



The Corporation of the Municipality of Red Lake

Regular Council Meeting
Tuesday, 19 May 2026, 5:00pm CST
Council Chambers
2 Fifth Street, Balmertown

1. CALL TO ORDER

1.1. Land Acknowledgement Statement

1.2. Anyone present may not record (video or audio) and leave any cell phone on without permission

2. DISCLOSURE OF PECUNIARY INTEREST AND THE GENERAL NATURE THEREOF

2.1. For the agenda for this meeting and

2.2. For minutes of a meeting at which a member was not in attendance

3. DELEGATIONS AND DEPUTATIONS

3.1. **Chris Jones, Municipal Planner, Municipal Planning Consultants Ltd - Hwy 105 Development (Dexterra)**

RESOLVED that the Council of The Corporation of the Municipality of Red Lake hereby approves Planning Advisory Committee Resolution No. PAC-05-26 and directs that a Site Plan Agreement be completed as a condition of approval of a Temporary Use Zoning By-Law Amendment. (File No. D14-26-02)

[Resolution - Recommendation to Council](#)

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[Dexterra Memo Dexterra](#)

(Page 20)

[Dextera Presentation](#)

(Page 28)

[Public Comments- Joel Marion](#)

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4. CONSENT AGENDA

4.1. Minutes of Previous Meetings

4.1.1. Regular Council Meeting - 16 March 2026

RESOLVED that the Council of The Corporation of the Municipality of Red Lake hereby approves the Minutes of a Regular Meeting of Council held 16 March 2026, as presented.

[Council Minutes March 16 2026](#)

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4.1.2. Special Council Meeting - 23 March 2026

RESOLVED that the Council of The Corporation of the Municipality of Red Lake hereby approves the Minutes of a Special Meeting of Council held 23 March 2026, as presented.

[Council Minutes March 23 2026](#)

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4.1.3. Committee of the Whole Meeting - 11 May 2026

[COW Minutes May 11 2026](#)

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4.2. Petitions

4.3. Correspondence for Information

4.3.1. Ministry of Natural Resources; Inspection of 2026-2027 Annual Work Schedules for Red Lake, Trout Lake, Caribou and Lac Seul Forests

[MNR - Inspection of 2026-2027 Annual Work Schedule for Red Lake, Trout Lake, Caribou and lac Seul Forests](#)

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4.3.2. Ontario Parks; Proposed Missinaibi Provincial Park and Woodland Caribou Provincial Park Expansions

[Ontario Parks - MPP and WCPP Expansions](#)

(Page 67)

4.3.3. Northwestern Health Unit; Share your Perspectives: Northwestern Health Unit Strategic Planning

[NWHU - Strategic Planning](#)

(Page 69)

4.3.4. Frontier Lithium; Notice of Opportunity to Inspect the Draft Environmental Study Report

[Frontier Lithium - Notice to Inspect Draft ESR](#)

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4.3.5. Ministry of Energy and Mines; Fortifying Ontario's Economy; A vision for protecting Ontario, strengthening economic sovereignty, and securing global leadership in critical minerals

[MEM - Fortifying Ontarios Economy](#) (Page 72)

4.3.6. Kiiwetinoong Healing Waters Ontario Health Team; Municipal Alcohol Policies

[Kiiwetinoong Healing Waters - Municipal Approaches to Alcohol Use at Community Events](#) (Page 106)

4.3.7. Great Bear Gold Project; Impact Statement for the Great Bear Gold Project

[IAAC - Impact Statement for the Great Bear Gold Project](#) (Page 108)

4.3.8. Ministry of Municipal Affairs and Housing; Municipal Buy Ontario Procurement Directive - Phased Implementation Dates

[MMAH - Memo to Municipal CAOs re Buy Ontario Procurement Directive](#) (Page 109)

4.3.9. Government of Canada; Deep Geological Repository for Canada's Used Nuclear Fuel Project

[IAAC - DGR for Canadas Used Nuclear Fuel Project](#) (Page 111)

4.3.10. Independent Electricity System Operator; Transmission Line Upgrade

[IESO - Transmission Line Upgrade](#) (Page 114)

4.3.11. Ministry of Natural Resources; Regulations under the Geologic Carbon Storage Act, 2025

[MNR - Regulations under the Geologic Carbon Storage Act](#) (Page 115)

4.3.12. Ministry of the Environment, Conservation and Parks; Proposed Environmental Assessment Act (EAA) amendments to improve the comprehensive environmental assessment (EA) process

[MECP - Proposed EA Act Amendments](#) (Page 117)

4.3.13. Ministry of Natural Resources; Kenora and Whiskey Jack Forest 2026-2027 Annual work Schedule

[MNR - Kenora and Whiskey Jack Forests 2026-2027 Annual Work Schedule](#)

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4.3.14. NOMA/FONOM/Ontario Trucker's Association; Coordinated Investment Hwys 11 & 17

[NOMA_FONOM_Ontario Trucking Association - Coordinated Investment in Highways 11 and 17](#)

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4.3.15. Ministry of Northern Economic Development and Growth; 2026 Northern Ontario Social Media Campaign

[Tourism campaign - Northern Ontario municipalities](#)

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4.4. Routine Administrative Reports

4.5. Motions

4.5.1. Receive External Board and Committee Minutes

RESOLVED that the Council of The Corporation of the Municipality of Red Lake hereby receives Board and Committee Meeting Minutes (external) as follows:

Committee of Adjustment – 08 July 2025

OPP Detachment Board Meeting – 29 January 2026

District of Kenora Home for the Aged – 29 January 2026

OPP Detachment Board Meeting – 12 February 2026

District of Kenora Home for the Aged – 05 March 2026

[OPP Detachment Board - January 29, 2026 Minutes](#)

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[OPP Detachment Board - February 12, 2026 Minutes](#)

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[DKHA - January 29, 2026 Minutes](#)

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[DKHA - March 5, 2026 Minutes](#)

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[COA Minutes July 8 2025](#)

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4.5.2. Receive Internal Board and Committee Minutes

RESOLVED that the Council of The Corporation of the Municipality of Red Lake hereby receives Board and Committee Meeting Minutes (internal) as follows:

Joint Community Safety Well-Being Committee – 12 February 2026

Planning Advisory Committee - 10 February 2026

4.5.3. Accept Statement of Remuneration and Paid Expenses to Council and Board Member as at December 31, 2025

WHEREAS By-Law No. 71-2022 authorizes payment and sets that rates to be paid in respect of remuneration, per diems and expenses to Members of Council, Committee and Board Members, Senior Staff, Employees and Volunteers of the Municipality of Red Lake;

BE IT RESOLVED that the Council of The Corporation of the Municipality of Red Lake hereby accepts the “Statement of Remuneration and Paid Expenses to Council and Board Members as at December 31st, 2025”, attached hereto as Schedule “A” and forming a part of this Resolution.

[2025 Council Remuneration](#)

4.5.4. OPP - Sustainable Police Services Funding

WHEREAS Ontario municipalities are required to maintain a police service or detachment board; and

WHEREAS policing is a provincially legislated responsibility, yet municipalities are bearing the brunt of rising costs to implement provincial mandates; and

WHEREAS the Association of Municipalities of Ontario (AMO) has asserted that the fiscal framework that enables municipalities to provide critical policing and public safety services is broken, and AMO requests an urgent update to the provincial-municipal fiscal relationship; and

WHEREAS double-digit increases in municipal annual Ontario Provincial Police (OPP) budgets are unsustainable, especially as Ontario municipal police services tackle provincial responsibilities, including mental health, addictions, and homelessness, which place police resources under enormous financial strain; and

WHEREAS municipalities across Ontario are experiencing increased police operating and capital costs directly attributable to new compliance and operational standards required under the Community Safety and Policing Act, 2019 (the Act); and; and

WHEREAS the costs of other measures, such as providing provincial court security, are rising and are not part of providing core, adequate, and effective municipal policing; and

WHEREAS these developments especially negatively impact rural municipalities;

NOW THEREFORE BE IT RESOLVED THAT the Council of The Corporation of the Municipality of Red Lake hereby requests that the Province provide financial assistance to municipalities to offset all additional costs directly and demonstrably incurred as a result of compliance with the Act, not general increases to police budgets; and

FURTHER THAT Council urges the Province of Ontario to expeditiously review and reform its current police grant programs to ensure a more equitable distribution of funding to municipalities, so that communities with changing populations and

expanding service demands receive fair and sustainable provincial support; and THAT this resolution be forwarded to the Premier of Ontario, the Solicitor-General of Ontario, the Minister of Municipal Affairs and Housing (MMAH), the Association of Municipalities of Ontario (AMO), the Rural Ontario Municipal Association (ROMA), Police Governance Ontario (PGO), and all Ontario municipalities for their endorsement.

4.5.5. Support Nomination - AMO Board of Directors

RESOLVED that the Council of The Corporation of the Municipality of Red Lake hereby supports the nomination of Mayor Fred Mota for the office of Director, Northern Caucus for the 2026- 2028 Association of Municipalities of Ontario Board of Directors.

4.5.6. Approve Truth and Reconciliation Recommendation - Amendment to Municipality of Red Lake/Township of Ear Falls DEI Accord

WHEREAS the Council of The Corporation of the Municipality of Red Lake passed Resolution No. 209-24 on October 21, 2024, directing the Mayor and CAO to sign the Municipality of Red Lake and Township of Ear Falls Diversity and Inclusion Accord, as recommended by the Red Lake/Ear Falls Joint Community Safety and Well-Being Plan Advisory Committee; and

WHEREAS the Red Lake/Ear Falls Joint Community Safety and Well-Being Advisory Committee identified wording changes, which were subsequently approved by the Truth and Reconciliation Committee at its January 26, 2026, meeting by Resolution TR-02-26;

NOW, THEREFORE, BE IT RESOLVED that the Council of The Corporation of the Municipality of Red Lake hereby approves the amended Diversity and Inclusion Accord for signature by the Mayor and CAO; and

BE IT FURTHER RESOLVED that Resolution No. 209-24 is hereby amended.

[TR Resolution DI Accord Amendment](#)

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[2026 DI Accord Amendment](#)

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4.5.7. Approve Planning Advisory Committee Recommendation - Zoning By-Law Amendment - 5 Church Street, Red Lake

RESOLVED that the Council of The Corporation of the Municipality of Red Lake hereby approves Planning Advisory Committee resolution No. PAC-04-26 regarding a Zoning By-Law Amendment (File D14-26-01) for 5 Church Street, Red Lake.

[Resolution - Recommendation to Council 5 Church Street](#)

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[Memo 5 Church Street Red Lake](#)

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5. BY-LAWS

5.1. By-Law No. 14-2026 - Confirmatory By-Law

[Confirmatory By-Law](#)

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5.2. By-Law No. 15-2026 - Amend By-Law No. 98-2023 being a CIBC Credit Agreement

[Amend CIBC Credit Agreement](#)

(Page 178)

5.3. By-Law No. 16-2026 - Amend By-Law No. 32-2022 - Extend 117 Howey Street Lease Agreement (Youth Hub)

[Extend RLIF Lease Agreement 117 Howey Street, Red Lake](#)

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5.4. By-Law No. 17-2026 - Amend By-Law No. 11-2026 - Appointment of Deputy Chief Building Official

[Appoint Deputy Chief Building Official](#)

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5.5. By-Law No. 18-2026 - Levy and Collect Property Taxes for the Year 2026

[Tax By-Law](#)

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5.6. By-Law No. 19-2026 - Acquisition of 126 Howey Street, Red Lake

[Acquisition of 126 Howey Street, Red Lake](#)

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5.7. By-Law No. 20-2026 - Vacant Building By-Law

[Memo - Vacant Building By-Law](#)

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[Vacant Building By-Law](#)

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5.8. By-Law No. 21-2026 - Amend Cochenour Arena Concession - Red Lake Miners

[2026 Amend Cochenour Arena Concession - RL Miners](#)

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5.9. By-Law No. 22-2026 - Zoning By-Law Amendment - 5 Church Street, Red Lake

[Zoning By-Law Amendment 5 Church Street Red Lake](#)

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6. REFERRED AND DEFERRED ITEMS

6.1. Ontario Senior of the Year Award

6.2. Miss McKenzie Ferry RFP

7. REPORTS OF COUNCIL

7.1. Councillor Badiuk

7.2. Councillor Geary

7.3. Councillor Hager

7.4. Councillor Kristoff

7.5. Student Councillor Kristoff

7.6. Mayor Mota

8. ADMINISTRATIVE REPORTS

8.1. CAO

8.1.1. Staff Report No. CAO-2026-08 - 2026 Grant Funding Applications

[Staff Report CAO 2026 08 Grant Funding Applications](#)

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8.1.2. Staff Report No. CAO-2026-09 - Economic Development Incentive Opportunities

[Staff Report CAO 2026 09 Economic Development Incentive Opportunities](#)

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8.2. CLERK

8.3. TREASURER

8.4. DIRECTOR OF OPERATIONS

8.5. DIRECTOR OF PUBLIC WORKS AND FLEET

9. NEW BUSINESS

10. NOTICES OF MOTION

11. ADJOURN TO CLOSED SESSION

RESOLVED that the Council of The Corporation of the Municipality of Red Lake hereby shall hold a Closed Meeting on May 19, 2026 under Section 239 (2) of the Municipal Act, 2001, S.O. 2001, c. 25, as amended, for the following matter(s):

- Approval of Closed Meeting Minutes - 16 March 2026

Property Matter(s); proposed or pending disposition of municipal property - Section 239 (2) (b)

- Potential Disposition of Municipal Properties

Labour Relations Matter(s) - Section 239 (2) (d)

- Staffing/Recruitment Update

12. RECONVENE TO REGULAR MEETING

13. REPORT FROM CLOSED SESSION

14. ADJOURNMENT



The Corporation of the Municipality of Red Lake

MINUTES OF A REGULAR COUNCIL MEETING

Monday, March 16, 2026, 5:00 P.M.
Council Chambers

PRESENT:	J. Hager	Deputy Mayor
	W. Badiuk	Councillor
	D. Geary	Councillor (<i>via electronic participation</i>)
	J. Kristoff	Councillor
ABSENT:	F. Mota	Mayor
STAFF:	M. Hendry	CAO
	T. Stirling-Kattler	Treasurer
	C. Goulet	Clerk
	J. Lewis	Director of Public Works and Fleet
	M. Labonte	Director of Operations
	K. Grondin	Executive Assistant

1. CALL TO ORDER

1.1 Land Acknowledgement Statement.

We, the Municipality of Red Lake acknowledge that our foundation and the spaces in which we live and maintain are on the lands of the Anishinaapek of Red Lake; the traditional lands of Lac Seul and Wabauskang First Nations, and Treaty 3 territory. As we are all Treaty people, we will continue to cherish our reciprocity of all our relationships on these sacred Lands and Waters.

1.2 The Chair advised that anyone present may not record (video or audio) and/or leave any cell phone on without permission.

1.3 Addition: 11.2.b Senior of the Year Award

2. DISCLOSURE OF PECUNIARY INTEREST AND THE GENERAL NATURE THEREOF

a) For the agenda for this meeting; and

None at this time.

b) For minutes of a meeting at which a member was not in attendance.

None at this time.

3. DELEGATIONS/DEPUTATIONS

None at this time.

CONSENT AGENDA

(For the purpose of convenience and for expediting meetings, matters of business of repetitive or routine nature are included in the Consent Agenda, and all such matters of business contained in the Consent Agenda are voted on collectively.

A particular matter of business may be singled out from the Consent Agenda for debate or for a separate vote upon the request of any Councillor. In the case of a separate vote, the excluded matter of business is severed from the Consent Agenda, and only the remaining matters of business contained in the Consent Agenda are voted on collectively.

Each and every matter of business contained in the Consent Agenda is recorded separately in the minutes of the meeting.)

It was:

Moved by Councillor Badiuk
Seconded by Councillor Geary
(42-26)

RESOLVED that the Council of The Corporation of the Municipality of Red Lake hereby consider Section(s) 4.1 to 4.5 and adopt the items.

CARRIED

4.1 MINUTES OF PREVIOUS MEETING(S)

4.1.a Regular Council Meeting - 17 February 2026

It was:

Moved by Councillor Geary
Seconded by Councillor Kristoff
(43-26)

RESOLVED that the Council of The Corporation of the Municipality of Red Lake hereby approves the Minutes of a Regular Council Meeting held 17 February 2026, as presented.

CARRIED

4.2.b Committee of the Whole Meeting – 09 March 2026

It was:

Moved by Councillor Badiuk
Seconded by Councillor Kristoff
(44-26)

RESOLVED that the Council of The Corporation of the Municipality of Red Lake hereby approves the Minutes of a Committee of the Whole Meeting held 09 March 2026, as presented.

CARRIED

4.2 CORRESPONDENCE FOR INFORMATION

4.2.a Ministry of Natural Resources; re Second Access Road and Forestry Point

4.2.b Minister of Jobs and Families and Minister responsible for the Federal Economic Development Agency for Northern Ontario; re Labour Market Impact Assessments and Temporary Foreign Worker Program

4.2.c Ministry of Rural Affairs; re Rural Ontario Development (ROD) Program

4.2.d Solicitor General; re 2026 Rural Ontario Municipal Association Conference

4.2.e Ministry of Municipal Affairs and Housing; re 2026 Rural Ontario Municipalities Association Conference

4.2.f The Bank of Nova Scotia; re Red Lake Branch Closure

4.2.g Northwestern Health Unit; re Endorsement of Middlesex-London Health Unit Policy Position on Alcohol Labelling

4.2.h Ministry of Natural Resources; re Black Bear Management Proposal

4.2.i Minister of Infrastructure; re Municipal Housing Infrastructure Programs

4.2.j Ministry of Emergency Preparedness and Response; re Community Capacity Study

4.2.k Ministry of Labour, Immigration, Training and Skill Development; re Labour Shortages and Temporary Foreign Worker Program

4.2.l Letter of Support for Confederation College; re Additional Rural Community Immigration Pilot/Francophone Community Immigration Pilot pilot site in Far Northwestern Ontario

4.3. PETITIONS

None at this time.

4.4 ROUTINE ADMINISTRATIVE REPORTS

None at this time.

4.5 MOTIONS

4.5.a Receive Internal Board and Committee Minutes.

It was:

Moved by Councillor Kristoff
Seconded by Councillor Badiuk
(45-26)

RESOLVED that the Council of The Corporation of the Municipality of Red Lake hereby receives Board and Committee Meeting Minutes (internal) as follows:

Joint Community Safety Well-Being Advisory Committee – 25 September 2025
Joint Community Safety Well-Being Advisory Committee – 27 November 2025

CARRIED

4.5.b Approve Attendance – 2026 Association of Municipalities of Ontario Conference (August 16 – 19, 2026 – Ottawa)

It was:

Moved by Councillor Badiuk
Seconded by Councillor Geary
(46-26)

RESOLVED that the Council of The Corporation of the Municipality of Red Lake hereby approves that the following attend the Association of Municipalities of Ontario Conference to be held August 16th – 19th, 2026, in Ottawa:

Fred Mota Mayor
Janet Hager, Councillor
Michelle Hendry, CAO

CARRIED

4.5.c Accept Committee of the Whole Recommendation – Annual Report on Building Fees and Costs for the Year 2025

It was:

Moved by Councillor Geary
Seconded by Councillor Badiuk
(47-26)

RESOLVED that the Council of The Corporation of the Municipality of Red Lake hereby accepts Committee of the Whole recommendation (CW-07-26) and receives for information Staff Report No. CAO-2026-07, Annual Report on Building Fees and Cost for the year 2025.

CARRIED

4.5.d Accept Committee of the Whole Recommendation – 2025 Drinking Water System Annual Reports

It was:

Moved by Councillor Geary
Seconded by Councillor Kristoff
(48-26)

RESOLVED that the Council of The Corporation of the Municipality of Red Lake hereby accepts Committee of the Whole recommendation (CW-06-26) and accepts the following 2025 Drinking Water System Annual Reports for the period of January 1st – December 31st, 2025, as prepared by Northern Waterworks Inc.:

Balmertown, Cochenour & McKenzie Island Drinking Water System
Madsen Drinking Water System
Red Lake Drinking Water System

CARRIED

4.5.e Petition Ministry of Transportation – 2025 Miss McKenzie Ferry Subsidy

It was:

Moved by Councillor Kristoff
Seconded by Councillor Badiuk
(49-26)

RESOLVED that the Council of The Corporation of the Municipality of Red Lake hereby petitions the Ministry of Transportation for subsidy of the Miss McKenzie Ferry Operation for 2025 for a total expenditure of \$356,276.09, attached hereto as Schedule "A" and forming a part of this Resolution, under the provisions of the Public Transportation and Highway Improvement Act.

CARRIED

4.5.f Approve Submission – NOHFC Application for contribution towards the Cochenour Arena Ice Pad Replacement

It was:

Moved by Councillor Badiuk
Seconded by Councillor Geary
(50-26)

It was:

RESOLVED that the Council of The Corporation of the Municipality of Red Lake hereby approves the submission of an application to the Northern Ontario Heritage Fund Corporation (NOHFC) for contribution towards the Cochenour Arena Ice Pad Replacement; and

BE IT FURTHER RESOLVED that the CAO is hereby authorized to execute said application on behalf of the Municipality; and

FURTHER RESOLVED that the Municipality will assume responsibility for any cost overruns that the project may incur.

Cochenour Arena Ice Pad Replacement project cost breakdown;

NOHFC Contribution	\$1,408,750 (pending approval)
Municipality of Red Lake Cash Contribution	<u>\$1,408,750</u>
TOTAL	\$2,817,500

CARRIED

5. BY-LAWS

It was:

Moved by Councillor Geary
Seconded by Councillor Kristoff
(51-26)

RESOLVED that the Council of The Corporation of the Municipality of Red Lake hereby consider all by-laws (Section 5 of Part 1 – Consent Agenda) as read, without amendment or debate, a first and second time.

CARRIED

- 5.1 By-Law No. 10-2026 – Confirmatory By-Law
- 5.2 By-Law No. 11-2026 – Appoint Building Officials and Delegate Appointment Authority under the Building Code Act, 1992 (Devon Staley, RSM Building Officials)
- 5.3 By-Law No. 12-2026 – Deeming By-Law (Plan M667 Lots 9 and 10)
- 5.4 By-Law No. 13-2026 – Authorize Sale of Land to Keewaytinook Okimakanak/Northern Chiefs Council (Part 1 of Plan 23R-9628)

It was:

Moved by Councillor Badiuk
Seconded by Councillor Kristoff
(52-26)

RESOLVED that the Council of The Corporation of the Municipality of Red Lake hereby consider all by-laws (Section 9 of Part 1 – Consent Agenda) as read a third time and passed.

CARRIED

6. REFERRED AND DEFERRED ITEMS

None at this time.

7. REPORTS OF COUNCIL

7.1 Councillor Badiuk

Councillor Badiuk provided an update on the Local Citizens Committee, Berens River Bridge and the District of Kenora Home for the Aged Board.

7.2 Councillor Geary

Councillor Geary provided an update on the Red Lake Regional Heritage Centre Advisory Committee.

7.3 Councillor Hager

Councillor Hager provided an update on the Truth and Reconciliation Committee.

7.4 Student Councillor Kristoff

Student Councillor Kristoff provided an update on Red Lake District High School sports, travel club, Pow Wow, prom and the REACH Facility petition.

7.5 Councillor Kristoff

Councillor Kristoff provided an update on the Northwestern Health Unit Board.

7.6 Mayor Mota

None at this time.

8. ADMINISTRATIVE REPORTS

8.1.a CAO

8.1.a Projects/Operational Update

The CAO provided updates on the following:

- Landfill project
- Official Plan and Zoning By-Law review
- Procurement update
- Municipal lands to be declared surplus
- Housing options

8.2 CLERK

None at this time.

8.3 TREASURER

None at this time.

8.4 DIRECTOR OF OPERATIONS

- 8.4.a Staff Report No. OP-2026-02; re McKenzie Island Ferry – Update on Replacement and Procurement

It was:

Moved by Councillor Badiuk
Seconded by Councillor Kristoff
(53-26)

RESOLVED that the Council of The Corporation of the Municipality of Red Lake hereby receives for information, Staff Report No. OP-2026-02, McKenzie Island Ferry – Update on Replacement and Procurement.

CARRIED

9. NEW BUSINESS

- 9.1 2026 Ontario Senior of the Year Award

Council concurred that direction will be provided at the next Council meeting.

- 9.2 Letter of Support First Mining Gold Springpole Project

Council requested Staff to reach out to Lac Seul First Nation and Wabauskang First Nation to determine their position on the project.

10. NOTICES OF MOTION

None at this time.

11. ADJOURN TO CLOSED SESSION

- 11.1 Approve Closed Meeting Minutes – February 17, 2026

- 11.2 Personal Matter(s) about an identifiable individual, including municipal or local board employees

11.2.a Applications for Appointment – Red Lake-Ear Falls OPP Detachment Board – Red Lake Community Member

11.2.b Ontario Senior of the Year Award (2026)

- 11.3 Solicitor-Client Privilege Matter(s); advise subject to solicitor-client privilege

11.3.a Solicitor-Client Privilege Matter

It was:

Moved by Councillor Badiuk
Seconded by Councillor Geary
(54-26)

RESOLVED that the Council of The Corporation of the Municipality of Red Lake shall hold a Closed Meeting on March 16, 2026 under Section 239(2) of the Municipal Act 2001, S.O. 2001, c. 25, as amended for the following matter(s):

- Approval of Closed Meeting Minutes – February 17, 2026

Personal Matter(s) about an identifiable individual, including municipal or local board employees – Section 239(2)(b) of the Municipal Act, as amended.

- Applications for Appointment – Red Lake-Ear Falls OPP Detachment Board – Red Lake Community Member
- Ontario Senior of the Year Award (2026)

Solicitor-Client Privilege Matter(s); advice that is subject to solicitor-client privilege –

Section 239(2)(f) of the Municipal Act, as amended.

- Solicitor-Client Privilege Matter

CARRIED

12. RECONVENE TO REGULAR MEETING

The meeting reconvened at 5:58 p.m.

13. REPORT FROM CLOSED SESSION

It was:

Moved by Councillor Kristoff
Seconded by Councillor Badiuk
(55-26)

RESOLVED that the Council of The Corporation of the Municipality of Red Lake hereby appoints the following individual to the Red Lake-Ear Falls OPP Detachment Board:

Melody Shimizu (Red Lake Community Representative)

and;

BE IT FURTHER RESOLVED that the Clerk is hereby authorized to update Schedule "A" (attached to this resolution) to reflect this appointment; and

FURTHER RESOLVED that Resolution No. 221-22 and 71-24 are hereby amended.

CARRIED

14. ADJOURNMENT

It was:

Moved by Councillor Badiuk
Seconded by Councillor Geary
(56-26)

RESOLVED that the Council of The Corporation of the Municipality of Red Lake hereby adjourns the regular meeting at 5:59 p.m.

CARRIED

CERTIFIED CORRECT:

Fred Mota, Mayor

Christine Goulet, Clerk



The Corporation of the Municipality of Red Lake

PLANNING ADVISORY COMMITTEE RESOLUTION

MOVED BY: Dale


NO. PAC - 05 - 26

SECONDED BY: Everett

DATE: 12 May 2026

THAT the Planning Advisory Committee receive the report from the Planner for the Temporary Use Zoning By-Law Amendment concerning Application File No. D14-26-02; and

THAT the Planning Advisory Committee recommend that Council give direction to staff to prepare a Site Plan Agreement for the proposed use and upon confirmation that the Applicant has entered into a Site Plan Agreement, that Council give direction that a Temporary Use Zoning By-Law Amendment (Application File No. D14-26-02) be placed on the agenda for consideration and approval.

DIVISION OF RECORDED VOTE				CARRIED <input checked="" type="checkbox"/>	DEFEATED <input type="checkbox"/>
Declaration of Interest (*)	NAME OF PLANNING MEMBER	YEAS	NAYS		
	BUTTERFIELD, Dale			 CHAIR	
	DUECK, Sean				
	HAGER, Janet				
	MCRAE, Allistair				
	LANDRY, Jerrett				
	OKANSKI, Everett				
	SANDBERG, Rocky				

Distribution: _____



The Corporation of the Municipality of Red Lake
MINUTES OF A SPECIAL COUNCIL MEETING

Monday, March 23, 2026, 5:00 P.M.
Council Chambers

- PRESENT: F. Mota, Mayor
W. Badiuk, Councillor
D. Geary, Councillor (*via electronic participation*)
J. Hager, Councillor
J. Kristoff, Councillor
- STAFF: M.Hendry, CAO
C. Goulet, Clerk
S. Gauthier, Executive Assistant/Planning Coordinator
- GUESTS: WSP Consultants (Jill MacDonald, Nadia De Santi)
Chris Jones, Planner, Municipal Planning Services Ltd.
Three (3) Members of the Public

1. **CALL TO ORDER**

The Mayor called the meeting to order at 5:00 p.m.

1.1 Land Acknowledgment Statement

We, the Municipality of Red Lake acknowledge that our foundation and the spaces in which we live and maintain are on the lands of the Anishinaapek of Red Lake; the traditional lands of Lac Seul and Wabauskang First Nations, and Treaty 3 territory. As we are all Treaty people, we will continue to cherish the reciprocity of all our relationships on these sacred Lands and Waters.

1.2 Anyone present may not record (video or audio) and/or leave any cell phone on without permission

The Mayor advised that anyone present may not record (video or audio) and/or leave any cell phone on without permission.

2. **DISCLOSURE OF PECUNIARY INTEREST AND THE GENERAL NATURE THEREOF**

None at this time.

3. **MATTERS FOR WHICH THE SPECIAL MEETING WAS CALLED**

3.1 WSP Consultants; re Official Plan and Zoning By-Law Review.

RESOLUTION # 57-26

Moved By Councillor Hager
Seconded By Councillor Geary

RESOLVED that the Council of The Corporation of the Municipality of Red Lake hereby receives for information the following, as prepared by WSP Consultants:

The Municipality of Red Lake Official Plan Review

The Municipality of Red Lake Draft Official Plan Policy Directions and Zoning Recommendations Report (March 2026)

CARRIED

4. **ADJOURNMENT**

RESOLUTION # 58-26

Moved By Councillor Geary
Seconded By Councillor Kristoff

RESOLVED that the Council of The Corporation of the Municipality of Red Lake hereby adjourns the Special Council Meeting at 6:15 p.m.

