based on the potential environmental impacts and benefits to human health. Numerous methodologies have been used to quantify each impact; this has resulted in a credit rating system. Adopting green building strategies can maximize both economic and environmental performance. Whether new construction or an upgrade and renovation, the most significant benefits are obtained if the project team takes an integrated approach from the earliest stages of a project.

The design of buildings also requires the integration of many kinds of information into an elegant, useful, and durable whole. An integrated design process will be included within the design process that will engage the active and continuing participation of the Owner, Users, Community, Design Team, and General Contractor. The best buildings result from continual, organized collaboration among all players throughout the building's life cycle.

Successfully achieving a LEED Silver Certified rating is heavily dependent upon the Design Team, General Contractor, and Owner's ability to carry out the appropriate project design approaches and construction techniques according to the LEED program requirements.

The target of LEED V4 Silver certification will address a more in depth emphasis on the entire building's environmental footprint through assessing:

- Location and Transportation
- Sustainable Site requirements
- Water Efficiency
- Energy & Atmosphere
- Material & Resources
- Indoor Environmental Quality
 - Regional Priorities

A preliminary scorecard was created to reflect the opportunities available for the Red Lake Events Centre. The pursued credits will require further discussion and commitment and the scorecard is provided for information purposes only until the LEED v4 goals and targets can be confirmed by the owner and project team. The credits targeted on the Red Lake Events Centre LEED scorecard are described in further detail below.



INTEGRATIVE PROCESS

INTEGRATIVE PROCESS

To support high-performance, cost-effective project outcomes through an early analysis of the interrelationships among systems. Beginning in pre-design and continuing throughout the design phases, identify and use opportunities to achieve synergies across disciplines and building systems described below. Use the analyses to inform the owner's project requirements (OPR), basis of design (BOD), design documents, and construction documents.

LOCATION + TRANSPORTATION

REDUCED PARKING FOOTPRINT

Do not exceed the minimum local code requirements for parking capacity. Provide parking capacity that is a percentage reduction below the base ratios recommended by the Parking Consultants Council, as shown in the Institute of Transportation Engineers' Transportation Planning Handbook, 3rd edition, Tables 18-2 through 18-4. Case 1. Baseline location - Projects that have not earned points under LT Credit Surrounding Density and Diverse Uses or LT Credit Access to Quality Transit must achieve a 20% reduction from the base ratios.

GREEN VEHICLES

Designate 5% of all parking spaces used by the project as preferred parking for green vehicles. Clearly identify and enforce for sole use by green vehicles. Distribute preferred parking spaces proportionally among various parking sections (e.g. between short-term and long-term spaces).

AND

Option 1 - Electric vehicle charging: Install electrical vehicle supply equipment (EVSE) in 2% of all parking spaces used by the project. Clearly identify and reserve these spaces for the sole use by plug-in electric vehicles. EVSE parking spaces must be provided in addition to preferred parking spaces for green vehicles.

SUSTAINABLE SITES

PREREQUISITE: CONSTRUCTION ACTIVITY POLLUTION PREVENTION

Create and implement an erosion and sedimentation control plan for all construction activities associated with the project. The plan must conform to the erosion and sedimentation requirements of the 2012 U.S. Environmental Protection Agency (EPA) Construction General Permit (CGP) or local equivalent, whichever is more stringent. Projects must apply the CGP regardless of size. The plan must describe the measures to be implemented.

SITE ASSESSMENT

Complete and document a site survey or assessment1 that includes the following information:

+ Topography. Contour mapping, unique topographic features, slope stability risks.

+ Hydrology. Flood hazard areas, delineated wetlands, lakes, streams, shorelines, rainwater collection and reuse opportunities, TR-55 initial water storage capacity of the site (or local equivalent for projects outside the U.S.).

+ Climate. Solar exposure, heat island effect potential, seasonal sun angles, prevailing winds, monthly precipitation and temperature ranges.

+ Vegetation. Primary vegetation types, greenfield area, significant tree mapping,

threatened or endangered species, unique habitat, invasive plant species.

+ Soils. Natural Resources Conservation Service soils delineation, U.S. Department of Agriculture prime farmland, healthy soils, previous development, disturbed soils (local equivalent standards may be used for projects outside the U.S.).

+ Human use. Views, adjacent transportation infrastructure, adjacent properties, construction materials with existing recycle or reuse potential.

+ Human health effects. Proximity of vulnerable populations, adjacent physical activity opportunities, proximity to major sources of air pollution.

SITE DEVELOPMENT – PROTECT OR RESTORE HABITAT

Option 1. on-site restoration - Using native or adapted vegetation, restore 30% (including the building footprint) of all portions of the site identified as previously disturbed. Projects that achieve a density of 1.5 floor-area ratio may include vegetated roof surfaces in this calculation if the plants are native or adapted, provide habitat, and promote biodiversity. Restore all disturbed or compacted soils that will be revegetated within the project's development footprint.

OPEN SPACE

Provide outdoor space greater than or equal to 30% of the total site area (including building footprint). A minimum of 25% of that outdoor space must be vegetated (turf grass does not count as vegetation) or have overhead vegetated canopy.

HEAT ISLAND REDUCTION

Option 1. Non-roof and roof: Use shading, reflective paving materials, high reflectance roof, and/or vegetated roof.

LIGHT POLLUTION REDUCTION

Meet uplight and light trespass requirements, using either the backlight-uplight-glare (BUG) method (Option 1) or the calculation method (Option 2). Projects may use different options for uplight and light trespass.

WATER EFFICIENCY

PREREQUISITE: OUTDOOR WATER USE REDUCTION

Reduce outdoor water use through one of the following options. Nonvegetated surfaces, such as permeable or impermeable pavement, should be excluded from landscape area calculations. Athletic fields and playgrounds (if vegetated) and food gardens may be included or excluded at the project team's discretion.

Option 1. No irrigation required - Show that the landscape does not require a permanent irrigation system beyond a maximum two-year establishment period.

PREREQUISITE: INDOOR WATER USE REDUCTION

Install plumbing fixtures that in aggregate use 20% less water than the water use baseline. All toilets, urinals, and showerheads must be WaterSense labeled. Baseline consumption is as follows: toilets (6 lpf), faucets (8.3 lpm), showerhead (9.5 lpm).

OUTDOOR WATER USE REDUCTION

Reduce outdoor water use through one of the following options. Nonvegetated surfaces, such as permeable or impermeable pavement, should be excluded from landscape area calculations. Athletic fields and playgrounds (if vegetated) and food gardens may be included or excluded at the project team's discretion. Option 1. No irrigation required - Show that the landscape does not require a permanent irrigation system beyond a maximum two-year establishment period.

INDOOR WATER USE REDUCTION

Further reduce fixture and fitting water use from the calculated baseline in WE Prerequisite Indoor Water Use Reduction. Additional potable water savings can be earned above the prerequisite level using alternative water sources. Reduce fixture and fitting water use from the calculated baseline in WE Prerequisite Indoor Water Use Reduction. 25% reduction = 1 point, 30% = 2, 35% = 3, 40% = 4, 45% =5, and 50% = 6).

Achieving 4 points for this credit could earn the project a Regional Priority credit.

WATER METERING

Install permanent water meters for two or more water subsystems, as applicable to the project: irrigation, indoor plumbing fixtures and fittings, domestic hot water, boilers, reclaimed water and other process water.

ENERGY AND ATMOSPHERE

PREREQUISITE: FUNDAMENTAL COMMISSIONING AND VERIFICATION

Complete the commissioning (Cx) process activities for mechanical, electrical, plumbing, and renewable energy systems and assemblies, in accordance with ASHRAE Guideline 0-2005 and ASHRAE Guideline 1.1–2007 for HVAC&R Systems, as they relate to energy, water, indoor environmental guality, and durability.

PREREQUISITE: MINIMUM ENERGY PERFORMANCE

Option 1. Whole-building energy simulation -Demonstrate an improvement of 5% for new construction projects in the proposed building performance rating compared with the baseline building performance rating. Calculate the baseline building performance according to ANSI/ASHRAE/ IESNA Standard 90.1–2010, Appendix G, with errata (or a USGBC-approved equivalent standard for projects outside the U.S.), using a simulation model.

PREREQUISITE: BUILDING-LEVEL ENERGY METERING

Install building-level energy meters, or sub-meters that can be aggregated to provide building-level data representing total building energy consumption (electricity, natural gas, chilled water, steam, fuel oil, propane, biomass, etc).

The project must commit to sharing with USGBC the resulting energy consumption data and electrical demand data (if metered) for a five-year period beginning at occupancy.

PREREQUISITE: FUNDAMENTAL REFRIGERANT MANAGEMENT

Do not use chlorofluorocarbon (CFC)-based refrigerants in heating, ventilating, air-conditioning, and refrigeration (HVAC&R) systems.

ENHANCED COMMISSIONING

The CxA must have documented commissioning process experience on at least two building projects with a similar scope of work. The experience must extend from early design phase through at least 10 months of occupancy.

OPTIMIZE ENERGY PERFORMANCE

Option 1. Whole-building energy simulation (1–18 points) - Demonstrate an improvement of 5% for new construction projects in the proposed building performance rating. Calculate the baseline building performance according to ANSI/ASHRAE/ IESNA Standard 90.1–2010, Appendix G, with errata (or a USGBC-approved equivalent standard for projects outside the U.S.), using a simulation model.

ADVANCED ENERGY METERING

Install advanced energy metering for all wholebuilding energy sources used by the building and any individual energy end uses that represent 10% or more of the total annual consumption of the building

ENHANCED REFRIGERANT MANAGEMENT

Do not use refrigerants, or use only refrigerants (naturally occurring or synthetic) that have an ozone depletion potential (ODP) of zero and a global warming potential (GWP) of less than 50.

MATERIALS AND RESOURCES

PREREQUISITE: STORAGE AND COLLECTION OF RECYCLABLES

Provide dedicated areas accessible to waste haulers and building occupants for the collection and storage of recyclable materials for the entire building. Collection and storage areas may be separate locations. Recyclable materials must include mixed paper, corrugated cardboard, glass, plastics, and metals. Take appropriate measures for the safe collection, storage, and disposal of two of the following: batteries, mercury-containing lamps, and electronic waste.

PREREQUISITE: CONSTRUCTION AND DEMOLITION WASTE MANAGEMENT PLANNING

Develop and implement a construction and demolition waste management plan. The final report detailing all major waste streams generated, including disposal and diversion rates, must be provided.

BUILDING LIFE-CYCLE IMPACT REDUCTION

Demonstrate a reduction in materials use through life-cycle assessment. Perform a LCI simulation to identify Building's life-cycle impact reduction.

BUILDING PRODUCT DISCLOSURE AND OPTIMIZATION - ENVIRONMENTAL PRODUCT DECLARATIONS

Option 1: (1 point): Use at least 20 different permanently installed products sourced from at least five different manufacturers that have an Environmental Product Declaration. Additionally, source product, which meet at least 3 or the listed impact reduction categories.

BUILDING PRODUCT DISCLOSURE AND OPTIMIZATION – SOURCING OF RAW MATERIALS

Option 1 (1 point): Use at least 20 different installed products from at least 5 different manufacturers that have publicly released a report from their raw material suppliers which include raw material supplier extraction locations, a commitment to long-term ecologically responsible land use, a commitment to reducing environmental harms from extraction and/ or manufacturing processes, and a commitment to meeting applicable standards or programs voluntarily that address responsible sourcing criteria. Option 2 (1 point): Use products that meet at least one of the responsible extraction criteria for at least 25%, by cost, of the total value of permanently installed building products in the project.

BUILDING PRODUCT DISCLOSURE AND OPTIMIZATION - MATERIAL INGREDIENTS

Option 1 (1 point): The project must use at least 20 different permanently installed products from at least five different manufacturers that use a manufacturer inventory, Health Product Declaration, or Cradle to Cradle to demonstrate the chemical inventory of the product to at least 0.1% (1000 ppm).

CONSTRUCTION AND DEMOLITION WASTE MANAGEMENT

Option 1: Diversion (1-2 points): Divert at least 50% of the total construction and demolition material; diverted materials must include at least three material streams (1 point) or divert at least 75% of the total construction and demolition material; diverted materials must include at least four material streams (2 points).

INDOOR ENVIRONMENTAL QUALITY

PREREQUISITE: MINIMUM INDOOR AIR QUALITY PERFORMANCE

Meet the requirements for both the ventilation and monitoring using the ventilation rate procedure from ASHRAE 62.1–2010 or a local equivalent, whichever is more stringent. The minimum requirements of ASHRAE Standard 62.1–2010, Sections 4–7, Ventilation for Acceptable Indoor Air Quality (with errata) must be met, or a local equivalent, whichever is more stringent.

PREREQUISITE: ENVIRONMENTAL TOBACCO SMOKE CONTROL

Prohibit smoking inside the building and prohibit smoking outside the building except in designated smoking areas located at least 25 feet (7.5 meters) from all entries, outdoor air intakes, and operable windows.

ENHANCED INDOOR AIR QUALITY STRATEGIES

Option 1 (1 point): For mechanically ventilated spaces, installing permanent entryway systems, exhausting spaces where hazardous gases or chemicals may be present or used, and installing filters with minimum efficiency reporting value (MERV) of 13 or higher.

Option 2 (1 point): For mechanically ventilated spaces, do one of the following:

* Design the project to minimize and control the entry of pollutants into the building

* Increase breathing zone outdoor air ventilation rates to all occupied spaces by at least 30% above the minimum rates as determined in EQ Prerequisite Minimum Indoor Air Quality Performance.

* Monitor CO2 concentrations within all densely occupied spaces.

LOW-EMITTING MATERIALS

Option 1 (1-3 points): Achieve the required threshold level of compliance with emissions and content standards for interior paints and coatings; interior adhesives and sealants; flooring; composite wood; ceilings, walls, thermal and acoustic insulation, and furniture. Specify materials that meet VOC requirements.

CONSTRUCTION INDOOR AIR QUALITY MANAGEMENT PLAN

Develop and implement an indoor air quality (IAQ) management plan for the construction and preoccupancy phases of the building. The plan must address all of the following.

During construction, meet or exceed all control measures of SMACN IAQ Guidelines for Occupied Buildings under Construction, 2nd edition, 2007, ANSI/ SMACNA 008–2008, Chapter 3.

INDOOR AIR QUALITY ASSESSMENT

Implement one of the following:

Option 1 (1 point): Perform a building flush-out before or overlapping with occupancy.

Option 2 (2 points): After construction ends and before occupancy, conduct baseline IAQ testing.

THERMAL COMFORT

Design HVAC systems and the building envelope to meet the requirements of ASHRAE Standard 55–2010, Thermal Comfort Conditions for Human Occupancy, with errata or a local equivalent.

Provide individual thermal comfort controls for at least 50% of individual occupant spaces. Provide group thermal comfort controls for all shared multioccupant spaces, and for any individual occupant spaces without individual controls. Thermal comfort controls allow occupants, whether in individual spaces or shared multi-occupant spaces, to adjust at least one of the following in their local environment: air temperature, radiant temperature, air speed, and humidity.

INTERIOR LIGHTING

Implement one or both of the following: Option 1: Lighting Controls (1 point): Provide individual lighting controls for 90% of individual occupant spaces and Multi-occupant spaces that enable occupants to adjust the lighting to with at least three lighting levels (on, off, midlevel). Midlevel is 30% to 70% of the maximum illumination level (not including daylight contributions).

Option 2: Lighting Quality (1 point): Choose 4 of 8 strategies as per credit requirements.

DAYLIGHT

Option 3 - Measurement (2-3 points): Achieve illuminance levels between 300 lux and 3,000 lux for 75% (2 points) or 90% (3 points) of the floor area. Measurement will need to be taken between 9 am and 3pm during any regularly occupied month and a second based on Table 4.

QUALITY VIEWS

Achieve a direct line of sight to the outdoors via vision glazing for 75% of all regularly occupied floor area. To qualify the area must have at least two of the following four kinds of views:

+ multiple lines of sight to vision glazing in different directions at least 90 degrees apart;

+ views that include at least two of the following: (1) flora, fauna, or sky; (2) movement; and (3) objects at least 25 feet from the exterior of the glazing;

+ unobstructed views located within the distance of three times the head height of the vision glazing; and

+ Views with a view factor of 3 or greater, as defined in "Windows and Offices; A Study of Office Worker Performance and the Indoor Environment."

5.3.2 Energy Analysis

Energy resource depletion, rising global energy demands, and growing awareness of environmental issues, all suggest that energy costs will continue to rise. The only remaining questions are about how quickly they will rise, and which of the available energy sources will provide the best long term value and security. At today's prices, energy typically represents more than half of the cost of owning and operating a building. It is clear that improvements in building energy efficiency can result in significant cost savings over the lifetime for new construction.

A building's overall energy efficiency is determined by how well the building is designed, constructed, maintained, and operated. In addition, the design should be responsive to climate and site location. The benefits of an energy efficient building extend beyond the obvious utility cost reductions. Other benefits can include: improved occupant comfort (which is proven to result in more productive occupants) and reduced CO2 emissions. An effective building envelope with appropriate ventilation, temperature and humidity controls will also last longer and will incur lower and more stable maintenance costs over that lifetime.

As part of the design climate responsiveness, it is important to understand the local climate conditions. Table 1, is a table of Canadian Climate Normals for Red Lake.

(http://climate.weather.gc.ca/climate_normals/results_1981_2010_e.htm 1?searchType=stnProv&lstProvince=ON&txtCentralLatMin=0&txtCentralLa tSec=0&txtCentralLongMin=0&txtCentralLongSec=0&stnID=3923&dispBa ck=0)

Energy Requirements

The Red Lake Events Centre will be required to comply with LEEDv4 and the Ontario energy code, SB-10. For LEED v4, energy modelling is used to assess

compliance with LEED credits Energy & Atmosphere Minimum Energy Performance and Optimize Energy Performance. In order to determine compliance with SB-10, the annual energy consumption of the proposed building shall not exceed the building energy target of the reference building which is designed to minimum SB-10 requirements for energy efficiency.

Table 2 outlines the compliance criteria the proposed building needs to meet to achieve SB-10 and LEEDv4 compliance.

In addition, there is a requirement for the new Events

Centre to be at least 60% more energy-efficient than the Model National Energy Code for Buildings (MNECB 1997). Figure 1 illustrates the performance improvement of National Energy Code for Buildings (NECB-2011) over MNECB 1997. Using the graph, it is estimated that the NECB 2011 is approximately 30% better than MNECB, suggesting the project should be approximately 30% better than NECB-2011. In order to avoid using three reference standards on one project, it is recommended that the National Energy Building Code is used as the reference, with just two variations (NECB-2011 and NECB 2015), therefore avoiding confusion.

	Jan	Feb	Mar	Apr	May	Jun	Jul	Aug	Sep	Oct	Nov	Dec	Year
Daily Average	-18.3	-15.0	-7.4	2.2	9.6	15.1	18.1	17.0	11.0	3.7	-5.7	-15.3	1.3
Temperature (°C)													
Daily Maximum	-12.7	-8.6	-0.8	8.6	16.0	21.1	23.8	22.7	16.0	7.8	-2.0	-10.5	6.8
Temperature (°C)													
Daily	-23.9	-21.3	-13.9	-4.2	3.1	9.1	12.4	11.4	5.9	-0.4	-9.4	-20.0	-4.3
Minimum	10.100												
Temperature (°C)													
Average Rainfall	0.3	1.3	6.9	17.7	66.9	98.8	103.4	88.3	82.0	40.9	8.4	0.7	515.7
(mm)													
Average Snowfall	35.5	22.1	26.0	18.2	7.0	0.3	0.0	0.0	1.1	21.1	42.9	39.4	213.6
(cm)													
Wind Speed	9.8	10.1	11.3	12.0	12.4	11.8	10.8	10.9	12.1	13.0	12.6	10.5	11.5
(km/h)													
Most Frequent	NW	NW	SE	SE	SE	SE	SW	SW	W	NW	NW	NW	NW
Direction													

Table 1. Canadian Climate Normals: Red Lake, MB: 1981 to 2010

Energy Requirement Standards	Compliance Criteria
SB-10	Proposed building's energy consumption ≤ NECB 2015 (ASHRAE 90.1-2013) reference building energy consumption
LEEDv4	Proposed building's energy cost ≤ 5% NECB 2011 (or ASHRAE 90.1:2010)

Table 2. Compliance Criteria for SB-10 and LEED v4



Performance improvement of NECB 2011 over MNECB 1997 by building type:

- Large office 31.9%
- Secondary school 28.3%
- Mid-rise apartment 16.9%
- Warehouse 33.3%
 Big box store 30.5%
- Big box store 30.
 Strip mall 18.7%
- Surp mail 10.7 %

Figure 1. Performance improvement of NECB-2011 over MNECB 1997

The National Energy Building Code (NECB) has specific design requirements which are established based on the climate zone in which the proposed building will be constructed. For instance, limits on thermal transmittance through walls are more stringent in climates with a higher number of heating degree days. A heating degree day (HDD) is a technical measure used to evaluate energy demand and consumption for heating buildings.