CARRIED

Fred Mota, Mayor

Christine Goulet, Clerk

• Municipal Planning Services Ltd. •

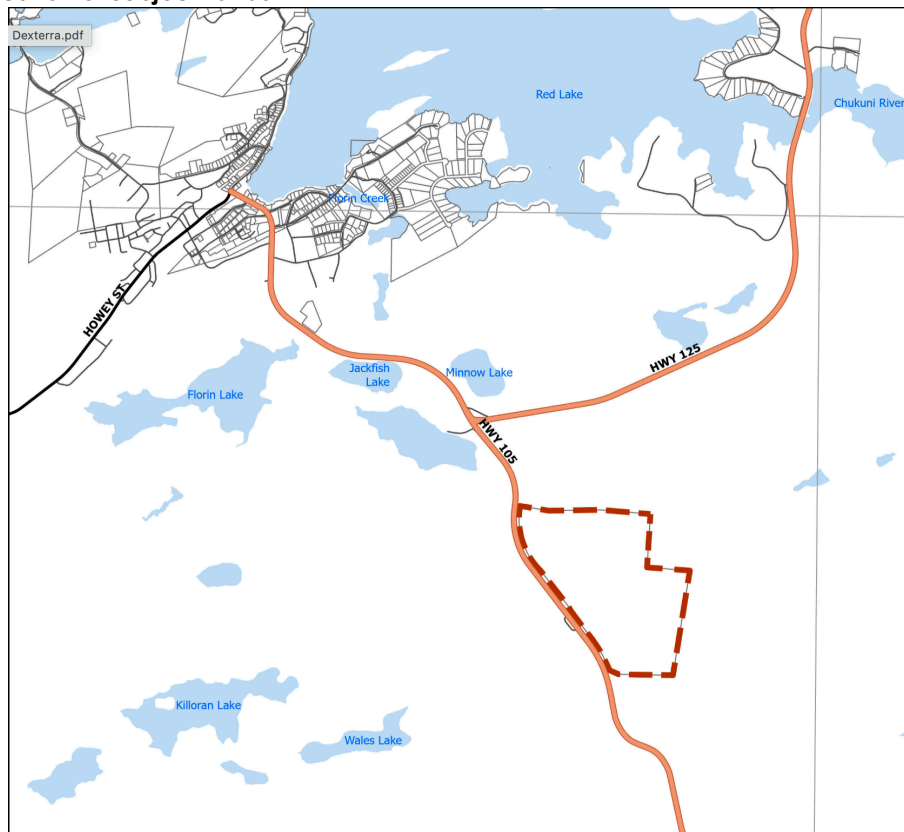
MEMORANDUM

To: Chairman and Members of the Planning Advisory Committee (PAC)
Copy: Ms. Michelle Hendry, CAO
From: Chris Jones MCIP, RPP
Date: May 7, 2026
Re: Application for Temporary Use Zoning By-Law Amendment
File: D14-26-02 (Dexterra)

BACKGROUND

The Municipality is in receipt of an Application for a Temporary Use Zoning By-Law Amendment for a parcel of land described legally as SRO KRL 19406, 19407, 19746, PT KRL 19405, 19391, 19752, 19751, 19747, Part 1, Plan 23R-10722 (Heyson). The land subject to the temporary use has a road frontage on Highway 105 of approximately 1,400 metres and a lot area of approximately 88 ha (217 acres) and a small portion of the property is currently utilized for industrial purposes and The location of the subject land is illustrated in Figure 1.

Figure 1 – Location of Subject Lands



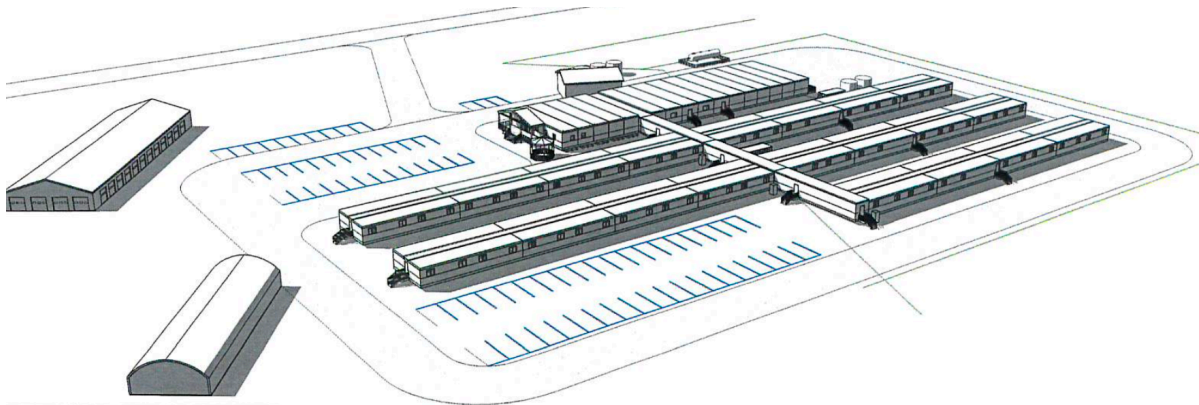
PROPOSED LAND USE

The subject lands are currently zoned General Industrial (M2) and a small portion of the property abutting the highway frontage is currently occupied by two storage buildings and utilized for indoor and outdoor storage, including marine storage. The purpose of the temporary use application is to zone the subject lands to allow a modular dormitory facility to co-locate with the current storage business. The proposed dormitory would accommodate up to 150 rooms together with ancillary services. The applicant has submitted the following information and plans with the application:

- Site plan;
- Site layout plan;
- Water and sewer distribution plan;
- Gas distribution plan; and,
- Fire plan.

A three-dimensional rendering of the facility is provided in Figure 2.

Figure 2 – Three-Dimensional Conceptual Rendering of Facility



A site plan of the facility is provided in Figure 3 and a site layout is provided in Figure 4.

Figure 3 – Site Plan

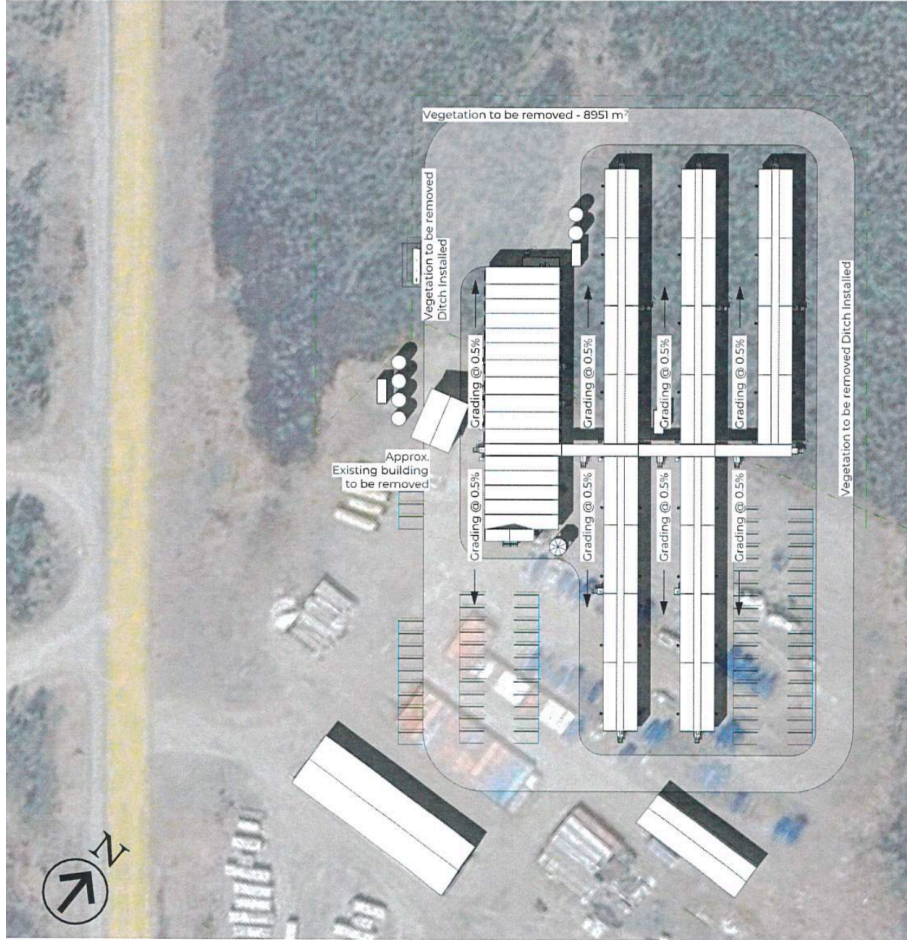
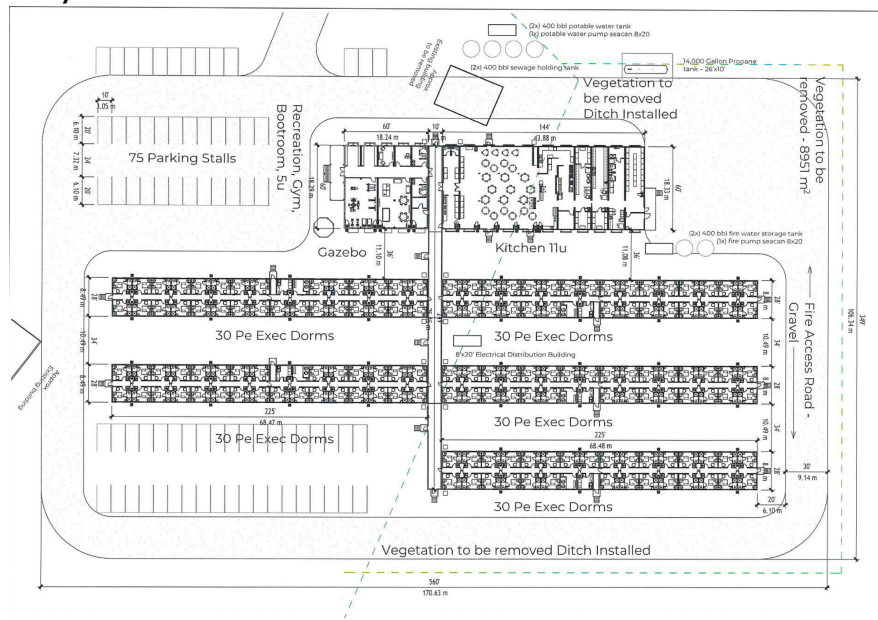


Figure 4 – Site Layout



• Municipal Planning Services Ltd. •
Barrie, Ontario

SURROUNDING LAND USE

The subject lands form part of a large land area of approximately 200 hectares that straddles Highway 105 which is designated for industrial uses. The parcel of land proposed for the dormitory facility comprises approximately 88 hectares of this overall industrial designation of which the dormitory facility would occupy approximately 2 hectares.

Despite the industrial designation, surrounding land use is primarily rural and undeveloped with the exception of the storage/marine facility which the proposed dormitory would co-locate next to as well as a propane storage facility located on the other side of Highway 105.

The site proposed for the dormitory facility is located approximately 600 metres from the intersection of Highway 105 and 125, and approximately 2,000 metres from the boundary of the Red Lake Settlement Area.

NORTHERN ONTARIO GROWTH PLAN

The Northern Ontario Growth Plan is a provincial plan for which planning decisions are required to be consistent with under Section 3(5) of the Planning Act.

Section 2.5(c) of the Growth Plan requires municipalities to attract and retain skilled workers, including newcomers, to address areas of labour shortages.

Section 3.4.3 states that "*Municipalities are encouraged to support and promote healthy living by providing for communities with a diverse mix of land uses, a mix of employment and housing types, high quality open spaces and easy access to local stores and services*".

PROVINCIAL PLANNING STATEMENT (PPS 2024)

Section 2.2 of the PPS requires planning authorities to provide for an appropriate range and mix of housing options and densities to meet current and future residents of the regional market area by, amongst other things:

Permitting and facilitating all housing options required to meet the social, health and economic and well-being requirements of current and future residents, including additional needs housing and needs arising from demographic changes and employment opportunities.

The subject lands are located in a rural area as defined by the PPS. Section 2.5.1 establishes that rural areas should be supported by:

- *Building upon rural character and leveraging rural amenities and assets; and,*
- *Using rural infrastructure and public service facilities efficiently.*

Section 2.6 provides insight with respect to the types of uses permitted on rural lands under the PPS, which include:

- *the management or use of resources;*
- *residential development, including lot creation, where site conditions are suitable for the provision of appropriate water and sewer services; and,*
- *other rural land uses.*

Section 2.6.2 of the PPS states that on rural lands, “development that can be sustained by rural service levels should be promoted”.

Section 2.6.3 requires that, “development shall be appropriate to the infrastructure which is planned or available, and avoid the need for the uneconomical expansion of this infrastructure”.

Section 2.8.2.1 requires planning authorities to “...plan for, protect and preserve employment areas for current and future uses, and ensure that the necessary infrastructure is provided to support current and projected needs.”

Section 2.8.2.5 establishes a number of criteria to be addressed where lands are proposed to be removed from employment areas.

Section 4.1 of the PPS require natural features and areas to be protected for the long term.

THE MUNICIPALITY OF RED LAKE OFFICIAL PLAN

The subject lands are designated Industrial in the Red Lake Official Plan. Primary permitted uses in the Industrial designation include manufacturing, assembling, processing, warehousing, storage, public utilities and sea plane base operations.

Accessory permitted uses include offices and accessory buildings as well as one accessory dwelling unit.

Section 3.2 of the Plan indicates that the Municipality will ensure adequate housing is provided and may entertain temporary zoning amendments to permit the conversion of non-residential buildings for use as boarding facilities.

Section 3.10 of the Plan addresses dormitories and states:

Dormitories are permitted in the Natural Resources Area, in association with mining and forestry uses that are zoned in the Zoning By-law. Dormitories have a residential character and may be considered a sensitive use in relation to the MECP Guidelines. The applicable Ministry Guidelines shall be consulted in the siting of any new dormitories. The Zoning By-law will also provide for adequate separation of dormitories from on-site resource-based facilities.

Section 8.7 of the Official Plan provides Council with the discretion to pass temporary use zoning by-laws (for a maximum of 3 years) that do not otherwise conform with the land use designations of the Official Plan subject to the following policy criteria:

- a) the temporary use does not require major capital investment or alteration to the existing landscape;*
- b) the proposed use is compatible with surrounding existing and zoned land uses;*
- c) the proposed use does not require the extension of municipal services;*
- d) the developer has entered into an agreement with the municipality specifying the conditions under which the use may be permitted; and*
- e) the By-Law shall specify a maximum time period for which the use may be permitted.*

ANALYSIS

Industrial land is intended to be used for industrial purposes. This is the direction of Provincial policy as well as the Red Lake Official Plan and is fundamentally good land use planning. However, the nature of the application is not to re-designate and remove industrial land to permit residential use, rather the intent is to utilize a very small portion of an existing industrial land mass to accommodate a temporary or interim land use.

I believe it is fair to say the industrial area where the dormitory facility is proposed is large and is mostly in an undeveloped state. The temporary use policies of the Red Lake Official Plan clearly provide the Planning Advisory Committee and Council with the discretion to allow the proposed use provided they are satisfied the amendment addresses the following criteria, to which I have provided my own comments:

a) the temporary use does not require major capital investment or alteration to the existing landscape;

In my opinion the nature of the investment and site alteration to accommodate the facility, while not insignificant, is nonetheless designed to be temporary and could conceivably leave the site in a better position to accommodate future industrial uses.

b) the proposed use is compatible with surrounding existing and zoned land uses;

I do not believe the proposed dormitory facility will be incompatible with existing adjacent uses. The facility may require separation or interim buffering from future industrial uses however such development is likely only going to be accommodated through a more formal, overall development plan for the east and west side of the lands. Notwithstanding, the temporary nature of the facility would ensure compatibility and continuity of the industrial area over the long-term.

c) the proposed use does not require the extension of municipal services;

The facility will not utilize municipal water or sanitary servicing.

d) the developer has entered into an agreement with the municipality specifying the conditions under which the use may be permitted; and

A site plan agreement would be recommended prior to the passage of the Temporary Use By-law.

e) the By-Law shall specify a maximum time period for which the use may be permitted.

The maximum permissible timeframe for a temporary use under the Planning Act is 3 years which I believe would be appropriate for the proposed facility.

On balance I believe the proposed amendment is consistent with the Northern Ontario Growth Plan and Provincial Planning Statement as it will result in the provision of housing to accommodate workers involved in various projects in and around Red Lake. The amendment will also not compromise or jeopardize the long-term function or potential of the greater land area designated for industrial purposes. Furthermore, on the basis of my assessment of Section 8.7 of the Official Plan, I believe the proposed facility conforms with the applicable Official Plan criteria, Planning Advisory Committee and Council are required to consider and reconcile. On this basis I find the application represents a proposal that is interim in nature and conforms with the Municipality's Official Plan.

RECOMMENDATIONS

If the Planning Advisory Committee is in agreement with the analysis of this report, it is recommended:

That the Planning Advisory Committee receive the report from the Planner for the Temporary Use Zoning By-Law Amendment concerning Application File No. D14-26-02; and,

That the Planning Advisory Committee recommend that Council give direction to staff to prepare a Site Plan Agreement for the proposed use and upon confirmation that the applicant has entered into a Site Plan Agreement, that Council give direction that a Temporary Use Zoning By-Law Amendment (Application File No. D14-26-02) be placed on the agenda for consideration and approval.

Respectfully Submitted,



Chris Jones MCIP, RPP




Red Lake Open Camp


Supporting Regional Growth Through Strategic Workforce Accommodation



Why This Matters

Now

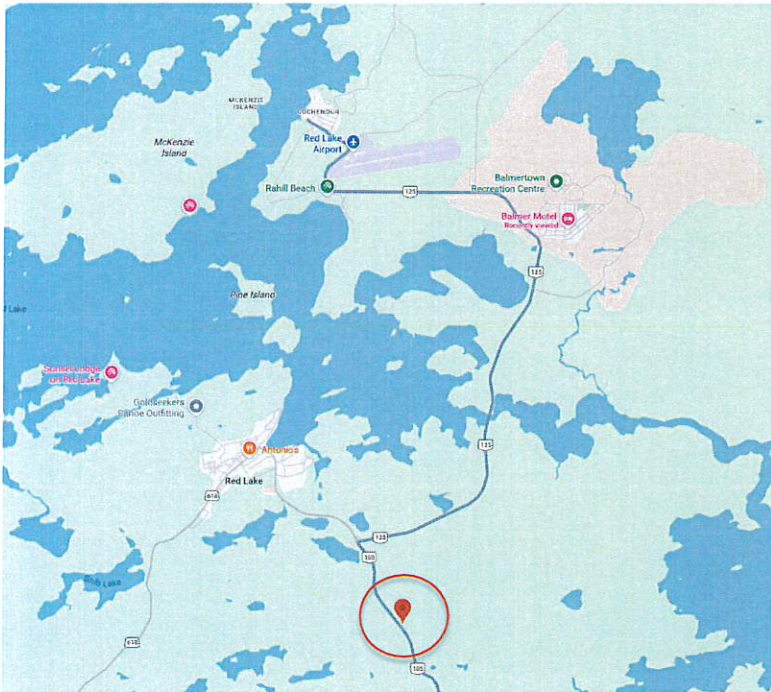
 **150-person Open Camp**

 **3-year lifecycle** supporting regional buildout

 **Partnership** with Shared Spirits (Lac Seul and Wabauskang First Nations)

Proposed projects that could benefit from this Open Camp:

- Local mining activity
- New transmission line from Dryden to Red Lake
- Berens River Bridge and Northern all-season road
- MNRF Forward Attack Base Renovation
- OPP Detachment and Training Centre



Dexterra Group Overview

Canada's premier workforce accommodations provider with established presence in Red Lake and across Ontario

- The Dexterra Group, which includes Outland, has been operating in NW Ontario since 1985
- The Dexterra Group is listed on Toronto Stock Exchange under ticker DXT demonstrating financial stability and corporate governance
- Operating over 60 sites from coast-to-coast-to-coast with a field office in Thunder Bay providing regional management and support
- Dexterra currently employs over 2,400 full-time personnel and has over 12,000 beds in our fleet including ancillary and support equipment
- Dexterra is currently feeding over 20,000 people per day across the country demonstrating scale and capability in remote workforce



**OUR OPERATIONAL
FOOTPRINT IN ONTARIO**

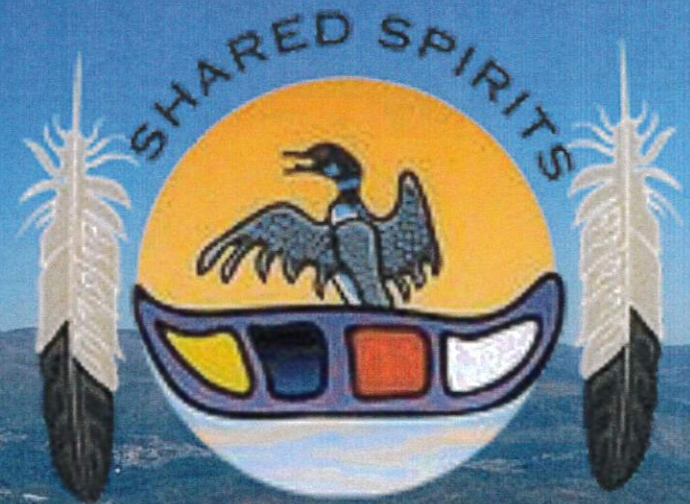
 Regional Office  Current Camps

Horizon North and Shared Spirits Partnership

Equal partnership between Lac Seul and Wabauskang First Nations

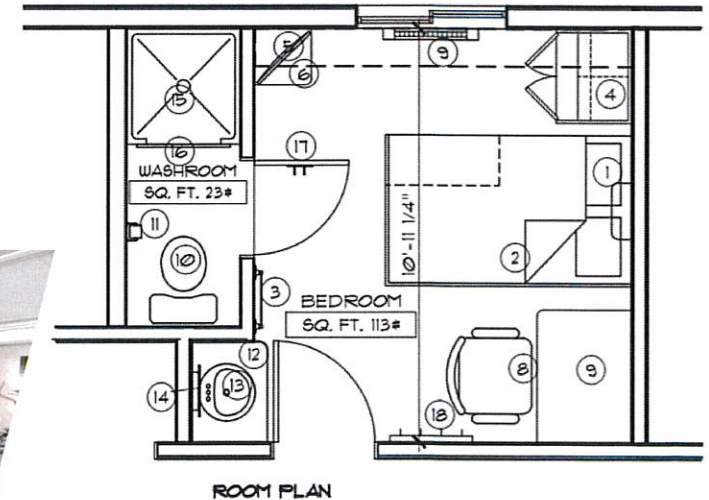
2018 collaboration protocol in shared traditional territories

- In 2018 Lac Seul First Nation and Wabauskang First Nation developed collaboration protocol to work together on resource development in shared territories
- By 2020 the two First Nations deepened collaboration by forming Shared Spirits strategic alliance for business opportunities and environmental monitoring
- Currently partnering with Shared Spirits to deliver turnkey camp services for West Red Lake Gold providing operational experience in region
- Performing catering housekeeping and camp management for Kinross on Great Bear Project under the Shared Spirits partnership.



Premium Accommodation Experience

- Full meal plan includes hot breakfast bagged lunch and hot dinner with three-hour meal periods accommodating shift schedules
- Each of the 150 rooms feature a bed with premium mattress, 32-inch flat screen smart TV, and keyless entry for security
- Each room also contains a private bathroom and shower, desk, dressers, night tables, wardrobe, and fridge provide home-like comfort for extended stays
- Recreation and fitness facilities, wireless internet, laundry facilities, and housekeeping services support worker well-being
- Dexterra manages the full experience for our guests, from front desk services to meals prepared by our culinary team to professional housekeeping and janitorial operations



Strategic Location Benefits

Strategically positioned to serve regional projects while preserving Red Lake's residential character and tourism infrastructure

2 km south of Highway 125 intersection on Highway 105

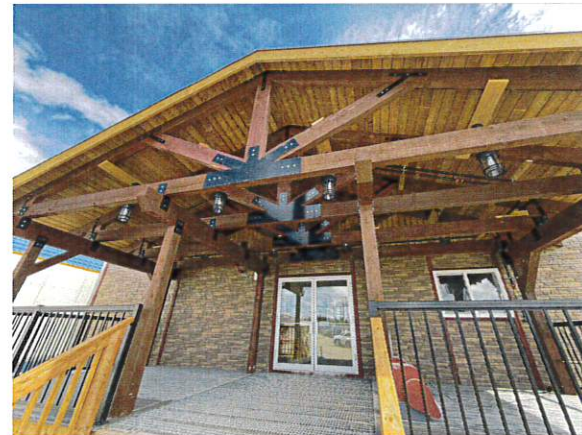
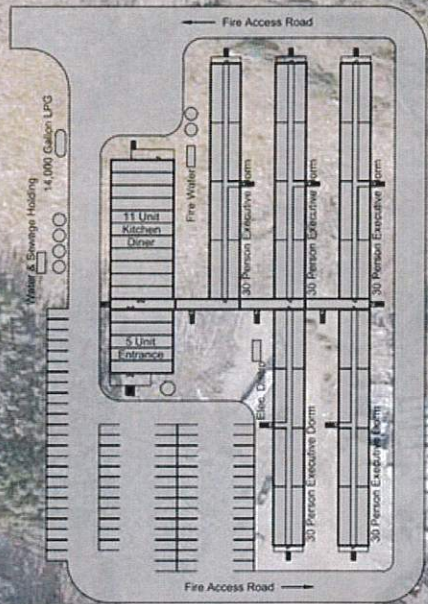
Accessible location with existing highway infrastructure

Existing Highway 105 Access

No need for new construction while providing easy access for residents to spend money

Located away from residential neighborhoods

Minimizes impact on established communities



Tourism Protection

Preserves town hotels and accommodations for tourism during project surges, maintaining year-round visitor economy

Local Economic Activity

Workers free to visit town and spend money with local vendors restaurants and service providers

Infrastructure Management

Manages project-related workforce without overwhelming town water sewer and municipal services

Regional Development Support

Enables regional economic development by providing essential workforce infrastructure for multiple projects

Key Benefits to Red Lake

- Dry camp policy allows workers freedom to visit town supporting local vendors restaurants and retail businesses with daily spending while encouraging personal responsibility
- Preserves existing Red Lake hotel accommodations for tourism ensuring visitor economy continues during mining and construction project surges
- Self-contained utilities including on-site water well and wastewater treatment prevent burden on municipal infrastructure systems
- Three-year lifecycle aligns with regional project buildout timeline providing workforce support for mining industrial and construction projects

On-site water well

For potable water supply

On-site wastewater treatment

With regulated and permitted disposal

- On-site water well provides potable water eliminating demand on municipal system
- On-site wastewater treatment facility processes sewage with regulated sludge disposal and permitted grey water dispersal
- HydroOne three-phase power extension from existing line with temporary generators during initial phase

- Waste stored in bear-proof containers and hauled to approved disposal facilities for safety
- Using existing Highway 105 access via the Aiken Storage's property minimizes new construction and disturbance
- Storm drainage through ditches and swales manages runoff per environmental best practices



Regulatory Compliance and Timeline

- Pre-consultation completed with Ministry of Transportation confirming existing Highway 105 access is acceptable
- Temporary Use Zoning By-Law Amendment filed requesting temporary zoning for General Industrial M2 Exception
- Proposal conforms to Northern Growth Plan maintaining Industrial designation consistent with Official Plan policies

- **February 2026**
Initial meetings with Municipality establishing project scope
- **March 2026**
Submission of Temporary Use Permit and Zoning Amendment
- **April 2026**
Deputation to Town Council presenting project details
- **May 2026**
Final Investment Decision and public meeting May 12
- **May-June 2026**
Detailed Design and Building Permit application
- **July-August 2026**
Mobilization of Equipment and Construction phase
- **September 2026**
Planned Occupancy and operational commencement

Any Questions?

We welcome your feedback and discussion

dexterra

Joel Marion
6 West Rahill Drive
Cochenour ON

May 14 2026

Mayor, CAO and Members of Council of the Municipality of Red Lake

Subject: Concerns Regarding Proposed 150-Room Open-Camp Modular Hotel Development

Dear Mayor, CAO and Council Members,

I am writing as a resident and stakeholder in the community of Red Lake to express serious concerns regarding the proposal to establish a 150-room “open camp” style modular hotel within our town.

Red Lake is a small northern mining community of approximately 4100 residents. Our town has always balanced industrial development with the need to preserve community safety, stability, housing access, and quality of life for permanent residents and families. A project of this scale would have significant social, economic, and infrastructure impacts that deserve careful scrutiny before any approvals are granted.

First, the size of the proposed development is disproportionate to the scale of our community. A 150-room transient workforce accommodation facility could introduce hundreds of temporary occupants into a town already experiencing pressures on healthcare, policing, emergency services, and housing infrastructure. Unlike traditional residential development, an open-camp model creates a high-turnover population with limited long-term investment in the community itself and in the short term it is a modular hotel.

Second, there are concerns regarding community safety and social impacts. Open workforce camps can place additional strain on local policing, healthcare, mental health resources, addictions services, and municipal administration. Even where workers are law-abiding and respectful, a sudden influx of transient residents can alter the character and cohesion of a small town. Red Lake’s identity is rooted in being a close-knit northern community, not simply a service hub for industrial accommodation.

Third, this type of development may negatively affect local housing and business dynamics. Existing hotels, motels, rental operators, and local businesses have invested in Red Lake under the expectation of a balanced marketplace. Allowing a large modular accommodation complex could distort the local economy, reduce incentive for permanent residential development, and create dependency on temporary industrial occupancy rather than sustainable community growth.

There are also legitimate concerns about municipal infrastructure capacity. Roads, waste management, emergency response, and healthcare services are already limited in many

northern communities. Council should require a full and transparent assessment of the long-term servicing costs and impacts before considering approval. Taxpayers should not bear hidden costs associated with supporting a development primarily designed to serve outside industrial interests.

In addition, the precedent created by approving an open-camp style facility should not be underestimated. Once established, large temporary workforce accommodations can fundamentally change land-use expectations and community planning direction for years to come. Council has a responsibility to ensure that future development aligns with the Official Plan, community vision, and long-term interests of permanent residents. It's time to stick to the planning and bylaws that have been paid for, invested in and somewhat enforced by the Municipality

I respectfully ask Council to:

- Require extensive public consultation before any approvals are considered;
- Conduct independent impact studies on policing, healthcare, infrastructure, and housing;
- Evaluate whether the proposal aligns with the Municipality's long-term planning objectives;
- Consider alternative solutions that support permanent housing and sustainable economic development instead of large transient accommodations;
- Ensure residents are fully informed about the operational model, occupancy expectations, security plans, and servicing implications of the proposed development.
- What independent market study shows and proves that Red Lake currently requires an additional 150 rooms?
- Has the planning committee, council or anyone from the Municipality of Red Lake reviewed current hotel data for occupancy percentages before considering approval?
- What is the estimated annual economic loss to existing hospitality businesses if the camp proceeds?
- Has the council considered the risk of existing businesses downsizing, reducing staff or closing because of oversupply and lack of demand?
- How will wastewater, garbage, road maintenance, emergency services be handled?
- If units aren't permanently connected to municipal systems, how will environmental oversight and compliance be enforced?

Transparency & Process

- Has a full public consultation process been completed?
- Have local hotel owners and hospitality operators been formally consulted?
- Will all agreements, tax arrangements, and servicing agreements with Dexterra be made public?
- Were alternative locations or smaller-scale solutions considered along with available properties along HWY 105 up by Tim Hortons and Super 8?

"What measurable benefit does this proposal provide to the Municipality that could not already be achieved by supporting existing local businesses and accommodations?"

Economic development is important to Red Lake, and mining remains a vital part of our local economy. However, development should occur in a manner that strengthens the community rather than overwhelms it. Growth must be responsible, measured, and aligned with the long-term interests of residents who call Red Lake home year-round.

Thank you for your consideration of these concerns and for your continued service to our community.

Sincerely,

Joel Marion

30 year resident / 20 year Business Owner / Multiple Property Owner / and mostly a Concerned Citizen of Red Lake and its future.

NOTES FOR REVIEW

OCCUPANCY PERCENTAGES FOR LOCAL HOTELS

The Howey Occupancy by Date Range for 05/01/2024 to 05/01/2026	Inn Control System Date: 05/13/2026 Printed by Kjm on 05/13/2026 at 10:04 AM Page: 19 of 19
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Date	Rooms Sold	Guests Tot.	Rooms Ind.	Guests Ind.	Rooms Grp.	Guests Grp.	Rooms Arr.	Rooms Dep.	Rooms Comp	NIS	Occ. %	Occ. % Exc. NIS
04-21-26 Tue	19	23	19	23	0	0	10	6	1	0	90.48%	90.48%
04-22-26 Wed	12	14	12	14	0	0	3	10	1	1	57.14%	60.00%
04-23-26 Thu	16	20	16	20	0	0	8	4	1	0	76.19%	76.19%
04-24-26 Fri	12	17	12	17	0	0	2	6	1	0	57.14%	57.14%
04-25-26 Sat	11	19	11	19	0	0	4	5	1	0	52.38%	52.38%
04-26-26 Sun	7	10	7	10	0	0	0	4	1	0	33.33%	33.33%
04-27-26 Mon	9	13	9	13	0	0	2	0	1	0	42.86%	42.86%
04-28-26 Tue	17	24	17	24	0	0	9	1	1	0	80.95%	80.95%
04-29-26 Wed	9	13	9	13	0	0	1	9	1	0	42.86%	42.86%
04-30-26 Thu	8	12	8	12	0	0	0	1	1	0	38.10%	38.10%
05-01-26 Fri	5	7	5	7	0	0	1	4	1	0	23.81%	23.81%
Totals	12,841	17,841	12,841	17,841	0	0	3,531	3,554	407	874	87.09%	92.58%

Balmer Hotel Occupancy by Date Range for 05/01/2024 to 05/01/2026	Inn Control System Date: 05/13/2026 Printed by Zma on 05/13/2026 at 10:23 AM Page: 19 of 19
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Date	Rooms Sold	Guests Tot.	Rooms Ind.	Guests Ind.	Rooms Grp.	Guests Grp.	Rooms Arr.	Rooms Dep.	Rooms Comp	NIS	Occ. %	Occ. % Exc. NIS
04-21-26 Tue	19	37	19	37	0	0	4	5	0	4	42.22%	46.34%
04-22-26 Wed	17	33	17	33	0	0	2	4	0	3	37.78%	40.48%
04-23-26 Thu	18	34	18	34	0	0	1	0	0	5	40.00%	45.00%
04-24-26 Fri	20	36	20	36	0	0	3	1	0	5	44.44%	50.00%
04-25-26 Sat	19	34	19	34	0	0	1	2	0	4	42.22%	46.34%
04-26-26 Sun	19	34	19	34	0	0	0	0	0	4	42.22%	46.34%
04-27-26 Mon	29	45	29	45	0	0	11	1	0	4	64.44%	70.73%
04-28-26 Tue	32	52	32	52	0	0	8	5	0	3	71.11%	76.19%
04-29-26 Wed	26	41	26	41	0	0	13	19	0	5	57.78%	65.00%
04-30-26 Thu	29	46	29	46	0	0	4	1	0	13	64.44%	90.63%
05-01-26 Fri	24	40	24	40	0	0	2	7	0	2	53.33%	55.81%
Totals	19,260	27,889	19,260	27,889	0	0	5,882	5,863	0	2,359	59.49%	64.16%

Occupancy percentages for Howey Bay, total of 20 rooms available is 87.09%

Occupancy percentages for Balmer Hotel, total 43 rooms available is 59.49%

Natures Inn and Super 8 were not able to be collected.

TAXATION AND FAIRNESS

- Will Dexterra camp pay the same effective property taxes as local hotels on a per - room basis?
- Will the camp be subject to MAT taxes and reporting to ORHMA?
- What infrastructure costs will taxpayers absorb versus what Dexterra will pay directly?
- With information available and divided by the number of available rooms per location[Howey and Balmer], the average yearly taxes per room available would be \$2093.00/room plus water and sewer.
- 150 rooms x \$2093.00 is \$313 950.00

ROOMS PER CAPITA

Census Information from 2021 has been used to Calculate Rooms per Capita

Canadian average is 1.22 rooms per 100 people

Red Lake current

182 / 4700 =**0.0387** or

3.8 rooms per 100 people

Red Lake with new hotel

332 / 4700=**0.0706** or

7.0 rooms per 100 people

Other municipalities in the area have these numbers of rooms available in accordance with the 2021 census.

Dryden

12 743 people live in Dryden with a total number of hotel rooms of 334

$334 / 12743 = 0.0262$ or

2.6 hotel rooms per 100 people. Slightly higher than national average

Kenora

14967 people live in KenOra with a total number of hotel rooms of 392

$392 / 14967 = 0.0262$ or

2.6 hotel rooms per 100 people. Slightly higher than national average

Sioux Lookout

5839 people live in Sioux Lookout with a total number of hotel rooms of 196

$196 / 5839 = 0.0336$ or

3.3 hotel rooms per 100 people. Above average

Thunder Bay

130 000 people live in Thunder Bay with a total number of hotel rooms of 1750

$1750 / 130\ 000 = 0.013$ or

1.3 hotel rooms per 100 people. Average

Fort Frances

7466 people live in Fort Frances with a total number of hotel rooms of 363

$363 / 7466 = 0.0486$ or

4.8 rooms per 100 people. Above average

LARGEST HOTELS IN N.W ONTARIO

<i>HOTEL</i>	<i>CITY</i>	<i>RMS/100 ppl</i>	<i>NUMBER OF ROOMS</i>
Valhalla Inn	Thunder Bay	1.3	265
<u>NORTHERN VISION</u>	<u>RED LAKE</u>	<u>7.0</u>	<u>150</u>
Delta Hotel	Thunder Bay	1.3	149
Sunset Inn	Sioux Lookout	3.3	130
Prince Arthur	Thunder Bay	1.3	121
Clarion	Kenora	2.6	95
Best Western Nor'Wester	Thunder Bay	1.3	89
Best Western	Dryden	2.6	89
Comfort Inn	Kenora	2.6	75
Motel 6	Fort Frances	4.8	70
Rendez Vous	Fort Frances	4.8	67
Super 8	Red Lake	7.0	65
Super 8	Kenora	2.6	65
Comfort Inn	Dryden	2.6	62
Holiday Inn	Dryden	2.6	60

The proposed 150 man “open camp” would be the second largest hotel in NW Ontario after the Valhalla Inn which is located in the city of Thunder Bay.



The Corporation of the Municipality of Red Lake

MINUTES OF A REGULAR COUNCIL MEETING

Monday, March 16, 2026, 5:00 P.M.
Council Chambers

PRESENT: J. Hager Deputy Mayor
W. Badiuk Councillor
D. Geary Councillor (*via electronic participation*)
J. Kristoff Councillor

ABSENT: F. Mota Mayor

STAFF: M. Hendry CAO
T. Stirling-Kattler Treasurer
C. Goulet Clerk
J. Lewis Director of Public Works and Fleet
M. Labonte Director of Operations
K. Grondin Executive Assistant

1. CALL TO ORDER

1.1 Land Acknowledgement Statement.

We, the Municipality of Red Lake acknowledge that our foundation and the spaces in which we live and maintain are on the lands of the Anishinaapek of Red Lake; the traditional lands of Lac Seul and Wabauskang First Nations, and Treaty 3 territory. As we are all Treaty people, we will continue to cherish our reciprocity of all our relationships on these sacred Lands and Waters.

1.2 The Chair advised that anyone present may not record (video or audio) and/or leave any cell phone on without permission.

1.3 Addition: 11.2.b Senior of the Year Award

2. DISCLOSURE OF PECUNIARY INTEREST AND THE GENERAL NATURE THEREOF

a) For the agenda for this meeting; and

None at this time.

b) For minutes of a meeting at which a member was not in attendance.

None at this time.

3. DELEGATIONS/DEPUTATIONS

None at this time.

CONSENT AGENDA

(For the purpose of convenience and for expediting meetings, matters of business of repetitive or routine nature are included in the Consent Agenda, and all such matters of business contained in the Consent Agenda are voted on collectively.

A particular matter of business may be singled out from the Consent Agenda for debate or for a separate vote upon the request of any Councillor. In the case of a separate vote, the excluded matter of business is severed from the Consent Agenda, and only the remaining matters of business contained in the Consent Agenda are voted on collectively.

Each and every matter of business contained in the Consent Agenda is recorded separately in the minutes of the meeting.)

It was:

Moved by Councillor Badiuk
Seconded by Councillor Geary
(42-26)

RESOLVED that the Council of The Corporation of the Municipality of Red Lake hereby consider Section(s) 4.1 to 4.5 and adopt the items.

CARRIED

4.1 MINUTES OF PREVIOUS MEETING(S)

4.1.a Regular Council Meeting - 17 February 2026

It was:

Moved by Councillor Geary
Seconded by Councillor Kristoff
(43-26)

RESOLVED that the Council of The Corporation of the Municipality of Red Lake hereby approves the Minutes of a Regular Council Meeting held 17 February 2026, as presented.

CARRIED

4.2.b Committee of the Whole Meeting – 09 March 2026

It was:

Moved by Councillor Badiuk
Seconded by Councillor Kristoff
(44-26)

RESOLVED that the Council of The Corporation of the Municipality of Red Lake hereby approves the Minutes of a Committee of the Whole Meeting held 09 March 2026, as presented.

CARRIED

4.2 CORRESPONDENCE FOR INFORMATION

4.2.a Ministry of Natural Resources; re Second Access Road and Forestry Point

4.2.b Minister of Jobs and Families and Minister responsible for the Federal Economic Development Agency for Northern Ontario; re Labour Market Impact Assessments and Temporary Foreign Worker Program

4.2.c Ministry of Rural Affairs; re Rural Ontario Development (ROD) Program

4.2.d Solicitor General; re 2026 Rural Ontario Municipal Association Conference

4.2.e Ministry of Municipal Affairs and Housing; re 2026 Rural Ontario Municipalities Association Conference

4.2.f The Bank of Nova Scotia; re Red Lake Branch Closure

4.2.g Northwestern Health Unit; re Endorsement of Middlesex-London Health Unit Policy Position on Alcohol Labelling

4.2.h Ministry of Natural Resources; re Black Bear Management Proposal

4.2.i Minister of Infrastructure; re Municipal Housing Infrastructure Programs

4.2.j Ministry of Emergency Preparedness and Response; re Community Capacity Study

4.2.k Ministry of Labour, Immigration, Training and Skill Development; re Labour Shortages and Temporary Foreign Worker Program

4.2.l Letter of Support for Confederation College; re Additional Rural Community Immigration Pilot/Francophone Community Immigration Pilot pilot site in Far Northwestern Ontario

4.3. PETITIONS

None at this time.

4.4 ROUTINE ADMINISTRATIVE REPORTS

None at this time.

4.5 MOTIONS

4.5.a Receive Internal Board and Committee Minutes.

It was:

Moved by Councillor Kristoff
Seconded by Councillor Badiuk
(45-26)

RESOLVED that the Council of The Corporation of the Municipality of Red Lake hereby receives Board and Committee Meeting Minutes (internal) as follows:

Joint Community Safety Well-Being Advisory Committee – 25 September 2025
Joint Community Safety Well-Being Advisory Committee – 27 November 2025

CARRIED

4.5.b Approve Attendance – 2026 Association of Municipalities of Ontario Conference (August 16 – 19, 2026 – Ottawa)

It was:

Moved by Councillor Badiuk
Seconded by Councillor Geary
(46-26)

RESOLVED that the Council of The Corporation of the Municipality of Red Lake hereby approves that the following attend the Association of Municipalities of Ontario Conference to be held August 16th – 19th, 2026, in Ottawa:

Fred Mota Mayor
Janet Hager, Councillor
Michelle Hendry, CAO

CARRIED

4.5.c Accept Committee of the Whole Recommendation – Annual Report on Building Fees and Costs for the Year 2025

It was:

Moved by Councillor Geary
Seconded by Councillor Badiuk
(47-26)

RESOLVED that the Council of The Corporation of the Municipality of Red Lake hereby accepts Committee of the Whole recommendation (CW-07-26) and receives for information Staff Report No. CAO-2026-07, Annual Report on Building Fees and Cost for the year 2025.

CARRIED

4.5.d Accept Committee of the Whole Recommendation – 2025 Drinking Water System Annual Reports

It was:

Moved by Councillor Geary
Seconded by Councillor Kristoff
(48-26)

RESOLVED that the Council of The Corporation of the Municipality of Red Lake hereby accepts Committee of the Whole recommendation (CW-06-26) and accepts the following 2025 Drinking Water System Annual Reports for the period of January 1st – December 31st, 2025, as prepared by Northern Waterworks Inc.:

Balmertown, Cochenour & McKenzie Island Drinking Water System
Madsen Drinking Water System
Red Lake Drinking Water System

CARRIED

4.5.e Petition Ministry of Transportation – 2025 Miss McKenzie Ferry Subsidy

It was:

Moved by Councillor Kristoff
Seconded by Councillor Badiuk
(49-26)

RESOLVED that the Council of The Corporation of the Municipality of Red Lake hereby petitions the Ministry of Transportation for subsidy of the Miss McKenzie Ferry Operation for 2025 for a total expenditure of \$356,276.09, attached hereto as Schedule "A" and forming a part of this Resolution, under the provisions of the Public Transportation and Highway Improvement Act.

CARRIED

4.5.f Approve Submission – NOHFC Application for contribution towards the Cochenour Arena Ice Pad Replacement

It was:

Moved by Councillor Badiuk
Seconded by Councillor Geary
(50-26)

It was:

RESOLVED that the Council of The Corporation of the Municipality of Red Lake hereby approves the submission of an application to the Northern Ontario Heritage Fund Corporation (NOHFC) for contribution towards the Cochenour Arena Ice Pad Replacement; and

BE IT FURTHER RESOLVED that the CAO is hereby authorized to execute said application on behalf of the Municipality; and

FURTHER RESOLVED that the Municipality will assume responsibility for any cost overruns that the project may incur.

Cochonour Arena Ice Pad Replacement project cost breakdown;

NOHFC Contribution	\$1,408,750 (pending approval)
Municipality of Red Lake Cash Contribution	<u>\$1,408,750</u>
TOTAL	\$2,817,500

CARRIED

5. BY-LAWS

It was:

Moved by Councillor Geary
Seconded by Councillor Kristoff
(51-26)

RESOLVED that the Council of The Corporation of the Municipality of Red Lake hereby consider all by-laws (Section 5 of Part 1 – Consent Agenda) as read, without amendment or debate, a first and second time.

CARRIED

- 5.1 By-Law No. 10-2026 – Confirmatory By-Law
- 5.2 By-Law No. 11-2026 – Appoint Building Officials and Delegate Appointment Authority under the Building Code Act, 1992 (Devon Staley, RSM Building Officials)
- 5.3 By-Law No. 12-2026 – Deeming By-Law (Plan M667 Lots 9 and 10)
- 5.4 By-Law No. 13-2026 – Authorize Sale of Land to Keewaytinook Okimakanak/Northern Chiefs Council (Part 1 of Plan 23R-9628)

It was:

Moved by Councillor Badiuk
Seconded by Councillor Kristoff
(52-26)

RESOLVED that the Council of The Corporation of the Municipality of Red Lake hereby consider all by-laws (Section 9 of Part 1 – Consent Agenda) as read a third time and passed.

CARRIED

6. REFERRED AND DEFERRED ITEMS

None at this time.

7. REPORTS OF COUNCIL

7.1 Councillor Badiuk

Councillor Badiuk provided an update on the Local Citizens Committee, Berens River Bridge and the District of Kenora Home for the Aged Board.

7.2 Councillor Geary

Councillor Geary provided an update on the Red Lake Regional Heritage Centre Advisory Committee.

7.3 Councillor Hager

Councillor Hager provided an update on the Truth and Reconciliation Committee.

7.4 Student Councillor Kristoff

Student Councillor Kristoff provided an update on Red Lake District High School sports, travel club, Pow Wow, prom and the REACH Facility petition.

7.5 Councillor Kristoff

Councillor Kristoff provided an update on the Northwestern Health Unit Board.

7.6 Mayor Mota

None at this time.

8. ADMINISTRATIVE REPORTS

8.1.a CAO

8.1.a Projects/Operational Update

The CAO provided updates on the following:

- Landfill project
- Official Plan and Zoning By-Law review
- Procurement update
- Municipal lands to be declared surplus
- Housing options

8.2 CLERK

None at this time.

8.3 TREASURER

None at this time.

8.4 DIRECTOR OF OPERATIONS

8.4.a Staff Report No. OP-2026-02; re McKenzie Island Ferry – Update on Replacement and Procurement

It was:

Moved by Councillor Badiuk
Seconded by Councillor Kristoff
(53-26)

RESOLVED that the Council of The Corporation of the Municipality of Red Lake hereby receives for information, Staff Report No. OP-2026-02, McKenzie Island Ferry – Update on Replacement and Procurement.

CARRIED

9. **NEW BUSINESS**

9.1 2026 Ontario Senior of the Year Award

Council concurred that direction will be provided at the next Council meeting.

9.2 Letter of Support First Mining Gold Springpole Project

Council requested Staff to reach out to Lac Seul First Nation and Wabauskang First Nation to determine their position on the project.

10. **NOTICES OF MOTION**

None at this time.

11. **ADJOURN TO CLOSED SESSION**

11.1 Approve Closed Meeting Minutes – February 17, 2026

11.2 Personal Matter(s) about an identifiable individual, including municipal or local board employees

11.2.a Applications for Appointment – Red Lake-Ear Falls OPP Detachment Board – Red Lake Community Member

11.2.b Ontario Senior of the Year Award (2026)

11.3 Solicitor-Client Privilege Matter(s); advise subject to solicitor-client privilege

11.3.a Solicitor-Client Privilege Matter

It was:

Moved by Councillor Badiuk
Seconded by Councillor Geary
(54-26)

RESOLVED that the Council of The Corporation of the Municipality of Red Lake shall hold a Closed Meeting on March 16, 2026 under Section 239(2) of the Municipal Act 2001, S.O. 2001, c. 25, as amended for the following matter(s):

- Approval of Closed Meeting Minutes – February 17, 2026

Personal Matter(s) about an identifiable individual, including municipal or local board employees – Section 239(2)(b) of the Municipal Act, as amended.

- Applications for Appointment – Red Lake-Ear Falls OPP Detachment Board – Red Lake Community Member
- Ontario Senior of the Year Award (2026)

Solicitor-Client Privilege Matter(s); advice that is subject to solicitor-client privilege –

Section 239(2)(f) of the Municipal Act, as amended.

- Solicitor-Client Privilege Matter

CARRIED

12. RECONVENE TO REGULAR MEETING

The meeting reconvened at 5:58 p.m.

13. REPORT FROM CLOSED SESSION

It was:

Moved by Councillor Kristoff
Seconded by Councillor Badiuk
(55-26)

RESOLVED that the Council of The Corporation of the Municipality of Red Lake hereby appoints the following individual to the Red Lake-Ear Falls OPP Detachment Board:

Melody Shimizu (Red Lake Community Representative)

and;

BE IT FURTHER RESOLVED that the Clerk is hereby authorized to update Schedule "A" (attached to this resolution) to reflect this appointment; and

FURTHER RESOLVED that Resolution No. 221-22 and 71-24 are hereby amended.

CARRIED

14. ADJOURNMENT

It was:

Moved by Councillor Badiuk
Seconded by Councillor Geary
(56-26)

RESOLVED that the Council of The Corporation of the Municipality of Red Lake hereby adjourns the regular meeting at 5:59 p.m.

CARRIED

CERTIFIED CORRECT:

Fred Mota, Mayor

Christine Goulet, Clerk



The Corporation of the Municipality of Red Lake

MINUTES OF A REGULAR COUNCIL MEETING

Monday, March 16, 2026, 5:00 P.M.
Council Chambers

PRESENT: J. Hager Deputy Mayor
W. Badiuk Councillor
D. Geary Councillor (*via electronic participation*)
J. Kristoff Councillor

ABSENT: F. Mota Mayor

STAFF: M. Hendry CAO
T. Stirling-Kattler Treasurer
C. Goulet Clerk
J. Lewis Director of Public Works and Fleet
M. Labonte Director of Operations
K. Grondin Executive Assistant

1. CALL TO ORDER

1.1 Land Acknowledgement Statement.

We, the Municipality of Red Lake acknowledge that our foundation and the spaces in which we live and maintain are on the lands of the Anishinaapek of Red Lake; the traditional lands of Lac Seul and Wabauskang First Nations, and Treaty 3 territory. As we are all Treaty people, we will continue to cherish our reciprocity of all our relationships on these sacred Lands and Waters.

1.2 The Chair advised that anyone present may not record (video or audio) and/or leave any cell phone on without permission.

1.3 Addition: 11.2.b Senior of the Year Award

2. DISCLOSURE OF PECUNIARY INTEREST AND THE GENERAL NATURE THEREOF

a) For the agenda for this meeting; and

None at this time.

b) For minutes of a meeting at which a member was not in attendance.

None at this time.

3. DELEGATIONS/DEPUTATIONS

None at this time.

CONSENT AGENDA

(For the purpose of convenience and for expediting meetings, matters of business of repetitive or routine nature are included in the Consent Agenda, and all such matters of business contained in the Consent Agenda are voted on collectively.

A particular matter of business may be singled out from the Consent Agenda for debate or for a separate vote upon the request of any Councillor. In the case of a separate vote, the excluded matter of business is severed from the Consent Agenda, and only the remaining matters of business contained in the Consent Agenda are voted on collectively.

Each and every matter of business contained in the Consent Agenda is recorded separately in the minutes of the meeting.)

It was:

Moved by Councillor Badiuk
Seconded by Councillor Geary
(42-26)

RESOLVED that the Council of The Corporation of the Municipality of Red Lake hereby consider Section(s) 4.1 to 4.5 and adopt the items.

CARRIED

4.1 MINUTES OF PREVIOUS MEETING(S)

4.1.a Regular Council Meeting - 17 February 2026

It was:

Moved by Councillor Geary
Seconded by Councillor Kristoff
(43-26)

RESOLVED that the Council of The Corporation of the Municipality of Red Lake hereby approves the Minutes of a Regular Council Meeting held 17 February 2026, as presented.

CARRIED

4.2.b Committee of the Whole Meeting – 09 March 2026

It was:

Moved by Councillor Badiuk
Seconded by Councillor Kristoff
(44-26)

RESOLVED that the Council of The Corporation of the Municipality of Red Lake hereby approves the Minutes of a Committee of the Whole Meeting held 09 March 2026, as presented.

CARRIED

4.2 CORRESPONDENCE FOR INFORMATION

4.2.a Ministry of Natural Resources; re Second Access Road and Forestry Point

4.2.b Minister of Jobs and Families and Minister responsible for the Federal Economic Development Agency for Northern Ontario; re Labour Market Impact Assessments and Temporary Foreign Worker Program

4.2.c Ministry of Rural Affairs; re Rural Ontario Development (ROD) Program

4.2.d Solicitor General; re 2026 Rural Ontario Municipal Association Conference

4.2.e Ministry of Municipal Affairs and Housing; re 2026 Rural Ontario Municipalities Association Conference

4.2.f The Bank of Nova Scotia; re Red Lake Branch Closure

4.2.g Northwestern Health Unit; re Endorsement of Middlesex-London Health Unit Policy Position on Alcohol Labelling

4.2.h Ministry of Natural Resources; re Black Bear Management Proposal

4.2.i Minister of Infrastructure; re Municipal Housing Infrastructure Programs

4.2.j Ministry of Emergency Preparedness and Response; re Community Capacity Study

4.2.k Ministry of Labour, Immigration, Training and Skill Development; re Labour Shortages and Temporary Foreign Worker Program

4.2.l Letter of Support for Confederation College; re Additional Rural Community Immigration Pilot/Francophone Community Immigration Pilot pilot site in Far Northwestern Ontario

4.3. PETITIONS

None at this time.

4.4 ROUTINE ADMINISTRATIVE REPORTS

None at this time.

4.5 MOTIONS

4.5.a Receive Internal Board and Committee Minutes.

It was:

Moved by Councillor Kristoff
Seconded by Councillor Badiuk
(45-26)

RESOLVED that the Council of The Corporation of the Municipality of Red Lake hereby receives Board and Committee Meeting Minutes (internal) as follows:

Joint Community Safety Well-Being Advisory Committee – 25 September 2025
Joint Community Safety Well-Being Advisory Committee – 27 November 2025

CARRIED

4.5.b Approve Attendance – 2026 Association of Municipalities of Ontario Conference (August 16 – 19, 2026 – Ottawa)

It was:

Moved by Councillor Badiuk
Seconded by Councillor Geary
(46-26)

RESOLVED that the Council of The Corporation of the Municipality of Red Lake hereby approves that the following attend the Association of Municipalities of Ontario Conference to be held August 16th – 19th, 2026, in Ottawa:

Fred Mota Mayor
Janet Hager, Councillor
Michelle Hendry, CAO

CARRIED

4.5.c Accept Committee of the Whole Recommendation – Annual Report on Building Fees and Costs for the Year 2025

It was:

Moved by Councillor Geary
Seconded by Councillor Badiuk
(47-26)

RESOLVED that the Council of The Corporation of the Municipality of Red Lake hereby accepts Committee of the Whole recommendation (CW-07-26) and receives for information Staff Report No. CAO-2026-07, Annual Report on Building Fees and Cost for the year 2025.

CARRIED

4.5.d Accept Committee of the Whole Recommendation – 2025 Drinking Water System Annual Reports

It was:

Moved by Councillor Geary
Seconded by Councillor Kristoff
(48-26)

RESOLVED that the Council of The Corporation of the Municipality of Red Lake hereby accepts Committee of the Whole recommendation (CW-06-26) and accepts the following 2025 Drinking Water System Annual Reports for the period of January 1st – December 31st, 2025, as prepared by Northern Waterworks Inc.:

Balmertown, Cochenour & McKenzie Island Drinking Water System
Madsen Drinking Water System
Red Lake Drinking Water System

CARRIED

4.5.e Petition Ministry of Transportation – 2025 Miss McKenzie Ferry Subsidy

It was:

Moved by Councillor Kristoff
Seconded by Councillor Badiuk
(49-26)

RESOLVED that the Council of The Corporation of the Municipality of Red Lake hereby petitions the Ministry of Transportation for subsidy of the Miss McKenzie Ferry Operation for 2025 for a total expenditure of \$356,276.09, attached hereto as Schedule "A" and forming a part of this Resolution, under the provisions of the Public Transportation and Highway Improvement Act.

CARRIED

4.5.f Approve Submission – NOHFC Application for contribution towards the Cochenour Arena Ice Pad Replacement

It was:

Moved by Councillor Badiuk
Seconded by Councillor Geary
(50-26)

It was:

RESOLVED that the Council of The Corporation of the Municipality of Red Lake hereby approves the submission of an application to the Northern Ontario Heritage Fund Corporation (NOHFC) for contribution towards the Cochenour Arena Ice Pad Replacement; and

BE IT FURTHER RESOLVED that the CAO is hereby authorized to execute said application on behalf of the Municipality; and

FURTHER RESOLVED that the Municipality will assume responsibility for any cost overruns that the project may incur.

Cochenour Arena Ice Pad Replacement project cost breakdown;

NOHFC Contribution	\$1,408,750 (pending approval)
Municipality of Red Lake Cash Contribution	<u>\$1,408,750</u>
TOTAL	\$2,817,500

CARRIED

5. BY-LAWS

It was:

Moved by Councillor Geary
Seconded by Councillor Kristoff
(51-26)

RESOLVED that the Council of The Corporation of the Municipality of Red Lake hereby consider all by-laws (Section 5 of Part 1 – Consent Agenda) as read, without amendment or debate, a first and second time.

CARRIED

- 5.1 By-Law No. 10-2026 – Confirmatory By-Law
- 5.2 By-Law No. 11-2026 – Appoint Building Officials and Delegate Appointment Authority under the Building Code Act, 1992 (Devon Staley, RSM Building Officials)
- 5.3 By-Law No. 12-2026 – Deeming By-Law (Plan M667 Lots 9 and 10)
- 5.4 By-Law No. 13-2026 – Authorize Sale of Land to Keewaytinook Okimakanak/Northern Chiefs Council (Part 1 of Plan 23R-9628)

It was:

Moved by Councillor Badiuk
Seconded by Councillor Kristoff
(52-26)

RESOLVED that the Council of The Corporation of the Municipality of Red Lake hereby consider all by-laws (Section 9 of Part 1 – Consent Agenda) as read a third time and passed.

CARRIED

6. REFERRED AND DEFERRED ITEMS

None at this time.

7. REPORTS OF COUNCIL

7.1 Councillor Badiuk

Councillor Badiuk provided an update on the Local Citizens Committee, Berens River Bridge and the District of Kenora Home for the Aged Board.

7.2 Councillor Geary

Councillor Geary provided an update on the Red Lake Regional Heritage Centre Advisory Committee.

7.3 Councillor Hager

Councillor Hager provided an update on the Truth and Reconciliation Committee.

7.4 Student Councillor Kristoff

Student Councillor Kristoff provided an update on Red Lake District High School sports, travel club, Pow Wow, prom and the REACH Facility petition.

7.5 Councillor Kristoff

Councillor Kristoff provided an update on the Northwestern Health Unit Board.

7.6 Mayor Mota

None at this time.

8. ADMINISTRATIVE REPORTS

8.1.a CAO

8.1.a Projects/Operational Update

The CAO provided updates on the following:

- Landfill project
- Official Plan and Zoning By-Law review
- Procurement update
- Municipal lands to be declared surplus
- Housing options

8.2 CLERK

None at this time.

8.3 TREASURER

None at this time.

8.4 DIRECTOR OF OPERATIONS

- 8.4.a Staff Report No. OP-2026-02; re McKenzie Island Ferry – Update on Replacement and Procurement

It was:

Moved by Councillor Badiuk
Seconded by Councillor Kristoff
(53-26)

RESOLVED that the Council of The Corporation of the Municipality of Red Lake hereby receives for information, Staff Report No. OP-2026-02, McKenzie Island Ferry – Update on Replacement and Procurement.

CARRIED

9. **NEW BUSINESS**

- 9.1 2026 Ontario Senior of the Year Award

Council concurred that direction will be provided at the next Council meeting.

- 9.2 Letter of Support First Mining Gold Springpole Project

Council requested Staff to reach out to Lac Seul First Nation and Wabauskang First Nation to determine their position on the project.

10. **NOTICES OF MOTION**

None at this time.

11. **ADJOURN TO CLOSED SESSION**

- 11.1 Approve Closed Meeting Minutes – February 17, 2026

- 11.2 Personal Matter(s) about an identifiable individual, including municipal or local board employees

11.2.a Applications for Appointment – Red Lake-Ear Falls OPP Detachment Board – Red Lake Community Member

11.2.b Ontario Senior of the Year Award (2026)

- 11.3 Solicitor-Client Privilege Matter(s); advise subject to solicitor-client privilege

11.3.a Solicitor-Client Privilege Matter

It was:

Moved by Councillor Badiuk
Seconded by Councillor Geary
(54-26)

RESOLVED that the Council of The Corporation of the Municipality of Red Lake shall hold a Closed Meeting on March 16, 2026 under Section 239(2) of the Municipal Act 2001, S.O. 2001, c. 25, as amended for the following matter(s):

- Approval of Closed Meeting Minutes – February 17, 2026

Personal Matter(s) about an identifiable individual, including municipal or local board employees – Section 239(2)(b) of the Municipal Act, as amended.