The NECB defines requirements for the performance of five building elements: (1) the building envelope; (2) lighting systems; (3) heating, ventilation, and airconditioning (HVAC) systems and equipment; (4) service water heating systems; and (5) electrical systems and motors. Other energy end uses, such as process equipment (e.g. server rooms, commercial refrigeration systems other than those found in ice areas, or equipment used for industrial production) and renewable energy systems are not addressed. Within these categories of building systems, specific design requirements are established based on the climate zone in which the proposed building will be constructed.

Energy in the Events Centre

Energy use in an arena is influenced by two main aspects:

- the refrigeration system and associated tasks for operations and maintenance of the ice sheet,
- heating, cooling and ventilation of the building.

Figure 2 below shows the operations of an arena and how the spaces and systems interact. These include:

- Gains/losses through building envelope,
- Gains/losses in ventilation fresh and exhaust air (sensible + latent),
- Gains from occupants (sensible + latent),
- Gains from equipment (e.g. lighting),
- Gains/losses in mass flows (e.g. hot water down drain, ice making),
- Gains/losses through floor,
- Solar gains, and
- heat transfer from heated to cooled areas.

Energy modeling was used to evaluate the Red Lake Events Centre energy costs. Features of the building included high-efficiency mechanical system types; improved lighting and envelope. These energy efficient strategies went towards:



Figure 2. Conventional Arena Refrigeration Sytem

RetScreen International

- Controlling systems according to activity & environmental conditions,
- Reducing heat transfer from warm to cold zones,
- Reducing unwanted gains and losses,
- Process integration: transfer heat from cold to warm zones,
- Use of heat rejected by refrigeration systems to satisfy heat loads, and
- Improving HVAC&R equipment efficiency.

The results of the energy model were used to form the operational costs as part of the preliminary design and cost estimate. Figure 3 below shows an example of part of the energy modelling process.





Figure 3. Energy Model example

RedLake Sustainable Community Plan



CONCLUSIONS + NEXT STEPS

6.1 SUMMARY



6.1 SUMMARY

The proposed Events Centre has the potential to be well aligned with Red Lake's existing municipal plans and achieve the desired project outcomes – balance between the three pillars of sustainability. Beginning with site selection, the preferred site at the northwest corner of Hughes Crescent meets the defined criteria, alians with community plans, and has significant community support. The functional program for the proposed Events Centre is community-driven and the result of survey responses, workshops, and a public open house. The primary components include a 500-seat ice arena and 300-seat performing arts space. Avoiding duplication of existing facilities and amenities was a major guideline in establishing the functional program for the facility.

From an economic perspective, the projected \$27 million facility has the potential to support many of the outcomes targeted in municipal plans, includina: economic diversification; business retention, attraction, and expansion; tourism development; and retail growth. The facility provides new revenue opportunities and is forecast to achieve apparent operational savings as well as short and long-term job creation and new local spending. Socially, a contemporary new Events Centre would add to Red Lake's appeal: encourage more permanent residences and population stability; contribute to accessibility, community pride, and individual health; and support crime reduction efforts. Lastly, from an environmental perspective, the project will be targeting LEED V4 Silver and compliance with SB-10 energy efficiency requirements.

Cumulatively, this report has outlined a vision for a proposed Events Centre for Red Lake and the region that will require commitment and a plan to follow. The recommended first steps in achieving the project's potential include:

1. Establish consensus and approval in principle of the report. As this is only the initial stage of work there will be modifications, program and design adjustments, but the key takeaway should remain the overall direction and vision of the project;

2. Establish partnerships and work through funding for design continuation and capital;

3. Confirm steering committee role and purpose for following stages;

4. Commence Design Development stage with selected Architect and Engineering consultants;

5. Depending on procurement process we would recommend selection of a Construction Management or modified CM team early in the process.

CONCIUSIONS + NEXT STEPS



REFERENCES





<u>REFERENCES</u>

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PROJECT PLAN



MUNICIPALITY OF RED LAKE || Events Centre Feasibility Study

The following is the proposed project plan for the Municipality of Red Lake Events Centre Feasibility Study.

Project Plan - September 29, 2016

TASK 1 - Evaluation Framework - COMPLETE

- 1) Establish Steering Committee
 - Action Municipality of Red Lake
 - a. Focused & Manageable
 - i. 1 Chair & 7 Members (maximum)
 - b. Demographic Representation
 - i. Age/Sex/Ethnicity
 - ii. Seniors & First Nations
 - c. Other Representation
 - i. Council
 - ii. Recreation
 - iii. Business Community (Chamber of Commerce)
 - iv. Hospitality Industry
 - v. Real Estate
 - vi. Healthcare
 - vii. Education
 - viii. Arts Community
 - ix. Sports Groups
 - x. Tourism/Event Organizers
 - xi. Airport

2) Background Review

Action - Stantec

- a. Sustainable Community Plan
- b. Strategic Plan 2016-2020
- c. Recreation and Parks Master Plan
- 3) Stakeholder Identification
 - Action Stantec & Steering Committee
 - a. Primary/Secondary/Tertiary Stakeholder Classification
 - b. June 3 Completion
- 4) Coordination Conference Call (Optional Precedent Tours*)
 - Action Stantec & Steering Committee
 - a. Plan for Visit
 - b. Mid-June
 - * Tour of facilities in Winnipeg area with committee (exclusive from project budget)
- Feasibility Project Management Team Meeting & Site Visits Action – Stantec / Advisory Committee / Feasibility Project Management Team

 July 5th and 6th

) Stantec

- i. Preliminary Meetings with Advisory Committee & Feasibility Project Management Team
- ii. Site Visits
- 6) Site Assessments & Recommendations Action - Stantec
- 7) Stakeholder Engagement
 - Action Stantec & Municipality of Red Lake
 - a. Feedback on Site and Preliminary Program
 - i. Presentation Materials and Invites
 - ii. Stakeholder Planning Workshop
 - iii. Information Kiosk at Registration Night
 - iv. Summary Report

TASK 2 - Concepts

- 8) Coordination Conference Call
 - Action Stantec & Steering Committee
 - a. Introduction to Feasibility Project Management Team
 - b. De-brief work to date
 - c. Program
 - d. Next Steps & Target Dates
- 9) Site Review & Options Preparation
 - Action Stantec & Steering Committee
 - a. Up to 3 Options
 - i. Mutually agreed upon
 - ii. Site & Components TBD
- 10) Options Presentation Open House
 - Action Stantec & Municipality of Red Lake
 - a. Concept Design Development
 - b. Notice and Invitations
 - c. Proposed early November
- 11) Coordination Conference Call
 - Action Stantec & Steering Committee
 - e. De-brief Options Presentation
 - f. Next Steps

TASK 3 - Recommendations

- 12) Preferred Concept Development
 - Action Stantec
 - a. Concept Design
 - b. Cost Estimates

PROJECT PLAN



13) Coordination Meeting Action – Stantec & Steering Committee

a. Plan for Concept Presentation

14) Preferred Concept Presentation Action – Stantec & Municipality of Red Lake

a. Notice and Invitations
b. Dates TBD (Feb. 22, 2017)

TASK 4 – Final Reporting

15) Draft Report Development Action – Stantec a. Date TBD (Apr. 10, 2017)

16) Committee Draft Review & Feedback Action - Committee

a. 2 week response

17) Final Edits & Council Presentation

Action – Stantec

a. Presentation: Date TBD (Apr. 18, 2017)





COMMUNICATIONS STRATEGY

Municipality of Red Lake Events Centre Feasibility Study

MUNICIPALITY OF RED LAKE EVENTS CENTRE FEASIBILITY STUDY

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Communications Strategy

Stantec

Prepared for: The Corporation of the Municipality of Red Lake

Prepared by: Stantec

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November 2, 2016



MUNICIPALITY OF RED LAKE EVENTS CENTRE FEASIBILITY STUDY

Communications Strategy November 2, 2016

1.0 OVERVIEW

From the project's outset, public participation has been identified as a central component to guide a successful feasibility study. Effective public participation creates transparency and supports efficiencies through informed and participatory stakeholders. Public participation can be performed through a variety of formats that create opportunities to educate stakeholders, obtain public feedback, and incorporate concerns, aspirations, and solutions directly into project outcomes. The Communications Strategy is intended to align the consultant team with the Feasibility Project Management Team (FPMT) as the project work plan is formalized.

2.0 COMMUNICATION OBJECTIVES

With the understanding that a feasibility study is intended to evaluate a project's potential for success, the Communications Strategy aims to ensure that appropriate opportunities are provided for members of the Red Lake community to learn about the project and provide feedback. During the preliminary stages of a feasibility study, parameters are being defined and specific details are limited. As the study progresses, objective information required to evaluate success is established. The Communications Strategy proposed herein reflects this general understanding and provides the mechanisms to engage the broad community of Red Lake through a staged approach (Figure 1). Beginning with primary stakeholders and user groups, parameters are defined efficiently by gathering direct feedback on the community's needs and priorities. Subsequently, opportunities for public participation are expanded as information becomes available. During the final stages of the feasibility study, the objective is to provide the broad community of Red Lake with the information required to evaluate success and the opportunity of fer feedback.



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COMMUNICATIONS STRATEGY

MUNICIPALITY OF RED LAKE EVENTS CENTRE FEASIBILITY STUDY

Communications Strategy November 2, 2016

3.0 SCOPE OF SERVICES

According to our original Terms of Reference, we anticipated two (2) community consultation events along with a telephone survey of a predetermined number of households (50). Further to the discussions with the FPMT, we have noted the need for enhanced public consultation and recommend increasing our effort in this regard. As such, we suggest a total of three (3) public participation activities be carried out and if a telephone survey is required, it be carried out as the next stage of the project, rather than near its completion. Our experience has shown that telephone surveys can provide limited value when compared to other means of public participation; however, there may be a unique need for this service in Red Lake. If deemed necessary, the effort associated with the telephone survey would be substituted for one of the public participation activities outlined in this strategy.

4.0 **PROJECT MILESTONES**

To maximize the benefits of public participation, activities should be scheduled around key project milestones, which the public can easily identify with and provide better opportunities for public feedback throughout the feasibility process. The following milestones have been identified as essential opportunities to inform the public and obtain necessary feedback:

- 1. Site Selection;
- 2. Preliminary Program Definition;
- 3. Concept Design & Options Evaluation;
- 4. Preferred Concept Design & Social/Economic Project Outcomes.

5.0 AUDIENCE, MESSAGE, & CHANNELS

Figure 2 (Communications Strategy Overview) reflects the Communications Strategy's objectives and aims to align key milestones with the proper target audience through a defined message and the most appropriate communication channel. Beyond these specific and targeted initiatives, public participation will be supplemented through active participation by members of the FPMT. Stantec will support the supplemental efforts of the FPMT who will also provide onaging feedback and direction to the consultant team throughout the feasibility process.

In promoting maximum value from the three (3) public participation activities, the consultant team has combined and completed the Site Selection (initial) and Preliminary Program Definition milestones. The Concept Designs & Options Evaluation Open House would constitute the second activity, while a Public Meeting is proposed during the final stages and would account for the third activity. We believe this program of services provides the best value to the Municipality and its residents. We remain open to further discussion with the Municipality and receiving feedback and comments from the FPMT.



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MUNICIPALITY OF RED LAKE EVENTS CENTRE FEASIBILITY STUDY

Communications Strategy November 2, 2016

Figure 2 – Communication Strategy Overview

MILESTONE (Activity)	AUDIENCE	KEY MESSAGE(S)	CHANNEL		
Site Selection (1) –	Stakeholders & Community Leaders	 Is this the most appropriate site available? Are there additional considerations? 	Focus Group Workshop Notification: Personalized Invitation		
Complete	User Groups & Engaged Citizens	Do you agree with the recommended site? Why or why not?	Information Kiosk at Registration Night & Information Boards in Municipal Office <u>Notification:</u> Municipal Website & Newsletter		
	Stakeholders & Community Leaders	What are the community's needs and priorities?	Focus Group Workshop Notification: Personalized Invitation		
Preliminary Program Definition (1) – Complete	User Groups & Engaged Citizens	 Would the community benefit from a new Events Centre? If so, what kind of programming should be included? 	Information Kiosk at Registration Night & Information Boards in Municipal Office <u>Notification:</u> Municipal Website & Newsletter		
Telephone Survey* (TBD)	TBD (Max. 50 individuals)	TBD	Telephone Survey Notification: TBD		
Concept Design & Options Evaluation (2)	Engaged Citizens	Please provide your thoughts and feedback regarding the preliminary Concept Design.	Open House @ Red Lake Regional Heritage Centre (including manual survey/feedback forms) <u>Notification:</u> Municipal Website/Newsletter/ Bulletins in Community Facilities (TBD)		
Preferred Concept Design & Social/ Economic Project Outcomes (3)	All Community Members	Do you agree with the direction of the proposed development? Why or why not?	Public Meeting (consultant presentation/ Q&A/ public comment/media coverage) <u>Notification:</u> Municipal Website/Newsletter/ Bulletins in Community Facilities (TBD)		

*At the FPMT's discretion, a telephone survey may be substituted or negotiated as additional scope of services.

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MUNICIPALITY OF RED LAKE EVENTS CENTRE FEASIBILITY STUDY

Communications Strategy November 2, 2016

6.0 EVALUATING SUCCESS

Stantec's plan for public participation is consistent with the International Association for Public Participation's (IAP2) definition that "Public participation means to involve those who are affected by a decision in the decision-making process... by providing participants with the information they need to be involved in a meaningful way, and it communicates how their input affects the decision." For the purposes of the subject feasibility study, a successful public participation process will provide the following outcomes:

• Transparency;

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- Mutual education;
- The opportunity for all members of the community to provide feedback on the project's potential for success;
- Documentation of results.

Ultimately, public participation will serve as a tool to inform future decisions. The strategy proposed in this document reflects an efficient and transparent framework for public participation as it relates to the project's objectives. Once the project progresses beyond the feasibility stage, partnerships will have been established, funding requirements will be defined, and other details will have been advanced. Going forward, the documented results obtained from this strategy should provide sufficient information and act to supplement future public participation activities relating to the proposed Events Centre.

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COMMUNICATIONS STRATEGY





PROPOSED GROWTH AREA

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PROPOSED GROWTH AREA







D

Municipality of Red Lake Events Centre Feasibility Study

Community Engagement Report



Prepared for: The Corporation of the Municipality of Red Lake

Prepared by: Stantec MUNICIPALITY OF RED LAKE EVENTS CENTRE FEASIBILITY STUDY

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September 30, 2016



MUNICIPALITY OF RED LAKE EVENTS CENTRE FEASIBILITY STUDY

Context September 30, 2016

1.0 CONTEXT

As part of the ongoing 'Events Centre Feasibility Study', the Municipality of Red Lake along with members of Stantec hosted two (2) community engagement events on September 1, 2016. These independent events focused on gathering feedback related to site selection, the functional program of the proposed facility, and other local insights. The first event, a 'Stakeholder Planning Workshop', was held as a roundtable discussion at the Red Lake Regional Heritage Centre. The Workshop was attended by 29 members of the local community who were identified as 'key stakeholders' with a direct relation to the proposed development (see Agenda and List of Attendees in Appendix A). The second event provided a direct link to the consultant team through an 'Information Kiosk' hosted during Registration Night at the Goldcorp Recreation Centre. This document summarizes the results of these community engagement events.



Image: view of attendees at Stakeholder Planning Workshop – Sept.01/2016 at the Red Lake Regional Heritage Centre

2.0 STAKEHOLDER PLANNING WORKSHOP

Discussions during the 'Stakeholder Planning Workshop' focused primarily on the site and functional program. The main conclusions are summarized in bullet form below and meeting minutes are included as Appendix B.



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2.1

MUNICIPALITY OF RED LAKE EVENTS CENTRE FEASIBILITY STUDY

stakeholder planning workshop September 30, 2016

2.1 SITE SELECTION

After presenting the rationale for site #9, it was generally accepted as the most appropriate site. Comments included:

- Good proximity to the hospital;
- Good proximity to high school with benefits from hockey being included in curriculum;
- Beneficial site for seniors as transportation is a considerable issue;
- Downside that it will draw interest away from downtown; however, no sites closer to downtown available;
- Cochenour residents will miss walking to the arena;
- Questions about topography seen by the design team as an opportunity to uniquely reflect the local landscape;
- A prominent facility at the entrance to Red Lake will improve the public image;
- The facility should be closest to the population base in Red Lake;
- Overriding sentiment the facility must be a focal point and gathering place for the whole community.



Image: view of display boards Stakeholder Planning Workshop – Sept.01/2016 at the Red Lake Regional Heritage Centre



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MUNICIPALITY OF RED LAKE EVENTS CENTRE FEASIBILITY STUDY

stakeholder planning workshop September 30, 2016

2.2 FUNCTIONAL PROGRAM

Functional program and design discussions covered a number of topics, ranging from the ice arena to outdoor space. The main conclusions have been consolidated and outlined below.



Image: view of display boards Stakeholder Planning Workshop – September 01/2016 at the Red Lake Regional Heritage Centre

2.2.1 Ice Arena

- The ice arena is seen as the central component required to replace aging existing facilities;
- 500 seats is adequate now and in the future;
- 8 months ice as opposed to 11 months (September through April);
- First Nations communities could drive future demand for summer ice;
 - Serve as First Nations tournament host;
- Questions whether one (1) ice pad is enough utilization data must be evaluated;
 - Consideration should be given to a covered outdoor rink;
- Change rooms must be emphasized;

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MUNICIPALITY OF RED LAKE EVENTS CENTRE FEASIBILITY STUDY

stakeholder planning workshop September 30, 2016

- English River Miners need a dedicated dressing room;
 - Maintained on a rental agreement;
 - 300 spectators/game attendance Maximum 450;
- Desire comfortable seating;
- Licensed concessions;
- Include walking track as perimeter to seating;
 - Community has lots of walkers and joggers who are not accommodated in winter;
 - Strong demand from seniors;
 - Must be accessible;
- Opportunities to host summer concerts with fewer configuration requirements.

2.2.2 Fieldhouse (Gymnasium/Hall)

- High school runs volleyball/basketball programs in the evenings and another space may not be required;
- High school gym is more than adequate another gym is not necessary;
- Hall could be used for socials/bingo/weddings;
 - Should be bigger than Cochenour Hall (180) but smaller than Legion (450);
 - Recreation centre in Balmertown can accommodate groups of 300
 - Gymnastics group faces storage restrictions at the recreation centre in Balmertown but can be accommodated.



2.4

MUNICIPALITY OF RED LAKE EVENTS CENTRE FEASIBILITY STUDY

stakeholder planning workshop September 30, 2016



Image: view of display boards at 'Information Kiosk' hosted during Registration Night at the Goldcorp Recreation Centre September 01/2016.

2.2.3 Performing Arts/Theatre

- Demand from dance and theatre groups;
 - Currently host 7 shows per year;
 - Capacity and demand for 2 shows/month;
 - o Ability to host out-of-town performers;
- Seating for 300-350 individuals;
- Should have the ability to close sections off;
- Provide great acoustics and lighting with retractable seating;
- Licensed for special events;
- Dryden Regional Training and Cultural Centre is a good precedent.

2.2.4 Seniors Centre

- There is no active seniors centre and demand exists;
- Require dedicated space with access to other areas, particularly the walking track;



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2.5

MUNICIPALITY OF RED LAKE EVENTS CENTRE FEASIBILITY STUDY

stakeholder planning workshop September 30, 2016

- Red Lake is a good location for seniors;
 - Central for transportation needs;
- Require adequate storage.

2.2.5 Tenant/Retail

- Concessions should be enclosed with a view of the ice surface;
- There is demand for a pro shop and skate sharpening;
- Limited opportunities exist for healthcare/wellness tenant;
 - Several established local health care practitioners who own and live in their building.

2.2.6 Daycare

- Limited demand locally;
- Three (3) local facilities that are considered new.
- 2.2.7 Fitness Space
 - Balmertown has a brand new facility that meets demand;
 - A new or additional facility is not required.

2.2.8 Outdoor Space

• Should consider outdoor festival grounds for large events.