- Applications for Appointment – Red Lake-Ear Falls OPP Detachment Board – Red Lake Community Member
- Ontario Senior of the Year Award (2026)

Solicitor-Client Privilege Matter(s); advice that is subject to solicitor-client privilege –

Section 239(2)(f) of the Municipal Act, as amended.

- Solicitor-Client Privilege Matter

CARRIED

12. RECONVENE TO REGULAR MEETING

The meeting reconvened at 5:58 p.m.

13. REPORT FROM CLOSED SESSION

It was:

Moved by Councillor Kristoff
Seconded by Councillor Badiuk
(55-26)

RESOLVED that the Council of The Corporation of the Municipality of Red Lake hereby appoints the following individual to the Red Lake-Ear Falls OPP Detachment Board:

Melody Shimizu (Red Lake Community Representative)

and;

BE IT FURTHER RESOLVED that the Clerk is hereby authorized to update Schedule "A" (attached to this resolution) to reflect this appointment; and

FURTHER RESOLVED that Resolution No. 221-22 and 71-24 are hereby amended.

CARRIED

14. ADJOURNMENT

It was:

Moved by Councillor Badiuk
Seconded by Councillor Geary
(56-26)

RESOLVED that the Council of The Corporation of the Municipality of Red Lake hereby adjourns the regular meeting at 5:59 p.m.

CARRIED

CERTIFIED CORRECT:

Fred Mota, Mayor

Christine Goulet, Clerk



The Corporation of the Municipality of Red Lake
MINUTES OF A SPECIAL COUNCIL MEETING

Monday, March 23, 2026, 5:00 P.M.
Council Chambers

- PRESENT: F. Mota, Mayor
W. Badiuk, Councillor
D. Geary, Councillor (*via electronic participation*)
J. Hager, Councillor
J. Kristoff, Councillor
- STAFF: M.Hendry, CAO
C. Goulet, Clerk
S. Gauthier, Executive Assistant/Planning Coordinator
- GUESTS: WSP Consultants (Jill MacDonald, Nadia De Santi)
Chris Jones, Planner, Municipal Planning Services Ltd.
Three (3) Members of the Public

1. **CALL TO ORDER**

The Mayor called the meeting to order at 5:00 p.m.

1.1 Land Acknowledgment Statement

We, the Municipality of Red Lake acknowledge that our foundation and the spaces in which we live and maintain are on the lands of the Anishinaapek of Red Lake; the traditional lands of Lac Seul and Wabauskang First Nations, and Treaty 3 territory. As we are all Treaty people, we will continue to cherish the reciprocity of all our relationships on these sacred Lands and Waters.

1.2 Anyone present may not record (video or audio) and/or leave any cell phone on without permission

The Mayor advised that anyone present may not record (video or audio) and/or leave any cell phone on without permission.

2. **DISCLOSURE OF PECUNIARY INTEREST AND THE GENERAL NATURE THEREOF**

None at this time.

3. **MATTERS FOR WHICH THE SPECIAL MEETING WAS CALLED**

3.1 WSP Consultants; re Official Plan and Zoning By-Law Review.

RESOLUTION # 57-26

Moved By Councillor Hager
Seconded By Councillor Geary

RESOLVED that the Council of The Corporation of the Municipality of Red Lake hereby receives for information the following, as prepared by WSP Consultants:

The Municipality of Red Lake Official Plan Review

The Municipality of Red Lake Draft Official Plan Policy Directions and Zoning Recommendations Report (March 2026)

CARRIED

4. **ADJOURNMENT**

RESOLUTION # 58-26

Moved By Councillor Geary
Seconded By Councillor Kristoff

RESOLVED that the Council of The Corporation of the Municipality of Red Lake hereby adjourns the Special Council Meeting at 6:15 p.m.

CARRIED

Fred Mota, Mayor

Christine Goulet, Clerk



The Corporation of the Municipality of Red Lake
MINUTES OF A SPECIAL COUNCIL MEETING

Monday, March 23, 2026, 5:00 P.M.
Council Chambers

- PRESENT: F. Mota, Mayor
W. Badiuk, Councillor
D. Geary, Councillor (*via electronic participation*)
J. Hager, Councillor
J. Kristoff, Councillor
- STAFF: M. Hendry, CAO
C. Goulet, Clerk
S. Gauthier, Executive Assistant/Planning Coordinator
- GUESTS: WSP Consultants (Jill MacDonald, Nadia De Santi)
Chris Jones, Planner, Municipal Planning Services Ltd.
Three (3) Members of the Public

1. **CALL TO ORDER**

The Mayor called the meeting to order at 5:00 p.m.

1.1 Land Acknowledgment Statement

We, the Municipality of Red Lake acknowledge that our foundation and the spaces in which we live and maintain are on the lands of the Anishinaapek of Red Lake; the traditional lands of Lac Seul and Wabauskang First Nations, and Treaty 3 territory. As we are all Treaty people, we will continue to cherish the reciprocity of all our relationships on these sacred Lands and Waters.

1.2 Anyone present may not record (video or audio) and/or leave any cell phone on without permission

The Mayor advised that anyone present may not record (video or audio) and/or leave any cell phone on without permission.

2. **DISCLOSURE OF PECUNIARY INTEREST AND THE GENERAL NATURE THEREOF**

None at this time.

3. **MATTERS FOR WHICH THE SPECIAL MEETING WAS CALLED**

3.1 WSP Consultants; re Official Plan and Zoning By-Law Review.

RESOLUTION # 57-26

Moved By Councillor Hager
Seconded By Councillor Geary

RESOLVED that the Council of The Corporation of the Municipality of Red Lake hereby receives for information the following, as prepared by WSP Consultants:

The Municipality of Red Lake Official Plan Review

The Municipality of Red Lake Draft Official Plan Policy Directions and Zoning Recommendations Report (March 2026)

CARRIED

4. **ADJOURNMENT**

RESOLUTION # 58-26

Moved By Councillor Geary
Seconded By Councillor Kristoff

RESOLVED that the Council of The Corporation of the Municipality of Red Lake hereby adjourns the Special Council Meeting at 6:15 p.m.

CARRIED

Fred Mota, Mayor

Christine Goulet, Clerk



**The Corporation of the Municipality of Red Lake
MINUTES OF A COMMITTEE OF THE WHOLE MEETING**

**Monday, May 11, 2026, 5:00 pm
Council Chambers**

PRESENT: J. Hager, Chair
W. Badiuk, Councillor
D. Geary, Councillor
J. Kristoff, Councillor
F. Mota, Mayor

STAFF: M. Hendry, CAO
T. Stirling-Kattler, Treasurer
C. Goulet, Clerk
M. Labonte, Director of Operations
S. Gauthier, Executive Assistant

R. McCullough & S.Meyer, McKenzie Island Residents

1. CALL TO ORDER

The Chair called the meeting to order at 5:00 p.m.

1.1 Land Acknowledgement Statement

We, the Municipality of Red Lake acknowledge that our foundation and the spaces in which we live and maintain are on the lands of the Anishinaapek of Red Lake; the traditional lands of Lac Seul and Wabauskang First Nations, and Treaty 3 territory. As we are all Treaty people, we will continue to cherish the reciprocity of all our relationships on these sacred Lands and Waters.

1.2 Anyone present may not record (video or audio) and/or leave any cell phone on without permission

The Chair advised that anyone present may not record (video or audio) and/or leave any cell phone on without permission.

2. DISCLOSURE OF PECUNIARY INTEREST AND THE GENERAL NATURE THEREOF

2.1 For the agenda for this meeting; and

None at this time.

2.2 For minutes of a meeting at which a member was not in attendance

None at this time.

3. DELEGATION/DEPUTATIONS

- 3.1 Ferry Representatives for McKenzie Island; re Request for Second RFP for a 12 Passenger Vessel.

R. McCullough and S. Meyer presented for Council review and consideration, a request that the Municipality undertake a second RFP for the replacement of the Miss McKenzie II Ferry, that would allow for a 12-passenger vessel.

4. ADMINISTRATIVE REPORTS (and motions if required)

- 4.1 CAO
None at this time

- 4.2 Clerk

- 4.2.1 Update on Downtown Howey Street 2 Hour Parking.

The Clerk provided an oral update on the progress of the recommendations approved by Council under Staff Report No. BY-LAW-2025-01, presented in November 2025.

- 4.3 Treasurer
None at this time.

- 4.4 Director of Operations
None at this time.

5. REFERRED AND DEFERRED ITEMS

None at this time.

6. NEW BUSINESS

- 6.1 Update on Kinross Great Bear – Community Contribution

The CAO will attend the next meeting on May 26, 2026.

Staff were directed to inquire whether the donation could be transferred to a lead agency under municipal oversight.

- 6.2 Prince Edward County – Sustainable Police Services Funding

A motion will be brought forward at the next Council meeting.

- 6.3 AMO – Call for Nominations: 2026-2028 AMO

Staff were requested to bring forward a motion to the next Council meeting in support of the nomination of Mayor Fred Mota, for the office of Director Northern Caucus (Northwestern Ontario), for the 2026-2028 Association of Municipalities of Ontario Board of Directors.

- 6.4 Deputy Mayor Protocol

Staff were requested to prepare a Staff Report based on information from regional municipalities in respect to options available to Council for fulfilling the position of Deputy Mayor.

7. **MOTIONS (to be brought forward after applicable item)**

None at this time.

8. **ADJOURNMENT**

RESOLUTION # CW-09-26

Moved By Councillor Kristoff

Seconded By Councillor Badiuk

RESOLVED that the Committee of the Whole hereby adjourns the Regular Meeting at 5:54 p.m.

CARRIED

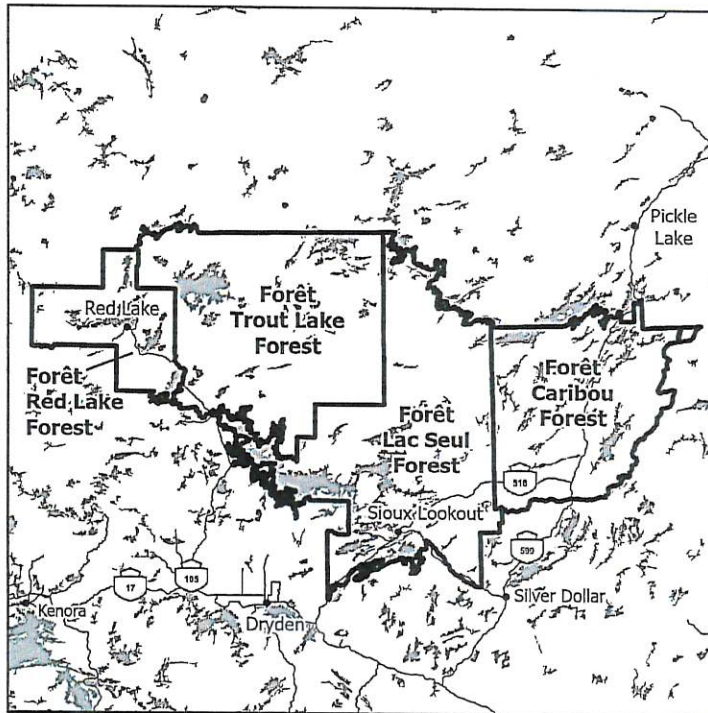
Fred Mota, Mayor

Christine Goulet, Clerk

Inspection

Inspection of 2026 – 2027 Annual Work Schedules for the Red Lake, Trout Lake, Caribou and Lac Seul Forests

The April 1, 2026 – March 31, 2027 Annual Work Schedules (AWS) for the Red Lake, Trout Lake, Caribou and Lac Seul Forests are available for public viewing by contacting the forest company contacts listed below during normal business hours and on the Natural Resources Information Portal at ontario.ca/ForestPlans beginning March 17, 2026 and for the one-year duration of the AWS.



Scheduled Forest Management Operations

The AWS describes forest operations such as road construction, maintenance and decommissioning, forestry aggregate pits, harvest, site preparation, tree planting and tending that are scheduled to occur during the year.

More Information

To learn more about the AWS, you can arrange a virtual or in-person meeting, or request AWS summary information by contacting the MNR staff listed below:

For information on the rules for obtaining wood for personal use, please visit: ontario.ca/CrownLandWood. For commercial fuelwood opportunities, please contact the Forest Company listed below.

Trout Lake Forest and Caribou Forest

Maegan Ciaruko, R.P.F.
Management Forester
Ministry of Natural Resources
Red Lake District Office
227 Howey Street
Floor 2
P.O. Box 5003
Red Lake, ON POV 2M0
tel: 807-738-1047
e-mail: maegan.ciaruko@ontario.ca

Trout Lake Forest

Neal Hissa, R.P.F.
Planning Forester
Dryden Fibre Canada
1 Duke Street
Dryden, ON P8N 3J7
tel: 807-323-4199
e-mail: nhissa@drydenfibre.ca

Caribou Forest

Matthew Hupf, R.P.F.
Forestry Superintendent
Domtar
2001 Neebing Avenue
Thunder Bay, ON P7E 6S3
tel: 807-475-2458
e-mail: matthew.hupf@domtar.com

Red Lake Forest

David Maxfield, R.P.F.
Management Forester
Ministry of Natural Resources
Red Lake District Office
227 Howey Street
Floor 2
P.O. Box 5003
Red Lake, ON POV 2M0
tel: 807-728-0177
e-mail: david.maxfield@ontario.ca

Stay Involved

Further information on how to get involved in forest management planning and to better understand the stages of public consultation please visit:

ontario.ca/ForestManagement

Renseignements en français : David Maxfield, F.P.I., 807 728-0177, david.maxfield@ontario.ca.

Robert Partridge, R.P.F.
General Manager
Red Lake Forest Management Company Ltd.
P.O. Box 1338
Red Lake, ON POV 2M0
tel: 807-728-3832
e-mail: redlakeforest@gmail.com

Lac Seul Forest

Kevin Pruys, R.P.F.
Management Forester
Ministry of Natural Resources
Sioux Lookout District Office
49 Prince Street
Sioux Lookout, ON P8T 1A6
tel: 807-738-4937
e-mail: kevin.pruys@ontario.ca

Jared Binguis, R.P.F.
Operations Forester
Obishikokaang Resources Corporation
33 3rd Avenue
P.O. Box 38
Hudson, ON POV 1X0
tel: 807-737-9644
e-mail: jbinguis@obishcorp.ca

CL

Council
mtg
correspondence



Ontario Parks
300 Water Street, Floor 6 South
Peterborough, ON
K9J 3C7

RECEIVED
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Council
Mtg
concep.
CL

February 19, 2026

Proposed Missinaibi Provincial Park and Woodland Caribou Provincial Park Expansions

Greetings,

The Ministry of the Environment, Conservation and Parks (MECP) is committed to conserving land and greenspaces across Ontario and to grow Ontario's system of protected areas by creating and expanding provincial parks and conservation reserves under the *Provincial Parks and Conservation Reserves Act, 2006* (PPCRA).

The additions recommended for regulation under the PPCRA, were previously earmarked for protection under past planning exercises such as management planning, Ontario's Living Legacy (OLL) Land Use Strategy as well as the Keeping the Land: Land Use Strategy and are currently treated as recommended protected areas managed under MNR's *Public Lands Act, 1990*.

As part of this commitment to expanding protected areas, we are pleased to share that the MECP is proposing to expand the boundaries of Missinaibi Provincial Park and Woodland Caribou Provincial Park by 27,744 hectares (68,557 acres). This expansion includes the addition of sites in Missinaibi Provincial Park totalling 24,490 ha (~ 60,516 ac), and one site in Woodland Caribou Provincial Park totalling 3,254 ha (8,041 ac).

Under the PPCRA, hunting not associated with the exercise of section 35 rights is not permitted in a provincial park unless it is allowed by regulation made under the *Fish and Wildlife Conservation Act, 1997* (FWCA) administered by the MNR. Hunting is currently permitted in the proposed additions and is proposed to continue, consistent with existing hunting rules for these parks. These requirements are set out in clause 110(b) of *Ontario Regulation 665/98* which states that the hunting of game mammals, migratory game birds, or game birds (but not furbearing mammals) may occur beginning the later of the first day of the open season for that mammal or bird or September 15 until the last day of the open season for that mammal or bird. The hunting of Boreal Caribou would continue to be prohibited.

In addition to the proposal to regulate these sites under the PPCRA, a consequential amendment is being proposed to *O. Reg. 663/98: Area Descriptions* under the FWCA to allow continued hunting in the proposed additions to Woodland Caribou Provincial Park. No regulation amendment is required to provide for continued hunting in the proposed Missinaibi Provincial Park addition. Any comments received in relation to hunting will be considered as part of any proposed changes to regulations under the FWCA.

For more information, please visit the proposal on the Environmental Registry of Ontario at ero.ontario.ca under the number **019-8972**. The 45-day comment period ends on **April 5, 2026**. Written comments can also be sent to: protected.areas@ontario.ca.

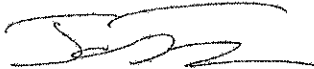
Please feel free to forward this email to other leaders, partners, or organizations who you think may be interested in supporting protected areas expansion in Ontario.

Sincerely,



Kirsten Service
Director, Conservation and Source Protection Branch
Ministry of the Environment, Conservation and Parks

and



Jason Travers
Director, Ontario Parks Operation Branch
Ministry of the Environment, Conservation and Parks

Share Your Perspectives: Northwestern Health Unit Strategic Planning

Survey for Partners

Northwestern Health Unit (NWHU) has engaged MNP LLP ("MNP"), a national consulting and accounting firm, to facilitate the development of their strategic plan, by:

- facilitating a process that seeks meaningful input from key stakeholders and partners with respect to current and emerging priorities in our environment to inform strategy development
- developing a strategy that reflects the emerging environmental realities of NWHU.

The survey will take about **8-10 minutes** to complete and includes questions related to public health trends, the barriers and challenges faced by NWHU, and NWHU's strengths..

To access the survey, please scan the QR Code provided



Why are we conducting this survey?

MNP is engaging a variety of stakeholders including the board, leadership, staff, community partners, funders and more in a series of exploratory interviews, focus groups, and surveys to gather their perspectives as inputs into the plan development.

Feedback from all the engagement activities will be consolidated into a summary report which will be provided to the strategic planning committee to ensure they are aware of participant feedback.

How can you contribute to the success of this initiative?

- **Know** that the development of strategic plan is underway
- **Share your perspectives:** Your input is important and will directly inform the strategic plan
- **Encourage** others to participate and complete the survey
- If you have any questions, please contact Justin Viado at Justin.Viado@mnp.ca.

Notice of Opportunity to Inspect the Draft Environmental Study Report

Junction Road Project

Class Environmental Assessment for Resource Stewardship and Facility Development Projects

This Notice is provided to inform the public, Indigenous communities, and interested parties that Frontier Lithium Inc. (Frontier) has completed a Draft Environmental Study Report (Draft ESR) for a proposed all-season access road, known as Junction Road, to support future mining operations at the PAK Lithium Project (located 175 kilometers north of Red Lake). Along with providing a reliable, efficient access route for the proposed PAK Lithium Project, the proposed access road could also provide the opportunity for improved all-season connection by remote northwestern communities such as North Spirit Lake, Deer Lake, Sandy Lake, and Keewaywin First Nations if they choose to connect to it. The proposed road is also part of the designated PAK Lithium Project under the One Project, One Process (1P1P) framework of the *Mining Act*.

The proposed road is between approximately 54 and 63 kilometers in length (depending on the option selected) and would start at the edge of the Whitefeather Forest (see map below). The project would include several water crossings, ancillary areas (e.g. temporary construction camps, storage/laydown areas), as well as tree clearing and aggregate sources, to support construction and operations/maintenance. Frontier has requested to begin construction December 2026 at the earliest, pending approvals.

The Draft ESR describes a process for the selection of a preferred alternative, future development of detailed design, the evaluation of environmental effects and the identification of several mitigation measures. The road alternatives are shown on the following map. The Draft ESR analyzes potential impacts that could result from the proposed road (natural environment, social, cultural, economic, land and resource management, and Indigenous considerations), for public review and consultation. Frontier has reviewed three possible options to connect to existing and/or approved road infrastructure. During 2023-2026, detailed baseline natural environment studies, cultural heritage studies, general values analysis and First Nation consultation was conducted to support the project review process.

A copy of the Draft ESR for review can be found on the PAK Lithium Project website homepage at the following link: <https://www.paklithiumproject.com/>.

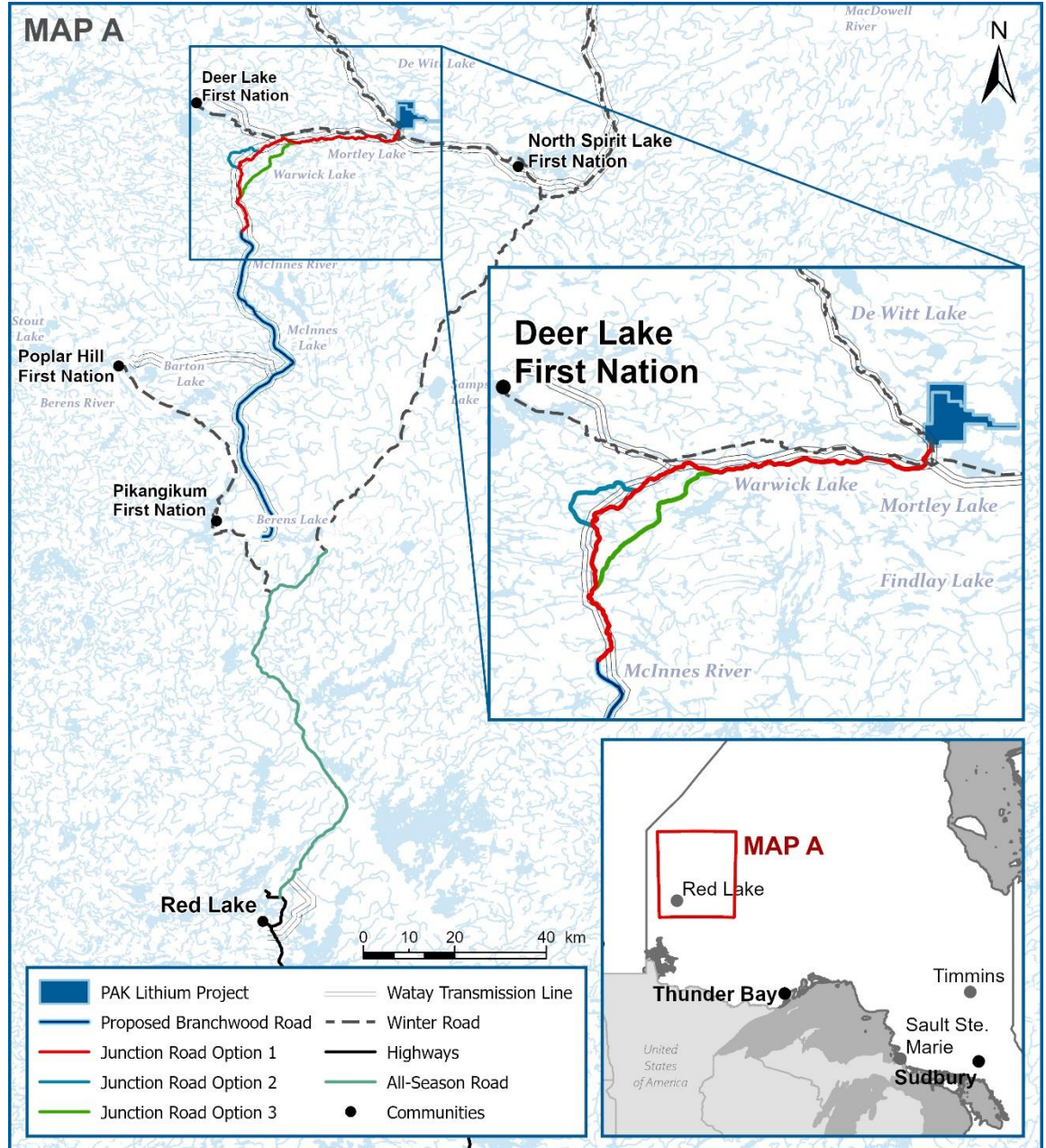
Notification of upcoming consultation events will be provided in local post office boxes and regional online newspapers. Your input is important to us. We are interested in hearing any comments you may have with respect to this Project. For more information on the project, to submit comments, or to request further notice, please contact:

Dave Brown
Environment & Community Relations Manager
Frontier Lithium
705-626-7633
dbrown@frontierlithium.com

Anelie Norton
Resource Management Coordinator
Ministry of Natural Resources
(807) 728-0649
anelie.norton@ontario.ca

Comments must be received within the 60-day comment period, which expires on May 19, 2026.

The Draft ESR was prepared in accordance with the process for a Category C project under the Class Environmental Assessment for MNR Resource Stewardship and Facility Development (Class EA RSFD). Upon completion of the ESR, a Notice of Completion will be issued. A Notice of Completion will be provided only to parties who have provided input or requested further notice, and those previously identified by MNR as having a known or potential interest in the project.



All personal information included in your request – such as name, address, telephone number and property location – is collected under the authority of section 30 of the *Environmental Assessment Act* and is collected and maintained for the purpose of creating a record that is available to the general public. As this information is collected for the purpose of a public record, the protection of personal information provided in the *Freedom of Information and Protection of Privacy Act (FIPPA)* does not apply (s.37). Personal information you submit will become part of a public record that is available to the general public unless you request that your personal information remain confidential.

Notice Issued: March 19, 2026

Ministry of Energy and Mines

Ministère de l'Énergie et des Mines

Mining Policy and Sector Development
Division

Division de la politique minière et du
développement du secteur

Assistant Deputy Minister's Office
777 Bay St., 26th Floor
Toronto ON M5B 2H7
Tel.: (416) 898-5356

Bureau du sous-ministre adjoint
777, rue Bay, 26^e étage
Toronto ON M5B 2H7
Tél.: (416) 898-5356



April 17, 2026

Subject: Fortifying Ontario's Economy: A vision for protecting Ontario, strengthening economic sovereignty, and securing global leadership in critical minerals

Greetings,

Ontario's first Critical Minerals Strategy (the "strategy"), launched in 2022, set out a five-year roadmap to position the province as a global leader in responsibly sourced critical minerals. Since then, Ontario has made significant progress, including modernizing approvals, investing in public geoscience, advancing processing capacity, and strengthening partnerships with Indigenous communities, particularly in northern Ontario.

However, global conditions have changed. Demand for critical minerals has grown quickly, supply chains have become less certain, and geopolitical pressures have increased, creating new risks and opportunities for Ontario and its partners. Considering these changes, the Ministry of Energy and Mines (the "Ministry") is reviewing the Strategy to ensure it remains responsive and supports a secure, modern, and competitive critical minerals value chain across the full mining sequence (i.e., exploration, permitting, mining, processing, manufacturing, and recycling).

On April 17, 2026, the Ministry released *Fortifying Ontario's Economy: A vision for protecting Ontario, strengthening economic sovereignty, and securing global leadership in critical minerals* on the Environmental Registry of Ontario (ERO) for public comment. This paper presents a proposed vision for an updated Strategy to support a resilient, end-to-end value chain. Details of the ERO posting and related documents can be found at the following links:

- <https://ero.ontario.ca/notice/026-0427>
- <https://www.ontario.ca/page/fortifying-ontarios-economy-critical-minerals>

The Ministry is seeking feedback on its proposed vision to help plan for future growth, protect Ontario's economic security, reduce reliance on unstable suppliers, strengthen partnerships, and support a sustainable and competitive critical minerals system.

To assist you in providing feedback, the Ministry has provided the paper and list of questions that can be used to support your response.

The Ministry values your participation and feedback in this process. We invite you to review the information in the attached Appendices and look forward to receiving any comments you may have by June 16, 2026. Feedback can be provided by email to criticalminerals@ontario.ca, or alternately through the ERO at , <https://ero.ontario.ca/notice/026-0427>.

We look forward to continuing to work with you as we advance Ontario's Critical Minerals Strategy.

Sincerely,



Ken Nakahara
Assistant Deputy Minister
Mining Policy and Sector Development Division
Ministry of Energy and Mines

Enclosures:

Appendix 1- Fortifying Ontario's Economy: A vision for protecting Ontario, strengthening economic sovereignty, and securing global leadership in critical minerals

Appendix 2- Questions

April 17, 2026
Ministry of Energy and Mines

Feedback on the questions below will help inform the next phase of Ontario's Critical Minerals Strategy.

To support your review, you may wish to refer to *Fortifying Ontario's Economy: A vision for protecting Ontario, strengthening economic sovereignty, and securing global leadership in critical minerals*.

Your input will help the province refine its approach to responsibly developing critical minerals, supporting economic growth, and strengthening supply chain resilience for the future.

Capital Market Opportunities

1. Should Ontario act as a long-term investor in critical minerals—accepting delayed returns of 8–10 years? What does “success” look like if returns aren't immediate? Should Ontario be involved in the financing of critical minerals projects at all?
2. Acknowledging that Ontario generated \$13 billion worth of minerals accounting for 24% of Canada's total mineral production value (which contributes to Canada's GDP) in 2024, how can Ontario best advocate to make the federal government a financial partner in this process?
3. With challenges of proponents going to markets to raise capital for construction of critical minerals projects in volatile commodities markets – should Ontario consider alternative financial arrangements including price floors, contracts of difference, or stockpiling of minerals?
4. What's the biggest obstacle holding back investment in Ontario today—capital, regulation, market uncertainty, or government indecision, and what steps should be taken to eliminate said obstacles?
5. Can improvements be made to the Indigenous Opportunities Financing Program (IOFP) to increase equity ownership, revenue participation and governance influence by Indigenous communities in Ontario mining projects?

Supporting Critical Mineral Exploration

1. What enhancements could Ontario make to its platforms and data formats to improve access to geoscience data?

2. What emerging technologies could the Ontario Geological Survey adopt to improve the range, quality, and usefulness of the data it collects (e.g., drill-core scanning)?
3. Which stages or types of exploration activities should be prioritized for incentive programs, and could a multi-year funding model better support those activities? Are there financial incentives or regulatory reforms that Ontario should pursue to increase exploration spending in the province?

Enabling Infrastructure

1. How could Ontario, Indigenous partners, industry proponents, and other resource sectors collaborate to plan, build, maintain, and fund multi-use corridors?
2. Should Ontario adopt a regional strategy for connecting future Critical Minerals projects to enabling infrastructure, taking a multi year approach to planning mines of the future?
3. How does the relying on Fly-in-Fly-Out (FIFO) workers versus local talent impact employee retention? How should Ontario's housing strategy account for new critical minerals projects?
4. How can Ontario contribute to communities near mines to make them more appealing as places to live and work? How should Ontario measure success on supporting communities where new projects are built in proximity?

Ontario's Energy & Digital Infrastructure Future

1. How can Ontario use its critical minerals to help plan for future energy needs and support the growth of AI compute and data centres? How can Ontario support the AI and data centre supply chain through the critical minerals strategy?
2. What are some ways we can use critical mineral-based technologies to make our energy system work better and more reliably?
3. How should Ontario promote the uses of critical minerals in advanced manufacturing products that the public uses?
4. How can government, industry, and Indigenous partners and communities work together to utilize Ontario's critical minerals in order to plan for their future energy needs?

Workforce Constraints

1. What mining sector occupations are expected to have the highest demand, with the lowest supply? What are the proximal causes of this imbalance?
2. How can Ontario work with colleges and universities in the province to ensure that the skills needed for mining are being proactively addressed?
3. What actions has Ontario taken on workforce development, that have proven to be most effective?
4. How can Ontario attract, train, and deploy skilled workers to the mining sector? What programs or incentives would attract more people to consider a career in mining?
5. What can Ontario do to improve the participation of underrepresented groups including women and indigenous peoples in the mining workforce?

Regulatory and Policy Reform

1. As Ontario implements recent mining regulatory reforms (e.g., the *Building More Mines Act* and the One Project, One Process initiative), what other process improvements can Ontario make to its mining approval pathways? Are there examples from other jurisdictions that Ontario could look to?
2. Within the current legislative framework, where could clearer guidance, standardized interpretations, or more accessible process information help reduce unnecessary back-and-forth and delays for proponents?
3. Should Ontario consider whether a standardized or permit by rule approach would be appropriate?
4. How could consultation processes be improved to ensure more predictable, timely, and meaningful engagement with Indigenous and First Nation communities?

Value Chain Development

1. What gaps remain in Ontario's critical minerals value chain and how can the province leverage its mineral wealth to attract the investors and partners required to fill those gaps and add value beyond mining?

2. With the announcement of the G7 Critical Minerals Buyers club, how should Ontario be promoting and engaging international groups on our critical minerals resources? Should Ontario play a role in business to business supports, finding partners on a willing buyer willing seller basis in international markets?
3. Given the urgency to diversify trading partners and our sources of international investment, how can Ontario best support this diversification and reduce trade barriers to realize our full critical mineral value chain potential?
4. Responsible mineral development can result in economic development for Indigenous communities in critical mineral rich areas of Northern Ontario. How can Ontario develop critical value chains while ensuring meaningful Indigenous participation?

Innovation

1. How can innovation in Ontario's critical minerals sector best support economic growth, worker safety, and environmental performance in communities across the province?
2. What research, development, or technology gaps present the greatest barriers to advancing critical minerals projects in Ontario, and how could government programs better support technology development, testing, and commercialization?
3. How can innovation in critical minerals development better support Indigenous priorities, including environmental stewardship, community capacity building, economic participation, and long-term benefits?

Supporting Partnership Opportunities with Indigenous Communities

1. Which model of partnership between industry and Indigenous businesses has proven most effective in developing long-term partnerships between Indigenous communities and businesses in the mining and mining supply and service sectors (JVs, service contracts, equity ownership, etc.)?
2. What supports or government programs can help Indigenous communities and businesses benefit from the critical minerals sector? Are there significant gaps in the regulatory or financial programs offered by the province that prevent more Indigenous communities from participating in the mining sector?

April 17, 2026
Ministry of Energy and Mines

3. Looking at other sectors, what models of Indigenous participation could be replicated in the mining sector, and why?

Fortifying Ontario's Economy:

*A vision for protecting Ontario, strengthening economic sovereignty,
and securing global leadership in critical minerals*



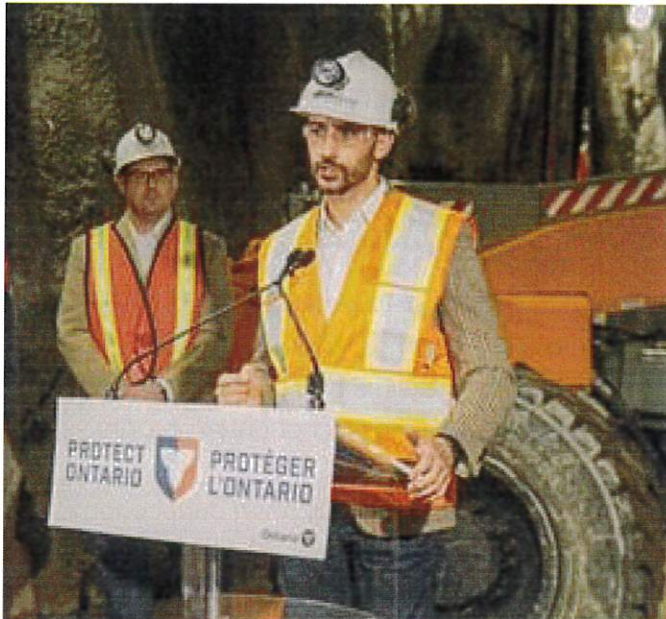
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Minister's Message: Ontario is the world's reliable partner

Ontario's prosperity and economic sovereignty will be defined by the choices we make today.

Ontario has made a choice to move with speed, to reaffirm our commitment to the rule of law, democratic values, and ethical resources. This is our value proposition, as our province emerges as an island of stability – the world's reliable partner – in a sea of turmoil.



Critical minerals have become the foundation of economic strength and national security. They power the technologies that drive modern life — from advanced manufacturing and electric vehicles to hospitals, data centres, artificial intelligence, and defence systems. As demand surges and supply chains grow more fragile, the jurisdictions that can deliver secure, responsible, and reliable supply will shape the global economy for decades to come.

Ontario faces a clear choice: rely on unstable global supply chains, or act decisively to secure our own economic destiny. We are choosing to lead.

Ontario is unapologetically advancing a bold agenda: accelerating approvals, enhancing regulatory certainty, investing in domestic processing, and moving forward on generational projects like the Ring of Fire. Our government has been seized with unlocking the world's largest multi-commodity undiscovered developments on earth with abundant minerals and rare earths that will help unleash \$22 billion in GDP and 70,000 jobs. After a generation of talk, it is Premier Ford and our government that will build the roads, the transmission lines, and mines that will bolster Canadian self-reliance as our country is under attack.

We are home to some of the most diverse and abundant critical mineral deposits in the world including nickel, lithium, cobalt, graphite, copper, platinum group elements, and rare earth elements. We have a century-long mining legacy, a highly skilled workforce, world-

class environmental standards, access to clean and reliable electricity, and a financial sector that helps raise capital for projects across the globe. At a time of rising geopolitical uncertainty and increasing protectionism, Ontario can protect its own economic future while standing as a trusted supplier to Canada, democratic G7 allies, and the world.

But leadership does not happen by accident. It requires focus and decisive action. Protecting Ontario means reducing reliance on unstable or untrusted sources. It means building resilient, end-to-end supply chains here at home. It means capturing more processing, manufacturing, and innovation in our province — creating good jobs, driving investment, and delivering long-term prosperity, particularly in Northern Ontario.

Ontario faces a clear choice: rely on unstable global supply chains, or act decisively to secure our own economic destiny. We are choosing to lead. We have a responsibility to secure the materials that will power the industries of tomorrow. If we act with focus and determination, Ontario will not only compete — we will lead.

By acting now, we will strengthen our economic security, reinforce our sovereignty, and position Ontario as a global leader in the responsible development of critical minerals — ensuring that when the world needs these essential materials, it looks to Ontario first.

Under Premier Ford's leadership this is our plan to protect Ontario's economy, anchor critical mineral supply chains at home, and ensure our province remains a trusted G7 partner and a global leader in responsible resource development for decades to come.

A handwritten signature in blue ink, appearing to read 'S. Lecce', with a long horizontal flourish extending to the right.

Stephen Lecce,
Minister of Energy & Mines

Executive Summary: Unapologetic Champions of Canadian Workers and Minerals

Every major growth sector depends on critical minerals. From clean energy to advanced manufacturing, healthcare and defense, none progress without the workers, and the resources found in Ontario. Global demand for critical minerals is expected to double by 2030, yet supply chains remain dangerously concentrated, vulnerable to disruption, price shocks, and geopolitical leverage. This is no longer just an economic issue. It is an issue of sovereignty, security, and resilience.

Ontario already plays a vital role in North American and global supply chains. Our high-quality critical minerals support manufacturing, clean energy, and defence industries. As countries move to diversify supply away from unstable or untrusted sources, Ontario's ability to produce and process critical minerals responsibly has never mattered more.

Since 2022, Ontario has acted decisively:

- Launching its first Critical Minerals Strategy
- Modernizing mining regulations
- Streamlined approvals
- Invested in domestic processing
- Advanced the Ring of Fire in partnership with First Nations

This marked shift – from fragmented, project-by-project development to a coordinated, long-term, whole of government approach focused on supply chain resilience, value creation, and responsible growth. Now, the landscape has changed again. Ontario must move further and faster.

This renewed vision sets the course for the next phase of action: unapologetically protecting Ontario's economy, strengthening national sovereignty, creating good-paying jobs, and positioning Ontario as a trusted leader among Group of Seven partners in responsible critical mineral development.

When the world needs secure, ethical supply – it should look to Ontario, and to the Canadian workers who make it possible.

1. Why Critical Minerals Matter Now

The Backbone of Modern Life

Critical minerals are not niche commodities. They are embedded in everyday life:

- Your smartphone and computer contain nickel, cobalt, copper, and platinum group elements (PGEs).
- Electric vehicles and charging systems contain nickel, cobalt, graphite, copper, and lithium.
- MRI machines and surgical equipment use rare earth elements, nickel, cobalt, and titanium.
- Our electricity grid and battery storage use copper, nickel, graphite, and cobalt.
- Aerospace and defense technologies use nickel, rare earth elements, titanium, cesium, and beryllium.

A mineral is considered "critical" when it is essential, difficult to substitute, and exposed to supply risk. In Ontario, critical minerals are defined by their importance to economic growth, energy systems, advanced manufacturing, health care, and national defence—particularly where secure and reliable supply is essential.

Many are mined in one region and refined in another – often concentrated in only a few countries, creating vulnerability. Where State Owned enterprises, like China, ignore market signals, like price, and dominate refining and processing capacity, their predatory practices of market intervention, stockpiling, and export restrictions expose vulnerability of our supply chains to a single supplier. The G7 countries are now treating critical minerals as core components to economic and national security strategy. Supply chain diversification is accelerating. Trusted partners are in demand and Ontario is one of them.

Ontario's Critical Minerals List

Mineral	Common Uses
Aluminum	Advanced manufacturing, automotive, aerospace
Antimony	Metal products and fire-retardant material
Barite	Weighting agent, drilling fluids and X-ray shielding
Beryllium	Aerospace, industrial and medical technologies
Bismuth	Pharmaceuticals and metallurgy
Cesium	Atomic clocks and drilling fluids
Chromite	Stainless steel and alloys
Cobalt	Rechargeable batteries and superalloys
Copper	Electronics, plumbing and antimicrobial applications
Fluorspar	Chemical, cement, steel and glass production
Gallium	LEDs and integrated circuits
Germanium	Fibre optics
Graphite	Lubricants, batteries, and fuel cells
High-Purity Iron	Steel production

Mineral	Common Uses
Indium	Fusible alloys, solders, electronics, LCD and thin-film application
Lithium	Rechargeable lithium-ion batteries, lubricant, glass and ceramics
Magnesium	Manufacturing, agricultural and industrial applications
Manganese	Steelmaking and batteries
Molybdenum	High-temperature superalloys
Nickel	Stainless steel and rechargeable batteries
Niobium	Electrolytic capacitors and high-tech alloys
Phosphate	Fertilizer
Platinum Group Elements (PGEs)	Catalysts, catalytic converters and alloys
Rare Earth Elements (REEs)	Electronics, catalysts and magnets
Scandium	Aerospace alloys and fuel cells
Selenium	Rubber compounding, steel alloying and selenium rectifiers
Tantalum	Alloys and electrical capacitors
Tellurium	Photovoltaic solar cells and high-tech alloys
Tin	Alloys, coatings and construction material

Mineral	Common Uses
Titanium	Aerospace alloys
Tungsten	Abrasives, alloys and electronics
Uranium	Nuclear fuel and life-saving medical isotopes
Vanadium	Aerospace alloys and redox-flow batteries
Zinc	Anti-corrosion agent in batteries and alloys
Zirconium	Fibre-optics, ceramics and abrasives



Geopolitical Dynamics and Ontario's Role

This urgency is driven in large part by the scale of dominance held by China across the global critical mineral supply chain:

- China is responsible for roughly 60–70% of global rare earth mining and over 85% of processing capacity, giving it an outsized role in materials essential for electronics, weapons systems, and clean technologies.
- China controls more than 70% of global lithium-ion battery manufacturing, anchoring the downstream value chain that powers electric vehicles and grid storage.
- China refines approximately 65% of the world's lithium, 70% of cobalt, and over 90% of battery-grade graphite, despite often mining far less of the raw material itself — a sign that the strategic advantage lies in processing and value-added manufacturing.
- China produces nearly all spherical graphite used in EV anodes and dominates midstream chemical conversion, where raw minerals are transformed into usable industrial inputs.

This concentration creates a structural vulnerability for Western economies: even when minerals are mined in allied jurisdictions, they are frequently sent to China for processing before returning as finished materials. Control over refining and manufacturing — not just extraction — translates directly into geopolitical leverage. At the same time, rising U.S. tariffs and trade actions have injected new uncertainty into global markets. These measures strain integrated North American supply chains, increase costs for producers, and destabilize industries that depend on reliable access to critical inputs.

Global Supply Gaps, Price Volatility, and the Energy Transition

Long development timelines, high capital costs, infrastructure gaps, and complex permitting processes have constrained new production — creating supply shortages and sharp price volatility that ripple across manufacturers, consumers, and governments.

This imbalance is already translating into volatility:

- Prices for key battery minerals have experienced dramatic boom-and-bust cycles, with lithium prices rising several hundred percent between 2020 and 2022 before correcting sharply — creating uncertainty for manufacturers and investors.
- Nickel markets saw extreme short-term price spikes that forced trading halts, exposing how thin and fragile supply can be in the face of disruption.
- Manufacturers increasingly report that mineral availability — not technology — is becoming the gating factor for scaling EVs, energy storage, and electrified industry.

The energy transition is therefore not just a technology shift; it is a materials transformation. Clean energy systems are significantly more mineral-intensive than fossil-fuel systems, requiring vast upfront inputs of mined and processed resources to build out infrastructure that will last for decades.

The jurisdictions that can responsibly produce and process these materials will shape the next industrial era. Those that cannot, will depend on others. For Ontario, inaction would mean greater exposure to global instability and deeper reliance on concentrated or untrusted suppliers. Acting decisively strengthens economic sovereignty, reinforces allied security, and secures long-term prosperity for communities across the province.



2. Ontario's Strategic Advantage

Ontario enters this moment from a position of strength—one built deliberately over the past several years through sustained policy reform, targeted investment, and a renewed commitment to treating mining as a strategic, province building industry.

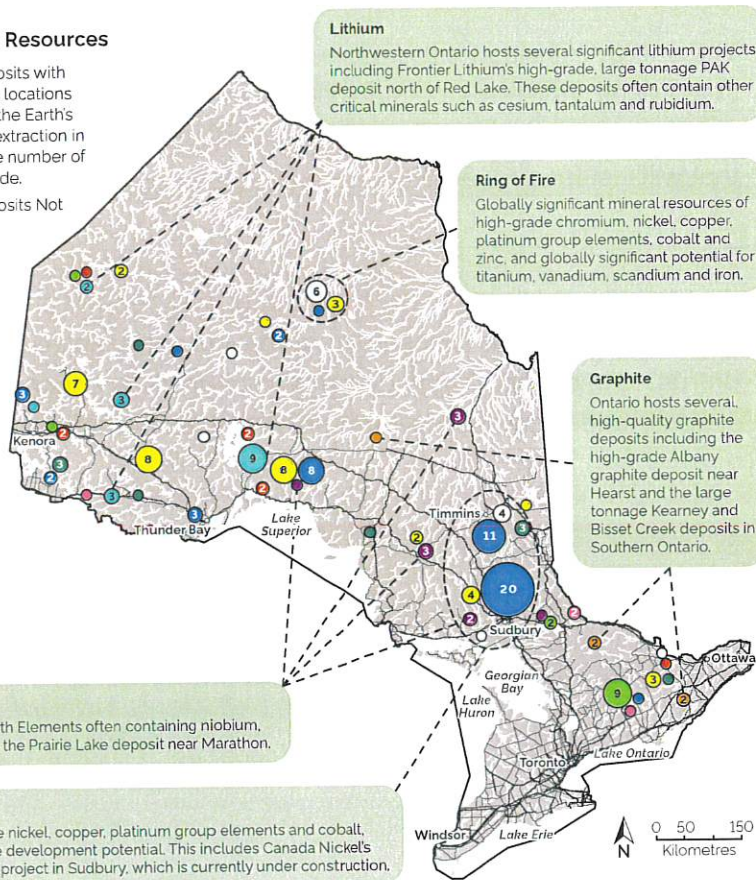
Ontario possesses one of the richest and most diverse concentrations of critical minerals in the world, but our strategic advantage in mining goes far beyond geology. We operate on one of the world's cleanest and most reliable electricity grids, enabling mineral production at scale. Our strong labour protections and highly skilled workforce ensure projects are built and operated safely, fairly, and productively. Our rigorous environmental standards demand responsible development, backed by transparent regulatory oversight and the rule of law. Underpinning it all is a culture of accountability, democratic governance, and respect for Indigenous partnership. The result is a mining jurisdiction defined not just by what we produce — but by how we produce it: ethically, sustainably, and reliably.

Critical Minerals Deposits with Defined Resources

This map shows the number of critical mineral deposits with defined resources in Ontario. Defined resources are locations where there is a concentration of minerals in or on the Earth's crust that has reasonable prospects for economic extraction in the future. The size of the dots is proportional to the number of deposits in an area, not indicative of tonnage or grade.

Source of Data: Resident Geologist Program's 'Deposits Not Being Mined' table; Ontario Mineral Inventory

Symbol	Commodity	Total Number of Deposits
○	Chromium	7
●	Copper (secondary)	10
●	Graphite	5
●	Lithium +/- Cesium, Tantalum or Rubidium	18
●	Molybdenum	8
●	Nickel +/- Copper, Cobalt or Platinum Group Elements	52
●	Titanium +/- Vanadium	4
●	Uranium	13
●	Rare Earth Elements +/- Niobium or Phosphate	9
●	Zinc +/- Copper or Lead	39
○	Other	
○	Antimony	1
○	Barite	1
○	Magnesium	1
○	Manganese	2
○	Tungsten	2



These resources may be NI 43-101-JORC compliant as defined by modern standards/ methods or historical estimates which are less reliable. Please note that individual resources are not necessarily economically viable for extraction; they simply represent the estimated quantity of a given commodity present in the ground.

A Mining Powerhouse

Ontario is a national leader in mining — and a cornerstone of Canada's critical minerals strength. Today, Ontario is home to more than 35 active metal mines, supporting over 28,000 direct, good-paying mining jobs and an additional 47,000 supply and service jobs across engineering, equipment manufacturing, construction, environmental services, and technology. Together, the sector supports roughly 75,000 jobs province-wide, forming one of Ontario's most significant resource-based employment clusters.

Ontario's Top Mineral Exports	
1. Gold	6. Iron Ore
2. Nickel	7. Non-metallic Minerals/Aggregates
3. Copper	8. Chromium
4. Platinum Group Elements (PGE)	9. Uranium
5. Cobalt	10. Zinc

Looking ahead, the opportunity grows. The Ontario Vehicle Innovation Network projects that the mining sector will require more than 3,300 additional workers by 2040 to meet rising demand driven by electrification, advanced manufacturing, and battery supply chains. That represents sustained hiring over the next 15 years — creating a strong pipeline for long-term, skilled careers in trades, engineering, geoscience, heavy equipment operation, environmental management, and emerging mining technologies.

These are high-quality, good-paying jobs that provide stability, benefits, and pathways for advancement. They anchor families and sustain communities across the province — particularly in Northern Ontario — where mining remains a foundational economic driver. As critical mineral development accelerates, employment is expected to expand not only at mine sites, but across processing, refining, manufacturing, and innovation activities linked to Ontario's growing end-to-end supply chains.

Ontario also consistently attracts the largest share of mineral exploration investment in Canada. In 2024, there were 212 critical minerals exploration projects reporting activity in the province. This leadership in exploration fuels the next generation of discoveries — including nickel, lithium, copper, cobalt, and rare earth elements essential to the clean economy and global energy transition. From this position of strength, Ontario must continue to drive investment-attraction and exploration spending for the long-term health of the mining sector.

In short, mining in Ontario is not a sunset industry — it is a growth sector. With strong fundamentals, rising global demand, and a clear workforce pipeline, the sector is positioned to deliver sustainable, long-term careers while reinforcing Ontario's role as a reliable supplier in global critical mineral markets.

Production and Global Impact

Ontario produces a significant share of Canada's nickel and copper, along with substantial platinum group elements. In 2024, the province's mining production exceeded \$13 billion, with critical minerals exported to the United States, Europe, and Asia.

Nickel remains a cornerstone of Ontario's exports, supporting manufacturing supply chains and allied security interests. Ontario is also emerging as a major player in the global lithium market, with reserves and development projects that position Canada as a potential top five supplier for North American demand.

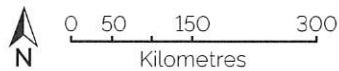


Critical Minerals: Powering Ontario's Clean Energy Future



Legend

- ◆ Critical Minerals Operating Mines
- Critical Minerals Significant Exploration Projects
- Critical Minerals Processing and Recycling
- ▲ Other Projects
- Town / City
- Railroad
- Highway



◆ Critical Minerals Operating Mines

Map #	Company	Project	Commodity
1	Glencore PLC — Glencore Canada Corp.	Fraser Mine	Nickel, Copper, PGE, Cobalt
2	Glencore PLC — Glencore Canada Corp.	Kidd Creek Mine	Copper, Zinc, Silver
3	Impala Platinum Holdings Ltd. — Impala Canada Ltd.	Lac des Iles Mine	PGE
4	Magna Mining Inc	McCreedy West Mine	Nickel, Copper, PGE, Cobalt
5	Vale S.A. — Vale Canada Ltd.	Coleman Mine	Nickel, Copper, PGE, Cobalt
6	Vale S.A. — Vale Canada Ltd.	Copper Cliff Complex	Nickel, Copper, PGE, Cobalt
7	Vale S.A. — Vale Canada Ltd.	Creighton Mine	Nickel, Copper, PGE, Cobalt
8	Vale S.A. — Vale Canada Ltd.	Garson Mine	Nickel, Copper, PGE, Cobalt
9	Vale S.A. — Vale Canada Ltd.	Stobie Mine	Nickel, Copper, PGE, Cobalt
10	Vale S.A. — Vale Canada Ltd.	Totten Mine	Nickel, Copper, PGE, Cobalt

● Critical Minerals Processing and Recycling

Map #	Company	Project	Commodity
1	Cameco Corporation	Blind River Refinery	Uranium
2	Cameco Corporation	Port Hope Conversion Facility	Uranium
3	Cyclic Materials Inc.	Rare Earth Magnet Recycling	Recycling and reuse
4	Electra Battery Materials Corp.	First Cobalt Refinery	Cobalt, Sulfate, Nickel Sulfate
5	Glencore PLC — Glencore Canada Corp.	Sudbury Smelter	Nickel, Copper, PGE, Cobalt
6	Kingston Process Metallurgy Inc.	KPM Kingston Facilities	R&D for critical minerals processing, recycling and reuse
7	Li-Cycle Holdings Corp.	Ontario Spoke Facility for Lithium Battery Resource Recovery	Recycling and Reuse
8	Li-Metal Corp.	Markham Lithium Processing Facility	Lithium processing and anode production
9	Masterloy Products Company	Ottawa Plant	Ferrovandium, Ferromolybdenum
10	TODA Advanced Materials Inc.	TODA Sarnia Facility	Metal Hydroxide Materials
11	Ucore Rare Metals Inc.	RapidSX™ Commercialization and Demonstration Facility	Rare Earth Element (REE) processing
12	Vale S.A. — Vale Canada Ltd.	Port Colborne Refinery	Nickel, Cobalt
13	Vale S.A. — Vale Canada Ltd.	Copper Cliff Nickel Refinery	Nickel, Copper, PGE
14	Vale S.A. — Vale Canada Ltd.	Copper Cliff Smelter	Nickel, Copper, PGE

■ Critical Minerals Significant Exploration Projects

Map #	Company	Project	Commodity
1	Canada Nickel Company Inc.	Crawford Nickel Sulphide Project	Nickel, Iron, Chromium, Cobalt, PGE
2	Clean Air Metals Inc.	Escape Lake	Copper, Nickel, Platinum Metals
3	EV Nickel Inc.	Shaw Dome	Nickel
4	Fox River Resources Corp.	Martison Phosphate Project	Phosphate
5	Frontier Lithium Inc.	PAK Lithium Project	Lithium
6	G6 Energy Corp.	Kearney Mine	Graphite
7	Generation Mining Ltd.	Marathon Project	PGE, Copper
8	Glencore PLC — Glencore Canada Corp.	Onaping Depth Project	Nickel, Copper, PGE, Cobalt
9	Green Technology Metals Ltd.	Root Project	Lithium
10	Green Technology Metals Ltd.	Seymour Lithium Project	Lithium
11	International Lithium Corp.	Raleigh Lake Project	Lithium
12	KGHM Polska Miedz S.A. — KGHM International Ltd.	Victoria Project	Nickel, Copper, PGE, Cobalt
13	Magna Mining Inc.	Crean Hill Mine	Nickel, Copper, PGE, Cobalt
14	Magna Mining Inc.	Shakespeare Project	Nickel, Copper, PGE, Cobalt
15	New Age Metals Inc.	River Valley Project	PGE
16	Rock Tech Lithium Inc.	Georgia Lake Project	Lithium
17	Separation Rapids Ltd. (SCR-Sibelco NV and Avalon Advanced Materials Inc.)	Separation Rapids Project	Lithium
18	Tartisan Nickel Corp.	Kenbridge Nickel Project	Nickel, Copper, Cobalt
19	Wyloo	Eagle's Nest Project	Nickel, Copper, PGE
20	XXIX Metal Corp.	Thierry Copper Project	Nickel, Copper
21	Zentek Ltd.	Albany Graphite Project	Graphite

▲ Other Projects with Critical Minerals Subject to Chinese Export Restrictions

Map #	Company	Project	Commodity
1	Argyle Resources Corp.	Clay-Howells Property	Rare Earth Elements
2	Critical One Energy Inc.	Howells Lake	Antimony, Gold
3	Juno Corp.	Vespa	Scandium, Titanium, Vanadium
4	Neotech Metals Corp.	Hecla-Kilmer	Niobium, Rare Earth Elements
5	Northern Graphite Corp.	Bisset Creek Property	Graphite
6	Nuinsco Resources Ltd.	Prairie Lake	Niobium, Phosphate, Rare Earth Elements, Tantalum
7	Plato Gold Corp.	Good Hope Niobium	Niobium, Phosphate, Rare Earth Elements
8	Power Metals Corp.	Case Lake	Cesium, Tantalum, Lithium
9	Volta Metals Ltd.	Springer-Lavergne Rare Earth Project	Rare Earth Elements

Restoring Confidence

Since 2018, Ontario has taken a fundamentally different approach to the mining sector. Where the previous government ushered in regulatory uncertainty, lengthy and duplicative approvals, and the lack of fortitude to defend Ontario's miners and sustainable resource development. Our government has moved decisively to restore confidence, reduce risk, and position mining—particularly critical minerals—as central to the province's economic future.

This shift reflects a clear principle: protecting Ontario means enabling responsible development, creating good jobs, and ensuring the province can compete and win in a more volatile global economy.



Building a Competitive and Predictable Mining Environment

Over the past several years, Ontario has repositioned mining as a strategic economic priority and a cornerstone of future growth by:

- Reestablishing mining as a priority sector within its broader economic and industrial strategy
- Launching its first Critical Minerals Strategy in 2022
- Passing legislation like the Building More Mines Act to Advanced the Ring of Fire through partnerships with Marten Falls and Webequie First Nations
- Invested in world-class public geoscience to reduce exploration risk and attract capital investment
- Modernized regulatory frameworks to improve clarity, coordination, and predictability
- Expanded domestic processing and value-added capacity to capture more benefits at home

The result: Ontario is now recognized as a jurisdiction where responsible mining projects move forward with certainty, while maintaining high environmental, safety, and consultation standards.

A Coordinated Strategy

The 2022-2027 Critical Minerals Strategy marked a turning point. For the first time, Ontario adopted a coordinated, long-term plan to connect mineral development in the North with advanced manufacturing in the South, building an integrated, end-to-end critical minerals ecosystem.

The strategy focused on:

- Expanding geoscience and exploration to reduce risk and unlock new deposits
- Growing domestic processing and supply chains so minerals are refined in Ontario
- Improving regulatory efficiency while maintaining strong environmental standards
- Investing in innovation, research, and development
- Advancing economic partnerships with Indigenous communities
- Growing a skilled workforce to meet rising demand

This foundation positioned Ontario to compete globally in the clean technology sector but does not reflect the current reality. Ontario must broaden our strategy to include minerals needed for national defense, securing advanced manufacturing, and ensuring that Ontario is never reliant on foreign sources of critical minerals.

One Project, One Process

In 2025, Ontario introduced "One Project, One Process" – a whole of government approval model designed to replace fragmented and duplicative reviews. The framework reduces overlap across ministries and reflects a more coordinated, predictable approvals system that supports timely investment while upholding environmental protection and Indigenous rights. To date, three projects have been designated including:

- Frontier Lithium's PAK Project
- Canada Nickel Company's Crawford Nickel Project
- Kinross Gold Corporation's Great Bear Project

Building More Mines Act, 2023

The Building More Mines Act, 2023 modernized Ontario's Mining Act to improve efficiency, and predictability.

Key reforms streamlined closure planning, through a certification-based approach, reduced administrative burden for low-risk changes, clarified decision making authority, and introduced phased financial assurance aligned with project timelines. These reforms reduced uncertainty for proponents while maintaining strong environmental oversight and consultation obligations.

Together with One Project, One Process, these reforms signal that Ontario is serious about enabling responsible development.

Recovering More Value from Existing Resources

Ontario is also unlocking value from materials once left behind.

Through its Recovery of Minerals framework, the province enables responsible extraction of critical minerals from legacy mine tailings using advanced technologies.

This approach accelerates timelines, supports innovation, strengthens sustainability outcomes, and increases supply of materials such as lithium, cobalt, rare earth elements, and platinum — all while maintaining rigorous health, safety, and environmental protections.

Made-in-Canada: Scaling Domestic Processing Capacity

Mining alone is not enough.

Ontario launched the \$500 million Critical Minerals Processing Fund to build refining and processing capacity at home — ensuring minerals like nickel, lithium, graphite, cobalt, and copper are processed in Ontario, not exported for value-added elsewhere.

This strengthens supply chain resilience, supports manufacturing competitiveness, protects workers from global disruptions, and helps end the historic "rip and ship" model.

Advancing the Ring of Fire

Unlocking the Ring of Fire requires one foundational commitment: infrastructure first.

Since 2018, Ontario has shifted the region from long-standing potential toward tangible progress by prioritizing the core infrastructure needed to enable development and attract private investment. The focus is on building the essential transportation and energy corridors that make advanced exploration and eventual production viable at scale.

Proposed all-season road networks are central to this effort. These roads will provide dependable, year-round access to remote mineral deposits, replacing costly fly-in logistics and seasonal winter roads with permanent infrastructure capable of supporting drilling programs, equipment mobilization, and sustained exploration activity. Reliable access dramatically lowers operating costs, shortens project timelines, and allows companies to move from early-stage assessment to advanced exploration with confidence.

At the same time, planning is underway to extend transmission infrastructure into the region, connecting future operations to Ontario's clean, reliable electricity grid. Access to stable power is a prerequisite for modern mining — enabling electrified operations, reducing reliance on diesel generation, and ensuring projects can scale efficiently while meeting high environmental standards.

By leading with roads, transmission, and coordinated regional planning, Ontario is reducing project risk, improving regulatory certainty, and creating the physical backbone required to unlock private-sector capital. Infrastructure is what allows geoscience to turn into drilling, drilling into feasibility, and feasibility into construction.