Image: view of attendees at Stakeholder Planning Workshop – September 01/2016 at the Red Lake Regional Heritage Centre



MUNICIPALITY OF RED LAKE EVENTS CENTRE FEASIBILITY STUDY

stakeholder planning workshop September 30, 2016

2.3 **OTHER ITEMS**

Beyond site and functional program, discussions covered the operating environment and specific principles of design.

2.3.1 Operations

- The facility must be highly utilized;
- Must generate revenues through a user pay system;
- Opportunities exist to be a significant tournament host;
 - o 6 tournaments/year;
 - May require dedicated management;
 - There are questions for how to accommodate existing users;
- Facility should host summer camps;
- Staff will be required to operate and promote the facility;
 - A General Manager to handle business development and to build the user base;
- Must engage local partners;
 - o Opportunities exist to partner with the Red Lake District Publicity Board;
- Utility costs are a significant concern (10 cents/kwh) and energy efficiency is very important;
 - o Local electrical transmission constraints exist;
- Need to target Ontario government funding.

MUNICIPALITY OF RED LAKE EVENTS CENTRE FEASIBILITY STUDY

stakeholder planning workshop September 30, 2016



Image: view of display boards at Stakeholder Planning Workshop - September 01/2016 at the Red Lake Regional Heritage Centre

2.3.2 Design

- A good facility will encourage people to live and stay in Red Lake;
- A first class facility will work in the short and long term;
- Must offer multiple uses beyond ice sports;
- Focus on community-based recreation vs. high performance;
- Need to avoid duplication and cannibalization of other local programs particularly the Red Lake Regional Heritage Centre;
- Include a Hall of Fame to display local achievements and honour the past;
- Include local art displays;
- Need to plan for the future, particularly future energy efficiency upgrades to ensure adaptability to future energy scenarios;
- Solar panels should be considered and at minimum supported by the design;
 - Slope and roof strength to accommodate.



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2.7



MUNICIPALITY OF RED LAKE EVENTS CENTRE FEASIBILITY STUDY

Information Kiosk September 30, 2016



Image: view of attendees at Stakeholder Planning Workshop – September 01/2016 at the Red Lake Regional Heritage Centre

3.0 INFORMATION KIOSK

Similar to the workshop, the objectives for the 'Information Kiosk' were to answer questions and gather feedback from members of the local community. Beyond the general discussions, a community survey was administered on site (Appendix C). A total of sixty (60) surveys were completed with the results outlined below.



Image: view of display boards and completed survey box at 'Information Kiosk' hosted during Registration Night at the Goldcorp Recreation Centre September 01/2016.



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3.9

MUNICIPALITY OF RED LAKE EVENTS CENTRE FEASIBILITY STUDY

Information Kiosk September 30, 2016

3.1 SURVEY RESULTS

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Question 1: Age

Overall, the majority of survey respondents were in the 25-39 and 40-59 age categories, accounting for 78% of responses (Figure 1). According to Statistics Canada data (2011), these age groups account for 51% of the total population within the Municipality.



Question 2: Do you agree that the Red Lake community would benefit from a new events centre?

The general consensus among respondents is that Red Lake would benefit from a new events centre with 59 of 60 respondents in favour (Figure 2). The lone respondent opposed stated that the Municipality would be better to improve existing facilities. The majority of comments focused on the age and function of existing facilities.



MUNICIPALITY OF RED LAKE EVENTS CENTRE FEASIBILITY STUDY

Information Kiosk September 30, 2016

Question 3: Do you agree with the recommended site #9?

The majority of respondents (95%) were in favour of the recommended site – #9. One response was recorded as not applicable, as the respondent did not see the benefit of a new events centre (Figure 3). Specific comments focused on the central location and adjacencies such as the school, hospital, and commercial properties.



Question 4: What kind of programming would you like to see in the proposed facility?

Ice arena and walking track were the most common responses, followed by performance space and multi-use space (Figure 4). Daycare and social agencies were the least common responses. This aligns with comments received during the workshop that emphasized a good supply of local daycare spaces.



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MUNICIPALITY OF RED LAKE EVENTS CENTRE FEASIBILITY STUDY

Information Kiosk September 30, 2016

Question 5: What other benefits and opportunities would/should an events centre offer the Red Lake community?

A number of comments were received, ranging from opportunities to display local art and achievement to quality of life and healthy lifestyles. The most common response was to establish a focal point, or community hub, for the entire community. Other comments focused on economic implications, such as attracting tourism and new businesses; however, there are concerns for operating costs and higher user fees. Beyond specific benefits, a number of comments focused on opportunities to expand theatre and performance capacity, as well as to develop new outdoor soccer fields and other features on the site.

Other Comments:

Upon completion of the community engagement events, several comments were received through email by the consultant team. Concerns were raised with regards to the sewer and water corridor northwest of Hughes Crescent, an item that will require further investigation. Access and transportation concerns were also raised. Specifically, intersections along Hughes Crescent will likely need to be re-designed and that trails from the school are a top priority. With respect to trails connecting the school, it was noted that there is the potential of a contaminated area adjacent to the school property.



3.11

MUNICIPALITY OF RED LAKE EVENTS CENTRE FEASIBILITY STUDY

Appendix A Workshop Agenda & Attendees September 30, 2016

Appendix A WORKSHOP AGENDA & ATTENDEES

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Agenda

Municipality of Red Lake – Events Centre Feasibility Study Stakeholder Planning Workshop Red Lake Regional Heritage Centre

September 1, 2016

Time:	Item:	Action:
3:30	Welcome/Introductions	All
3:45	Context & Objectives	Stantec – DK
4:00	Site Selection – Review	Stantec – LM
4:10	Site Selection – Open Discussion	All
4:30	Program – Introduction	Stantec – RL
4:40	Program – Open Discussion	All
5:00	Benefits & Opportunities: Tourism / Private Enterprise / Health & Wellness	All
5:30	Adjourn	All

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September 1, 2016

Municipality of Red Lake

Stakeholder Planning Workshop – Sign-In

NAME	AFFILIATION
Trevor Osmond	Red Lake Regional Heritage Centre
Shaun Crabbe	Red Lake/Ear Falls OPP Commander
Jack Goodwillie	Red Lake Municipal Council
Kasthuri Paramalingam	Northwestern Health Unit – Health Promoter
Carol Baron	Red Lake Municipal Council / Northwestern Health Unit Board
Kelly Hall	OPP / Special Olympics
Dave Lamme	Events Centre Committee / Red Lake District High School
Michel Labonte	Municipality of Red Lake – Recreation Supervisor
Todd Olson	Municipality of Red Lake – Infrastructure Development Coordinator
Duane Riddell	Airport Manager / Red Lake Publicity Board / Norseman Festival
Bill Greenway	Municipality of Red Lake – Economic Development Officer
Jason Vinet	English River Miners – President
Dave McLeod	Business Owner
Alexander Middleton	Red Lake Municipal Council
Phil Vinet	Mayor
Josh Cousineau	Red Lake District Minor Hockey / Red Lake Minor Baseball
Dale Kosie	Men's Recreation Hockey
Melissa Holliday	Chamber of Commerce / Scotiabank Branch Manager
Janet Hager	Revitalize Red Lake / Red Lake Arts Council
Donald Copenace	Red Lake Indian Friendship Centre

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Herb Kolmel	Red Lake Lions Club / Eye on Seniors
Gwyneth Carlson	Goldcorp Recreation Centre
Jen Smikalow	Red Lake Municipality
Dora Tarantino	Balmertown Figure Skating Club
Gary Ripley	Chukuni Community Development Corporation
Debra Shushack	Trout Forest Music Festival / House Concerts / Heritage Board
Jamie Kristoff	Parks & Recreation Committee / Patricia Players / Red Lake Gold Mines Athletic Association
Robert Partridge	Ski Club / Patricia Players / Scouts
Grazia Cianci	Keewatin Patricia District School Board – Principal

MUNICIPALITY OF RED LAKE EVENTS CENTRE FEASIBILITY STUDY

Appendix B Workshop Minutes September 30, 2016

Appendix B WORKSHOP MINUTES

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Meeting Notes

Stakeholder Planning Workshop Red Lake Event Centre / 144516034

Date/Time:	September 1, 2016 / 3:30 – 5:30
Place:	Red Lake Heritage Centre, Red Lake, Ontario
Next Meeting:	TBD
Attendees:	Rachelle Lemieux – Stantec Dustin Karsin – Stantec Liam Mulhall – Stantec Trevor Osmond – Red Lake Regional Heritage Centre Shaun Crabbe – Red Lake / Ear Falls OPP Commander Jack Goodwillie - Red Lake Municipal Council Kasthuir Paramalingam – Northwestern Health Unit – Health Promoter Carol Baron – Red Lake Municipal Council / Northwestern Health Unit Board Kelly Hall – OPP / Special Olympics Dave Lamme – Events Centre Committee / Red Lake District High School Michel Labonte – Municipality of Red Lake – Recreation Supervisor Todd Olson – Municipality of Red Lake – Infrastructure Development Coordinator Duane Riddell – Airport Manager / Red Lake Publicity Board / Noreseman Festival Bill Green way – Municipality of Red Lake – Economic Development Officer Jason Vinet – English River Miners – President Dave McLeod – Business Owner Alexander Middleton – Red lake Municipal Council Phil Vinet- Mayor Josh Cousineau – Red Lake District Minor Hockey / Red Lake Minor Baseball Dale Kosie – Men's Recreation Hockey Meissa Holliday – Chamber of Commerce / Scotiabank Branch Manager Janet Hager – Revitalize Red Lake / Red Lake Arts Council Donald Copenace – Red Iake Indian Friendship Centre Herb Kolmel – Red Lake Luiss (Lub / Eye on Seniors Gwyneth Carlson – Goldcorp Rec. Centre Jen Smikalow – Red Lake Municipality Dora Tarantion – Balmertown Figure Skating Club Gary Ripley – Chukuni Community Development Corportation Debra Shushack – Trout Forest Music Festival / House Concerts / Heritage Board Jamie Kristoff – Parks & Recreation Committee / Particia Players / RLGMAA Robert Partridge – Ski Club / Patricia Players / Scouts Grazia Cianci – KPDSB – Principal
Absentees:	Myron Paryniuk – Stantec Jeff Penner – Stantec
Distribution:	mark.vermette@redlake.ca, michel.labonte@redlake.ca,

Safety Moment: Assess your vehicles gas levels and proximity of nearest gas stations prior to leaving on long road trips.

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September 1, 2016 Stakeholder Planning Workshop Page 2 of 8

Item:

Introduction from Mayor

The meeting begins with the Mayor, Phil Vinet (PV) of Red Lake providing a welcome to the stakeholders who attended the event.

Introduction from Stantec

Dustin Karsin (DK) provides overview regarding intention of the Stakeholder meeting.

Introductions of the attendees are provided in roundtable format.

Site

Liam Mulhall (LM) delivers review of site options, and specifies site 09 as the preferred site.

LM indicates that the site needs a minimum of 9 acres to support building of this size, parking, and future expansion space.

LM states that there was consideration placed on land ownership, with favour given to land the municipality currently owns.

LM also notes that Site 09 aligns with current community plans, specifically the Sustainable Community Plan and the Proposed Growth Area.

Therefore, LM notes that site 03 and site 09 are preferable sites.

LM also notes that site 09 has outdoor fitness opportunities, trails, etc. no other site has this much opportunity with regards to space. Site 09 proximity to the hospital, high school and the community of Red Lake was also seen as advantageous when selecting the Event Centre site. Opportunities to amalgamate with site 4, with active transportation to high school, should be pursued.

Question from community regarding the purpose of this project?

- History by resident on how we got here, committee no longer exists,
- The project will help community to pick a site, distill what components of the facility are needed in the community, benefits, and outcomes, as well, the document will help get funding,

The Cochenour site was brought up due to its proximity to the existing arena. It was noted that the Cochenour site has limited space, and that the Cochenour arena has exhausted its lifespan.

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September 1, 2016 Stakeholder Planning Workshop Page 3 of 8

The community indicates that the 1961 arena is aging and not going to last or sustain the community in years to come.

An individual from the community comments that the 2nd mandate would be to renovate the existing arena, 3rd one was to look at the new study. Prior studies determined a new facility is most appropriate.

LM points out that upon review of the Red Lake Sustainability plan, the plans goal is to drive a social economic, environmental awareness.

A question came forth regarding the Site: Block G, and if it was considered? Site is too small, difficult to accommodate parking and future expansion opportunities.

Rachelle Lemieux (RL) indicates that Site 9 Good proximity to the hospital and good proximity to the high school.

Programming

RL leads into program overview, main priority was an arena – 500 seats, running track, social agency, institutional space, Multipurpose space, canteen. The program includes atrium space, tradeshow, gathering area,

RL discusses overall project program and the site requirement for a facility of that size.

RL notes that currently Stantec has a new ice arena, multi-purpose space, seniors space, atrium, fitness Centre and walking & running track as part of the program.

A community member states that hockey is becoming part of the curriculum and could provide benefits for Site 09. It was noted that there will be hockey now added into the high school curriculum; therefore, the proximity between the high school and Event Centre is rather important.

A community member indicates that a downside of Site 09 is that it will drive commerce and interest from downtown and downtown revitalization is important to the community.

The Mayor goes through the history of the Cochenour arena. He states that when it was built, one man built it out of his pocket. The Mayor states that the Cochenour arena has lived through its lifecycle.

The Mayor also notes that proximity to high school, combined with the public facility and the entrance to Red Lake, that the building could be a flag ship and good public image coming into the city.

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September 1, 2016 Stakeholder Planning Workshop Page 4 of 8

A community member states that fairgrounds, event grounds are important for the community, and that they would need a space that would accommodate 500 to 800 people for events.

A community member asks what happens to existing facilities that get replaced by the new building.

Another community member indicates they would like to see the Event Centre in a location that most people are going to utilize the center. Noting that is it best in a location where there is bigger population.

A question regarding the use of the facility, and if one ice pad enough? An individual from the community asks if there an opportunity for an add on.

RL asks if they would like to see year round ice in this facility, or if they only require 8 months of ice. The community members agree that September to April is what is required.

A community member states that they would like the Event Centre Arena large enough to host camps in summer.

Another community member adds that proximity to First Nations could be a customer base for add on ice in the summer.

First Nation hockey tournaments would also be of interest for the community members.

RL asks if they see the Events Centre as a performance excellence facility, or if they see the Centre as more of a community based facility, that promotes health and wellness to all.

The community would like to see the event Centre as a space for the community to come together, a community based building. They would like the Event Centre to be a focal point for the community, more of a gathering space, with Event grounds or festival grounds for large events. The community believes they would like to see it as more of a hub space for members to feel open to use and be part of the community fabric.

The stakeholders stated they would like to see a first class facility, they believe it would work short term and long term

A community member asks if there will be the ability to use half ice, for youth skating lessons, as well as a covered outdoor rink as secondary rink.

RL indicates that in the past Stantec has provided smaller ice surfaces for individuals learning to skate, as well as outdoor ice ribbons, to be used as outdoor skating paths throughout the site. These designs promote not

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September 1, 2016 Stakeholder Planning Workshop Page 5 of 8

only skating as a sport, but also as a leisure activity.

It was pointed out that the facility must be well utilized. That the Event Centre cannot be built it and not be used. A member of the community states that the Event Centre must have benefits to many users and the community as a whole.

The stakeholders state they want the Centre to be more than one use, more than just hockey.

It was noted that the facility should generate revenue, and that the user pay system is working in other facilities and should also implemented in the new facility.

The community notes that there is the need for staff to operate and promote the facility.

Questions arose regarding the potential of an arts or performing area within the Events Centre.

A member states that the school runs volleyball, basketball already in the night time. Therefore, they are not sure if they need another gym type space in the new facility.

There was a comment regarding local partnership and that it would be key in ensuring the Events Centre has buy in.

RL asks about the size of performing arts they would be looking for the Event Centre. It was noted that currently, in Red Lake, there are shows with attendance of 300 people, 7 shows in series, local group does 4 shows a year, dance group does a couple a year, as well as concerts too.

Stakeholders would like to see performing arts, social center, and theater for approximately 300-350 people. The performing arts space would be used for dance groups, concerts and theater.

- They would like to see a space with great acoustics, stage, proper lighting, retractable seating
- A place they could charge for events, ticketing
- A space that could be licensed for special events

Currently Red Lake has 7 shows a year, dance & concerts as well.

The stakeholders indicate they would like to see a hall with good acoustics, lighting, a stage, etc. as part of the Events Centre.

A community member indicates that the performing arts space will not

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September 1, 2016 Stakeholder Planning Workshop Page 6 of 8

only be used for performances but as well as a practice space.

The stakeholders indicate the performing arts space would need to be bigger than Cochenour, whose occupancy is approximately 180 people , however smaller than the Legion, whose occupancy is approximately 400 people.

A community member indicates that a 300 people performing arts that has ability to close off areas would work well for the community.

A question arose regarding how to measure the positivity of a space for a community?

LM indicates that through social interaction and entertainment it can begin to be measured.

DK indicates that the fieldhouse could be used for sports, or hall or bingo.

Another community member states that there is currently a Recreation Centre in Balmertown that could provide the performance space that the community is currently looking for of around 300 people.

Another member states that the High School has a beautiful gym, and therefore the community does not need a new gym .

It is noted that in Balmertown there is a brand new fitness facility, and also a recreation Centre in Red Lake with equipment.

The Mayor indicates that the new facility cannot cannibalize existing groups.

Another community member states they would like to see a dedicated Performing Art Centre.

A stakeholder points out that a 500 seat arena is needed in the area, as well as a 300 person performing Art Centre.

A community member stated that the art field group, is an artist group that gathers and that they may have needs, for painting and art work to stay at good quality, and Event Centre may have a space for them. They believe that an art space would be beneficial to showcase art from the community.

It was noted that the figuring skating and hockey groups needs a hall of fame room or display. That the municipal needs to honor the past, and that excellence should be recognized in a hall of fame.

RL indicates that a Multi-use facility can be used for a multiple of things.

Questions and comments regarding daycare and senior space for the

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September 1, 2016 Stakeholder Planning Workshop Page 7 of 8

Events Centre, are brought forth from the stakeholders. They indicate that there is already 3 newer daycare facilities, and a daycare facility would not be required as part of the Events Centre. The stakeholders did not see a reason to have a daycare within the Event Centre.

LM asks about the possibility of a Senior Centre as part of the Centre. The community seems responsive to this notion, as they currently do not have an active senior Centre. They believe somewhere all seniors can go, with easy access would be beneficial for the municipality of Red Lake. It was noted that seniors need an accessible space that promotes wellness and health, located in a central building. Some of the stakeholders believed that there should be dedicated room for seniors. It was pointed out that a walking track is a great opportunity for seniors to get involved. They did see that it would be important for a senior's space, with appropriate storage. The stakeholders saw the Event Centre as a good place for seniors space as transportation is an important issue.

Another community member indicates that the Centre will need to be licensed, and more specifically the Performing Art space, as it will be a space that will also hold weddings, socials, gatherings, concerts, etc. An adjacent kitchen would also need to be introduced into the program.

RL notes that from the discussion she has updated the program to now incorporate a 500 seat (minimum) arena, with proper sized changing rooms, as well as changing rooms for female and male users. Universally accessible spaces, a walking & running track, retail and concession space, a senior space, Performing Arts Space and a kitchen.

LEED & Energy Efficiency

Questions are brought up regarding the importance of energy efficiency, life cycle costs, capital vs operational costs, electrical transmission constraints in red lake, solar panels, government sustainability funding programs, etc.

DK walks the stakeholders through the LEED – Leadership in Energy and Environmental Design scorecard. The Stakeholders indicated that Energy efficiency should be a major driver when designing the facility.

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September 1, 2016 Stakeholder Planning Workshop Page 8 of 8

The meeting ad	djourned at 5:30 PM
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The foregoing is considered to be a true and accurate record of all items discussed. If any discrepancies or inconsistencies are noted, please contact the writer immediately.