Through sustained infrastructure leadership, Ontario is creating the conditions for companies to advance exploration now — and positioning the region to become a globally significant, secure source of critical minerals in the years ahead.

From Risk to Readiness

Ontario's advantage today is not accidental. Since 2018 the government has made a number of strategic changes to drive growth in its mining and metals sectors. Including:

- Reducing government review time for permitting timelines by at least 50 per cent through its 'One Project, One Process' framework
- Delivering a more predictable, stable regulatory environment
- Investing in world-class geoscience and exploration through the Ontario Geological Survey and provincial investment
- Our highly skilled workforce
- Energy expansions including new transmission infrastructure to the region

The province was recently crowned the lowest-risk mining jurisdiction in Mining IQ's World Risks Insights out of 120 jurisdictions. This success is the result of sustained, deliberate action to move the province from a high-risk jurisdiction for mining investment to one that is investment ready, strategically aligned, and globally competitive.



Positioned to Lead

Ontario is moving forward in globally significant regions such as the Ring of Fire, Timmins, Sudbury, and Thunder Bay, while scaling domestic processing capacity for nickel, lithium, graphite, cobalt, and rare earth elements.

But the world has changed since 2022. Demand for critical minerals is no longer driven by clean technology alone. Electric vehicles and renewable energy remain essential — but today's surge is also powered by artificial intelligence, data centres, advanced manufacturing, aerospace, and national defence. Ontario needs an updated strategy that reflects that reality.

It will take a broader, more strategic view of the critical minerals landscape — ensuring supply chains support not only clean growth, but defence readiness, digital infrastructure, and the computing power required to make Ontario an energy and industrial powerhouse. Together, these actions will position Ontario not just to compete — but to protect itself.

By anchoring resilient, end-to-end value chains at home, reducing exposure to global risk, and strengthening ties with trusted allies, Ontario will reinforce its role as a secure and reliable G7 supplier in a rapidly changing world.



3. Ontario's Vision for Critical Minerals

Ontario's vision is straightforward and ambitious:

Unlock our critical mineral abundance to protect economic security, strengthen sovereignty, and lead as a trusted G7 partner.

Critical minerals are not just commodities. They are strategic assets. Ontario will develop them with purpose — to anchor resilient supply chains, power advanced industries, and secure long-term prosperity.

This vision is grounded in five principles:

Protecting Ontario

Strengthen economic sovereignty, reduce exposure to global shocks, and ensure Ontarians are never left vulnerable to unstable or untrusted supply.

Lead Among Allies

Be a reliable, ethical supplier of the minerals essential to defence, advanced manufacturing, clean technology, and digital infrastructure.

Capture More Value at Home

Process, refine, innovate, and manufacture in Ontario — creating good jobs and lasting economic growth across the province.

Advance Indigenous Partnership

Build early, meaningful, and mutually beneficial partnerships that support reconciliation, equity participation, and shared prosperity.

Enable Responsible Development

Maintain high environmental, safety, and social standards while ensuring projects move forward with clarity and predictability.

This vision is not about chasing a single technology or market cycle. It is about building a durable, end-to-end system that secures Ontario's interests for decades.

When the world uses Ontario's minerals, it will know they come from a stable, responsible, and world-class jurisdiction — ready to power the future.

4. Ontario's Strategic Priorities for a New Critical Minerals Strategy

To deliver on this vision, Ontario will focus on eight priorities:

i. Plan for Growth

Ontario must plan for growth across the entire critical minerals value chain — not project by project, but system-wide. Mining, processing, power, infrastructure, workforce training, and Indigenous partnerships must move in sync so projects can advance from discovery to production faster and with greater certainty to attract capital to drive responsible growth. A mineral deposit alone does not create prosperity. An aligned, investment-ready ecosystem does.

By planning proactively, Ontario will cut timelines, reduce risk, strengthen Northern communities, and ensure it is ready to meet rising global demand — not scrambling to catch up, but built to lead.

ii. Build Future Ready Workforce

Protecting Ontario's economic future starts with people.

Critical minerals development — from mining and processing to advanced manufacturing — depends on a highly skilled workforce: tradespeople, engineers, geoscientists, technicians, and technology specialists. Ontario will explore ways to expand education, training, and on-the-job learning pathways to ensure workers are ready for the mines, processing facilities, and manufacturing plants of tomorrow. A predictable and reliable talent pool allows for greater business planning, ensuring that mining companies can be confident their projects will succeed and uphold their global standing as the safest, most efficient operations in the world.

The goal is clear: create good-paying, long-term careers for Ontarians — and build the talent pipeline that keeps Ontario competitive for decades to come.

iii. Infrastructure and Enabling Conditions

Unlocking Ontario's mineral wealth requires enabling infrastructure to be in place before growth arrives. Transportation corridors, reliable and affordable energy, broadband connectivity, housing, and community services — particularly in Northern Ontario — must be planned and built in coordination with development.

By taking a long-term, integrated approach, Ontario will support responsible resource development while strengthening communities and ensuring growth is sustainable, not strained.

iv. Regulatory Certainty and Faster Delivery

A competitive Ontario requires clear, predictable, and timely regulatory processes. Ontario will continue to streamline approvals from exploration to production – cutting duplication, improving sequencing, and helping projects move forward efficiently.

At the same time, the province will uphold strong environmental protections, respect the Duty to Consult, and ensure regulations keep pace with rapidly growing global demand for critical minerals.

v. Supporting Exploration and Finding the Mines of Tomorrow

Ontario's long-term competitiveness begins with discovery. The province will strengthen early-stage exploration and geoscience to unlock the next generation of mineral deposits, and ensure areas of significant mineral potential remain open for claim registration, exploration, and development. By reducing risk and attracting private capital, Ontario will remain a top destination for mining investment and innovation, ensuring tomorrow's mines are discovered today.

vi. Advancing Indigenous Partnerships

Indigenous partnership is foundational to Ontario's critical minerals future. Ontario will prioritize early, meaningful, and equity-based partnerships that support Indigenous communities as owners, partners, and beneficiaries across the critical minerals value chain—advancing reconciliation and shared prosperity.

vii. Securing Investment and Resilient Supply Chains

Ontario will scale up innovation, attract global capital, and anchor critical mineral supply chains at home.

By expanding domestic processing, supporting value-added manufacturing, and reducing reliance on unstable or untrusted suppliers, Ontario will capture more economic value — and protect its industries from global disruption.

viii. Global Leadership and Allied Supply Chains

Ontario will deepen cooperation with the other jurisdictions and other trusted partners to build secure North American and allied supply chains.

As demand intensifies, Ontario will reinforce its role as a reliable, responsible supplier — strengthening economic security, boosting competitiveness, and keeping control of its economic future firmly at home.

5. The Moment to Act

Global competition for critical minerals is no longer emerging — it is accelerating.

Major economies are racing to secure supply. Strategic stockpiles are expanding. Processing capacity is being reshored. Public funding is flowing at historic levels. Critical minerals have moved from commodity markets to the centre of economic and national security strategy.

Demand is rising — driven by electrification, artificial intelligence, advanced manufacturing, defence modernization, and the global energy transition.

Supply remains constrained — limited by long development timelines, capital intensity, infrastructure gaps, and concentrated refining capacity. If Ontario does not seize this moment, others will. Investment will flow elsewhere. Processing capacity will be built elsewhere. Supply chains will be anchored elsewhere.

By acting now, Ontario will:

Protect its economic sovereignty

Reducing reliance on unstable or untrusted suppliers. Anchoring resilient, end-to-end value chains at home. Shielding Ontario workers and industries from geopolitical shocks and trade disruption.

Create good, long-term jobs

Generating high-quality, good-paying employment opportunities in mining, processing, construction, engineering, manufacturing, and technology — particularly in Northern Ontario — with careers that span generations.

Capture more value at home

Moving beyond extraction to refining, advanced materials, battery components, and next-generation manufacturing. Ending the historic "rip and ship" model and ensuring more wealth stays in Ontario communities.

Strengthen Indigenous partnerships

Advancing early, meaningful, and equity-based partnerships that create shared prosperity, long-term revenue streams, and economic self-determination.

Secure its role as a trusted allied supplier

Positioning Ontario as a reliable partner to Canada, the United States, and other G7 economies seeking ethical, transparent, and secure sources of supply.

Ontario is uniquely positioned to lead the next era of critical mineral development. The province has the resources — one of the most diverse critical mineral endowments in the world, with abundant nickel, lithium, cobalt, graphite, and rare earth elements that underpin clean energy, advanced manufacturing, and defence technologies. These are the materials that will define which economies thrive in the energy transition and which supply chains remain resilient.

Ontario also has the workforce. From skilled tradespeople and engineers to geoscientists, innovators, and manufacturers, generations of experience have built a mining sector capable of moving projects from exploration to production at scale. This human capital is complemented by a century-long legacy of responsible resource development, creating expertise that few jurisdictions can match.

The province has the standards. Rigorous environmental protections, strong regulatory oversight, and a commitment to sustainable development ensure that growth is responsible, resilient, and accountable. Beyond regulations, Ontario offers the stability and infrastructure that underpin long-term investment: clean and reliable electricity, world-class public geoscience, political certainty, and proximity to North America's major manufacturing hubs. These factors make Ontario a uniquely predictable and capable partner for companies and allies looking to secure critical minerals.

The foundation is built. Roads, transmission lines, regulatory modernization, and streamlined approvals have already created the framework necessary to move exploration projects forward and attract investment. Ontario's minerals, workforce, and infrastructure together form a competitive advantage that is rare on a global scale.

Now, Ontario will lead. Critical minerals are the building blocks of the future economy — the inputs that determine which jurisdictions power advanced manufacturing, secure supply chains, and shape the industrial landscape of tomorrow. Ontario will not simply watch that future unfold. The province will supply it — responsibly, securely, and competitively, in partnership with trusted allies — ensuring that Canadian workers, communities, and industries benefit for generations to come.



April 13, 2026

Dear Municipal Leaders,

Community festivals and events are an important part of social connection, local identity, and economic vitality across Northwestern Ontario. As municipalities continue to support and host these events, there is also an opportunity to shape environments that promote safety, inclusion, and community well-being.

The [Kiiwetinoong Healing Waters Ontario Health Team \(KHWOHT\)](#) brings together organizations across the region to improve health and social care and address shared population health needs. The Mental Health and Addictions Working Group, as part of this work, has identified alcohol use as one of the key issues affecting the health and well-being of our communities.

Alcohol-related harms affect people across the entire population, not only those with problematic alcohol use. Research consistently shows that the overall availability, affordability, and visibility of alcohol in public spaces influence levels of harm. Approaches that focus on shaping environments, policies, and norms have a greater and more sustained impact than education alone.

Municipalities play a key role in this work through event planning, permitting, and the implementation of Municipal Alcohol Policies (MAPs). Thoughtful event design can support celebrations where alcohol is optional rather than central, helping to reduce harm while maintaining vibrant, welcoming community spaces for families, youth, and older adults.

We are writing to encourage municipalities to continue strengthening their approach to alcohol at festivals and community events by using existing policy and administrative tools. Practical, feasible actions may include:

- Ensuring non-alcoholic beverages are attractive, visible, and priced comparably to alcoholic options
- Providing free water stations at festivals and community events
- Offering engaging activities for youth and young adults that are not centered on alcohol
- Considering designated alcohol consumption areas, separate from main or family-oriented spaces where appropriate
- Reviewing alcohol marketing and sponsorship practices at family-oriented or community-wide events



- Supporting safe transportation options, such as free or subsidized transit during large events

Many municipalities already have Municipal Alcohol Policies in place. These policies can be further leveraged to support healthier events through incentives such as reduced permit fees, discounted venue rentals, or priority access to municipal spaces for alcohol-free or low-alcohol events.

Local data on alcohol use and its impacts locally are on Northwestern Health Unit's webpage:

- [Alcohol Use and Health](#)
- [Alcohol Trends Dashboard](#)
- [Impact of Alcohol Availability on OPP EMS ER](#)

We invite you to consult as you consider future event planning and policy decisions.

We recognize the leadership municipalities already demonstrate in creating safe and welcoming community events. We would welcome the opportunity to collaborate, revise MAPs, share evidence-informed resources, and support continued efforts to create inclusive celebrations where alcohol is not the main focus.

Sincerely,

Members of the Mental Health and Addictions Subcommittee – Kiiwetinoong Healing Waters Ontario Health Team (KHWOHT) (Please see Appendix 1 for a list of active members)

Good afternoon,

On March 31, 2026, the Impact Assessment Agency of Canada (IAAC) received an Impact Statement for the Great Bear Gold Project (the project) prepared by Kinross Gold Corporation (the proponent) to provide the required information and studies as set out in the [Tailored Impact Statement Guidelines](#) (TISG). On April 14, 2026, IAAC notified the proponent that the Impact Statement was adequate to proceed with a comment period and a technical review.

IAAC is seeking comment on the Impact Statement Summary for the project, and on any views of the project, its potential adverse effects, and the mitigation and follow-up measures to manage adverse effects under federal jurisdiction.

The Impact Statement is a technical document prepared by the proponent that is in response to the information requirements set out in the project's TISG. The Impact Statement Summary is a plain-language summary of the Impact Statement and is available in both English and French. The full Impact Statement is available in English only.

The proponent's Impact Statement and Impact Statement Summary have been posted to the Canadian Impact Assessment Registry and a 45-day comment period /is now underway from April 14, 2026 to May 29, 2026. Comments can be sent to GreatBear@iaac-aeic.gc.ca.

Should you have any questions, contact the review team by email at GreatBear@iaac-aeic.gc.ca or by phone 647-239-7158.

Sincerely,

Dietrich MacRae-Maahs
Project Manager

Great Bear Gold Project
Impact Assessment Agency of Canada / Government of Canada
GreatBear@iaac-aeic.gc.ca / Tel: 647-239-7158

Projet aurifère Great Bear
Agence d'évaluation d'impact du Canada / Gouvernement du Canada
GreatBear@iaac-aeic.gc.ca / Tél: 647-239-7158

April 10, 2026

Memorandum to: Municipal Chief Administrative Officers, City Managers

Subject: Municipal Buy Ontario Procurement Directive – Phased Implementation Dates

In the fall of 2025, the Ontario government introduced and enacted the *Buy Ontario Act (Public Sector Procurement), 2025*. This Act allows the government to issue procurement directives that require prioritizing Ontario/Canadian goods and services in public sector procurements.

To leverage public sector procurement spending to support Ontario's economy, workers and key sectors, municipalities and municipal entities—including local boards and wholly-owned municipal services corporations—are now prescribed as public sector entities under the Act. As a result, all these organizations will have to comply with the newly released Municipal Buy Ontario Procurement Directive.

We recognize the significant work municipalities do to deliver services and build infrastructure in your communities, and we appreciate your partnership as these new requirements are introduced.

Timelines for effective dates

The new Municipal Buy Ontario Procurement Directive will include requirements related to fleet vehicles and capital infrastructure. This applies to municipalities, local boards, and municipal services corporations on the following phased timeline:

Municipalities

- Fleet vehicles requirements: April 13, 2026
- Capital infrastructure requirements: May 15, 2026

Local boards and municipal services corporations (MSCs)

- Capital infrastructure and fleet vehicles requirements: June 1, 2026

To assist with implementation, guidance materials and other support resources are available on [Ontario.ca](https://www.ontario.ca) and [Supply Ontario's website](#) to help your organization understand the requirements and apply them consistently.

Actions required of municipalities

1. Municipalities should begin preparing procurement teams and internal stakeholders in advance of these effective dates. Additional guidance and supports, such as training sessions, will be provided to facilitate implementation.

2. Municipalities should inform applicable local boards and municipal services corporations of the Municipal Buy Ontario Procurement Directive and the phased effective dates above.

Questions related to implementation and support can be directed to doingbusiness@supplyontario.ca.

Yours truly,

Original Signed by

Martha Greenberg
Deputy Minister of Ministry of Municipal Affairs and Housing

c: Samantha Poisson, Deputy Minister, Ministry of Public and Business Service
Delivery and Procurement
Lindsay Jones, Executive Director, Association of Municipalities of Ontario – AMO

From: Marketing (IAAC/AEIC) <marketing@iaac-aeic.gc.ca>
Sent: Friday, April 10, 2026 4:59 PM
To: Marketing (IAAC/AEIC) <marketing@iaac-aeic.gc.ca>
Subject: DGR PP2 - Community Outreach

Hello,

The Impact Assessment Agency of Canada is inviting the public and Indigenous groups to comment on the initial project description for the proposed Deep Geological Repository Project.

The Agency would like your support in posting a link to the project page on your Facebook or X channels to help spread the message about the public comment period for this project. Please let me know if this would be possible.

I've also attached the summary of the public notice we'd like to have featured in English and/or French. I've included some images to go along with the posts.

You can find this information on our website at the following:

EN : https://iaac-aeic.gc.ca/050/evaluations/document/166007?culture=en-ca&utm_campaign=iaac-aeic-dgr-25-26&utm_medium=dis&utm_source=webad&utm_content=pp2-en-260410

FR : https://iaac-aeic.gc.ca/050/evaluations/document/166007?culture=fr-ca&utm_campaign=iaac-aeic-dgr-25-26&utm_medium=dis&utm_source=webad&utm_content=pp2-fr-260410

I'd appreciate if this could be posted as soon as possible as the comment and funding application periods have already started. Let me know if you have any questions.

Thank you,

Liana Miles
Marketing and Invoices, Communications
Impact Assessment Agency of Canada / Government of Canada
160 Elgin St 22 Floor, Ottawa, ON K1A 0H3

Marketing et facturation, Communications
Agence d'évaluation d'impact du Canada / Gouvernement du Canada
160, rue Elgin, 22e étage, Ottawa (Ontario) K1A 0H3



Deep Geological Repository (DGR) for Canada's Used Nuclear Fuel Project

Comments invited and information sessions

April 10, 2026 — The Nuclear Waste Management Organization is proposing a new underground deep geological repository system designed to safely contain and isolate used nuclear fuel near the Township of Ignace, Ontario.

The Impact Assessment Agency of Canada and the Canadian Nuclear Safety Commission invite you to review and provide feedback on the draft Integrated Tailored Impact Statement Guidelines and draft Public Participation Plan.

Visit the project homepage on the Canadian Impact Assessment Registry (canada.ca/CIAR), reference number **88774**, to:

- ✓ Learn more about the project.
- ✓ Submit your comments online by **11:59 p.m. on May 10, 2026**.
All comments will be published to the registry.
- ✓ Join an information session to learn more about the project and the integrated assessment process.



Scan the QR-Code
to visit the project
homepage.

Have a question?

Write to us at
NuclearWaste-DechetsNucleaires@iaac-aeic.gc.ca or visit
canada.ca/CIAR.

For media inquiries with the IAAC, contact media@iaac-aeic.gc.ca.

For media inquiries with the CNSC, contact media@cnscccsn.gc.ca.

Deep Geological Repository (DGR) for Canada's Used Nuclear Fuel Project

LOCATED NEAR IGNACE, ONTARIO

SUBMIT YOUR COMMENTS BY MAY 10, 2026



Government
of Canada

Gouvernement
du Canada

Canada 

May 4, 2026

His Worship Fred Mota
Mayor of Red Lake
Municipality of Red Lake
2 Fifth Street,
P.O. Box 1000
Balmertown, ON, P0V 1C0

Independent Electricity System Operator

1600-120 Adelaide Street West
Toronto, ON M5H 1T1
t 416.967.7474
www.ieso.ca

Dear Mayor Mota,

I am writing to express my gratitude for the engagement and collaboration with the Municipality of Red Lake over the years. The Independent Electricity System Operator (IESO) appreciates the valuable perspectives and input from you and your municipality on economic development and local energy priorities, and the importance of new transmission to support mining and community growth.

The IESO is pleased that through an ongoing dialogue and sharing of local perspectives that have been instrumental to informing our planning work, critical expansions in electricity infrastructure in the Red Lake Region are being advanced as a priority project. As studied and recommended through the IESO's [Northwest Integrated Regional Resource Plan \(IRRP\) Addendum](#) for the North of Dryden Sub-Region, the Red Lake Transmission Line will help power one of Canada's most significant mining areas.

As [announced](#) by Minister Stephen Lecce during the Northern Ontario Municipalities Association (NOMA) Conference, the new 162-kilometre double-circuit 230-kV transmission line connecting Dryden, Ear Falls, and Red Lake will have a critical role in unlocking significant mining projects across Northern Ontario including the [Kinross Gold's Great Bear Project](#) and the [Frontier Lithium's PAK Lithium Project](#), spurring economic growth and job creation.

The IESO looks forward to continuing these important discussions with the Municipality of Red Lake and Northwestern Ontario's municipalities. Municipalities will continue to play an increasingly critical role in shaping the future of the province's electricity system for generations to come.

Sincerely,



Carla Y. Nell
Executive Vice-President, Corporate Relations, Engagement and Strategy

Ministry of Natural Resources

Development and Hazard Policy
Branch
Policy Division
300 Water Street
Peterborough, ON K9J 3C7

Ministère des Richesses naturelles

Direction de la politique d'exploitation des
ressources et des risques naturels.
Division de l'élaboration des politiques
300, rue Water
Peterborough (Ontario) K9J 3C7

Date April 30, 2026
Subject: Regulations under the *Geologic Carbon Storage Act, 2025*

Hello,

Following up on the recent letter you received from Jennifer Keyes, I am pleased to inform you that the *Geologic Carbon Storage Act, 2025* (GCSA) and supporting regulations, detailing requirements for the authorization of research and evaluation activities and carbon storage activities in Ontario, are now in effect.

Carbon storage is new to the province, and Ontario has taken a phased approach to ensure that it is done responsibly, with measures in place to safeguard people and the environment. Throughout each phase, the Ministry of Natural Resources has invited input from Indigenous communities and organizations, industry, agricultural associations, municipalities, non-government organizations, subject matter experts, farmers and the public.

The ministry sought feedback on the Regulatory Proposals under the Proposed Geologic Carbon Storage Act from August 12th, 2025, until September 26th, 2025. The final regulations can be found online through the following links:

- Ontario Regulation 311/25: [General Matters under the Authority of the Lieutenant Governor in Council](#)
- Ontario Regulation 12/26: [General Matters under the Authority of the Minister](#)
- Ontario Regulation 13/26: [Rent](#)

Through the regulation development process, all comments were considered, and changes were made to the proposal to respond to feedback and improve clarity and consistency. Key changes include:

- Removing application fees
- Lowering the emissions threshold for projects eligible to use pore space vested in the Crown by regulation
- Extending the maximum term of licences and permits for research and evaluation to support post-closure management
- Refining municipal endorsement requirements for storage permits
- Allowing phased security and the use of surety bonds for security

- Clarifying closure timelines
- Providing for the establishment of site-specific protection boundaries, instead of using fixed buffers, to delineate areas where Oil, Gas and Salt Resources Act (OGSRA) operators are restricted from carrying out well-related activities that could impact reservoirs where CO₂ is being stored.

The original proposal also included updates to the sample processing fees charged to all operators under the OGSRA, but a decision was made to not move forward with those updates at this time. The ministry's approach to stewardship fees has been deferred and will be considered separately. The proposal and decision notices are available on the Regulatory Registry under posting # [25-MNRF006](#).

The GCSA and supporting regulations enable the safe, responsible and permanent storage of carbon dioxide in a manner that is designed to protect public safety and the environment and minimize potential adverse impacts on other land and resource uses. Establishing a clear legislative and regulatory framework for this activity is key to realizing the potential benefits and managing potential risks associated with geologic carbon storage.

For more information on geologic carbon storage in Ontario, please visit Ontario.ca/CarbonStorage. If you have questions, please contact the Carbon Storage Operations Section by email at carbonstorage@ontario.ca or by phone at 519-873-4634.

Sincerely,

John Dungavell
Director, Development and Hazard Policy Branch

April 20, 2026

TO: Stakeholder Distribution List

RE: Proposed *Environmental Assessment Act* (EAA) amendments to improve the comprehensive environmental assessment (EA) process

Today, Ontario introduced the [Protecting Ontario's Workers and Economic Resilience Act, 2026 \(POWER Act\)](#) in the Legislative Assembly of Ontario. If made, the changes would support a more efficient comprehensive EA process and make it easier to navigate by removing certain steps while maintaining strong environmental protections and other consultation opportunities.

The proposed legislation would, if passed, amend the *Environmental Assessment Act* (EAA) to make three key changes to the comprehensive EA process:

- Remove the requirement to publish and consult on a Ministry Review
- Remove the opportunity for the public to request a hearing before the Ontario Land Tribunal (Tribunal) while maintaining the Minister's authority to refer an application or matter related to an application to the Tribunal for a hearing and decision on their own initiative
- Remove the requirement for Cabinet approval of the Minister's decision, while providing the Minister discretion to refer an application to Cabinet for a decision

In addition, we also proposed minor updates to improve clarity and flexibility in the EAA.

If the proposed EAA amendments are made, the regulation that sets out deadlines for certain steps in the comprehensive EA process (Ontario Regulation 616/98 (Deadlines)) would be adjusted to align with the changes.

The proposal has been posted on the Environmental Registry of Ontario (ERO) for public comment. More information is available [here](#). Input is being accepted until **May 20, 2026**.

If you have any questions, please feel free to contact us at EAModernization.MECP@ontario.ca. Any comments on the proposal can be submitted through the ERO posting via the link above, or by email to us.

We are committed to keeping you apprised about EA modernization and working with you to build a strong EA program for Ontario. We value your perspectives on the EA program and look forward to your further participation. More information on our other efforts to modernize the EA program can also be found [here](#).

Sincerely,

A handwritten signature in black ink that reads "A. Cross". The signature is written in a cursive, slightly slanted style.

Annamaria Cross
Director, Environmental Assessment Modernization Branch
Ministry of the Environment, Conservation and Parks

Cancel My Correspondence
CL

Ministry of
Natural Resources

Ministère des
Richesses naturelles

Tel: (807) 468-2501

February 20, 2026

Dear Sir/Madame:

RE: KENORA AND WHISKEY JACK FORESTS 2026-2027 ANNUAL WORK SCHEDULE

The Ontario Ministry of Natural Resources (MNR), Kenora District, invites you to inspect the 2026/2027 Annual Work Schedule (AWS) for the Kenora and Whiskey Jack Forests.

The AWS describes the forest management activities that are scheduled to take place from April 1, 2026, to March 31, 2027. The AWS documents, **including a summary map**, will be available for public inspection beginning March 15, 2026 and throughout the one-year operating term on the MNR public website Natural Resources Information Portal <https://nrip.mnr.gov.on.ca/s/fmp-online>.

Information on tree planting opportunities can be obtained from Kurt Pochailo, Management Forester with Miisun Integrated Resource Management Company, at 807-466-3802, on behalf of the MNR.

Information on opportunities for personal use fuelwood can be obtained from the Kenora District MNR office at 807-468-2501.

Please see the reverse side of this letter for further information.

Sincerely,



Sam Hawken
A/District Manager
Kenora District

Manitoba Border

Red Lake

105

**Forêt
Whiskey Jack
Forest**

**Forêt
Kenora
Forest**

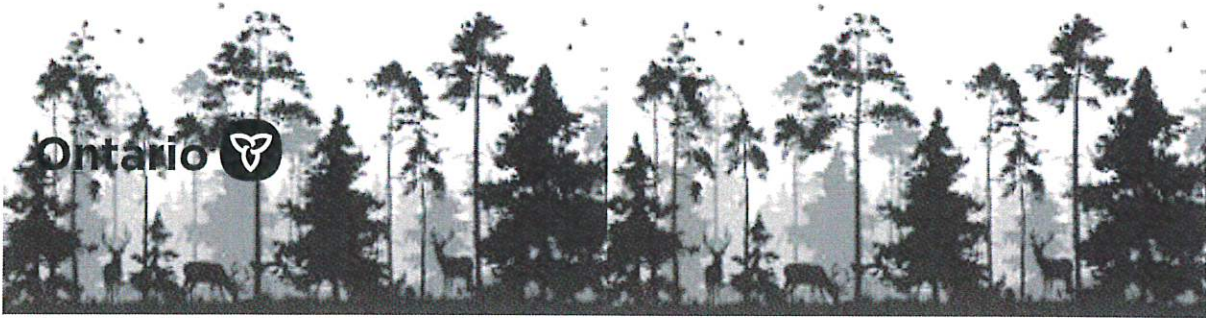
17

Kenora

Dryden

622

502



February 20, 2026

Dear Sir/Madame:

RE: Option to Receive Paperless Notifications

We are excited to offer you a more convenient and efficient way to manage your notifications and communications with us. Effectively immediately, we will be offering a paperless option for all upcoming notifications regarding forestry activities on the Kenora and Whiskey Jack Forests.

Why Go Paperless?

- **Convenience:** Access our notification documents anytime, anywhere from your computer or mobile device.
- **Reduce Waste:** Reduce paper waste.
- **Efficiency:** Receive instant updates and notifications, ensuring you are always up-to-date.

How to Opt-In to our Paperless Option?

1. **Email Confirmation:** Please send an email to Kenora.MNRF@ontario.ca stating your preference to receive paperless notifications moving forward.

OR

2. **Phone call:** Contact us at 807-468-2501 to confirm your preference.

What to Expect:

Once you opt-in, all future notifications related to the Kenora and Whiskey Jack Forests will be sent to your designated email address. If we do not receive an email confirmation from you, you will continue to receive paper notifications.

For any questions or assistance, please feel free to contact Jayme Caron, Assistant Management Forester, by email at jayme.caron@ontario.ca or by phone at 807-456-2717.

We appreciate your attention to this update and look forward to providing you with an enhanced experience through our paperless notification option.

Sincerely,

A handwritten signature in black ink, appearing to read "Sam Hawken".

Sam Hawken
A/District Manager
Ministry of Natural Resources
Kenora District



FOR IMMEDIATE RELEASE

May 6, 2026

Northeastern & Northwestern Ontario – Northern Leaders and Industry Call for Coordinated Investment in Highways 11 and 17

Northeastern & Northwestern Ontario – Municipal leaders and industry partners are joining forces to call on the provincial and federal governments to accelerate investment in Highways 11 and 17, recognizing the corridor as essential to public safety, economic stability, and national connectivity.

The Northwestern Ontario Municipal Association, the Federation of Northern Ontario Municipalities and the Ontario Trucking Association have announced a strengthened partnership to advance this shared priority, building on long-standing advocacy efforts across Northern Ontario.

As the only continuous east–west highway connection linking Eastern and Western Canada, Highways 11 and 17 play a critical role in the movement of goods and people. The corridor supports billions in annual trade and remains a vital link for communities across the North.

"The OTA applauds NOMA and FONOM's leadership on this matter, and we look forward to working together to make this a reality," said OTA president Stephen Laskowski. "Ten years after the Nipigon Bridge got wiped out, severing the Trans-Canada and exposing the corridor's vulnerability, we're still waiting for a meaningful federal and provincial response that matches the scale of this risk.

"However, we believe it is a new day with Prime Minister Carney and Premier Ford's shared commitment to nation-building," Laskowski continued. "With the federal government's recent focus on strategic infrastructure and the province's push for growth, we are hopeful that 10 years of inaction are finally over. We need a nation-building investment that reflects the corridor's role as a lifeline for our economy and national security."



Despite its importance, the highway system continues to face safety challenges. Long stretches of two-lane roadways, combined with high volumes of commercial traffic and northern driving conditions, increase the risk to motorists and disrupt Canada's supply chain.

"This alignment between municipal leaders and industry reinforces what Northerners already know that Highways 11 and 17 are critical to our safety and to Canada's economy," said Dave Plourde, President of the Federation of Northern Ontario Municipalities. "With momentum building, now is the time for governments to work together and move practical improvements forward."

Industry leaders echoed the need for coordinated action, pointing to both economic impacts and ongoing safety concerns.

"Highways 11 and 17 are more than just roads; they are lifelines that connect Northern Ontario to the rest of the country," said Rick Dumas, President of the Northwestern Ontario Municipal Association. "Working together ensures that both municipal priorities and industry realities are reflected as governments consider next steps."

The corridor has also been identified as increasingly important to Canada's economic security and future growth, particularly as demand for natural resources and critical minerals from Northern Ontario rises.

Municipal and industry leaders continue to advocate for a phased approach to improvements, including targeted widening projects such as four-laning and the two-plus-one model, alongside enhanced safety and enforcement measures.

Together, they are calling on both levels of government to coordinate funding, streamline approvals, and recognize Highways 11 and 17 as a shared national priority.

—30—

Media contacts below

Media Contacts:

Dave Plourde, President, FONOM

705-335-1615 | fonom.info@gmail.com

Rick Dumas, President, NOMA

807-683-6662 | admin@noma.on.ca



The Corporation of the Municipality of Red Lake
COMMITTEE OF ADJUSTMENT HEARING

MINUTES OF A COMMITTEE OF ADJUSTMENT PUBLIC HEARING
HELD IN THE MUNICIPAL COUNCIL CHAMBERS ON 08 JULY 2025

Present:	Jerrett Landry	Chair
	Dale Butterfield	Member
	Brenda Cooke	Member
	Allistair McRae	Member
Staff:	Hatem Omran	Planner
	Kristina Grondin	Recording Secretary/Designated Secretary Treasurer

1. **CALL TO ORDER:**

The Hearing was called to order at 5:00 p.m.

1.1 Land Acknowledgement Statement.

We, the Municipality of Red Lake acknowledge that our foundation and the spaces in which we live and maintain are on the lands of the Anishinaapek of Red Lake; the traditional lands of Lac Seul and Wabauskang First Nations, and Treaty 3 territory. As we are all Treaty people, we will continue to cherish the reciprocity of all our relationships on these sacred Lands and Water.

2. **DISCLOSURE OF PECUNIARY INTEREST AND THE GENERAL NATURE THEREOF:**

(a) For the agenda for this meeting;

None disclosed.

(b) For minutes of a meeting at which a member was not in attendance.

None disclosed.

3. **COMMITTEE OF ADJUSTMENT PUBLIC HEARINGS:**

3.1 Application for Minor Variance (File D13-25-03); 4 Sunset Road, Red Lake.

The Chair advised that the public hearing was being held by the Committee of Adjustment regarding an Application for Minor Variance (D13-25-03): 4 Sunset Road, Red Lake. Any person may express their views on the proposed application, and a record will be kept of all concerns. Everyone was requested to sign the attendance form.

The Planner presented his report, advising that the application is to request relief from Section 3.2(g) of the Zoning By-Law, to increase the maximum height of an accessory building to 6.0 meters.

The Chair asked if anyone wished to speak in support or opposition of the application.

The Chair asked the Committee if they had any questions or comments regarding the application.

Hearing was declared closed.

Application for Minor Variance (D13-25-03): 4 Sunset Road, Red Lake
Decision – Approved

4. MINUTES OF PREVIOUS MEETING:

4.1 Committee of Adjustment – 13 May 2025

It was:

Moved by Dale Butterfield

Seconded by Alistair McRae

(COA-06-25)

RESOLVED that the Committee of Adjustment hereby approves the Minutes of a Regular Meeting held May 13th, 2025, as presented.

CARRIED

5. UNFINISHED BUSINESS:

None at this time.

6. NEW BUSINESS:

None at this time.

7. CLOSED MEETING:

None at this time.

8. NEXT MEETING:

8.1 August 12th, 2025, at 5:00 p.m.

9. ADJOURNMENT:

It was:

Moved by Dale Butterfield

Seconded by Allistair McRae

(COA-07-25)

RESOLVED that the Committee of Adjustment hereby adjourns from a Regular Meeting held July 8th, 2025, at 5:53 p.m.

CARRIED



Jerret Landry, Chair

for 

Michelle Hendry, Secretary-Treasurer/CAO



774-2026-156

May 8, 2026

To Northern Ontario Mayors:

As we approach the summer season, I am pleased to tell you that on Monday, May 11, we will officially launch the 2026 Northern Ontario tourism social media campaign.

Through this campaign, we aim to raise awareness for Ontarians and travellers from beyond our borders to explore all that Northern Ontario has to offer.

I appreciate the photos and destination suggestions that have been shared to date. These contributions play an important role in showcasing the beautiful landscapes, vibrant communities, and unique experiences that make Northern Ontario such a remarkable destination.

These features will be highlighted across my social media channels, including Facebook (@George Pirie), Instagram (@georgepiriemp), X (@GeorgiePirieMPP), and LinkedIn (@George Pirie) and ministry social media channels including LinkedIn (@NorthON), Facebook (ONnorth) and X (@NorthON). I encourage you to share posts that are in your region as tourists often visit multiple municipalities.

For those municipalities and organizations that have not yet shared their key tourist attractions, we are still accepting submissions. This is an excellent opportunity to help highlight the beauty of your community and region to help attract more visitors. If you are interested or have any questions, please contact Bronwyn Gould at bronwyn.gould@ontario.ca.

Thank you once again for your continued support and for helping to promote Northern Ontario as a premier tourism destination.

Sincerely,

The Honourable George Pirie
Minister of Northern Economic Development and Growth

c: The Honourable Stan Cho, Minister of Tourism, Culture and Gaming



RED LAKE-EAR FALLS OPP DETACHMENT BOARD

MINUTES OF THE RED LAKE-EAR FALLS OPP DETACHMENT BOARD MEETING
HELD ON 29 JANUARY 2026 AT THE MUNICIPAL OFFICE, AT 3:00 P.M.

PRESENT: J. Kristoff Chair
 J. Franczak Member
 D. Woolsey Member

ABSENT: K. Sutton Member

STAFF: A. Ilman Inspector - OPP
 C. Goulet Administrator

1. CALL TO ORDER

The Administrator called the meeting to order at 3:00 p.m.

(a) Land Acknowledgement Statement.

We, the Red Lake-Ear Falls OPP Detachment Board, acknowledge that our foundation and the spaces in which we live and maintain are on the lands of the Anishinaapek of Red Lake; the traditional lands of Lac Seul and Wabauskang First Nations, and Treaty 3 territory. As we are all Treaty people, we will continue to cherish our reciprocity of all our relationships on these sacred Lands and Waters.

The Administrator reported the election for the position of Chair and Vice-Chair must be conducted at the first meeting of the year in accordance with the Community Safety and Policing Act, 2019.

(b) Election of Chair – conducted by Administrator

Moved by J. Franczak
Seconded by D. Woolsey
(01-26)

RESOLVED that the Red Lake-Ear Falls OPP Detachment Board hereby approves the appointment of Jamie Kristoff as Chair of the Red Lake-Ear Falls OPP Detachment Board; and

BE IT FURTHER RESOLVED THAT Resolution No. 01-25 is hereby rescinded.

CARRIED

(b) Election of Vice-Chair – conducted by Administrator.

Moved by J. Franczak
Seconded by J. Kristoff
(02-26)

RESOLVED that the Red Lake-Ear Falls OPP Detachment Board hereby approves the appointment of Doug Woolsey as Vice-Chair of the Red Lake-Ear Falls OPP Detachment Board; and

BE IT FURTHER RESOLVED THAT Resolution No. 02-25 is hereby rescinded.

CARRIED

J. Kristoff assumed the Chair.

2. **DISCLOSURE OF PECUNIARY INTEREST AND THE GENERAL NATURE THEREOF**

- a) For the agenda for this meeting; and
- b) For the minutes of a meeting at which a member was not in attendance.

None at this time.

3. **DELEGATIONS/DEPUTATIONS**

None at this time.

4. **MINUTES OF PREVIOUS MEETING(S)**

4.1 October 15, 2025

It was:

Moved by D. Woolsey
Seconded by J. Franczak
(03-26)

RESOLVED that the Red Lake-Ear Falls OPP Detachment Board hereby approves the Minutes of a Regular Meeting of the Red Lake-Ear Falls OPP Detachment Board on 15 October 2025, as presented.

CARRIED

5. **UNFINISHED BUSINESS**

5.1 Update – Website.

The Administrator reported that the draft website is progressing with the assistance of the new IT intern. She also reported that the website will not go public until the Board has had a chance to review and comment on it, and that it will not go public before a formalized Communications Policy is adopted.

6. **REPORTS**

6.1 Red Lake Community Representative.

The Administrator reported that an advertisement will be posted for a replacement for D. Butterfield, Red Lake Community Representative.

6.2 Red Lake-Ear Falls Detachment Board Report – Year End Q4 2025.

For information.

6.3 Draft Key Documents/Policies.

- a) Draft Terms of Reference.
- b) Draft Rules of Procedure.
- c) Draft Code of Conduct.
- d) Draft Detachment Commander Annual Performance Review.
- e) Draft Communications Policy.

The Board reviewed the draft documents and policies and directed that they be brought forward at the next Regular Meeting for adoption.

- 6.4 Approved 2026 Budget/Conferences.

The Board reviewed the Council-approved 2026 Budget.

7. **CORRESPONDENCE**

- 7.1 2026 OAPSB Spring Conference & AGM – May 31 – June 2 – Niagara Falls.

For information.

- 7.2 OAPSB Zone 1 Zoom Meeting – January 29, 2026 at 5:00 p.m. CST.

For information.

- 7.3 OAPSB Recommended Minimum Policies.

For information.

- 7.4 OAPSB Board Start-Up Checklist.

For information.

8. **MOTIONS** (to be brought forward after applicable item)

- 8.1 Approve 2024/2025 Annual Report.

It was:

Moved by D. Woolsey
Seconded by J. Franczak
(04-26)

RESOLVED that the Red Lake-Ear Falls OPP Detachment Board hereby approves the 2024 and 2025 Red Lake-Ear Falls OPP Detachment Board Annual Report (attached hereto as Schedule "A" and forming a part of this resolution) for distribution to the Councils of The Corporation of the Municipality of Red Lake and Township of Ear Falls, for their information.

CARRIED

9. **BY-LAWS**

- 9.1 Confirmatory By-Law.

It was:

Moved by J. Franczak
Seconded by D. Woolsey
(05-26)

RESOLVED that the Red Lake-Ear Falls OPP Detachment Board hereby considers By-Law No. 01-2026 a read, without amendment or debate, a first and second time.

CARRIED

It was:

Moved by D. Woolsey
Seconded by J. Franczak
(06-26)

RESOLVED that the Red Lake-Ear Falls OPP Detachment Board hereby considers By-Law No. 01-2026 as read a third time and passed.

CARRIED

10. NEW BUSINESS

10.1 2026 Meeting Schedule.

April 16, 2026 – 3:00 p.m. – Municipal Office
July 16, 2026 – 3:00 p.m. - Red Lake OPP Detachment
October 15, 2026 - 3:00 p.m. – Municipal Office

It was noted that the April meeting is scheduled for April 15, not April 16, as listed on the agenda.

11. ADJOURNMENT

It was:

Moved by J. Franczak
Seconded by D. Woolsey
(07-26)

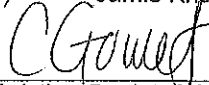
RESOLVED that the Red Lake-Ear Falls OPP Detachment Board hereby adjourns the meeting at 4:01 p.m.

CARRIED

CERTIFIED CORRECT:



Jamie Kristoff, Chair



Christine Goulet, Administrator



RED LAKE-EAR FALLS OPP DETACHMENT BOARD

MINUTES OF THE RED LAKE-EAR FALLS OPP DETACHMENT SPECIAL BOARD MEETING HELD ON 12 FEBRUARY 2026 AT THE MUNICIPAL OFFICE, AT 3:30 P.M.

PRESENT: J. Kristoff Chair
 J. Franczak Member
 K. Sutton Member (*via electronic participation*)
 D. Woolsey Member

STAFF: A. Ilman Inspector - OPP
 C. Goulet Administrator

1. CALL TO ORDER

The Chair called the meeting to order at 3:36 p.m.

(a) Land Acknowledgement Statement.

We, the Red Lake-Ear Falls OPP Detachment Board, acknowledge that our foundation and the spaces in which we live and maintain are on the lands of the Anishinaapek of Red Lake; the traditional lands of Lac Seul and Wabauskang First Nations, and Treaty 3 territory. As we are all Treaty people, we will continue to cherish our reciprocity of all our relationships on these sacred Lands and Waters.

2. DISCLOSURE OF PECUNIARY INTEREST AND THE GENERAL NATURE THEREOF

a) For the agenda for this meeting; and

b) For the minutes of a meeting at which a member was not in attendance.

None at this time.

3. MATTERS FOR WHICH THE SPECIAL MEETING WAS CALLED

3.1 Draft Detachment Commander Annual Performance Review.

It was:

Moved by D. Woolsey
Seconded by J. Franczak
(08-26)

RESOLVED that the Red Lake-Ear Falls OPP Detachment Board hereby considers By-Law No. 02-2026 as read, without amendment or debate, a first and second time.

CARRIED

It was:

Moved by K. Sutton
Seconded by D. Woolsey
(09-26)

RESOLVED that the Red Lake-Ear Falls OPP Detachment Board hereby considers By-Law No. 02-2026 as read a third time and passed.

CARRIED

4. ADJOURNMENT

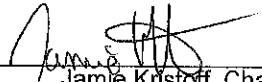
It was:

Moved by K. Sutton
Seconded by D. Woolsey
(10-26)

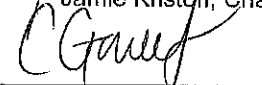
RESOLVED that the Red Lake-Ear Falls OPP Detachment Board hereby adjourns the meeting at 3:36 p.m.

CARRIED

CERTIFIED CORRECT:



Jamie Kristoff, Chair



Christine Goulet, Administrator

**MINUTES OF THE REGULAR MEETING OF THE BOARD OF MANAGEMENT
OF THE DISTRICT OF KENORA HOME FOR THE AGED
HELD January 29th, 2026 - Kenora
9:30 a.m. - 10:43 a.m.**

PRESENT: Warren Badiuk, Chair
Norbert Dufresne, Vice Chair
Bruce Ormiston, Board Member
Andrew Poirier, Board Member (via Microsoft Teams)
Jill Torrie, Board Member (via Microsoft Teams)
Michelle Spencer, CEO & District Administrator
Lisa Oakes, Director of Finance

ABSENT:
Judy Carlson, Board Member
Greg Swanson, Board Member
Jack Harrison, Board Member

**MOVED BY BRUCE ORMISTON
SECONDED BY ANDREW POIRIER**

THAT Warren Badiuk be elected Chairperson of the Board of Management for a one-year term, in compliance with Article 13(a) of the Constitution, effective January 1st, 2026.

CARRIED

**MOVED BY WARREN BADIUK
SECONDED BY BRUCE ORMISTON**

THAT Norbert Dufresne be elected Vice Chairperson of the Board of Management for a one-year term, in compliance with Article 13(a) of the Constitution, effective January 1st, 2026.

CARRIED

**MOVED BY ANDREW POIRIER
SECONDED BY NORBERT DUFRESNE**

THAT the agenda as amended for the January 29th, 2026 meeting of the Board of Management of the District of Kenora Home for the Aged be approved as amended.

CARRIED

MINUTES
29th January 2026

MOVED BY NORBERT DUFRENSE
SECONDED BY ANDREW POIRIER

THAT the minutes of the Board Meeting held on November 27th, 2025 be adopted as circulated.

CARRIED

No conflict of interest noted.

The CEO & District Administrator presented the report on Executive Limitation (EL) 1 - Financial Planning and Executive Limitation (EL) 2 - Financial Condition and Activities.

MOVED BY ANDREW POIRIER
SECONDED BY NORBERT DUFRENSE

THAT the correspondence be received:

- Ontario Health - 2025-26 One-time Funding for LTC Local Priorities Fund - Batch 2
- Ministry of Long-Term Care - One-Time Funding for the Supporting Professional Growth Fund
- Ministry of Long-Term Care - Reappointment to Board of Management
- Ontario Health - One-time Funding Recovery of In-Year Surplus in 2025-26
- Ontario Health - 2025-26 One-time Funding for Improving Dementia Care Program

CARRIED

MOVED BY JILL TORRIE
SECONDED BY NORBERT DUFRENSE

THAT the Community Support report be received.

CARRIED

MOVED BY NORBERT DUFRENSE
SECONDED BY BRUCE ORMISTON

THAT the Chief Executive Officer and District Administrator's report be received.

CARRIED

MINUTES

29th January 2026

MOVED BY NORBERT DUFRENSE
SECONDED BY BRUCE ORMISTON

THAT the Board accept the CEO and District Administrators Report on Executive Limitation (EL)1 - Financial Planning and Executive Limitation 2 - Financial Condition and Activities.

MOVED BY NORBERT DUFRENSE
SECONDED BY BRUCE ORMISTON

THAT the Board of Management approved purchases and budget of \$497,268 for Princess Court and \$164,646 for Northwood Lodge and \$543,982 for Pinecrest Home from Ontario Health's 2025-26 One-Time Funding for Long-Term Care Local Priority Funding - Batch 2 prior to March 31st, 2026.

CARRIED

MOVED BY NORBERT DUFRENSE
SECONDED BY BRUCE ORMISTON

THAT the Board of Management accept the approve purchases and budget of \$289,134 for Princess Court from Ontario Health's 2025-26 One-Time Funding for Improving Dementia Care Program.

CARRIED

MOVED BY BRUCE ORMISTON
SECONDED BY NORBERT DUFRENSE

THAT the Board of Management the quote from Dell Technologies for the purchase of on-premise server hardware for Princess Court, Northwood Lodge and Pinecrest Home for the total cost of \$76,387.19. Funding for this purchase will be through the Integrated Technology Solutions Program.

CARRIED

MOVED BY BRUCE ORMISTON
SECONDED BY NORBERT DUFRENSE

THAT the Board of Management accept the approved selection of Collaborative Solutions to complete the 5-Year Strategic Plan (2026-2031) for District of Kenora Home for the Aged for the cost of \$45,000 plus travel and HST.

CARRIED

MINUTES

29th January 2026

MOVED BY BRUCE ORMISTON

SECONDED BY NORBERT DUFRENSE

THAT the Board of Management accept the quote from Russell Hendrix for the purchase of one iCombi Pro-10 unit (Princess Court) for the total cost of \$42,371.29.

CARRIED

The Board was provided with Inspections & Unusual Occurrence report from Pinecrest Home, Princess Court and Northwood Lodge for the month of December and January.

The Board was provided with the following financial reports: a Cash Position Statement as of November 2025, budget report up to the end of November 30th, 2025.

Lisa Oakes, Director of Finance informed the Board that MNP would like to present the financial statements on March 5th, 2026. The Board discussed holding a special meeting following the presentation from MNP, pending confirmed quorum, to discuss organizational goals prior to the strategic planning kick-off meeting with Collaborative Solutions.

MOVED BY ANDREW POIRIER

SECONDED BY NORBERT DUFRENSE

THAT the accounts and wages in the amount of \$3,737,217.63 for the month of October 2025 & \$5,293,289.96 for the month November 2025 be approved for payment.

CARRIED

MOVED BY NORBERT DUFRENSE

SECONDED BY BRUCE ORMISTON

THAT the disbursements from the Residents' Trust Account (Pinecrest) in the amount of \$24,840.80 for the month of October 2025; \$23,535.75 for the month of November 2025 and \$21,995.83 December 2025 be approved for payment.

CARRIED

MINUTES

29th January 2026

**MOVED BY BRUCE ORMISTON
SECONDED BY NORBERT DUFRENSE**

THAT the disbursements from the Residents' Trust Account (Princess Court) in the amount of \$2,917.61 for the month of October 2025; \$5,303.84 for the month of November 2025 and \$2,539.75 for the month of December 2025 be approved for payment.

CARRIED

**MOVED BY BRUCE ORMISTON
SECONDED BY NORBERT DUFRENSE**

THAT the disbursements from the Residents' Trust Account (Northwood Lodge) in the amount of \$1,158.51 for the month of October 2025; \$1,334.61 for the month of November 2025 and \$604.99 for the month of December 2025 be approved for payment.

CARRIED

**MOVED BY BRUCE ORMISTON
SECONDED BY NORBERT DUFRENSE**

THAT this meeting do now adjourn to meet at the call of the Chair on March 26th, 2026 in Dryden, ON.

CARRIED


Chair of the Board


Chief Executive Officer

Municipality Of Red Lake
Statement Of Remuneration And Paid Expenses To Council And Board Members
As At December 31, 2025

Name	Stipend	Car Allowance	Per Diem	Registration	Travel	Reimbursement From Other Agencies	Total
Mota, Fred	28,457.40	4,914.61	7,351.66	3,444.06	17,671.43	- 3,438.24	58,400.92
Hager, Janet	18,435.51	2,913.37	2,448.66	1,516.72	3,687.40	- 3,040.11	25,961.55
Badiuk, Warren	13,725.36	2,913.37	653.48	616.14	1,004.91	-	18,913.26
Kristoff, Jamie	13,725.36	2,913.37	1,306.96	-	3,244.15	-	21,189.84
Geary, Debra	13,725.36	2,913.37	980.22	886.10	2,523.25	-	21,028.30
Mckenzie-Marcellais, Carleigh	-	-	653.48	516.14	817.60	-	1,987.22
Totals:	88,068.99	16,568.09	13,394.46	6,979.16	28,948.74	- 6,478.35	147,481.09

Police Services Board

Franczak, Jennifer	225.00	-	-	-	-	-	225.00
Totals:	225.00	-	-	-	-	-	225.00

MINUTES OF THE REGULAR MEETING OF THE BOARD OF MANAGEMENT
OF THE DISTRICT OF KENORA HOME FOR THE AGED
HELD March 5th, 2026 - VIA TEAMS
9:35 a.m. - 10:16 p.m.

PRESENT:

Warren Badiuk, Chair
Norbert Dufresne, Vice Chair (In-person)
Jack Harrison, Board Member
Andrew Poirier, Board Member
Bruce Ormiston, Board Member
Jill Torrie, Board Member
Greg Swanson, Board Member (In-person)
Lisa Oakes, Director of Finance
Michelle Spencer, CEO & District Administrator

SPECIAL GUEST:

Shawn Brown, MNP LLP
Justin Berube, MNP LLP

ABSENT:

Judy Carlson, Board Member

Shawn Brown, CPA, CA from MNP LLP presented the 2024 Audited Financial Statements.

MOVED BY WARREN BADIUK
SECONDED BY JILL TORRIE

THAT the Board of Management approve the audited financial statements for the District of Kenora Home for the Aged for the fiscal year ended December 31st, 2024.

CARRIED

MOVED BY ANDREW POIRIER
SECONDED BY GREG SWANSON

THAT the Board of Management authorize the establishment of a Capital Reserve in the amount of \$2,370,460.00,

CARRIED

MOVED BY BRUCE ORMISTON
SECONDED BY JILL TORRIE

THAT this meeting do now adjourn to meet at the call of the
Chair on Thursday, March 26th, 2026 at Princess Court in Dryden, ON.

CARRIED


.....
Chair of the Board


.....
Chief Executive Officer



The Corporation of the Municipality of Red Lake

BY-LAW No. 19-2026

**BEING A BY-LAW TO AUTHORIZE THE ACQUISITION OF
LOTS 346, 347, 348 PLAN M355, RED LAKE (126 HOWEY STREET)**

WHEREAS under Section 9 of the Municipal Act, 2001, S.O. 2001, c. 25, as amended, a municipality has the capacity, rights, powers and privileges of a natural person to exercise its authority under this or any other Act; and

WHEREAS under Section 8(a) and (b) of the Municipal Act, 2001, S.O. 2001, c. 25, as amended, Section 8 shall be interpreted broadly to confer broad authority on municipalities, enabling them to govern their affairs as they consider appropriate and to enhance their ability to respond to municipal issues; and

WHEREAS the Council of The Corporation of the Municipality of Red Lake wishes to acquire these lands by exercising its first option to purchase contained in the Agreement of Purchase and Sale with Rugged Geomatics Inc., as authorized by By-Law No. 13-2021;

NOW THEREFORE the Council of The Corporation of the Municipality of Red Lake hereby **ENACTS AS FOLLOWS:**

1. **THAT** The Corporation of the Municipality of Red Lake and Rugged Geomatics Inc. shall enter into an Agreement of Purchase and Sale for the purchase of Lots 346, 347, and 348, Plan M355, Red Lake (126 Howey Street), and any ancillary documents necessary to give effect to the transaction.
2. **THAT** the Mayor and Clerk are hereby authorized and instructed to execute the said Agreement and Purchase of Sale and any ancillary documents necessary to give effect to the transaction and attach the corporate seal thereto.
3. **THAT** this By-Law shall come into force and take effect on the final passing thereof.

READ a FIRST and SECOND TIME this 19th day of May, 2026.

Fred Mota, Mayor

Christine Goulet, Clerk

READ a THIRD TIME and FINALLY PASSED this 19th day of May, 2026.

Fred Mota, Mayor

Christine Goulet, Clerk



The Corporation of the Municipality of Red Lake

BY-LAW No. 15-2026

BEING A BY-LAW TO AMEND BY-LAW NO 98-2023, BEING A BY-LAW TO ENTER INTO AN AGREEMENT WITH THE CANADIAN IMPERIAL BANK OF COMMERCE (CIBC) REGARDING A CREDIT AGREEMENT

WHEREAS the *Municipal Act, 2001, S.O. 2001, c. 25, S. 407* provides that a municipality may authorize temporary borrowing, until the taxes are collected and other revenues are received, to meet the current expenditures of the municipality for the year; and

WHEREAS the Council of The Corporation of the Municipality of Red Lake deems it necessary to borrow monies to meet, until the taxes are collected, the current expenditures of the Corporation for the year 2025; and

WHEREAS the Council of The Corporation of the Municipality of Red Lake passed By-Law No. 98-2023 on December 11th, 2023 to enter into a Credit Agreement with the Canadian Imperial Bank of Commerce (CIBC); and

WHEREAS it is deemed necessary to amend By-Law No. 98-2023;

NOW THEREFORE the Council of The Corporation of the Municipality of Red Lake hereby **ENACTS AS FOLLOWS:**

1. **THAT** the Council of The Corporation of the Municipality of Red Lake and Canadian Imperial Bank of Commerce (CIBC) shall amend such Agreement, as attached hereto as Schedule "A" and forming a part of this By-Law.
2. **THAT** the Mayor and Clerk are hereby authorized to execute the said amendment referred to in Section 1 and attach the corporate seal thereto.
3. **THAT** By-Law Nos. 98-2023 is hereby amended.
4. **THAT** this By-Law shall come into force and take effect on the final passing thereof.

READ a FIRST and SECOND TIME this 19th day of May, 2026.

Fred Mota, Mayor

Christine Goulet, Clerk

READ a THIRD TIME and FINALLY PASSED this 19th day of May, 2026.

Fred Mota, Mayor

Christine Goulet, Clerk

AMENDMENT TO THE CREDIT AGREEMENT

2 Fifth Street, P.O. Box 1000
Balmertown, Ontario P0V 1C0

Dated December 11th, 2023 (including all previous amendments thereto), the “Agreement”

between Canadian Imperial Bank of Commerce (“CIBC”) and The Corporation of the Municipality of Red Lake (the “Borrower”)

Amendments

The Agreement is amended as follows:

Term facility

Loan amount (rounded to the nearest dollar)

CDN\$236,935

Purpose

This Facility is to be used for: repaying LAS 497/19-14650 and applying a fixed rate

Description

A non-revolving Demand Instalment Loan. Principal that is repaid is not available to be re-borrowed.

Rate

Interest will be calculated at the indicative fixed rate of 4.053% per year for a 12 month term amortized over 56 months.

This indicative interest rate is for informational purposes only. The actual interest rate will be set by CIBC on the day of the Facility advance, unless CIBC has otherwise agreed to lock in a rate.

Last regular scheduled payment date

56 months from the date of the first regular payment date.

Repayment

On demand. Until demand, this Facility is repayable as follows:

12 regular payments of CDN\$4,807.35 (principal and interest blended) commencing on the 1st day of the month after the date of advance of this Demand Instalment Loan, and until such time, accrued interest is payable monthly. Any outstanding principal and interest and any other amount due but unpaid with respect to this Facility is due on the Last Regular Scheduled Payment Date.

The repayment amounts are based on the indicative interest rate and are for informational purposes only. The actual repayment amounts will be determined by CIBC on the date the Facility is advanced, and based on the actual interest rate charged.

You may only prepay this Facility in accordance with Schedule A.

Term facility

Loan amount (rounded to the nearest dollar)

CDN\$634,113

Purpose

This Facility is to be used for: repaying LAS 497/19-14758 and applying a fixed rate

Description

A non-revolving Demand Instalment Loan. Principal that is repaid is not available to be re-borrowed.

Rate

Interest will be calculated at the indicative fixed rate of 4.053% per year for a 12 month term amortized over 116 months.

This indicative interest rate is for informational purposes only. The actual interest rate will be set by CIBC on the day of the Facility advance, unless CIBC has otherwise agreed to lock in a rate.

Last regular scheduled payment date

116 months from the date of the first regular payment date.

Repayment

On demand. Until demand, this Facility is repayable as follows:

12 regular payments of CDN\$6,711.08 (principal and interest blended) commencing on the 1st day of the month after the date of advance of this Demand Instalment Loan, and until such time, accrued interest is payable monthly. Any outstanding principal and interest and any other amount due but unpaid with respect to this Facility is due on the Last Regular Scheduled Payment Date.

The repayment amounts are based on the indicative interest rate and are for informational purposes only. The actual repayment amounts will be determined by CIBC on the date the Facility is advanced, and based on the actual interest rate charged.

You may only prepay this Facility in accordance with Schedule A.

Term facility

Loan amount (rounded to the nearest dollar)

CDN\$80,376

Purpose

This Facility is to be used for: repaying LAS 497/19-14855 and applying a fixed rate

Description

A non-revolving Demand Instalment Loan. Principal that is repaid is not available to be re-borrowed.

Rate

Interest will be calculated at the indicative fixed rate of 4.053% per year for a 12 month term amortized over 176 months.

This indicative interest rate is for informational purposes only. The actual interest rate will be set by CIBC on the day of the Facility advance, unless CIBC has otherwise agreed to lock in a rate.

Last regular scheduled payment date

176 months from the date of the first regular payment date.

Repayment

On demand. Until demand, this Facility is repayable as follows:

12 regular payments of CDN\$611.64 (principal and interest blended) commencing on the 1st day of the month after the date of advance of this Demand Instalment Loan, and until such time, accrued interest is payable monthly. Any outstanding principal and interest and any other amount due but unpaid with respect to this Facility is due on the Last Regular Scheduled Payment Date.

The repayment amounts are based on the indicative interest rate and are for informational purposes only. The actual repayment amounts will be determined by CIBC on the date the Facility is advanced, and based on the actual interest rate charged.

You may only prepay this Facility in accordance with Schedule A.