Entity

Dustin Karsin Project Manager Phone: 204-488-5712 Fax: 204-453-9012 Dustin.karsin@stantec.com

Attachment: none

	Red Lake Ever	nt Centre	
	Stakeholder Par	ticipant List	•
Stakeholder Level	Organization	Role	Email
1. Primary Stakeholder Group			
· · · ·	Cochenor arena		
	Goldcorp community centre		
	Red Lake community Centre		
	Municipal Staff	Recreation & Facilities supervisor	michel.labonte@redlake.ca
	Women's Hockey		
	Men's Recreational Hockey		
	Fitness programs @RLCC		
	Parks & rec advisory committee		
	Balmertown Figure Skating Club		
	Red Lake District Minor Hockey		
2. Secondary Stakeholder Group			
	Red Lake Arts Council		
	Events centre advisory committee		
	High-school athletic director		
	Red Lake Cross-country ski club		
	Northwood lodge (senior centre)		
	Municipal Staff	Infrastructure Dev. Coordinator	todd.olson@redlake.ca
	First Nations Representatives		
	Boys & Girls Baseball		
	Patricia Players (drama production group)		
3. Tertiary Stakeholder Group			
	Red Lake Chamber of Commerce		
	Red Lake Regional Heritage Centre		
	Keewatin Patricia District School Board		
	St. John Separate School/French school		
	Golden Learning Centre & Early learning centre		
	Red Lake Early Learning Centre		
	Goldcorp. Mining Company		
	Municipal Council	Mayor, CAO or City Councillor	
	FedNor		
	Norseman Floatplane festival	Event organizer	
	NOHFC		
	Red Lake Municipal Airport - CYRL		

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MUNICIPALITY OF RED LAKE EVENTS CENTRE FEASIBILITY STUDY

Appendix C Community Surveys September 30, 2016

Appendix C COMMUNITY SURVEYS

Municipality of Red Lake

Events Centre Feasibility Study Open House Feedback

Sept. 01, 2016

Age: 0-12 . 13-24 . 25-39 40-59 . 60-79 . 80+ .

Do you agree that the Red Lake community would benefit from a new Events Centre? Yes 🖌 No 🗆

Comment

Do you agree with the recommended site #9? Yes ₩ No □

Comments:

 What kind of programming would you like to see in the proposed facility?

 Ice Arena D
 Gymnasiun D

 Social Hall □

Walking/Running Track	Fitness Centre	Performance Space
Daycare 🛛	Social Agencies 🗆	Retail Space
Multi-Use Space 划	Weight Room	Seniors Centre
Other: Ideally all -	those services	but that
is ambicious.	But Build 50	expansion
is possible i	n the futur	e.

What other benefits and opportunities would/should an Events Centre offer the Red Lake community?

out door Soccer

equi 121 pme Vouna do 11 Sibl X

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Municipality of Red Lake Events Centre Feasibility Open House Feedback	Study	Sept. 01, 2016
Age: 0-12 🛛 13-24 🗆	25-39 🖬 40-59 🗆	60-79 🛛 80+ 🗆
Do you agree that the Red Lake com	nmunity would benefit from a	new Events Centre? Yes 🖌 No 🗆
Comments: WITH AGING I	FACILITIES, IT N	TAKES SENSE TO
AMALGAMATE THE BU	JILDING FOR M	ULTI-USE,
Do you agree with the recommende	d site #9? Yes 🗹 No 🗆	
Comments: PARKING IS LARGE SITE IS NE	DEFINITELY.A.	MUST SO A
What kind of programming would yo	u like to see in the proposed	facility?
lce Arena 🖌	Gymnasium 🖬 🗸	Social Hall 🖬
Walking/Running Track tv	Fitness Centre 🛛	Performance Space 🖌
Daycare	Social Agencies 🖌	Retail Space 🖬
Multi-Use Space 🖬	Weight Room w	Seniors Centre
Other: HAU OF FAM RED LAKERS ELEVATED WA	LE TO RECOGI	VIZE WELL KNOWN HBOVE THE ARENA
What other benefits and opportunities	s would/should an Events Ce	ntre offer the Red Lake community?
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Municipality of Red Lake Events Centre Feasibility Study Open House Feedback

Sept. 01, 2016

Age: 0-12 0 13-24 0 25-39 🔽 40-59 0 60-79 0 80+ 0

Do you agree that the Red Lake community would benefit from a new Events Centre? Yes 🖬 No 🗆

comments: If major concern al a vew laculty
is the precise in user fless less
higher ice multi
purpose wan unter fees.
Do you agree with the recommended site #9? Yes No
comments: location is suffered for Real
cale as it can be accessed by
schools (limited by sep)

What kind of programming would you like to see in the proposed facility?

Ice Arena 🔽	Gymnasium 💷	Social Hall 🗆
Walking/Running Track 🖌	Fitness Centre 🖛	Performance Space
Daycare 🛛	Social Agencies 🗆	Retail Space 🛩
Multi-Use Space	Weight Room 🖛	Seniors Centre
Other:	<i>a</i>	

What other benefits and opportunities would/should an Events Centre offer the Red Lake community? d Sparce P 100 SUM O 1174 \bigcirc

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ŝtudy	Sept. 01, 2016
25-39 🛛 40-59 🗆	60-79 2 80+ -
munity would benefit from a	a new Events Centre? Yes 🖌 No 🖬 👘
doubtil	
d site #9? Yes [√No □ b ico	
u like to see in the proposed	d facility?
Gymnasium 🛛	Social Halker
Fitness Centre 🖌	Performance Space
Social Agencies 🛛	Retail Space
Weight Room	Seniors Centre
nme rife f	entre offer the Red Lake community? Everal Point
•	
	itudy 25-39 a 40-59 a munity would benefit from a daubt 1 d site #9? Yest No a t ilke to see in the proposed Gymnasium a Fitness Centre to Social Agencies a Weight Room to s would/should an Events C mme mark 1

	23-37 40-57 2	60-79 0 80+ 0
Do you agree that the Red Lake	community would benefit from a	new Events Centre? Yes No c
Comments: Up5 - We l	air outdated frei lit	ies.
Commun.	y needs to be broug	ft togetter.
	<u></u>	3
Do you agree with the recomme	nded site #92 Yos - /No -	
Comments:	inded and #7: Tes U/NO D	
-dG is the l	rest Ands tob	nei Padlaka- a hau
ap 1 3 the L	est , igeas io i	the real value - a may
What kind of programming woul	d you like to see in the proposed	facility?
ce Arena e	Gymnasium 🛛	Social Hall 🛛
Walking/Running Track 🗹	Fitness Centre of	Performance Space
Daycare 🗆	Social Agencies 🛛	Retail Space 🗆
Multi-Use Space 🗹	Weight Room	Seniors Centre 🛛
Other:		
		x
What other benefits and opportu	nities would/should an Events Ce	ntre offer the Red Lake community
Storage for	housen - gear !	erseys, etc.
U	V	21
		к.

	25-39 40-59 🗆	60-79 0 80+ 0
Do you agree that the Red Lake co	ommunity would benefit from a	new Events Centre? Yes No 🛛
Comments:		. /
It is so needed, oli Much to renovate.	d avena no long	er big enough & too
Do you agree with the recommen	ded site #9? Yes 🖡 No 🗆	
Comments:	1	
What kind of programming would	you like to see in the proposed	facility?
	Gymnasium 🗆	Social Hall
Walking/Running Track	Fitness Centrex	Performance Space
Daycare	Social Agencies 🗆	Retail Space 🗆
Multi-Use Space 🗆	Weight Room	Seniors Centre 🛛
Other:	1.	
	ties would/should an Events Ce	entre offer the Red Lake community
What other benefits and opportuni		
Not in Order ?		
Not in Order: Not in Order: Durism		
What other benefits and opportuni NOT in Order : Durism Qcaun fication of con	munity	
What other benefits and opportuni NOT in Order: Durism Qualithication of con commerce - bring t	nmunity eams/Tourname	nds
What other benefits and opportuni NOT in Order : tourism prown ficonton of con commerce - bring to Phract ppi to move	munity eams/tourname here.	nts
What other benefits and opportuni Not in order ; tourism acausi fication of con commerce - bring t Altract ppi to move improve quality of	munity eams/fourname hore. life of residents	nts

Municipality of Red La	ke		
Events Centre Fedsibili	TY STUDY		Sept. 01, 2016
Opennouseneedbac	· K		
Age: 0-12 🗆 13-24	□ 25-39 □ 40)-59 🗆 60-79 🕿	80+ □
Do you agree that the Red Lake	community would bene	efit from a new Even	ts Centre? Yes 🏂 No 🗆
Comments: It must be a	multiuse f	ascility and	look for the
future,		<u>у</u> .	
bo you agree with the recomme		00	bse
Comments: Good Location	close to school	s, hospital,	walking [riding
distance,			
What kind of programming would	d vou like to see in the	proposed facility?	
Ice Arena 🗷	Gymnasium	0	Social Hall 🛛
Walking/Running Track 🛚	Fitness Centre	e 🛛 🕴 Perforr	mance Space a
Daycare 🛛	Social Agend	cies 🗆	Retail Space 🛛
Multi-Use Space 🛛	Weight Roon	no	Seniors Centre 🗷
Other:			
		2	
What other benefits and opportu	nities would/should an	Events Centre offer	the Red Lake community?
- IT should becom	e the hub	of the G	mmunity .
Should benefit re	isidents of the	future and	mette
a burden			
			Stantec
	·		

Municipality of Red La Events Centre Feasibili Open House Feedbac	ke ity Study sk	Sept. 01, 2016	Municipality of Red Lai Events Centre Feasibili Open House Feedbac	ke ty Study. k	Sept. 01, 2016
Age: 0-12 🛛 13-24	· 25-39 · 40-59 ·	60-79 🗙 80+ 🗆	Age: 0-12 🛛 13-24	□ 25-39 □ 40-59 🖌	60-79 · 80+ ·
Do you agree that the Red Lake	community would benefit from a	new Events Centre? Yes 🕅 No 🗆	Do you agree that the Red Lake o	community would benefit from	a new Events Centre? Yes 🗆 No 🗶
Comments:			Comments: 1 agree to	supporting \$ gr	owing what we
	N		already have . C	ocherons Hall h R	e Centres Legion, 14
			Gym in Balme tou	n - can use	inprove these very
			that we already	have instead ?	Devilding a whole
Do you agree with the recomme	nded site #9? Yes 🗶 No 🗆		Do you agree with the recomme	nded sile #9? Yes 🗆 No 🗉	1 7
Comments:			Comments: verne ? 7	he walking tra	I has been talkes
_			about for years	. Let's get that	- going before tal
			about à neu e	vents centre . (A	150 the nine will
			not be here fore	ver.)	
What kind of programming would	d you <mark>like to see in the propose</mark> d	I facility?	What kind of programming would	d you like to see in the propose	d facility?
lce Arena 🗙	Gymnasium 🛛	Social Hall 🛛	Ice Arena 🛛	Gymnasium 🛛	Social Hall 🛛
Walking/Running Track 🛛	Fitness Centre 🗆 🔪	Performance Space	Walking/Running Track 🛛	Fitness Centre 🗆	Performance Space 🛛
Daycare 🗆	Social Agencies 🗅	Retail Space 🗆	Daycare 🗆	Social Agencies 🗆	Retail Space 🛛
Multi-Use Space 🛛	Weight Room	Seniors Centre 🛪	Multi-Use Space 🛛	Weight Room 🛛	Seniors Centre 🗆
Other:	NO 7 NEW BUSIN IN BOLAVERTO		Other:		
What other benefits and opportun CONCERN : FACIN	nities would/should an Events C 177 Shoukd Not 1M	entre offer the Red Lake community?	What other benefits and opportu	nities would/should an Events (Centre offer the Red Lake community:
Has	UPPOPTED COMMUNIC	A LEGION WHO			
HACDI	TAL SEHADIS BR	THE FART PERCEAME			*
TURI	1 ROVORINE BOANS	IT IN FRAM			
1/ADI	DUS LETIAN / CAMMIN	VITY FIDITE			
VARIE	as neoron (contriot	TIT EVENIG.			

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Munic Events Open	s Centre F House Fe	Red Lake easibility S edback	tudy		Sept. 01, 2016
Age:	0-12 🗆	13-24 🗆	25-39 🗹 40-59 🗆	60-79 🗆	80+ 🗆
Do you a	gree that the F	Red Lake comr	nunity would benefit from a	new Events Ce	ntre? Yes No 🗆
Commer	nts:				
				1	
	1				
Do you c	gree with the i	recommended	I site #9? Yes B No D	1	1
Commer	nts: ex c ep	+ walk:	ng area. 1 thi.	nkit st	patro should
be	else wh	ere ad	Se like T	hunder k	pays center.
What kin	d of programn	ning would you	like to see in the proposed	l facility?	
Ice Arei	na e	,	Gymnasium 🖻	5	Social Hall 🛥
Walking	/Running Tra	ck	Fitness Centre	Performan	ce Space 🗸
Daycar	e 2000 5	paceforth	Social Agencies	Re	tail Space 🗆
Multi-Us	e Space 🗹		Weight Room 🖬	Senio	ors Centre 🖉
Other:					
What off	ner benefits an	d opportunities	would/should an Events Co	entre offer the R	ed Lake community?
inc	loor par	ved are	a for ball hoc	chey	
en	ough :	spare	for a wedding	1 - i recep	tion revenue
	J			0	patential.
- bo	ard roo	om arca	a - revenue pote	nt:al	
					2 - D
					Stantec 🕥

Events (Sality of Centre F	Red Lake easibility S	Study			Sept. 01	, 2016
Open H	louse Fe	edback					
Age:	0-12 🗆	13-24 🗆	25-39 🗆	40-59 <u>×</u>	60-79 🗆	80+ 🗆	
Do you agre	ee that the F	Red Lake com	munity would	benefit from o	a new Events	Centre? Yes	No □
Comments:							
much	- need	led are	na i				
	ee with the	recommender	d site #92 Vos	F No -			
Comments		recommended	2 alle #7: 165				
sommerns.		9					
What kind a	of programn	ning would you	u <mark>like</mark> to see in	the proposed	d facility?		
ce Arena	X		Gymnasium 🗆		Social Hall 🗆		1
Walking/Running Track 🗶		Fitness Centre 🗆		Performo	nce Space 🛛	1	
Daycare 🗆	2		Social Agencies 🗆		Retail Space 🗆]
Multi-Use S	space 🗆		Weight F	Room 🗆	Se	niors Centre d	1
Other:					6		
						_	
What other	benefits and	d opportunities	s would/shoul	d an Events C	entre offer the	Red Lake con	nmunity
What other	benefits and	d opportunities	s would/shoul	d an Events C	entre offer the	Red Lake con	nmunity
What other	benefits and	d opportunities	s would/shoul	d an Events C	entre offer the	Red Lake con	nmunity
What other	benefits an	d opportunities	s would/shoul	d an Events C	entre offer the	Red Lake con	nmunity
What other	benefits an	d opportunities	s would/shoul	d an Events C	entre offer the	Red Lake con	nmunity
What other	benefits an	d opportunities	s would/shoul	d an Events C	entre offer the	Red Lake con	nmunity
What other	benefits an	d opportunities	s would/shoul	d an Events C	entre offer the	Red Lake con	nmunity
What other	benefits and	d opportunities	s would/shoul	d an Events C	entre offer the	Red Lake con	nmunity

Municipality of Red Lak Events Centre Feasibility Open House Feedback	e v Study	Sept. 01, 2016	Municipality of Red Lak Events Centre Feasibility Open House Feedback	e y Study	Sept. 01, 2016
Age: 0-12 🛛 13-24 🗆	25-39 🗹 40-59 🛛	60-79 · 80+ ·	Age: 0-12 🗆 13-24 🗆	25-39 🖌 40-59 🗆	60-79 - 80+ -
Do you agree that the Red Lake co	mmunity would benefit from	a new Events Centre? Yes 🖌 No 🗆	Do you agree that the Red Lake co	ommunity would benefit from	a new Events Centre? Yes
Comments:			Comments: Elonomic Sustein	bility main issue in	mid to long ferm
-	· · ·		-		
Do you agree with the recommend	ded site #9? Yes 🗆 No 🛙		Do you agree with the recommend	ded site #9? Yes 🖌 No 🗆	
Comments:			Comments: Traffic How (in to they los. To	die Light ?
What kind of programming would y	you like to see in the propose	d facility?	What kind of programming would	you like to see in the propose	d facility?
lce Arena 🛛	Gymnasium 🛛	Social Hall 🖬	Ice Arena 🖌	Gymnasium 🛛	Social Hall 🖌
Walking/Running Track 👽	Fitness Centre 🛛	Performance Space 🛛	Walking/Running Track 🗉	Fitness Centre 🛛	Performance Space 🗸
Daycare 🗆	Social Agencies 🗆	Retail Space 🖌	Daycare 🛛	Social Agencies 🗆	Retail Space 🗆
Multi-Use Space	Weight Room 🛛	Seniors Centre 🗤	Multi-Use Space 🗆	Weight Room 🛛	Seniors Centre 🛛
Other:			Other:	8	
1	2				•
		1			
What other benefits and opportunit	ties would/should an Events C	Centre offer the Red Lake community?	What other benefits and opportuni	ities would/should an Events C	entre offer the Red Lake community?
	н		- ancyclication of vorious	Sprich	
			- Cost, operation sustain	boldy.	
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Municipality of Red Lake Events Centre Feasibility Study Sept. 01, Open House Feedback Age: 0-12 □ 13-24 □ 25-39 ∞ 40-59 □ 60-79 □ 80+ □ Do you agree that the Red Lake community would benefit from a new Events Centre? Yes of Comments: Comments: Comments: Do you agree with the recommended site #9? Yes of No □ Comments: Comments: Comments: What kind of programming would you like to see in the proposed facility? Ice Arena ∞ Social Hall ∞ Walking/Running Track □ Fitness Centre □ Performance Space □ Multi-Use Space □ Weight Room ∞ Seniors Centre offer the Red Lake communities would/should an Events Centre offer the Red Lake communities would/should an Events Centre offer the Red Lake communities would/should an Events Centre offer the Red Lake communities would/should an Events Centre offer the Red Lake communities would/should an Events Centre offer the Red Lake communities would/should an Events Centre offer the Red Lake communities would/should an Events Centre offer the Red Lake communities would/should an Events Centre offer the Red Lake communities would/should an Events Centre offer the Red Lake communities would/should an Events Centre offer the Red Lake communities would/should an Events Centre offer the Red Lake communities would/should an Events Centre offer the Red Lake communities would/should an Events Centre offer the Red Lake communities would/should an Events Centre offer the Red Lake communities would/should an Events Centre offer the Red Lake communities would would would								
Age: 0-12 □ 13-24 □ 25-39 ∞ 40-59 □ 60-79 □ 80+ □ Do you agree that the Red Lake community would benefit from a new Events Centre? Yes of Comments:	Municip Events (Open H	Centre Fe louse Fee	ed Lake asibility S dback	tudy			Sept. 0	1, 2016
Do you agree that the Red Lake community would benefit from a new Events Centre? Yes c Comments: Do you agree with the recommended site #9? Yes No a Comments: What kind of programming would you like to see in the proposed facility? Ice Arena C Gymnasium S Social Hall Walking/Running Track B Fitness Centre B Performance Space B Daycare Social Agencies B Retail Space B Multi-Use Space B Weight Room S Seniors Centre p Other: What other benefits and opportunities would/should an Events Centre offer the Red Lake com Mare index Rec Space	Age:	0-12 🗆	13-24 🗆	25-39 🗹 40-5	i9 🗆	60-79 🗆	80+ 🗆	
Comments: Do you agree with the recommended site #?? Yes No = Comments: What kind of programming would you like to see in the proposed facility? Ice Arena C Gymnasium Social Hall & Walking/Running Track Fitness Centre Performance Space = Daycare Social Agencies = Retail Space = Multi-Use Space = Weight Room Seniors Centre of Multi-Use Space = Weight Room Seniors Centre of Multi-Use Space = Space = What other benefits and opportunities would/should an Events Centre offer the Red Lake com Mare index Rec Space =	Do you agr	ee that the Re	ed Lake comr	nunity would benefit	from a r	ew Events	Centre? Yes	-No
Do you agree with the recommended site #?? Yes No a Comments: What kind of programming would you like to see in the proposed facility? Ice Arena Gymnasium Social Hall Walking/Running Track Fitness Centre Performance Space Daycare Social Agencies Retail Space Multi-Use Space Weight Room Seniors Centre Other: Mare Mare Mare Mare Space Space Space State	Comments:							
Do you agree with the recommended site #?? Yes No a Comments: What kind of programming would you like to see in the proposed facility? Ice Arena Z Gymnasium & Social Hall Z Walking/Running Track B Fitness Centre B Performance Space B Daycare Z Social Agencies B Retail Space B Multi-Use Space B Weight Room Seniors Centre D Other: What other benefits and opportunities would/should an Events Centre offer the Red Lake com Mare index Rec Space								
Do you agree with the recommended site #?? Yes No Comments: What kind of programming would you like to see in the proposed facility? Ice Arena Gymnasium Social Hall Walking/Running Track Gymnasium Social Agencies Retail Space Daycare Social Agencies Retail Space Multi-Use Space Weight Room Seniors Centre of What other benefits and opportunities would/should an Events Centre offer the Red Lake com Mare indaos Rec Space .						·		
Do you agree with the recommended site #9? Yes No Comments: What kind of programming would you like to see in the proposed facility? Ice Arena C Gymnasium Social Hall Walking/Running Track G Fitness Centre Performance Space Daycare Social Agencies Retail Space Multi-Use Space Weight Room Seniors Centre p Other: What other benefits and opportunities would/should an Events Centre offer the Red Lake com Mare indeor Rec Space . Social Agencies State Stat								
Comments: What kind of programming would you like to see in the proposed facility? Ice Arena Gymnasium Social Hall. Walking/Running Track Fitness Centre Performance Space Daycare Social Agencies Retail Space Multi-Use Space Weight Room Seniors Centre Other: What other benefits and opportunities would/should an Events Centre offer the Red Lake corr Mare index Rec Space	Do you agr	ee with the re	commended	site #9? Yes No				3
What kind of programming would you like to see in the proposed facility? Ice Arena Gymnasium Social Hall Walking/Running Track Fitness Centre Performance Space Daycare Social Agencies Retail Space Multi-Use Space Weight Room Seniors Centre Other: What other benefits and opportunities would/should an Events Centre offer the Red Lake corr Mare Index Space Space	Comments	_				2		
What kind of programming would you like to see in the proposed facility? Lee Arena Z Gymnasium P Social Halling Walking/Running Track I Fitness Centre I Performance Space I Daycare P Social Agencies I Retail Space I Multi-Use Space I Weight Room P Seniors Centre I Other: Image: Ima								
What kind of programming would you like to see in the proposed facility? Ice Arena I Gymnasium I Social Hall II Walking/Running Track II Fitness Centre II Performance Space II Daycare II Social Agencies II Retail Space II Multi-Use Space II Weight Room III Seniors Centre III Other: Image:								
Ice Arena a Gymnasium a Social Hall a Walking/Running Track I Fitness Centre I Performance Space I Daycare I Social Agencies I Retail Space I Multi-Use Space I Weight Room I Seniors Centre I Other: Image:	What kind a	of programmi	ng would you	like to see in the pro	oposed f	acility?		
Walking/Running Track Fitness Centre Performance Space Daycare Social Agencies Retail Space Multi-Use Space Weight Room Seniors Centre Other: Other What other benefits and opportunities would/should an Events Centre offer the Red Lake corr Mare Index Rec Space	lce Arena	z		Gymnasium 🗹	/		Social Hall	<u> </u>
Daycare Social Agencies Retail Space Multi-Use Space Weight Room Seniors Centre Other: What other benefits and opportunities would/should an Events Centre offer the Red Lake com Mare index Rec Space	Walking/R	unning Trac	k 🗆	Fitness Centre	3	Perform	ance Space	
Multi-Use Space Weight Room Seniors Centre Cother: What other benefits and opportunities would/should an Events Centre offer the Red Lake com Mare inder Rec Space Star	Daycare			Social Agencie	≥s □	F	Retail Space	
Other: What other benefits and opportunities would/should an Events Centre offer the Red Lake con Mare indas Rec Space.	Multi-Use S	Space 🗆		Weight Room		Se	niors Centre	
What other benefits and opportunities would/should an Events Centre offer the Red Lake con Mare inder Rec Space.	Other:							
What other benefits and opportunities would/should an Events Centre offer the Red Lake con Mare indar Rec space.							6	
What other benefits and opportunities would/should an Events Centre offer the Red Lake con Mare inlast Rec Space.								
More indoor Kee space.	What other	benefits and	opportunities	would/should an Ev	ents Cer	ntre offer the	e Red Lake co	mmun
/ 	Nore	indas,	- Rec	space.				
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Municipality of Events Centre I Open House Fe	Red Lake Teasibility S Bedback	itudy			Sept. 01, 20	16
Age: 0-12 🗆	13-24 🗆	25-39 🗆	40-59 🗶	60-79 🗆	80+ 🗆	8 - 5
Do you agree that the	Red Lake com	munity would	benefit from	a new Events C	entre? Yes XN	0 🗆
Aging Fau Timprove <	cilities sense c	all or f con	incrity	e clistri	et	
Do you agree with the	recommended	d site #9? Yes	🗙 No 🖬			
- Acces	to Events	Equite All	ion/bui	sitress 13 seti	up for t	raffiz
What kind of program	ming would you	u like to see ii	the propose	d facility?		
lce Arena 🗶		Gymnas	ium 📐		Social Hall 🔀	
Walking/Running Tra	ack 🗙	Fitness C	entre 🗶	Performa	nce Space 🛩	
Daycare 🛛		Social A	gencies 🗶	Re	etail Space 🗙	
Multi-Use Space 🗙		Weight	Room🗶	Sen	iors Centre 📡	
other: lourge overl	columy th	e aren	ci		8. 	
What other benefits ar	nd opportunities	s would/shoul	d an Events C	entre offer the	Red Lake commu	nity?
			24 24			

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A.de.	0-12	13-24 -	25-39 -	40-59 🗆	40-79	80+ -	
nge.	0-12 8	10-24	23-07	40-37 🛛	00-77 🛛	. 1	
Do you a	gree that the I	led Lake com	munity would	benefit from a	new Events	Centre? Yes	No 🗆
Commer	nts:						_
Do you a	gree with the	ecommende	d site #9? Yes	NO D			
Commer	nts:						
		×					
What kin	d of programn	ning would yo	u like to see in	the proposed	d facility?		
Ice Arer	าส ป	1	Gymnas	ium		Social Hall 🗆	
Walking	/Running Tra	ck 🖞	Fitness C	entre 🖬	Perform	ance Space 🗆	
Daycar	eź		Social A	gencies_	F	etail Space s	
Multi-Us	e Space d	1	Weight	Room d	Se	niors Centre d	
Other:	Jun	gle &	gym,	tramp	poline f	bark, ind	20r
	- 2		tp :	soccer	-		
				d en Frank C		Be diference	
whatom	ier benenis un	a oppononine:	s woold/shoul	a un evenis ce	entre offer int	e ked Lake Comm	ionity :
	the second se						

Municipality of Red Lake Events Centre Feasibility Study Open House Feedback

Sept. 01, 2016

0-12 2 13-24 2 25-39 40-59 60-79 80+ 0 Age:

Do you agree that the Red Lake community would benefit from a new Events Centre? Yes ${\rm e}^{\prime}{\rm No}$. Comments: our area is ald and failing, and would Be nier to have sulf in one face.

Do you agree with the recommended site #9? Yes & No a Comments: Con

.

What kind of programming would you like to see in the proposed facility?						
Ice Arena 🖅	Gymnasium 🖌	Social Hall 🖌				
Walking/Running Track 🗉 👘	Fitness Centre 🗹	Performance Space 🖝				
Daycare 🖬	Social Agencies 🗆	Retail Space 🗆				
Multi-Use Space e	Weight Room 🕁	Seniors Centre 🗆				

What other benefits and opportunities would/should an Events Centre offer the Red Lake community? Very great

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Municipality of Red La Events Centre Feasibili Open House Feedbac	ke ty Study k	Sept. 01, 2016	Municipality Events Cent Open House
Age: 0-12 🛛 13-24	□ 25-39 √ 40-59 □	60-79 🗆 80+ 🗆	Age: 0-12
Do you agree that the Red Lake	community would benefit from o	a new Events Centre? Yes 🖉 No 🗆	Do you agree tha
Comments:			Comments: 1
			The surface
			and the
Do you agree with the recomme	nded site #9? Yes 🖬 No 🗆		Do you agree witl
Comments:		2	Comments:
	2		tax base
What kind of programming would	d you like to see in the proposed	d facility?	What kind of prog
lce Arena 🛛	Gymnasium 🗹	Social Hall	lce Arena 🗹
Walking/Running Track 🖌	Fitness Centre 🗆	Performance Space 🗗	Walking/Runnin
Daycare 🛛 🖌	Social Agencies 🗗	Retail Space	Daycare 🛛
Multi-Use Space d	Weight Room 🗆	Seniors Centre 💷	Multi-Use Space
Other:			Other:
What other benefits and opportu	nities would/should an Events C	entre offer the Red Lake community?	What other benef
		-	The en
			musages
			- 1 Ocatu
			hip to
			bring
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of Red Lake tre Feasibility Study Sept. 01, 2016 e Feedback 13-24 🗆 25-39 🗆 40-59 🗆 60-79 🖌 80+ 🗆 the Red Lake community would benefit from a new Events Centre? Yes 🖬 No 🗆 Lommunity MARK GORMAND us tinu Thr.unh lasser ti-functional Spill the Sport recreation. TS h the recommended site #9? Yes 🖬 No 🗆 sortminty to X peation esoam municipal a that the prisiners venture new Jean atur gramming would you like to see in the proposed facility? Gymnasium 🛛 Social Hall 🖌 Str85 3 Performance Space g Track 🗹 Fitness Centre 🗹 retractable sin Social Agencies 🗆 Retail Space 🖻 section Weight Room Seniors Centre D d source could be used for more e.S. and weshps. oul anno than its and opportunities would/should an Events Centre offer the Red Lake community? nohasis Events embedded hi nuan in all Can N KNYNY 9 community amai

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Open	House Fe	edback				
Age:	0-12 🗆	13-24 🗆	25-39 🗆	40-59 z	60-79 🗆	80+ 🗆
Do you a	gree that the R	ed Lake com	munity would	benefit from o	a new Events (Centre? Yes 🖗 No
Commer	nts:		14			
						х.
Do you c	gree with the r	ecommended	d site #9? Yes	No D		
Comme	nts:					
_		з			2	
				-		
					14	
What kin	d of programm	ning would you		ium 🔊	a racility ?	Social Hall M
Walking	/Runnina Tra	ck 🕅	Fitness C		Performo	ance Space
Daycar	е п		Social A	gencies Ø	R	etail Space 🗆
Multi-Us	e Space 🖌	÷ 1	Weight	Room	Se	niors Centre <i>j</i>
Other:	P00 +	bowlin	5	(2	
What off	ner benefits and	d opportunities	s would/shoul	d an Events C	entre offer the	
1.1.1	old by	the c	High	inturn	action of	sond
m	ulti-pu	Apose 1	nin (n	1 fami	Jart	naker
A	commi	inity a	dthei.	5 Spat	. An	ywhere K.
	ings A	Lond	hunite	1 tral	ther,	In Shh-
h	othe Je	mps,	504	ford .	Alice	
bi			-)-		
bi a	iche A	/			\bigcirc	

Municipality of Red Lake Events Centre Feasibility Study Open House Feedback

Sept. 01, 2016

Age: 0-12 0 13-24 0 25-39 40-59 0 60-79 0 80+ 0

Do you agree that the Red Lake community would benefit from a new Events Centre? Yes 🖙 🗐 🛛

Comments: More centro that needs more preferred.	(balmerfourn) achvity (Cochen	or in an area our) would be
' \ What kind of programming would y	vou like to see in the proposed f	acility?
Ice Arena 🖬	Gymnasium 🗹	Social Hall 🖬
Walking/Running Track 🛙	Fitness Centre 🗆	Performance Space 🛛
Daycare 🗆	Social Agencies 🛛	Retail Space 🗤
Multi-Use Space 🛛	Weight Room 🛛	Seniors Centre 🗆
	ie wordd (de old en Frenk Con	the effective Ded Later community of
	les would/should an Events Cer	Dluce Hart is
large e comp	for talle for	miltiple erents/achi

Do you agree that the Red Lake co	ommunity would benefit from a	new Events Centre? Yes No
Comments:		
LONG OVER DUE		
Do you garee with the recommend		
Comments:		
comments.		
		κ.
What kind of programming would	you like to see in the proposed	facility?
Ice Arena X	Gymnasium -	
Walking/Running Track	Fitness Centre D	Performance Space
	Social Agencies	Refail Space
Multi-Use Space 🗆	Weight Room D	Seniors Centre
Other:	10 · · ·	
		cá:
What other benefits and opportuni	ties would/should an Events Ce	nfre offer the Red Lake communi
		2
	8	
		A

Open	House Fe	edback	,				
Age:	0-12 🗆	13-24 🗆	25-39 🗆	40-59 🗙	60-79 🗆	80+ 🗆	
Do you a	gree that the R	ed Lake com	munity would	benefit from o	a new Events	Centre? Yes	🗙 No 🗆
Commer	nts:						
Do you a	igree with the r	ecommended	site #9? Yes	¥ No □			
Commer	nts: Pob	Board w	ould be	interest	ed in a	tourism	office
	in the	slocat	ion.	- 11 11 - 11			
		1 - un					
What kin	d of programm	ing would you	u like to see in	the propose	d facility?		
Ice Arei	na 🛛		Gymnas	ium 定		Social Hall	R(
Walking	/Running Tra	ck≱≰	Fitness C	entre 📐	Perform	ance Space	8
Daycar	eo		Social A	gencies 🗆		Retail Space	
Multi-Us	e Space 💐		Weight F	Room	Se	eniors Centre	
	tourism	office			(4)		
Other: ~		DV					
Other: ~							
Other: ~							mmunity?
Other: ~	ier benefits and	d opportunities	would/shoul	d an Events C	entre offer th	e Red Lake co	
Other: ~ What oth	ner benefits and mcert a	opportunities	s would/should	d an Events C acc to t	entre offer th	e Red Lake con utloor e	evento
What oth Co	ncert g	round ity . C	s would/shoul s sp vt.d.cor	d an Events C acc to t stage	entre offer th	e Red Lake con utilizer e	e vento
Other: ~	ncert g ncert g	found round ity . C	s would/shoul S SP Vtdoor	d an Events C acc to 1 stage	entre offer th redd ce	e Red Lake con utcloer	e vento
Other: ~	ner benefits and nacert g ng c c apac	d opportunities round ity . C	s would/shoul 5 5 p Adoor	d an Events C ace to t - stage	entre offer th	e Red Lake con utilizer e	e vento
Other: -	ner benefits and ncert g neg c capac	roand ity . C	s would/shoul 5 S.P. Ortdoor	d an Events C ace to t stage	entre offer th	e Red Lake con utilizer (e venta
Other: -	ner benefits and ncert g ng c c apac	d opportunities round ity . C	s would/shoul s sp Vtdoor	d an Events C ace to t stage	entre offer th read and a	e Red Lake con	e vento
Other: -	ner benefits and ncert g ng c c apac	d opportunities round ity . C	s would/shoul s sp Utdaar	d an Events C ace to t - stage	entre offer th	e Red Lake con	e vento

Open	House Fee	edback				
Age:	0-12 🗆	13-24 🗆	25-39 🗆	40-59 z	60-79 🗆	80+ 🗆
Do you a	gree that the R	ed Lake com	munity would	benefit from o	a new Events (Centre? Yes 🖗 No
Commer	nts:					
	gree with the r	ocommende	d site #92 Vos	X No -		
Do you d	igree with the t	ecommende	u sile #7: 165	BY NO D		
Commer	115:	3			2	
				-		
What kin	d of programm	ning would yo	ou like to see i	n the propose	d facility?	
lce Arei	na 🌡		Gymna	sium 🖉		Social Hall 🔊
Walking	/Running Tra	ck 🕅	Fitness C	Centre 🖗	Performo	nce Space
Daycar	e 🗆		Social A	gencies ø	R	etail Space 🗆
Multi-Us	e Space 🖌		Weight	Room	Se	niors Centre
Other:	POO +	howlin	19	1	2	
What off	er benefits and	d opportunitie	es would/shou	ld an Events C	entre offer the	Red Lake commun
	The an	enc,	NR.	hugh	part o	FOUN
W	rld bi	it il	think	interpl	nching	some
M	ult-pu	Apose 1	usis (p	1 formin	yaits.	naker
A	commi	inity a	g of ther.	y spat	e. An	Juher K.
bi	ings a	Long	hun, ti	7 tryl	ther,	In Shh-
a	actic te	mps	15 0 1	ford .	Huing	
		/	<u>ب</u>		J	
				3		

Municipality of Red Lake Events Centre Feasibility Study Open House Feedback

Sept. 01, 2016

Age: 0-12 0 13-24 0 25-39 40-59 0 60-79 0 80+ 0

Do you agree that the Red Lake community would benefit from a new Events Centre? Yes 🖙 🔨 🗅

Do you agree with the recommend	led site #9? Yes D No 🔽	
Comments: More centra	(Balmertown)	or in an area
that needs more	achvity (Cocher	wour) would be
preferred.		
What kind of programming would	you like to see in the proposed t	facility?
Ice Arena 🖬	Gymnasium 🗤	Social Hall 🛛
Walking/Running Track 🛙	Fitness Centre 🗆	Performance Space 🛛
Daycare 🛛	Social Agencies 🛛	Retail Space 🗤
Multi-Use Space 🛛	Weight Room 🛛	Seniors Centre 🗆
Other:		
What other benefits and opportuni	ties would/should an Events Cer	ntre offer the Red Lake community?
1	1 И	
A commun	121 gathering	place that is
large l'am	for more for	metpe evensspech
•	U U	

Municipality of Red Lo Events Centre Feasibil Open House Feedbac	ike ity Study ck	Sept. 01, 2016
Age: 0-12 🗆 13-24	4 🗆 25-39 🗆 40-59 🗆	60-79 🔽 80+ 🗆
Do you agree that the Red Lake	community would benefit from c	a new Events Centre? Yes 🗸 No 🗆
Comments:	/	
ABSOLUTELY	REQUIRED	· · · · · · · · · · · · · · · · · · ·
1		
Do you agree with the recomme	ended site #9? Yes 🗹 No 🗆	
Comments:		
What kind of programming wou	ld you like to see in the proposed	d facility?
Ice Arena 🖬	Gymnasium 🛛	Social Hall 🖌
Walking/Running Track 🛛	Fitness Centre	Performance Space 🛛
Daycare 🛛	Social Agencies 🗆	Retail Space - Kind?
Multi-Use Space 🗆	Weight Room 🗆	Seniors Centre - Kivo ??
Other:		
what other benefits and opportu	Unifies would/should an Events Co	entre offer the Red Lake community?
· .		
	3	
		Stantec

\ge:	0-12 🗆	13-24 🗆	25-39 🛛 40-59 🎽	60-79 🗆 80+ 🗆 🗸
Do you a	gree that the Red	Lake comr	nunity would benefit from a	new Events Centre? Yes No
Commen	is:			
Long	OVERDUE			
Do you a	gree with the reco	mmended	site #9? Yes 🕷 No 🗆	
Commen	ts:		бų	A
What kin	of programming	would you	like to see in the proposed	facility?
			Gymmasion -	Performance Space
waiking	Running Hack	X		Petrol Space
Daycare			Social Agencies - +	Seniors Controld
MUIII-USE	space I		weight room a	Seriiois Ceriirey
Other:	·			
				di-
What oth	er benefits and or	portunities	would/should an Events Ce	ntre offer the Red Lake communi
what on	er benenis und of	pononnes	woold/shoold an Evenis Cel	ine oner me ked take common
-		-		
	9			*
				🕥 Stan

Age: 0-12 🗆	13-24 🗆	25-39 🛛 40-59 🗙	60-79 · 80+ ·
Do you agree that the	Red Lake com	munity would benefit from	a new Events Centre? Yes 🗶 No 🗆
Comments:			
			6
Do you agree with the	recommended	site #9? Yes No 🗆	0 0
Comments: RS	, board w	owld be interest	ed in atourism off
H CVI	is locat	100,.	
What kind of program	ming would you	u like to see in the propose	d facility?
lce Arena 🛚		Gymnasium 🗶	Social Hall 🛚
Walking/Running Tr	ack 🗙	Fitness Centre 📐	Performance Space 😿
		Social Agencies 🛛	Retail Space 🗆
Daycare 🗆		Mariala b Dana and Maria	Seniors Centre 🛛
Daycare □ Multi-Use Space K		weight Room	
Multi-Use Space K Other: fountsm	office	Weight Room	(a) A
Daycare = Multi-Use Space K Other: footism	office	weight koom	10 A
Daycare = Multi-Use Space & Other: fountism	office	weight koom	
Multi-Use Space & Other: for the sensitive of the sensiti	offine nd opportunities	weight Room	entre offer the Red Lake community
Multi-Use Space & Other: Lourism What other benefits an Concert	office nd opportunities ground	s would/should an Events C	entre offer the Red Lake community
Multi-Use Space & Other: tourism What other benefits an Concert Lange capa	offin nd opportunities ground aty. C	s would/should an Events C s Space to 1 out door stage	entre offer the Red Lake community
Multi-Use Space & Other: tourism What other benefits an Concert large capa	office and opportunities ground aity . C	swould/should an Events C s space to 1 outdoor stage	entre offer the Red Lake community
Multi-Use Space & Other: fourism What other benefits an Concert large capa	offin nd opportunities ground aty . C	weight Rooms swould/should an Events C s space to l Sutdoor stage	entre offer the Red Lake community
Multi-Use Space & Other: fourism What other benefits an Concert large capa	offin nd opportunities ground aity . C	weight Rooms swould/should an Events C s space to l outdoor stage	entre offer the Red Lake community
Multi-Use Space & Multi-Use Space & Other: tourism What other benefits an Concert large capa	office and opportunities ground aity . C	weight Rooms swould/should an Events C s space to l lot door stage	entre offer the Red Lake communit rold controloor even
Multi-Use Space & Multi-Use Space & Other: tourism What other benefits an Concert lange capa	office ad opportunities ground aty. C	weight Rooms swould/should an Events C s space to l lot door stage	entre offer the Red Lake community

Age: 0-12 0 13-24 0 25-39 0 40-59 0 60-79 80+ 0		
Do you agree that the Red Lake community would benefit from a new Events Centre? Ye	s No 🗆	
Comments: A MODULAR CONCEPT THAT COULD BE ADDED TO I	75	
DEMAND IS GENERATED - START WITH HOCKEY AND I WITH RUNNING TRACK	ATRIL	
Do you agree with the recommended site #9? Yes 🖻 No 🗆		
Comments:	_	
CLOSE TO COMMERCIAL SPACE - CLOSE TO SERVICES - CLOSE	TO H	
SCHOOL		
What kind of programming would you like to see in the proposed facility?		
Ice Arena 🗹 💫 Gymnasium 🗆 Social Hal	IN/E	
Walking/Running Track 🛛 😰 Fitness Centre 🗗 🥥 Performance Space) 🗆	
Daycare 🛛 💦 Social Agencies 🖉 🕞 Retail Space	D AA	
Multi-Use Space 2 C Weight Room D Seniors Centre	EF	
Other: SAME	9	
ONE - IN -THE		
What other benefits and opportunities would/should an Events Centre offer the Red Lake co	ommunity	
THINK SMOL & PROFITABLE FIRST - THEN GRAND AS IT	-	
BECOMES FINANCIALLY VIABLE - OPERATIONALLY S	SELF-	
SUFFICIENT & EVERGY EFFICIENT		
SMART		
SPORTS TOURISM		
	Stan	
Municipality of Red Lake Events Centre Feasibility S Open House Feedback	Study	Sept. 01, 2016
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Age: 0-12 🛛 13-24 🗆	25-39 40-59	60-79 🗆 80+ 🗆
Do you agree that the Red Lake com	munity would benefit from a	a new Events Centre? Yes 🗙 No 🗆
Comments: aging phrast	votire needs replace	ment
Do you agree with the recommende	d site #9? Yes 🖉 No 🗆	
Comments:		
What kind of programming would yo	u like to see in the proposed	d facility?
Ice Arena	Gymnasium 🗆	
Walking/Running Track	Fitness Centre	Performance Space
	Social Agencies a	Retail Space
Other: Ounge overlook Spree combe re	ted out for sural	Keple max. Her Functions
What other benefits and opportunitie	s would/should an Events C	entre offer the Red Lake community?
, ,		Stantec

Event: Open	s Centre F House Fe	easibility S edback	Study			Sept. 01, 2016
Age:	0-12 🗆	13-24 🗆	25-39 🗆	40-59 🗙	60-79 🗆	80+ 🗆
Do you a	gree that the	Red Lake com	munity would	benefit from o	a new Events C	Centre? Yes 🗶 No 🗆
Commer	nts:					
					æ	
Do you a	gree with the	recommende	d site #9? Yes	🗙 No 🗆		
Commer	nts:					
9						
What kin	d of program	ming would vo	u like to see in	the proposed	d facility?	
Ice Arei	na)X		Gymnas	ium 🗆	a raciiny .	Social Hall 🛛
Walking	/Running Tro	ack 🕱	Fitness C	entre 🗆	Performo	ince Space 🗶
Daycar	e		Social A	gencies 🛛	R	etail Space 🕱
Multi-Us	e Space 🗆		Weight F	Room 🗆	Ser	niors Centre 🗶
Other:						
What off	er benefits ar	nd opportunitie	s would/shoul	d an Events C	entre offer the	Red Lake community
- Gł	THERING	SPACE FOR	2 ALL GE	NERATION	SC	
-						

Municipality of Red Lake

Events Centre Feasibility Study Sept. 01, 2016 Open House Feedback

Age: 0-12 🛛 13-24 🖻 25-39 🕵 40-59 🖻 60-79 🖻 80+ 🗆

Do you agree that the Red Lake community would benefit from a new Events Centre? Yes \underline{x} No \square Comments:

Do you agree with the recommended site #9? Yes 🗶 No 🗆

Comments:

 What kind of programming would you like to see in the proposed facility?

 Ice Arena (Social Hall - Gymnasium - Social Hall - Social Hall - Performance Space - Performance Space - Social Agencies - Retail Space - Multi-Use Space - Weight Room - Seniors Centre - Social Kaller - Seniors Centre - Seni

Other:

What other benefits and opportunities would/should an Events Centre offer the Red Lake community?

 Municipality of Red Lake
 Sept. 01, 2016

 Events Centre Feasibility Study
 Sept. 01, 2016

 Open House Feedback
 Sept. 01, 2016

 Age:
 0-12 □
 13-24 ■
 25-39 □
 40-59 □
 60-79 □
 80+ □

 Do you agree that the Red Lake community would benefit from a new Events Centre?
 Yes ■ No □

 Comments:
 Sept. 01, 2016

Do you agree with the recommended site #9? Yes 🕷 No 🗆

Comments:

What kind of programming would you like to see in the proposed facility?

Ice Arena 🛛	Gymnasium 🗆	Social Hall 🗆
Walking/Running Track #	Fitness Centre 🗆	Performance Space 🗆
Daycare 🛛	Social Agencies 🛛	Retail Space 🗆
Multi-Use Space 🖬	Weight Room 🗆	Seniors Centre 🗆

Other:

What other benefits and opportunities would/should an Events Centre offer the Red Lake community?

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e Study	6 1 01 001 (Mun
vbute	C O1 O01 (
31004	Sept. 01, 2016	Ever
		Ope
25-39 D 40-59 🗷	60-79 🗆 80+ 🗆	Age:
mmunity would benefit from a	a new Events Centre? Yes 🗙 No 🗆	Do you
h/ !		Comm
6		
5.4		
led site #9? Yes No 🗆		Do you
		Comm
19		
you like to see in the proposed	d facility?	What
Gymnasium 🗆	Social Hall 🛛	Ice A
Fitness Centre 🗆	Performance Space & Dance	Walki
Social Agencies 🗆	Retail Space 🗆	Dayc
Weight Room 🗆	Seniors Centre 🗆	Multi-
seafing.	· · · ·	Other:
sective	1. The second	-
ies would/should an Events C	entre offer the Red Lake community?	What
		2
	2	
	κ.	
		£
	Stantec	
	25-39 a 40-59 mmunity would benefit from a w led site #9? Yes No a four like to see in the proposed Gymnasium a Fitness Centre a Social Agencies a Weight Room a Searting . ites would/should an Events C	25-39 0 40-59 0 60-79 0 80+ 0 Immunity would benefit from a new Events Centre? Yes No 0 Yes Yes No 0 Ied site #9? Yes No 0 Ied site #9? Yes No 0 Social Hall 0 Social Hall 0 Fitness Centre 0 Performance Space 1 Social Agencies 0 Retail Space 0 Weight Room 0 Seniors Centre 0 Seading

Aunici Vents Open	pality of I Centre F House Fe	Red Lake easibility S edback	tudy			Sept. 01, 5	2016
ge:	0-12 🗆	13-24 🗆	25-39 🗹	40-59 🗆	60-79 🗆	80+ 🗆	
o you ag	pree that the F	led Lake com	munity would l	penefit from c	new Events C	entre? Yes	No 🗆
omment	s:						
				1			
ο γου αξ	gree with the i	recommended	site #9? Yes	NOD			
ommen	s:						
						_	
				8			
/hat kinc	l of programn	ning would you	like to see in	the proposed	d facility?		
e Aren	aw		Gymnasi	um 🖬		Social Hall 🖬	
Valking/	Running Tra	ck 🖬	Fitness Co	entre 🗹	Performa	nce Space 🖬	
aycare			Social Ag	jencies 🗆	Re	etail Space 🗆	1
Aulti-Use	Space N		Weight R	oom 🖌	Ser	iors Centre 🗹	
ther:	Pool.				4		
					a.		
1							
/hat othe	er benefits an	d opportunities	would/should	an Events C	entre offer the	Red Lake com	munity?

Age: Yes No Do you agree Comments: Do you agree Do you agree Comments:
Yes No Do you agree Comments: Do you agree Comments: Comments: Comments: Comments:
Do you agree
Do you agr Comments:
Do you agra Comments:
Do you agr Comments
Comments
What kind o
I Hall Ice Arena
bace X Dance. Walking/R
entre D Multi-Use S
Other:
ke community? What other

Municipality of Red Lake Events Centre Feasibility St Open House Feedback	nqà	Sept. 01, 2016
Age: 0-12 🛛 13-24 🗆	25-39 🗹 40-59 🛛	60-79 🛛 80+ 🗆
Do you agree that the Red Lake comm	unity would benefit from a	new Events Centre? Yes th No 🗆
Comments: a pultipur, to families	rose center of t for perfor	wow'd he of benefit
Do you agree with the recommended :	ite #9? Yes n No n	
Comments: & Suppose it	is the best	option
What kind of programming would you l	like to see in the proposed	l facility?
Ice Arena 🛛	Gymnasium 🛛	Social Hall 🛛
Walking/Running Track	Fitness Centre 🛛	Performance Space 🛛
Daycare 🗆	Social Agencies 🛛	Retail Space 🛛
Multi-Use Space 🗆	Weight Room 🛛	Seniors Centre 🗆
Other:		
What other benefits and opportunities w theatre / bine	would/should an Events Co arts	entre offer the Red Lake community?
		Stantec

Municipality of Red Lake Events Centre Feasibility 3 Open House Feedback	Study	Sept. 01, 2016	Municipality of Red Lake Events Centre Feasibility Open House Feedback
Age: 0-12 🛛 13-24 🗆	25-39 40-59 🛛	60-79 D 80+ D	Age: 0-12 🛛 13-24 🗠
Do you agree that the Red Lake com	nmunity would benefit from a	new Events Centre? Yes 🖉 No 🗆	Do you agree that the Red Lake con
Comments: only is it activ	ake spape the p	attal community of	Comments:
ned lake not just have dosent overtake ? In	tay players. And the other	had the cost i maintenp ouildings in the communi	Need of a consister somewhere up g
Do you agree with the recommende	ed site #9? Yes No 🛛		Do you agree with the recommende
Comments:			Comments: GC replace COM tor in B
What kind of programming would yo	ou like to see in the proposed	facility?	What kind of programming would yo
Ice Arena,	Gymnasium 🗆	Social Hall	lce Arena 🗆
Walking/Running Track	Fitness Centre	Performance Space	Walking/Running Track
Daycare 🛛	Social Agencies, d	Retail Space 🛛	Daycare 🛛
Multi-Use Space 🖌	Weight Room 🛛	Seniors Centre	Multi-Use Space 🖌
Other: 00 ?			Other:
What other benefits and opportunitie	es would/should an Events Ce	ntre offer the Red Lake community?	What other benefits and opportunitie
		() Stantec	 Jundrawing Concerts # Icids reading Camps Voga Thequic prayment

Events Open	s Centre F House Fe	easibility S edback	tudy			Sept. 01, 2016
Age:	0-12 🗆	13-24 🗆	25-39 🌶	40-59 🗆	60-79 🗆	80+ 🗆
Do you a	gree that the I	Red Lake com	munity would	benefit from	a new Events C	entre? Yes K No 🛛
Commen	nts:					
Neoc	at a	consiste	nt space	e for	- Cuenta	DUTPOSOL
Son	renhere	- w ga	ed a Ca	oustics,	Usvally	uppealing
Do you a	gree with the	recommended	site #9? Yes	No D		
Commer	nts: CR	Molac	e Coc	herour	- OKEN	al Riecreation
C	en tor	in B	Imeria	inpo	0 10	,

What kind of programming would you like to see in the proposed facility?

lce Arena 🗆	Gymnasium 🛛	Social Hall 🗆
Walking/Running Track 🖉	Fitness Centre 🖬	Performance Space 🖝
Daycare 🗆	Social Agencies 🛛	Retail Space 🛛
Multi-Use Space 🖌	Weight Room 🖌	Seniors Centre 🛛
Other:		

What other benefits and opportunities would/should an Events Centre offer the Red Lake community?

· jundrawing	
· concerts *	
"Icids reading program	
· camps	£
· V692	
· theatle programs	
1 0	

	AF 40	
Age: 0-12 ⊠ 13-24 ⊨	□ 25-39 □ 40-59 □	60-79 □ <u>8</u> 0+ □
o you agree that the Red Lake c	ommunity would benefit from a	new Events Centre? Yes Vo
Comments:		
	1	
Do you agree with the recommen	ided site #9? Yes 🗹 No 🗆	
Comments:		
	1	
What kind of programming would	vou like to see in the proposed	d facility?
Ice Arena 🖻	Gymnasium 🗹	Social Hall 🗆 🖉
Walking/Running Track 🖌	Fitness Centre 🗆	Performance Space
Daycare 🖌	Social Agencies 🗆	Retail Space 🗸
Multi-Use Space 🛛	Weight Room 🗆	Seniors Centre 🗆
Other: trampuline o	Dark	
	N	
2		
What other benefits and opportun	ities would/should an Events Co	entre offer the Red Lake communi
What other benefits and opportun	ities would/should an Events Co	entre offer the Red Lake commur
What other benefits and opportun	ities would/should an Events Co	entre offer the Red Lake commu
What other benefits and opportun	ities would/should an Events C	entre offer the Red Lake commu
What other benefits and opportun	ities would/should an Events C	entre offer the Red Lake comm
What other benefits and opportur	ities would/should an Events C	entre offer the Red Lake comm
What other benefits and opportur	ities would/should an Events C	entre offer the Red Lake comm
What other benefits and opportur	ities would/should an Events C	entre offer the Red Lake comm

Munic Events Open	ipality of R s Centre Fe House Fee	t ed Lake easibility S edback	tudy			Sept. 0	1, 2016
Age:	0-12 🗆	13-24 🗆	25-39 🚽	40-59 🗆	60-79 🗆	80+ 🗆	
Do you a	gree that the R	ed Lake com	munity would	benefit from o	a new Events	Centre? Yes	No 🗆
Commen	its:						
Do you a	gree with the re	ecommended	i sife #9? Yes	No 🗆			
Commer	nts:						
What kin	d of programm	ing would you	u like to see in	the proposed	d facility?		
lce Arer	na 🗹		Gymnas	ium 🗹		Social Hall	ø⁄
Walking	/Running Trac	ck of	Fitness C	entre 🗹	Perform	ance Space	
Daycare	e o		Social A	gencies 🗆	F	Retail Space	0
Multi-Use	e Space 🗆		Weight F	Room 🗹	Se	eniors Centre	
Other:							
What oth	er benefits and	opportunities	would/shoul	d an Events C	entre offer th	e Red Lake co	ommunity?
				2			
					_		

Municipality of Red Lake Events Centre Feasibility S Open House Feedback	łudy	Sept. 01, 2016
Age: 0-12 🛛 13-24 🗆	25-39 🗹 40-59 🛛	60-79 🗆 80+ 🗆
Do you agree that the Red Lake comm	nunity would benefit from a	new Events Centre? Yes 🔽 No 🗆
Comments:		0
1		
		· · · · · · · · · · · · · · · · · · ·
Do you agree with the recommended	site #9? Yes Vo 🗆	
Comments: Only it beep 25 much tact as possib	not too cloc of the t le.	te to house and trees/forest in
What kind of programming would you	like to see in the proposed	facility?
lce Arena 🗆	Gymnasium 🛛	Social Hall 🛛
Walking/Running Track 🛛	Fitness Centre 🛛	Performance Space
Daycare 🛛	Social Agencies 🗆	Retail Space 🗆
Multi-Use Space 🛛	Weight Room 🗆	Seniors Centre 🖻
other: Roller derbu Vink)) rink (indo	or notice skate
Tranpoline part	<i>б</i> -	
What other benefits and opportunities	would/should an Events Ce	entre offer the Red Lake community?
about door opti-	wall.	stoud,
÷		Stantec

Munici Events Open	pality of F Centre Fe House Fee	Red Lake easibility St edback	łudy			Sept. 01, 2016
Age:	0-12 🗆	13-24 🗆	25-39 🗆	40-59	60-79 🗆	80+ 🗆
Do you ag	ree that the R	ed Lake comn	nunity would	benefit from o	new Events	Centre? Yes No
Comment Comment Comment Comment Comment	s: Nove end de end de	been u ntre. She or	Valie Ne ly p	for y reed	earl f one, l kno	and are my that does It
Do you ag	ree with the r	ecommended	site #9? Yes	No D		0 0
Comment to R	5: Anyu hospi ed hab	here in tal, re e is H	that i staur he tru	aubs, Rub og	Jos g hotel Xhe X	owns surranding.
What kind	of programm	ing would you	like to see in	the proposed	d facility?	
Ice Aren	a₽		Gymnas	ium 🗆 👘		Social Hall 🛛
Walking/	Running Trac	ck 🕹	Fitness C	entre 🞾	Perform	ance Space 🗆
Daycare			Social Ag	gencies 🛛		Retail Space 🗆
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Municipality of Red Lake Events Centre Feasibility Study Open House Feedback					Sept. 01, 2016		
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Municipality of Red Lake

Events Centre Feasibility Study Open House Feedback

Sept. 01, 2016

Age: 0-12 • 13-24 • 25-39 • 40-59 \$\$\$\$\$ 60-79 • 80+ •

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What other benefits and opportunities would/should an Events Centre offer the Red Lake community?

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Sept. 01, 2016

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Municipality of Red Lake Events Centre Feasibility Study Open House Feedback

Sept. 01, 2016

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What other benefits and opportunities would/should an Events Centre offer the Red Lake community?

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Municipality of Red Lake Events Centre Feasibility Open House Feedback		Municipality of Red Lake Events Centre Feasibility Open House Feedback			
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Sept. 01, 2016

What other benefits and opportunities would/should an Events Centre offer the Red Lake community?

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PUBLIC SURVEY

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PUBLIC SURVEY







SURVEY RESULTS + OPEN HOUSE SUMMARY

Survey Results & Open House Summary

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SURVEY RESULTS & OPEN HOUSE SUMMARY

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Events Centre Feasibility Study

Stantec

Prepared for: Feasibility Project Management Team

Prepared by: Stantec

January 16, 2017



SURVEY RESULTS + OPEN HOUSE

SURVEY RESULTS & OPEN HOUSE SUMMARY

Introduction January 16, 2017

1.0 INTRODUCTION

Building off prior research and community engagements, the results summarized in this document are intended to inform the "Preferred Concept Design" for a new Events Centre in the Municipality of Red Lake. The results were obtained through two (2) public participation events laid out in the project's formal Communications Strategy, these include: 1) a Community Survey; and 2) a Public Open House.

2.0 SURVEY RESULTS

The Community Survey was posted to the Municipal website on November 18, 2016 and was closed on January 11, 2017, allowing sufficient time following the Open House event. The survey consisted of seven (7) targeted questions that were supported by prior findings. Additional comments provided with the surveys are included in Appendix A. A total of 335 surveys were submitted (N = 335).

2.1 QUESTION 1

Do you agree that the Red Lake community would benefit from a new Events Centre that includes an ice arena, walking track, and performance space?



SURVEY RESULTS & OPEN HOUSE SUMMARY

Survey Results January 16, 2017

2.2 QUESTION 2

Please rank the proposed features by priority from 1 to 3 (1 being the greatest importance).





Average Responses:

Ice Arena	1.552
Walking Track	2.168
Performance Space	2.205



2.2

SURVEY RESULTS & OPEN HOUSE SUMMARY

Survey Results January 16, 2017

2.3 QUESTION 3

Should an Events Centre also offer dedicated space (i.e. fitness space, seniors' centre, arts and crafts room) to specific user groups?



2.4 QUESTION 4

Should the proposed performance space be designed as:

A single use space designed with fixed/permanent seating and sloped flooring?

Or

A multi-use space designed to provide flexibility with retractable seating to support
performances and other events at different times?



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SURVEY RESULTS & OPEN HOUSE SUMMARY

Survey Results January 16, 2017

2.5 QUESTION 5

In your opinion, what is the most appropriate method for financing an Event Centre's operations (please rank from 1 to 6 with 1 being the most appropriate and 6 being the least appropriate)?



SURVEY RESULTS + OPEN HOUSE

SURVEY RESULTS & OPEN HOUSE SUMMARY

Open House Summary January 16, 2017

2.6 QUESTION 6

Should an Events Centre include a dedicated Interpretive Centre with staff to host workshops for Woodland Caribou Provincial Park and other non-competing tourist attractions?



2.7 QUESTION 7

How should indigenous culture be reflected in the Events Centre (please select one)?



3.0 OPEN HOUSE SUMMARY

The Community Open House was hosted at the Red Lake Regional Heritage Centre on December 15, 2016 from 3:30pm to 6:30pm. The objectives for the event included gathering feedback on the preliminary concept designs as well as the desired outcomes of the project. A complete summary is provided in Appendix B.



SURVEY RESULTS & OPEN HOUSE SUMMARY

Next Steps January 16, 2017

4.0 NEXT STEPS

In addition to completing the tasks outlined in the formal Project Plan, the following tasks are directly linked to the results of this study and warrant highlighting:

- 1) Review findings with Feasibility Project Management Team (FPMT);
- Incorporate findings into concept design to establish the "Preferred Concept Design" that will inform additional analysis;
- 3) Prepare Order of Magnitude capital cost estimates to facilitate discussions;
- 4) Validate the "Preferred Concept Design" considering priorities and capital requirements;
- 5) Finalize design, cost projections, and overall strategy;
- 6) Prepare operating model, energy efficiency deliverables, financial pro forma, and define social and economic benefits of the "Preferred Concept Design".



SURVEY RESULTS & OPEN HOUSE SUMMARY

Appendix A Survey Comments January 16, 2017

Appendix A SURVEY COMMENTS

Don't think the way the areas economy is right now and the amount of houses for sale in the area justifies a development of this kind. Our taxes are high enough and the cost of living is ridiculous.

What the town needs is a new rec center included in the design with new pool, curling, an area for gymnastics etc. The Campbell Rec center is old and quite frankly a lot of it looks unsafe just as the cochenour arena is and band aids do not fix the problem. And if this place is designed to be put in the outskirts of Red Lake (Tim Hortons) area, a sidewalk or some sort of lite trail should be looked into.

Would love to see some sort of indoor play area for kids, with multilevel play structures (like Winnipeg's Kid City), area for laser tag or indoor trampoline 'park' - a space like this would encourage active play and would generate income, not only for regular day use but also kids birthday parties, day care groups, etc.

There should be a permanent spot for the Best Start Hub!

Indigenous culture should be expressed in all of the above ways not just one. Local First Nations people should be engaged prior to starting this project. We also have other spaces to promote tourism and culture so do not want to duplicate or compete with those.

Would prefer the walking path from red lake to cochenour over a new centre. Really enjoy the paved path Sioux lookout put in & it is so great to see so many ppl using it & getting outdoors instead

If this will replace the current rec centre, I strongly suggest keeping squash courts. Many enjoy them and are impressed that Red Lake offers it. The gym isn't as necessary. There is a much nicer gym in Balmertown run by someone in the fitness industry. I wish efforts and funding would be put towards the walking and bike paths that were proposed a year or more ago. This is absolutely what Red Lake needs but after getting something in the mail about a general information night I never heard anything more about it.

Funding should come from taxes only if it does not involve increasing the already high taxes.

There should be a permanent spot for the Best Start Hub!



Δ 1

SURVEY RESULTS & OPEN HOUSE SUMMARY

Appendix A Survey Comments January 16, 2017

This facility is a important centre piece for red lake and surrounding area, kids need a facility to enjoy the top sport in the community hockey, the junior team will require a arena to build their future. Thus facility will also assist the growing older population seniors need a walking area and place to meet a seniors centre would fit well in this facility. Hope our local government can come to a agreement and pressure all levels of government to commit funding to bring this facility to red lake. It's time to act liberals are spending let get some funding now. Do not drag this out get the project started.

I am having a difficult time approving in my head the feasibility of such a centre. Do I think it would be beneficial...yes....but there are many long term concerns I have, primarily since we as a town have little money

This facility is a important centre piece for red lake and surrounding area, kids need a facility to enjoy the top sport in the community hockey, the junior team will require a arena to build their future. Thus facility will also assist the growing older population seniors need a walking area and place to meet a seniors centre would fit well in this facility. Hope our local government can come to a agreement and pressure all levels of government to commit funding to bring this facility to red lake. It's time to act liberals are spending let get some funding now. Do not drag this out get the project started.

I had a chance to review the display board in the Municipal Building, please consider adding Badminton Court lines to your proposed plan, if moving forward. Lines for badminton will allow recreational leagues to use and host tournaments as well as High School tournaments (There are 3-4 opportunities between invitational, qualifying, finals and NWOSSA). If the High School can host these events, schools will have to travel a day early and rent hotel rooms, eat in town etc. As for indigenous culture, I think we should be able to select all 4 options.

Now that the Eagle River Miners are based in Red Lake, we really need the ice time that a new facility would provide, in order to still offer skating and hockey to the local children and youth. It could also be used for hockey tournaments for area native reserves, etc.

"I think industry/commercial enterprises should be contributing to the financing of the Event's Centre as they will be benefitting directly from it's construction - equipment, electrical, plumbing etc., as well as the service industry will be benefitting from it's construction - hotels, restaurants etc.

Also, I do not think the centre should duplicate any services that the Heritage Centre provides. This will be deterimental to the sustainability of the Heritage Centre. They have come such a long way and have made great strides in providing a great service to our community."

Would also like to see proposed water splash park SCRAPPED and funds used instead for a permanent cover overtop of outdoor arena in Red Lake. Similar to the roof at the harbour front facility in Kenora. This will let the people of Red Lake use the facility year round. Markets in summer, ice skating in winter. It could be wired to have lighting and music so that it could also

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SURVEY RESULTS + OPEN HOUSE

SURVEY RESULTS & OPEN HOUSE SUMMARY

Appendix A Survey Comments January 16, 2017

be used as roller blade or roller skate parties in summer, used for concerts in summer, beer gardens for Norseman days, away from the elements. Outdoor hockey tournaments in winter. The amount of usage for a facility like this is unlimited! We are a land of lakes and beaches! I think spending on a "splash park" is absolutely a waste of money, and can only be used for the few months of summer that this area gets!

Exciting!

Has there been a comparison of what activities use which spaces already? Would loss of revenue if usage for some existing venues be justified?

Any facility that can bring the arts and entertainment to our area is good for the Red Lake area.

We may need a new arena but the township has event space. We need outdoor trails not more indoor things. Lets fix the roads and use what we already have instead of a multi million dollar complex we can't afford.

Indoor basketball court would really benefit the youth and having indoors would deter vandalism

I feel at this time of depressed job opportunitys this should be shelved until things improve. Our priority should be our roads and up keep of our present obligations.

It is really important to consider a space that can be used for various workshops involving creativity. With that in mind, messiness needs to be considered! People like to paint, saw, glue and use things like GLITTER! Instead of limiting use/space because of messiness, incorporate it right into the design so that everyone has an opportunity to use the space to best express themselves!

"Would love to see an area for teens, like arcade/gaming/laser tag, etc

A projection screen and room to hold monthly movies alternating to what museum does, with current movies

As much as this would house organized activities or sports, please consider those who could use it for other than just sports"

An events centre would be a wonderful addition to Red Lake area. Cultural programming is important for all ages and develops a sense of community. Offering a space for visiting performances as well as local initiatives will promote arts education.

One culture should not have special status. Red Lake is a cultural melting pot.

kitchen space, lighting and sound systems, hallways - wide and user friendly suitable for wheelchair accessibility. Loading dock area for staging access.

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SURVEY RESULTS & OPEN HOUSE SUMMARY

Appendix A Survey Comments January 16, 2017

Make it affordable for all folks in the communities

Would need to provide kitchen area and things needed to provide food services, weddings, dinners, etc. Make sure doors and hallways are big enough to get equipment in.

Keep the design and architecture basic and cost effective not some expensive impractical design to be symbolic of something.

"Please do not make this more complicated than it needs to be. Also be careful of your location chosen for this project to happen in. Start looking at grants from variously government agencies now, Goldcorp shouldn't be expected to front the majority of the bill on this one."

I think that if an arena is the main focus that the setup in kenora with the walking track would be a great benefit to get the whole community to use the facility more

"In my opinion, there are so many more important things this comunity needs. We already have an arena. We already have places to hold events. We already have walking areas... its called outside!

Our streets need to be repaired. Our taxes could be lowered, instead of raised by a project of this magnitued and our business (small businesses) could be given some support or incentives for opening a new small business. An arena is not going to solve our problems here... investing in our businesses and trying to start new ones will.."

Event centre should be located in cochenour in the baseball and soccer field

Maybe solar and geothermal to offset utility bills could help, lots of government grants for those kind's of things. I wouldn't mind paying \$500 or so a year just to be able to use a nicely equipped spacious gym and running track.

For this project to be utilized by all, municipal transportation options (bus) should be implemented.

Multi purpose rooms for small events, and art classes, walking track, quiet open library area with UBS hookups and iPhone hookups, with plants! Aboriginal FN art and local art, sky lights, coffee shop, workout areas women and men separate with showers and hairdryers area! Whirlpool and sauna area!

Better dugouts

2 ice surfaces

"I've heard that this facility will no longer be including a fitness centre..... if that is true I feel that is a huge mistake... the town has many municipal buildings that it must maintain it only makes sense to try and combine them while we have the chance..., health and fitness are very



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SURVEY RESULTS & OPEN HOUSE SUMMARY

Appendix A Survey Comments January 16, 2017

important topics for our community and the current municipal gym facility is cramped... and while there is a new gym in town it is not the type of place where everyone feels welcome as they advertise that it is for 'serious' gym goers. Having the arena and the gym in the same location also makes sense for the Miners hockey players. A council member once mentioned to me before about having offices for professionals to rent out hoping it would attract a physio, trainer, etc.... this is highly unlikely to happen without having a fitness facility on site.... but even with that aside it doesn't make sense to build a facility that has an ice rink and a walking track without a fitness facility as well.... it should be a one stop place

The 'performance' area should also most definitely be a multi purpose space or else it will be a waste of money.."

I think this would be a great idea. However an important thing to keep in mind is that you don't want to take away or compete with the other facilities we have in red lake such as the fitness centre, heritage centre, etc. It needs to be on its own with regards to what it offers. When You have too many places that are similar, especially in a small town, one is sure to suffer.

It would a perfect time to built a gym zone for kids.

All citizens must be represented equally.

The Red Lake area needs a new arena. Old location not sustainable.

Consulting those who would most prominently use the facility is the best place to start.

Why is it important to have indigenous culture reflected? Red Lake is not a reserve. Not everyone in town is indigenous.

Pool, arena,

shade audit should be conducted on center; should be senior friendly; municipal alcohol policy should apply to this building as well

we needed this yesterday, not tomorrow

Not sure the center needs indigenous aspects

Im interested most in a walking/running trail....I don't think we need a new building for performance - we already have buildings for that (and aboriginal culture) - it would be nice to have our pool, running track, fitness centre and rink in one place!



SURVEY RESULTS & OPEN HOUSE SUMMARY

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I think it'd b great to have an event centre, but don't think it's a priority.

Wonderful asset to our community! Huge undertaking but lots of community support!!

It should also be considered to add a movie theatre in the site. This would be an added attraction to residents and would help bring in additional users to the centre. Marathon has a small cinema included in their arena that offers movies just a few days a week. If the screen was retractable on the stage - this could be a multipurpose space. It would be to the advantage of all involved if more options are provided to maximize the usage of the centre. And who doesnt like to go to the movies!!!

Indigenous culture should be incorporated at a level consistent with the level of participation and funding contributed to the project. Indigenous culture shouldn't be arbitrarily incorporated.

We can't afford this. We can't keep the things we have running properly now. Our streets are crumbling, infrastructure is falling appart. Fix what we have first, save the money, then build it.

It would be nice to have a kids zone. A place where parents can meet and kids can work on gross motor skill development.

About time!

I'm still waiting for the walking trail. I'd love to use it and would really like to get people off of the shoulder of the highway!

Moving the ice rink from Cochenour to Red Lake would remove the only town feature in Cochenour

"Can the municipality stop wasting taxpayers money whether it be from local, provincial or federal taxes. Why is the municipality wasting money on consultants for essentially nothing. The citizens need responsible spending. Was not the arena just repaired? When the arena needs replacing replace it.

No to an events centre."

"#2 - Don't need or can't afford any of them. #3 - How about new pipes in the ground and hard top a few streets and backlanes first and clean up this town ie - backlanes Cochenour McMarmac Rd., #6 - Woodland Caribou PP workshops can be in heritage centre or in MNR building on Howey Street, #7 - There is already a heritage centre and friendship centre to reflect indigenous culture.

I think this municipality has to get a grip on reality and get back to basics like necessities and make those our priorities - we have a good arena with a new roof and campbell rec centre there are not even 5000 people here, lots of houses for sale and mines recently laid off 115 people last 11 months, a lot of the grant money should be turned down and don't go ahead



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SURVEY RESULTS + OPEN HOUSE

SURVEY RESULTS & OPEN HOUSE SUMMARY

Appendix A Survey Comments January 16, 2017

with projects that require 1/3 or 2/3 funding from ratepayers. How can we go further into debt? Mines appeal assessment and leaves a \$600,000.00 shortfall in taxation. This town is going to be in trouble, we don't need this!"

Red Lake is \$ broke\$\$\$\$\$ - We need to look after the infrastructure we have before adding to it!

"I really think, should this events centre go forward, it should absolutely feature a preforming arts space similar to Dryden's. We have a number of amazing performers that come to play in Red Lake and no true space to showcase their talent.

I honestly don't see how Red Lake can finance a new events facility. Especially at this time. I think money should be put into updates to our other facilities. Although I know this isn't the ideal situation, sometimes you can only do what you can afford. "

Our community already has existing buildings that offer these services. In my opinion, there is no need to build another building when these structures already exist. Our taxes will go up & our community will have empty buildings that are useless. Fix the existing structures instead of building brand new.

I think roads and infrastructure should be a priority, and a pile of money was just put into the existing arena.

In general, I support this but if the town has some money to spend on something like this I would much rather see our roads get maintened.

Outdoor areas as pictured to the left would be lovely as well as a play area (natural playground) for children. Also, outdoor or indoor space for activities like rock climbing would be great for youth and adults.

re #6 - if they have funding to support

"Not interested in this if involves more tax to residents.

We still need to work on road maintence and fix that before any more buildings built. Maintain beaches and ball fields better too.

We need to use ones we have to full advantage. As of yet each building is separate consideration.

Cochenour Hall, Red Lake Rec hall, Hertiage Centre, Libraries, Rink. As well as space in schools and Northwood. Never mind for a price Super eight has good space too, as well as Legion.

Second rink is a luxury but would be nice. Walking track nice but RLDHS has let people in winter do that already. No more space required for Performance. Have stages in schools, etc.



SURVEY RESULTS & OPEN HOUSE SUMMARY

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This community pays enough in taxes with little to show for what paid.

We don't need to pay for more staff either as a community.

Sure it would all be great but a whose expense?"

We need a new arena!

Should not be built at this time. Cannot afford. Should not be built at this time. Cannot afford this at rate payer level.

Sustainability of the Events Centre should be a crucial element of planning. i.e. rental space, offices, partnership, etc. should be explored to ensure sustainability (or to help keep user fees reasonable).

No

I don't think this event centre is necessary at this time, with layoffs happening, people leaving and taxes going up and up. Cutbacks should take place within the Munipality, the OPP and CCDC and perhaps some of that money could be used to fund an event centre. There are more important areas within the community of Red Lake that need serious attention, so I would not be in favour of this right now.

This is a terrible idea. We do not want or need this!!!

Facility to be constructed in Red Lake not outside communities. Attached to the already Community Centre, Skate Park, Baseball Diamond.

Add other local art to sell.

"Red Lake needs a place for kids to help them develop their gross motor skills. (especially in winter) The event center would be a ideal place to offer this. I am taking about a trampoline (at ground level) balance beams, rock climbing, rope climbing, etc.

The children need a place where they could do physical activities without having a instructor to tell them what to do. They need a space where they could be creative while engaging in physical play instead of being in front of a computer."

We need an indoor running/walking track! There are very limited options for SAFE outdoor exercise, especially during the winter. The university I attended had a running/walking track around the top of the bleachers of the hockey rink that could be used for free whenever there were no hockey games, and I used it all the time. I think having multipurpose, flexible spaces is better than dedicated spaces when we have so many small groups in town who could benefit from them (more use of each space, less space and cost required to build the building) - more bang for your buck.



SURVEY RESULTS & OPEN HOUSE SUMMARY

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"Question # 2 - We have the Cochenour Arena now.

We have folks who must try to pee as high as a mastiff. The events centre in Dryden is now a milestone around Dryden's neck. Look at the citizens in Atikokan with the shirine of the business section. We seem to be ok in attracting cultural events with the high school

We do not want to take events away from them."

"Question #7 - They have the Friendship Centre but could use this like anyone else for fees.

The initial cost is not the only worry. I know the cost of running a facility and I know the deficit incurred at the Campbell Rec Centre every year. Our taxes are high and we cannot afford to support another facility."

It should be a Canadian Centre open to all Canadians

Very excited about this events centre!! We picture it as an icon for Red Lake.

"Our present arena has at least 15-20 years of usage. We are in no rush. If a new arena is to be built, we require a basic building with seating for possibly 500.

Currently we have numerous items that need to be addressed before a new arena. One being the current condition of our Municipal roads which are disgusting! (McNeely Road and Howey Street (from the lights to the Government dock). We don't feel our community can afford such a complex but we would be happy to be proven wrong. The costs to construct, to operate and maintain will be extremely high. More research is required, before this centre can be considered. We have a very difficult community to operate and manage with more than five townsite areas with numerous sewage treatment, water treatment facilities, fire halls and lack of available housing lots and many kilometres of roads. These items must be dealt with before we can even consider a centre."

Great idea!

No need for indigenous culture to be reflected in this centre. Where is the proposed location for this?

We have many venues that can be used for meeting rooms. Use our taxes to fix the roads. If we are getting reduced taxes from Goldcorp maybe we should rethink this project.

"- Have Goldcorp support and move pool to this centre

- Court sports

- Include gym

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SURVEY RESULTS & OPEN HOUSE SUMMARY

Appendix A Survey Comments January 16, 2017

- Library"

Goldcorp move pool to this site, and have our backs financially. Multi-purpose court sports facility.

Additional workout area, area for classes as well.

Families ice time - we can't go skating with our children anymore.

Have the gym included in the facility.

Fitness is extremely important for wellness in the community. Fitness classes should be incorporated into the Events Centre for the well being of the community. Everyone in the community would be thrilled to have a running track, fitness area, and open space for workout classes. MAKE IT HAPPEN!

Need someone good to do programs. Am a member now and there is a real lacking of exercise programs. Should be something going on 5 days a week. Don't waste the money on a new place if your going to run it like the one you have now. Lots of people wanting to run classes.

For a township this size, we have plenty of space available for the population (which is dropping) to hold events. Stop spending our tax money!

Must have a gym!

Weight room, library, outdoor rink, lounge overlooking ice arena.

Don't forget Goldcorp can't be trusted. Population could drop drastically.

Red Lake Can't afford it.



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SURVEY RESULTS + OPEN HOUSE

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Meeting Notes

Municipality of Red Lake – Event Centre Open House Red Lake Events Centre / 144516034

Date/Time: December 15th, 2016 Place: Open House Next Meeting: TBD Attendees: Rachelle Lemieux - Stantec, rachelle, lemieux@stantec.com Myron Paryniuk - Stantec, Myron.paryniuk@stantec.com Jeff Penner-Stantec, jeff.penner@stantec.com David Nelson - Nelson Architecture Inc., david@nelsonarchitecture.com Gary Smith - Community Member Red Lake Bob Hompon - Community Member Red Lake Robert Partridge - Community Member Red Lake, rfpartridge@hotmail.com Brian Anderson - Community Member Red Lake Marielle Pellerin - Community Member Red Lake, marielle_pelletirin@hotmail.com Michele Alderton - Association Francophone de Red Lake, michele@aldertons.com Brooke Moncriel - Community Member Red Lake, Ibmoncri@lakeheadu.ca Donald Nord - Community Member Red Lake, dsnikon.image9@gmail.com Randy Cooke - Community Member Red Lake Fred Mota - Municipality of Red Lake Janette Harapiak - jharpiak@hotmail.com Don Coghill - Community Member Red Lake, dacoghill@sympalico.ca Lindsay Anaka - Community Member Red Lake, lindsay.anaka@shaw.ca Debra Shushack - Community Member Red Lake, debra.shushack@gmail.com Maureen Reid - Community Member Red Lake, jimereid@gmail.com Phil Vinet - Municipality of Red Lake, phil.vinet@redlake.ca Crystal Olson - PARO Centre for Women's Enterprise, now@paro.ca Kevin Harland - Northwest Timber Mart, kwaharland@amail.com

Loi Movin – PARO Centre for Women's Enterprise, makingadifference@paro.ca Kevin Harland – Northwest Timber Mart, kwgharland@gmail.com David Lamme - david.c.lamme@gmail.com Herb Kolmel – Red Lake Lions Club, hnkomel@shaw.ca Nora Kolmel - Red Lake Lions Club, hnkolmel@shaw.ca Todd Olson – Municipality of Red Lake, todd.olson@redlake.ca Carol Baron - Municipality of Red Lake, mark.vermethe@redlake.ca Carol Baron - Municipality of Red Lake, mark.vermethe@redlake.ca Carol Baron - Municipality of Red Lake, mark.vermethe@redlake.ca Carol Baron - Municipality of Red Lake, junie@bell.net Olga Gula - Community Member Red Lake Jeff Imrie - Community Member Red Lake Grant Hogg – Apartments / Inn Red Lake, ggohj@hotmail.com

Absentees: Dustin Karsin – Stantec, dustin.karsin@stantec.com Liam Mulhall – Stantec, liam.mulhall@stantec.com

Distribution: N/A

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December 15, 2017 Municipality of Red Lake – Event Centre Open House Page 2 of 8

Event Centre Open House Summary:

The Events Centre Public Open House took place on Thursday, December 15th from 330pm – 630pm at the Red Lake Heritage Center. Architects Jeff Penner (Stantec), and David Nelson (David Nelson Architecture Inc.) were in attendance, as well as Project Designer and Architectural Intern, Rachelle Lemieux (Stantec). There event was attended by approximately 35 - 50 community members who came to discuss the potential for an Events Centre with the design team.



Event Centre Open House, December 15th, 2016 - Heritage Centre, Red Lake, Ontario

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December 15, 2017 Municipality of Red Lake – Event Centre Open House Page 3 of 8



Event Centre Open House, December 15th, 2016 - Heritage Centre, Red Lake, Ontario



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December 15, 2017 Municipality of Red Lake – Event Centre Open House Page 4 of 8



Event Centre Open House, December 15th, 2016 - Heritage Centre, Red Lake, Ontario

Questions and comments that came forward were as follows:

- Would there be space for babysitting within the facility? A space where parents could leave their little ones while they worked out.
- Will there be a space for children to develop fine motor skills? A space where a child does not have to be enrolled in an organized sport to play. This space could include a climbing wall, table tennis equipment, areas for kids to tumble and run around and play. This space should not be programmed, but provide an interactive space for children to learn through discovery.
- Will there be a café or restaurant within the facility?
- How many dressing rooms will be in the facility? What about a dedicated space for the high school team?

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SURVEY RESULTS + OPEN HOUSE



December 15, 2017 Municipality of Red Lake – Event Centre Open House Page 5 of 8

- The female locker rooms should not be located across from the club rooms
- Is there a possibility of having the running/ walking track around the ice surface?



Event Centre Open House, December 15th, 2016 - Heritage Centre, Red Lake, Ontario

- There should be a fitness space within the facility, one with cardio machines, weights, fitness equipment, fitness classes.
- There were questions that arose regarding the performing arts space and how the high school could use the performing arts space for drama and band classes. The students could learn about lighting, and set design as well as drama and music.

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December 15, 2017 Municipality of Red Lake – Event Centre Open House Page 6 of 8



Event Centre Open House, December 15th, 2016 - Heritage Centre, Red Lake, Ontario

- Numerous individuals from the community asked about the cost of the facility and how the Municipality of Red Lake could afford such a center.
- Other individuals questioned what the Municipality of Red Lake would do with the
 other facilities in the Red Lake, such as Cochenour arena, the Campbell Curling
 Club, etc.
- Most of the community members wanted to see the layout of the facility and were happy to see the progression in the plans.
- Community members wanted to see a dedicated space for seniors and youth, as well as local businesses; such as massage and physiotherapy.

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December 15, 2017 Municipality of Red Lake – Event Centre Open House Page 7 of 8

- Many individuals were excited to see a walking and running track as part of the facility. Community members stated that there is nowhere to walk indoors during winter months in Red Lake. An individual noted that the high school allows community members to walk through the school in the evening; however, there is limited sense of belonging in the school and, therefore, it is not used by everyone.
- A member of the Red Lake community wanted to ensure that local art would be integrated into the building, as well as a space to honor athletics and artists in the community.
- Comments arose regarding if Goldcorp. would donate to the Events Centre, to
 ensure taxes would not be raised.
- Individuals commented on the fact that there are many amazing performers that come to play in Red Lake and no true space to display their talent. Some community members believed that a performing arts space much like Dryden's would be beneficial for Red Lake.

The overall attitude towards the idea of a new Event Centre was very optimistic. The public who attended the Public Open House were by and large very positive about the possibility of an Event Centre. Stantec

December 15, 2017 Municipality of Red Lake – Event Centre Open House Page 8 of 8



Event Centre Open House, December 15th, 2016 - Heritage Centre, Red Lake, Ontario

Rachelle Lemieux, B.E.D, M.Arch, MRAIC, LEED G.A. Project Designer

Stantec Architecture – Sports Studio

500 - 311 Portage Avenue R38 289 Phone: (204) 928-8843 Fax: (204) 453-9012 rachelle.lemieux@stantec.com Attachment: none

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SURVEY RESULTS + OPEN HOUSE





MASTER ASSUMPTIONS LIST

Universal Assumptions

A. Inflation forecasted at 2% to reflect Bank of Canada target rate B. Staff and resources are shared within the facility

Statement of Operations

1. Average hourly rental rate increased to \$90/hour; 5% utilization increase in year 1; 2% annual increases supported by rate increases or program expansion (years 2-10) 2. 12 days @ \$1500/day 3. 5 year rental agreement indexed to inflation 4. Commercial lease with percent of gross sales and minimum guarantee of \$9/ft²; 5 year term indexed to inflation 5. Scoreboard @ \$1500/year; Main schedule @ \$1000/year; 6 arena boards @ \$500/year; 4 ice ads @750/year; Ice resurfacer ad @ \$600/year; costs borne by contractee; 3 year terms indexed to inflation 6. Six dressing rooms @ 12,500 over 5 years indexed to inflation 7. Outlined in Table 14; 2% annual increase for program expansion or rate increases 8. Six digital wall ads in lobby @ \$750/yr; 2 pit wall ads @ \$1000/yr; 6 go-between projections @ \$500/yr 9. Five year contracts indexed to inflation; Stage rights @ \$25,000; Green room @ \$12,500; Balcony @ \$12,500 10. Two hours/day @ \$30/hour for 47.5 weeks **11.** Based on seating capacity relative to comparables 12. Transfer of current arena staff; 1 full-time maintenance technician @ \$24.51/hour; 1 full-time janitorial and 1 full-time attendant @ \$23.97/hour; 2 part-time employees @ \$12,500/year; 20% allowance for employee benefits 13. Two weeks wages and benefits on 25% declining basis 14. Based on area costs and operating seasons of comparables 15. Based on energy model outputs 16. Based on area costs of Cochnour Arena 17. Best practice capital renewal budget @ 1% replacement cost; 25% allowance for first line maintenance; 3 year expansion of 25% to account for warranties 18. Best practice budget @ 1% development cost indexed for inflation 19. Allowance for miscellaneous items, including: permits, inspections, freight etc.

Standard Operations

- 1. Inputs do not include all spending from commercial operation of the proshop or concessions
- 2. Assumes 2 full time equivalent proshop staff and 3 full time equivalent concessions staff @ \$25,000/year
- 3. Based on year 4 post warranty maintenance budget and year 1 site maintenance budget
- 4. Direct job creation attributed to project assumptions; not derived by spending multiple

Special Events

1. Tournament attendance - 16 players + 10 parents/coaches per team; 8 out-of-town teams

2. Proportion of non-local attendees

- 3a. Two individuals per room; \$100 per night; 2 night stay
- 3b. Half of non-local attendees stay overnight; \$100/night
- 3c. Half of non-local attendees stay overnight; \$100/night
- 4a. \$15 per meal; 3 meals per day; 3 days
- 4b. Half of non-local attendees; \$40/attendee
- 4c. Half of non-local attendees; \$40/attendee
- 5a. 52 vehicles (4 individuals per); \$60/tank
- 5b. Half of non-local attendees; 2 individuals per vehicle; \$60/tank
- 5c. Half of non-local attendees; 2 individuals per vehicle; \$60/tank
- 6a. \$20 per person per day (leisure, merchandise, etc.)
- 6b. \$15 per non-local attendee
- 6c. \$15 per non-local attendee

* Non local attendees include "staycation" considerations

MASTER ASSUMPTIONS LIST





ECONOMIC IMPACT ASSESSMENT

Economic Analysis – Construction

	INDUT	OUTPUT			GDP IMPACTS			JOBS			LABOUR INCOME		
INDUSTRI	INFO	DIRECT	INDIRECT	INDUCED	DIRECT	INDIRECT	INDUCED	DIRECT	INDIRECT	INDUCED	DIRECT	INDIRECT	INDUCED
Construction	\$23,227,404	\$23,227,404	\$11,149,154	\$7,897,317	\$10,916,880	\$6,039,125	\$4,645,481	147.49	62.95	43.90	\$9,058,688	\$3,948,659	\$2,322,740
Design & Engineering	\$1,835,700	\$1,835,700	\$1,046,349	\$605,781	\$770,994	\$532,353	\$367,140	9.12	5.38	3.32	\$550,710	\$330,426	\$183,570
Other Construction Acitivities	\$1,896,670	\$1,896,670	\$417,267	\$246,567	\$1,422,503	\$208,634	\$132,767	8.52	2.41	1.31	\$398,301	\$132,767	\$75,867
Sub-Totals	\$26,959,774	\$26,959,774	\$12,612,770	\$8,749,665	\$13,110,376	\$6,780,112	\$5,145,388	165.13	70.73	48.53	\$10,007,698	\$4,411,852	\$2,582,177
Total Impacts	/	\$48,322,210			\$25,035,876			284.40			\$17,001,727		

Economic Analysis – Standard Operations

		OUTPUT			GDP IMPACTS			JOBS ⁴			LABOUR INCOME		
INDUSIKI	INFUI	DIRECT	INDIRECT	INDUCED	DIRECT	INDIRECT	INDUCED	DIRECT	INDIRECT	INDUCED	DIRECT	INDIRECT	INDUCED
Utilities	\$114,465	\$114,465	\$41,207	\$29,761	\$70,968	\$24,038	\$17,170	0.25	0.25	0.16	\$33,195	\$14,880	\$9,157
Retail Trade	\$19,526	\$19,526	\$9,177	\$8,201	\$11,911	\$5,077	\$4,882	0.22	0.05	0.04	\$8,591	\$3,124	\$2,343
Insurance	\$26,013	\$26,013	\$12,746	\$7,284	\$14,827	\$7,544	\$4,162	0.08	0.08	0.04	\$6,243	\$4,942	\$2,081
Labour ²	\$343,944	\$343,944	\$130,699	\$141,017	\$230,442	\$72,228	\$85,986	8.50	0.84	0.78	\$343,944	\$48,152	\$37,834
Repairs & Maintenance ³	\$55,605	\$55,605	\$17,238	\$23,910	\$38,367	\$8,341	\$14,457	0.57	0.10	0.13	\$35,031	\$5,561	\$6,673
Sub-Totals	\$559,553	\$559,553	\$211,067	\$210,173	\$366,517	\$117,227	\$126,657	9.63	1.32	1.16	\$427,005	\$76,660	\$58,088
Total Impacts	/		\$980,793			\$610,400			12.10			\$561,752	

Economic Analysis – Special Events

	VARIABLES		DIRECT SPENDING						
EVENT (PER EVENT)	DURATION		LOCATION FACTOR ²	ACCOMODATION ³	RESTAURANT ⁴	FUEL ⁵	OTHER ⁶	TOTAL	
Hockey Tournament ^a	3 days/2 nights	208	1	\$20,800	\$28,080	\$3,120	\$12,480	\$64,480	
Concert ^b	1 night	2000	0.25	\$25,000	\$10,000	\$7,500	\$7,500	\$50,000	
Performance ^c	1 night	300	0.25	\$3,750	\$1,500	\$1,125	\$1,125	\$7,500	

LOCA	AL SPEND	JOBS CREATED						
EVENT (PER EVENT)	DIRECT	INDIRECT	INDUCED	TOTAL	DIRECT	INDIRECT	INDUCED	TOTAL
Hockey Tournament	\$64,480	\$35,194	\$25,126	\$124,800	0.72	0.20	0.31	1.23
Concert	\$50,000	\$27,000	\$19,600	\$96,600	0.56	0.15	0.23	0.94
Performance	\$7,500	\$4,050	\$2,940	\$14,490	0.08	0.02	0.02	0.12
Total	\$121,980	\$66,244	\$47,666	\$235,890	1.36	0.38	0.55	2.29

FCONOMIC IMPACT ASSESSMENT



APPENDIX

DESIGN PROCESS DRAWINGS

[PROGRAM COMPONENTS]

- + SENIORS SPACE
- + ARENA (500 SEAT)
- + MULTIPURPOSE AREA
- + ATRIUM
- + WALKING / RUNNING TRACK
- + FITNESS / WEIGHT ROOM
- + ADMINISTRATION OFFICE
- + PRO SHOP
- + CANTEEN SPACE
- + PUBLIC ART SPACE
- + PARKING





ALL COURTS COMBINED + OUTLINE OF WALKING TRACK ABOVE





ATRIUM [1000 SQ/M]









" LET'S THINK ABOUT TOMORROW! "

STANTEC + THE CORPORATION OF THE MUNICIPALITY OF RED LAKE

EVENT CENTRE BUSINESS CASE

[ECONOMIC OUTCOMES]

1. TOURISM GROWTH

- Tournaments
- Concerts
- Trade Shows

2. BUSINESS RETENTION, ATTRACTION, AND EXPANSION

- Grow tax base
- Increased local spending
- Diversification

3. JOB CREATION

- Construction Jobs
- Support Industries

4. OPERATIONAL SAVINGS

- Enhanced Revenues
- Systems Efficiency

[FEEDBACK]

- 1. What have we missed?
- 2. What is important to you?
- 3. How can we support these outcomes?
- 4. Would you use the proposed Events Centre?
- 5. How would you use the Events Centre?
- 6. What kind of cross-programming would you like to see (i.e. Hockey and Yoga)?

STANTEC + THE CORPORATION OF THE MUNICIPALITY OF RED LAKE

" LET'S THINK ABOUT TOMORROW! "

[SOCIAL OUTCOMES]

1. HEALTHY LIFESTYLES

- Better Access
 - New Programs

2. COMMUNITY COHESION

- Gathering Place
- Community Pride
- Simultaneous Programming
- First Nation Partnerships

3. CRIME REDUCTION

- Drop-in Programs
- Enhanced Self-Esteem

[ENVIRONMENTAL OUTCOMES]

1. LOCATION & TRANSPORTATION

- Central
- Active Transportation

2. SUSTAINABLE SITES

 Construction Activity Pollution Prevention

3. WATER EFFICIENCY

- Indoor Water Use Reduction
- Outdoor Water Use Reduction

4. OPTIMIZE ENERGY PERFORMANCE

Renewable Energy Production

5. MATERIALS AND RESOURCES

- Construction Waste Management
- Recycled and Regional Materials

DESIRED OUTCOMES

EVENTS CENTRE FEASIBILITY STUDY

Y	?	N			
			Credit	Integrative Process	1
0	0	0	Locati	on & Transportation	32
			Credit	LEED for Neighbourhood Development Location	16
			Credit	Sensitive Land Protection	1
			Credit	High Priority Site	2
			Credit	Surrounding Density and Diverse Users	5
			Credit	Access to Quality Transit	5
			Credit	Bicycle Facilities	1
			Credit	Reduced Parking Footprint	1
			Credit	Green Vehicles	1
0	0	0	Sustair	nable Sites	10
			Prereq	Construction Activity Pollution Prevention	Required
			Credit	Site Assessment	1
			Credit	Site Development - Protect or Restore Habitat	2
			Credit	Open Space	1
			Credit	Rainwater Management	3
			Credit	Heat Island Reduction	2
			Credit	Light Pollution Reduction	1
0	0	0	Water	Efficiency	11
Y			Prereq	Outdoor Water Use Reduction	Required
			Prereq	Indoor Water Use Reduction	Required
Y			Prereq	Building-Level Water Metering	Required
			Credit	Outdoor Water Use Reduction	2
			Credit	Indoor Water Use Reduction	6
			Credit	Cooling Tower Water Use	2
			Credit	Water Metering	1
0	0	0	Energy	/ & Atmosphere	33
			Prereq	Fundamental Commissioning and Verification	Required
			Prereq	Minimum Energy Performance	Required
			Prereq	Building-Level Energy Metering	Required
Y			Prereq	Fundamental Refrigerant Management	Required
			Credit	Enhanced Commissioning	6
			Credit	Optimize Energy Performance	18
			Credit	Advanced Energy Metering	1
			Credit	Demand Response	2
			Credit	Renewable Energy Production	3
			Credit	Enhanced Refrigerant Management	1
			Credit	Green Power and Carbon Offsets	2
" L	ET'	S T	HINK		

[LEED V4 SCORECARD]



LEED V4 for BD+C: New Construction and Major Renovation Project Checklist

0	0	0	Materials and Resources	13
			Prereq Storage and Collection of Recyclables	Required
			Prereq Construction and Demolition Waste Management	Required
			Credit Building Life-Cycle Impact Reduction	5
			Credit Building Product Disclosure and Optimization - Environmental Product Declaration	2
			Credit Building Product Disclosure and Optimization - Sourcing of Raw Materials	2
			Credit Building Product Disclosure and Optimization - Materials Ingredients	2
			Credit Construction and Demolition Waste Management	2
0	0	0	Indoor Environment Quality	16
			Prereq Minimum Indoor Air Quality	Required
			Prereq Environmental Tobaccor Smoke Control	Required
			Credit Enhanced Indoor Air Quality Strategies	2
			Credit Low-Emiting Materials	3
			Credit Construction Indoor Air Quality Management Plan	1
			Credit Indoor Air Quality Assessment	2
			Credit Thermal Comfort	1
			Credit Interior Lighting	2
			Credit Daylight	3
			Credit Quality Views	1
			Credit Acoustic Performance	1
D	0	0	Innovation	6
			Credit Innovation	5
			Credit LEED Accredited Professional	1
D	0	0	Regional Priority - Boreal Shield + Rural Population	4
			Credit Regional Priority: Sensitive Land Protection	1
			Credit Regional Priority: Indoor Water Use Reduction	1
			Credit Regional Priority: Enhanced Commissioning	1
			Credit Regional Priority: Optimize Energy Performance	1
D	0	0	TOTALS Possible Points	126
			Cartified: 40 49 Points Silver 50 59 Points Cold: 40 to 49 Points Platinum: 90 to 110 Points	

Certified: 40 - 49 Points, Silver: 50 - 59 Points, Gold: 60 to 69 Points, Platinum: 80 to 110 Point

SUSTAINABILITY

STANTEC + THE CORPORATION OF THE MUNICIPALITY OF RED LAKE

EVENT CENTRE BUSINESS CASE



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SOCCER + OUTLINE OF WALKING TRACK ABOVE



ALL COURTS COMBINED + OUTLINE OF WALKING TRACK ABOVE

VOLLEYBALL

BASKETBALL

SOCCER







162 | RED LAKE EVENTS CENTRE FEASIBILITY STUDY





[MAIN FLOOR] - PROGRAM PLANNING

[SECOND FLOOR] - PROGRAM PLANNING













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[LEVEL 01 - EVENT / ICE LEVEL]

ATHLETE FACILITIES CIRCULATION / CONCOURSE ADMINISTRATION VENUE MANAGEMENT FOOD + BEVERAGE / KITCHEN WASHROOMS (W/C) ICE SURFACE PERFORMING ARTS SPACE STORAGE MAINTENANCE MULTI-PURPOSE SPACE

1_250 PLANS REDLAKE EVENT CENTRE

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c.2017

Prepared by:

Stantec Architecture 311 - 500 Portage Avenue Winnipeg, Manitoba R3B 2B9

[204] 489-5900 www.stantec.com