Term facility

Loan amount (rounded to the nearest dollar)

CDN\$1,657,009

Purpose

This Facility is to be used for: repaying LAS 497/19-12356 and applying a fixed rate

Description

A non-revolving Demand Instalment Loan. Principal that is repaid is not available to be re-borrowed.

Rate

Interest will be calculated at the indicative fixed rate of 4.053% per year for a 12 month term amortized over 42 months.

This indicative interest rate is for informational purposes only. The actual interest rate will be set by CIBC on the day of the Facility advance, unless CIBC has otherwise agreed to lock in a rate.

Last regular scheduled payment date

42 months from the date of the first regular payment date.

Repayment

On demand. Until demand, this Facility is repayable as follows:

12 regular payments of CDN\$42,383.47 (principal and interest blended) commencing on the 1st day of the month after the date of advance of this Demand Instalment Loan, and until such time, accrued interest is payable monthly. Any outstanding principal and interest and any other amount due but unpaid with respect to this Facility is due on the Last Regular Scheduled Payment Date.

The repayment amounts are based on the indicative interest rate and are for informational purposes only. The actual repayment amounts will be determined by CIBC on the date the Facility is advanced, and based on the actual interest rate charged.

You may only prepay this Facility in accordance with Schedule A.

Term facility

Loan amount (rounded to the nearest dollar)

CDN\$560,598

Purpose

This Facility is to be used for: repaying LAS 497/60-31056 and applying a fixed rate

Description

A non-revolving Demand Instalment Loan. Principal that is repaid is not available to be re-borrowed.

Rate

Interest will be calculated at the indicative fixed rate of 4.053% per year for a 12 month term amortized over 23 months.

This indicative interest rate is for informational purposes only. The actual interest rate will be set by CIBC on the day of the Facility advance, unless CIBC has otherwise agreed to lock in a rate.

Last regular scheduled payment date

23 months from the date of the first regular payment date.

Repayment

On demand. Until demand, this Facility is repayable as follows:

12 regular payments of CDN\$24,357.17 (principal and interest blended) commencing on the 1st day of the month after the date of advance of this Demand Instalment Loan, and until such time, accrued interest is payable monthly. Any outstanding principal and interest and any other amount due but unpaid with respect to this Facility is due on the Last Regular Scheduled Payment Date.

The repayment amounts are based on the indicative interest rate and are for informational purposes only. The actual repayment amounts will be determined by CIBC on the date the Facility is advanced, and based on the actual interest rate charged.

You may only prepay this Facility in accordance with Schedule A.

Confirmation

As revised by this Amendment, the Agreement remains in full force.

Dated as of: _____, 2026

For CIBC

By:

Name: Daniel Strang

Title: Director & Team Leader

For the Borrower

By:

Name:

Title:

For the Borrower

By:

Name:

Title:



The Corporation of the Municipality of Red Lake
COMMITTEE OF ADJUSTMENT HEARING

MINUTES OF A COMMITTEE OF ADJUSTMENT PUBLIC HEARING
HELD IN THE MUNICIPAL COUNCIL CHAMBERS ON 08 JULY 2025

Present:	Jerrett Landry	Chair
	Dale Butterfield	Member
	Brenda Cooke	Member
	Allistair McRae	Member
Staff:	Hatem Omran	Planner
	Kristina Grondin	Recording Secretary/Designated Secretary Treasurer

1. **CALL TO ORDER:**

The Hearing was called to order at 5:00 p.m.

1.1 Land Acknowledgement Statement.

We, the Municipality of Red Lake acknowledge that our foundation and the spaces in which we live and maintain are on the lands of the Anishinaapek of Red Lake; the traditional lands of Lac Seul and Wabauskang First Nations, and Treaty 3 territory. As we are all Treaty people, we will continue to cherish the reciprocity of all our relationships on these sacred Lands and Water.

2. **DISCLOSURE OF PECUNIARY INTEREST AND THE GENERAL NATURE THEREOF:**

(a) For the agenda for this meeting;

None disclosed.

(b) For minutes of a meeting at which a member was not in attendance.

None disclosed.

3. **COMMITTEE OF ADJUSTMENT PUBLIC HEARINGS:**

3.1 Application for Minor Variance (File D13-25-03); 4 Sunset Road, Red Lake.

The Chair advised that the public hearing was being held by the Committee of Adjustment regarding an Application for Minor Variance (D13-25-03): 4 Sunset Road, Red Lake. Any person may express their views on the proposed application, and a record will be kept of all concerns. Everyone was requested to sign the attendance form.

The Planner presented his report, advising that the application is to request relief from Section 3.2(g) of the Zoning By-Law, to increase the maximum height of an accessory building to 6.0 meters.

The Chair asked if anyone wished to speak in support or opposition of the application.

The Chair asked the Committee if they had any questions or comments regarding the application.

Hearing was declared closed.

Application for Minor Variance (D13-25-03): 4 Sunset Road, Red Lake
Decision – Approved

4. MINUTES OF PREVIOUS MEETING:

4.1 Committee of Adjustment – 13 May 2025

It was:

Moved by Dale Butterfield

Seconded by Allistair McRae

(COA-06-25)

RESOLVED that the Committee of Adjustment hereby approves the Minutes of a Regular Meeting held May 13th, 2025, as presented.

CARRIED

5. UNFINISHED BUSINESS:

None at this time.

6. NEW BUSINESS:

None at this time.

7. CLOSED MEETING:

None at this time.

8. NEXT MEETING:

8.1 August 12th, 2025, at 5:00 p.m.

9. ADJOURNMENT:

It was:

Moved by Dale Butterfield

Seconded by Allistair McRae

(COA-07-25)

RESOLVED that the Committee of Adjustment hereby adjourns from a Regular Meeting held July 8th, 2025, at 5:53 p.m.

CARRIED



Jerret Landry, Chair

for 

Michelle Hendry, Secretary-Treasurer/CAO



JOINT COMMUNITY SAFETY AND WELL-BEING ADVISORY COMMITTEE

MINUTES OF A JOINT COMMUNITY SAFETY AND WELL-BEING ADVISORY COMMITTEE MEETING HELD ON THURSDAY, FEBRUARY 12TH, 2026, AT THE MUNICIPALITY OF RED LAKE MUNICIPAL OFFICE, AT 2:00 P.M. VIA IN-PERSON AND ELECTRONIC PARTICIPATION.

PRESENT:

D. Woolsey	Chair (Township of Ear Falls)
A. Bishop	Member (R.L. Margaret Cochenour Memorial Hospital)
V. Healey	Member (Firefly)
P. Delf	Member (Red Lake Family Health Team)
M. Tougas	Member (Red Lake Indian Friendship Centre)
A. Kostiw	Member (Community Counselling and Addiction Services)
J. Franczak	Member, Red Lake-Ear Falls OPP Detachment Board
D. Lamme	Member, OPP
J. Mantie	Member, KDSB
M. Parrish	Member, KPDSB
N. Roche	Member, NWHU
C. Goulet	Coordinator (Municipality of Red Lake)

ABSENT: Kenora Rainy River District Child & Family Services

1. CALL TO ORDER

The meeting started at 2:02 p.m.

The Recording Secretary conducted a roll call. Quorum was confirmed.

(a) Land Acknowledgement Statement.

We, the Joint Community Safety and Well-Being Plan Advisory Committee, acknowledge that our foundation and the spaces in which we live and maintain are on the un-ceded lands of the Anishinaapek of Red Lake; the traditional lands of Lac Seul and Wabauskang First Nations, and Treaty 3 territory. As we are all Treaty people, we will continue to cherish our reciprocity of all our relationships on these sacred Lands and Waters.

(b) Election of Chair and Vice-Chair.

It was:

Moved by M. Tougas

Seconded by J. Franczak

(01-2026)

**MINUTES OF A JOINT COMMUNITY SAFETY AND WELL-BEING ADVISORY COMMITTEE
MEETING HELD ON 12 FEBRUARY 2026
CONTINUED –Page | 2**

RESOLVED that the Joint Community Safety and Well-Being Plan Advisory Committee hereby appoints Doug Woolsey as Chair of the Joint Community Safety and Well-Being Plan Advisory Committee; and

BE IT FURTHER RESOLVED that Resolution No. 04-2025 is hereby rescinded.

CARRIED

It was:

Moved by C. Goulet

Seconded by M. Parrish

(02-2026)

RESOLVED that the Joint Community Safety and Well-Being Plan Advisory Committee hereby appoints Adam Kostiw as Vice-Chair of the Joint Community Safety and Well-Being Plan Advisory Committee; and

BE IT FURTHER RESOLVED that Resolution No. 04-2021 is hereby rescinded.

CARRIED

2. DISCLOSURE OF PECUNIARY INTEREST AND THE GENERAL NATURE THEREOF

a) For the agenda for this meeting; and

b) For the minutes of a meeting at which a member was not in attendance.

None at this time.

3. DELEGATIONS/DEPUTATIONS

None at this time.

4. MINUTES OF PREVIOUS MEETING(S)

It was:

Moved by M. Parrish

Seconded by A. Bishop

(03-2026)

RESOLVED that the Joint Community Safety and Well-Being Plan Advisory Committee hereby approves the minutes of a Regular Meeting held 27 November 2025, as presented.

CARRIED

5. **UNFINISHED BUSINESS**

5.1 2024/2025 Annual Report Card.

C. Goulet reported that the Annual Report Card will be prepared using currently available information and that the Committee will have an opportunity to review and provide input before submission to the respective Councils.

6. **REPORTS**

6.1 Inclusion and Community Engagement (*Pillar Lead: Municipalities*).

a) Establish Inclusion/Active Anti-Racism Strategy (*Objective Lead: Municipalities*)

i) Municipality of Red Lake/Township of Ear Falls Diversity and Inclusion Accord & Implementation Guide for Members.

C. Goulet reported that the Truth & Reconciliation reviewed the Accord at their January 26, 2026 meeting and made a few changes, which were provided to this membership via email on February 3, 2026. She reported that we are now waiting for the membership's individual organization to approve the wording before proceeding to the respective Councils for final approval.

C. Goulet reported that a signing ceremony will follow the final approval of the amended Accord.

b) Establish CSWB Community Engagement Plan (*Objective Lead: Municipalities*)

C. Goulet reported that we now have a membership with the Canadian Centre for Safer Communities Association, which will provide resources for this Committee, including an Engagement Plan Toolkit.

6.2 Safe Substance Abuse (*Pillar Lead: Community Counselling and Addiction Services (CCAS)*).

a) Establish Detox Centre and Safe Beds in Red Lake (*Objective Lead: CCAS*).

**MINUTES OF A JOINT COMMUNITY SAFETY AND WELL-BEING ADVISORY COMMITTEE
MEETING HELD ON 12 FEBRUARY 2026
CONTINUED – Page | 4**

A. Kostiw reported on the Harm Reduction Plan and on the Outreach worker who serves as a safe supply provider in Red Lake, Ear Falls and Wabauskang.

It was noted that the hospital has one detoxification bed, and if stable, the individual may transition to the Safe Beds Program.

- b) Investigate Substance Intervention Programs in Red Lake and Ear Falls. (*Objective Lead: CSWB Subgroup*).

It was reported that the subgroup is in communication with the high school regarding services.

6.3 Housing (Pillar Lead: *KDSB*).

- a) Establish an Affordable, Assisted Living Facility for Seniors (*Objective Lead: KDSB*).

J. Mantle reported that an Open House is coming up for Woodland Terrace in Red Lake.

6.4 Non-Priority Projects.

Various organization-specific projects were discussed.

7. **CORRESPONDENCE**

None at this time.

8. **MOTIONS** (*to be brought forward after applicable item*)

None at this time.

9. **NEW BUSINESS**

9.1 Review of Workplan.

The Committee reviewed the work plan current as of January 21, 2026, and made no changes at this time.

9.2 Next meetings – Thursdays at 2:00 p.m.

- April 23, 2026 (2nd Meeting)
- July 23, 2026 (3rd Meeting)
- October 29, 2026 (4th Meeting)

**MINUTES OF A JOINT COMMUNITY SAFETY AND WELL-BEING ADVISORY COMMITTEE
MEETING HELD ON 12 FEBRUARY 2026
CONTINUED –Page | 5**

10. ADJOURNMENT

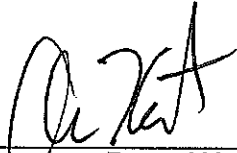
It was:

Moved by A. Bishop
Seconded by M. Parrish
(04-2026)


RESOLVED that the Joint Community Safety and Well-Being Plan Advisory Committee hereby adjourns to meet at 2:52 p.m.

CARRIED

CERTIFIED CORRECT:

for 

Doug Woolsey, Chair



Christine Goulet, Coordinator
& Recording Secretary



THE CORPORATION OF THE MUNICIPALITY OF RED LAKE

By-Law No. 16-2026

**BEING A BY-LAW TO AMEND BY-LAW NO. 32-2022,
BEING A BY-LAW TO ENTER INTO AN AGREEMENT WITH THE RED
LAKE INDIAN FRIENDSHIP CENTRE REGARDING LEASE OF SPACE AT
117 HOWEY STREET, RED LAKE**

WHEREAS the Council of The Corporation of the Municipality of Red Lake passed By-Law No. 32-2022 on March 21st, 2022, to enter into an Agreement with the Red Lake Indian Friendship Centre regarding lease of space a 117 Howey Street, Red Lake;

WHEREAS it is deemed necessary to amend By-Law No. 32-2022 to extend the term;

NOW THEREFORE the Council of The Corporation of the Municipality of Red Lake hereby **ENACTS AS FOLLOWS:**

1. **THAT** the “term” as mutually consented by both parties, be extended for a further 12 months, commencing on the 1st of April, 2026, and ending on the 31st of March, 2027.
2. **THAT** all other conditions of the original agreement to remain unchanged.
3. **THAT** By-Law No. 32-2022 is hereby amended.
4. **THAT** this By-Law shall come into force and take effect on the final passing thereof.

READ a FIRST and SECOND TIME this 19th day of May, 2026.

Fred Mota, Mayor

Christine Goulet, Clerk

READ a THIRD TIME and FINALLY PASSED this 19th day of May, 2026.

Fred Mota, Mayor

Christine Goulet, Clerk



The Corporation of the Municipality of Red Lake
PLANNING ADVISORY COMMITTEE

MINUTES OF A REGULAR MEETING HELD IN THE COUNCIL CHAMBERS
ON 10 February 2026 at 5:00 P.M.

Present:	Jerrett Landry	Chair
	Everett Okanski	Member
	Janet Hager	Member
	Rocky Sandberg	Member
Staff:	Michelle Hendry	Secretary-Treasurer/CAO (Virtual)
	Chris Jones	Municipal Planning Consultant (Virtual)
	Kristina Grondin	Recording Secretary

1. **CALL MEETING TO ORDER**

1.1 The meeting was called to order at 5:03 p.m.

1.2 Land Acknowledgment Statement.

We, the Municipality of Red Lake acknowledge that our foundation and the spaces in which we live and maintain are on the lands of the Anishinaapek of Red Lake; the traditional lands of Lac Seul and Wabauskang First Nations, and Treaty 3 territory. As we are all Treaty people, we will continue to cherish our reciprocity of all our relationships on these sacred Lands and Waters.

2. **DISCLOSURE OF PECUNIARY INTEREST & THE GENERAL NATURE THEREOF**

- (a) For the agenda for this meeting; and
- (b) For minutes of a meeting at which a member was not in attendance.

None disclosed.

3. **PUBLIC MEETING(S):**

None at this time.

4. **DELEGATION/DEPUTATIONS**

None at this time.

5. PREVIOUS MINUTES

5.1 Planning Advisory Committee Meeting – 11 November 2025.

It was:

Moved by: Everett Okanski

Seconded by: Janet Hager

(PAC-01-26)

RESOLVED that the Planning Advisory Committee hereby approves the Minutes of a Regular Meeting held on 11 November 2025, as presented.

CARRIED

6. APPLICATIONS

None at the time.

7. UNFINISHED BUSINESS:

None at this time.

8. NEW BUSINESS:

8.1 Planning 101 Presentation: A Primer on Land Use Planning.

Municipal Planning Consultant, Chris Jones prepared and presented high level training on the Planning Act, Provincial Planning Statement, Official Plan, and Zoning By-Law.

9. CLOSED MEETING

None at this time.

10. NEXT MEETING

10.1 Tuesday, March 10th, 2026, at 5:00 pm.

11. **ADJOURNMENT**

It was:

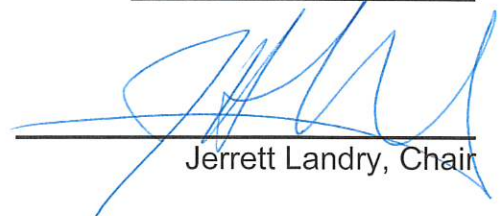
Moved by: Everett Okanski

Seconded by: Rocky Sandberg
(PAC-02-26)


RESOLVED that the Planning Advisory Committee hereby adjourns from a Regular Meeting held February 10th, 2026, at 6:13 p.m.

CARRIED

CERTIFIED CORRECT:



Jerrett Landry, Chair



Michelle Hendry, Secretary-Treasurer/CAO



THE CORPORATION OF THE MUNICIPALITY OF RED LAKE

BY-LAW No. 17-2026

**BEING A BY-LAW TO AMEND BY-LAW 11-2026,
BEING A BY-LAW TO APPOINT CHIEF BUILDING OFFICIALS
AND DELEGATE APPOINTMENT AUTHORITY
UNDER THE BUILDING CODE ACT, 1992
(RSM BUILDING CONSULTANTS INC.)**

WHEREAS the Council of The Corporation of the Municipality of Red Lake approved By-Law No. 11-2026 on March 16th, 2026; and

WHEREAS it is deemed necessary to amend By-Law No. 11-2026;

NOW THEREFORE the Council of The Corporation of the Municipality of Red Lake hereby **ENACTS AS FOLLOWS:**

1. **THAT** Section 1 is amended to include and appoint Gerald Moore of RSM Building Consultants Inc. as a Deputy Chief Building Official under the Building Code Act for The Corporation of the Municipality of Red Lake for the purpose of carrying out or enforcing regulations in accordance with the Building Code Act.
2. **THAT** By-Law No. 11-2026 is hereby amended.
3. **THAT** this By-Law shall come into force and take effect on the final passing thereof.

READ a FIRST and SECOND TIME this 19th day of May, 2026.

Fred Mota, Mayor

Christine Goulet, Clerk

READ a THIRD TIME and FINALLY PASSED this 19th day of May, 2026.

Fred Mota, Mayor

Christine Goulet, Clerk



The Corporation of the Municipality of Red Lake
PLANNING ADVISORY COMMITTEE

MINUTES OF A REGULAR MEETING HELD IN THE COUNCIL CHAMBERS
ON 10 February 2026 at 5:00 P.M.

Present:	Jerrett Landry	Chair
	Everett Okanski	Member
	Janet Hager	Member
	Rocky Sandberg	Member
Staff:	Michelle Hendry	Secretary-Treasurer/CAO (Virtual)
	Chris Jones	Municipal Planning Consultant (Virtual)
	Kristina Grondin	Recording Secretary

1. **CALL MEETING TO ORDER**

1.1 The meeting was called to order at 5:03 p.m.

1.2 Land Acknowledgment Statement.

We, the Municipality of Red Lake acknowledge that our foundation and the spaces in which we live and maintain are on the lands of the Anishinaapek of Red Lake; the traditional lands of Lac Seul and Wabauskang First Nations, and Treaty 3 territory. As we are all Treaty people, we will continue to cherish our reciprocity of all our relationships on these sacred Lands and Waters.

2. **DISCLOSURE OF PECUNIARY INTEREST & THE GENERAL NATURE THEREOF**

- (a) For the agenda for this meeting; and
- (b) For minutes of a meeting at which a member was not in attendance.

None disclosed.

3. **PUBLIC MEETING(S):**

None at this time.

4. **DELEGATION/DEPUTATIONS**

None at this time.

5. PREVIOUS MINUTES

5.1 Planning Advisory Committee Meeting – 11 November 2025.

It was:

Moved by: Everett Okanski

Seconded by: Janet Hager

(PAC-01-26)

RESOLVED that the Planning Advisory Committee hereby approves the Minutes of a Regular Meeting held on 11 November 2025, as presented.

CARRIED

6. APPLICATIONS

None at the time.

7. UNFINISHED BUSINESS:

None at this time.

8. NEW BUSINESS:

8.1 Planning 101 Presentation: A Primer on Land Use Planning.

Municipal Planning Consultant, Chris Jones prepared and presented high level training on the Planning Act, Provincial Planning Statement, Official Plan, and Zoning By-Law.

9. CLOSED MEETING

None at this time.

10. NEXT MEETING

10.1 Tuesday, March 10th, 2026, at 5:00 pm.

11. **ADJOURNMENT**

It was:

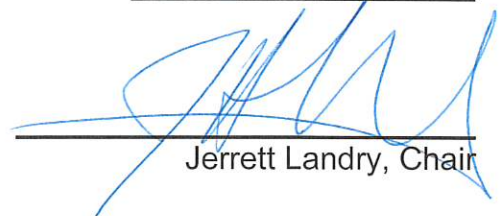
Moved by: Everett Okanski

Seconded by: Rocky Sandberg
(PAC-02-26)

RESOLVED that the Planning Advisory Committee hereby adjourns from a Regular Meeting held February 10th, 2026, at 6:13 p.m.

CARRIED

CERTIFIED CORRECT:



Jerrett Landry, Chair



Michelle Hendry, Secretary-Treasurer/CAO

Municipality Of Red Lake
Statement Of Remuneration And Paid Expenses To Council And Board Members
As At December 31, 2025

Name	Stipend	Car Allowance	Per Diem	Registration	Travel	Reimbursement From Other Agencies	Total
Mota, Fred	28,457.40	4,914.61	7,351.66	3,444.06	17,671.43	- 3,438.24	58,400.92
Hager, Janet	18,435.51	2,913.37	2,448.66	1,516.72	3,687.40	- 3,040.11	25,961.55
Badiuk, Warren	13,725.36	2,913.37	653.48	616.14	1,004.91	-	18,913.26
Kristoff, Jamie	13,725.36	2,913.37	1,306.96	-	3,244.15	-	21,189.84
Geary, Debra	13,725.36	2,913.37	980.22	886.10	2,523.25	-	21,028.30
Mckenzie-Marcellais, Carleigh	-	-	653.48	516.14	817.60	-	1,987.22
Totals:	88,068.99	16,568.09	13,394.46	6,979.16	28,948.74	- 6,478.35	147,481.09

Police Services Board

Franczak, Jennifer	225.00	-	-	-	-	-	225.00
Totals:	225.00	-	-	-	-	-	225.00




The Corporation of the Municipality of Red Lake

TRUTH AND RECONCILIATION COMMITTEE RESOLUTION

MOVED BY: ~~KAAREN~~ JANET Hager NO. TR-02-26
 SECONDED BY: MONIQUE TOUGAS DATE: Jan. 26/26

RESOLVED that the Truth and Reconciliation Committee hereby Recommend Council authorize Mayor and CAO to sign on behalf of the Municipality of Red Lake the Diversity and Inclusion Accord, as amended, prepared by the Red Lake/Ear Falls Joint Community Safety and Well-Being Plan Advisory Committee.

				CARRIED <input checked="" type="checkbox"/>	DEFEATED <input type="checkbox"/>
Declaration of Interest (*)	NAME OF COUNCIL MEMBER	YEAS	NAYS		
	DANNENMANN, Kaaren			 MAYOR	
	FLEMING, Stacey				
	HAGER, Janet				
	HENDRY, Michelle				
	KOBELKA, Lorna				
	MOTA, Fred				
	TOUGAS, Monique				
	VACANT				
	VACANT				

* General Nature Thereof:

Distribution: _____

Municipality of Red Lake & Township of Ear Falls Diversity and Inclusion Accord

Our Shared Future Rooted in Truth and Our Past and Our Commitment to Mutual Respect, Equal Opportunity, and Hope

We, the undersigned, are committed to put into action commitments established by the Joint Community Safety and Wellbeing Plan Advisory Committee, which consists of organizations that service Red Lake and Ear Falls. This Accord is intended to be a living document that is not a single-time event and includes current regional affairs. The undersigned have an ongoing responsibility, through collaboration and mutual respect, to establish goals and report on successes. It is also an ongoing invitation to other sectors, organizations, groups and individuals in Red Lake and Ear Falls to collaborate with and commit to the principles of the Accord.

We acknowledge that Red Lake and Ear Falls are situated at the corners of Treaty 3, 5, and 9. We are a region of diverse peoples, where Indigenous Peoples have been here since time before memory, as well as the Indigenous Peoples who have migrated here more recently. Immigrants, from multi-generational to newcomer, have also chosen to reside in our communities. Red Lake and Ear Falls have a history that includes European settlement and colonization and more recently, includes people from around the world. In recognition of its diversity, we aspire to be a protective and inclusive environment for all.

Furthermore, we acknowledge that colonization contributes to systemic racism against Indigenous and racialized communities. Racism threatens the welfare of all community members and is compounded by discrimination that is based on sex, gender, age, creed, class, ability, sexuality, family status, and their intersections. We will be guided by the Ontario Human Rights Code, the Canadian Charter of Rights and Freedoms, and international human rights instruments including the Declaration on the Rights of Indigenous Peoples, and the International Convention on the Elimination of All Forms of Racial Discrimination. Efforts to address systemic racism and injustices committed against Indigenous and racialized persons have been examined, but for the purposes of this Accord, we draw particular attention to 1) the National Inquiry into Missing and Murdered Indigenous Women and Girls and 2) the Truth and Reconciliation Commission of Canada (the “Two Investigations”)

We are committed to an inclusive society for all members of the Red Lake and Ear Falls communities in keeping with the domestic and international human rights instruments named above. Guided by calls to action and recommendations made by these Two Investigations, we further commit to advancing equity and diversity within our own organizations and at the individual level.

This pledge is actualized by the following commitments to action:

Each organization commits to:

- 1) Support an ongoing process of truth and reconciliation throughout their organization and in our community by developing and maintaining respectful relations with Indigenous governments, organizations, and individuals.
- 2) Support all populations throughout their organization and in our community by developing and maintaining respectful relations with diverse organizations and individuals.

As organizations, we will:

- 1) Meet our commitments by working collaboratively, both internally in our organizations and throughout the community.

Signed by:

Municipality of Red Lake	Township of Ear Falls
Community Counselling & Addiction Services	Kenora District Services Board
Northwestern Health Unit	Ontario Provincial Police
Red Lake Family Health Team	Red Lake Indian Friendship Centre
Red Lake-Ear Falls OPP Detachment Board	Red Lake Margaret Cochenour Memorial Hospital

Dated: _____

Amended: May 19, 2026



The Corporation of the Municipality of Red Lake

PLANNING ADVISORY COMMITTEE RESOLUTION

MOVED BY: Dale

NO. PAC - 04 - 26

SECONDED BY: Everett

DATE: 12 May 2026

THAT the Planning Advisory Committee receive the report from the Planner for a Zoning By-Law Amendment, File D14-26-01 for lands located at 5-Church Street; and

THAT the Planning Advisory Committee recommend that Council approve a Zoning By-Law Amendment, File D14-26-01 to rezone lands located at 5-Church Street from the Institutional (I) Zone to the Townsite Residential Density 1 Exception (R1-6) Zone.

DIVISION OF RECORDED VOTE				CARRIED <input checked="" type="checkbox"/>	DEFEATED <input type="checkbox"/>		
Declaration of Interest (*)	NAME OF PLANNING MEMBER	YEAS	NAYS				
	BUTTERFIELD, Dale						
	DUECK, Sean						
	HAGER, Janet						
	MCRAE, Allistair						
	LANDRY, Jerrett						
	OKANSKI, Everett						
	SANDBERG, Rocky						
				CHAIR			

Distribution: _____

• Municipal Planning Services Ltd. •

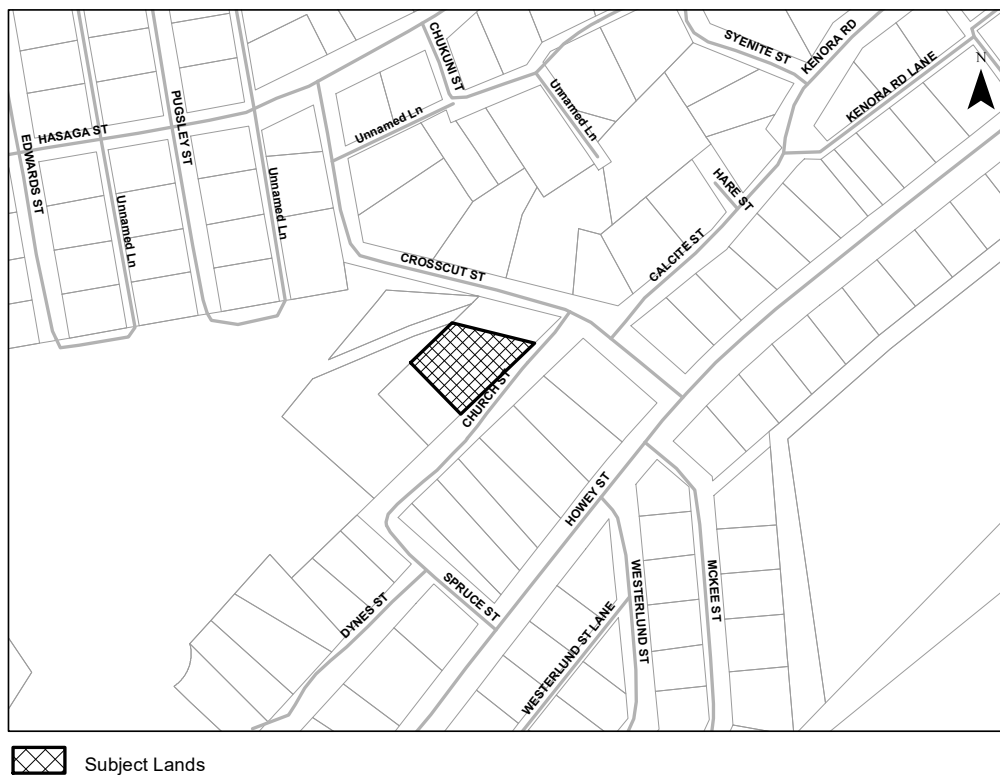
MEMORANDUM

To: Chairman and Members of PAC
Copy: Ms. Michelle Hendry, CAO
From: Chris Jones MCIP, RPP
Date: April 09, 2026
Re: Application for ZBA – 5 Church Street
File: D14-26-01 (Orr)

BACKGROUND

The Municipality is in receipt of an application for a zoning by-law amendment for lands described legally as Lot 122, Plan M-355. The lot is located at 5 – Church Street in the Red Lake township and has a road frontage of approximately 38 metres (124.7 feet) and a lot area of approximately 1,700 m² (18,299 ft²). The location of the applicant's lot is illustrated in Figure 1.

Figure 1 – Location of Subject Lands



The subject lands are occupied by the former Ukrainian Roman Catholic Church and are therefore currently zoned Institutional (I). The current owner has a conditional offer from a prospective purchaser whose intent is to repurpose the former church into a two-unit dwelling together with an accessory commercial space to be used as a wellness/yoga studio. According to the application the existing church has a ground floor area of 185.8 m² (2,000 ft²) and the property is also occupied by a former bell tower which has a floor area of 14.44 m² (155 ft²). The floor area of the proposed studio is 53 m² (570.5 ft²).

A site plan of the existing building is provided in Figure 2 and a floor plan of the main floor of the building is provided in Figure 3.

Figure 2 – Site Plan

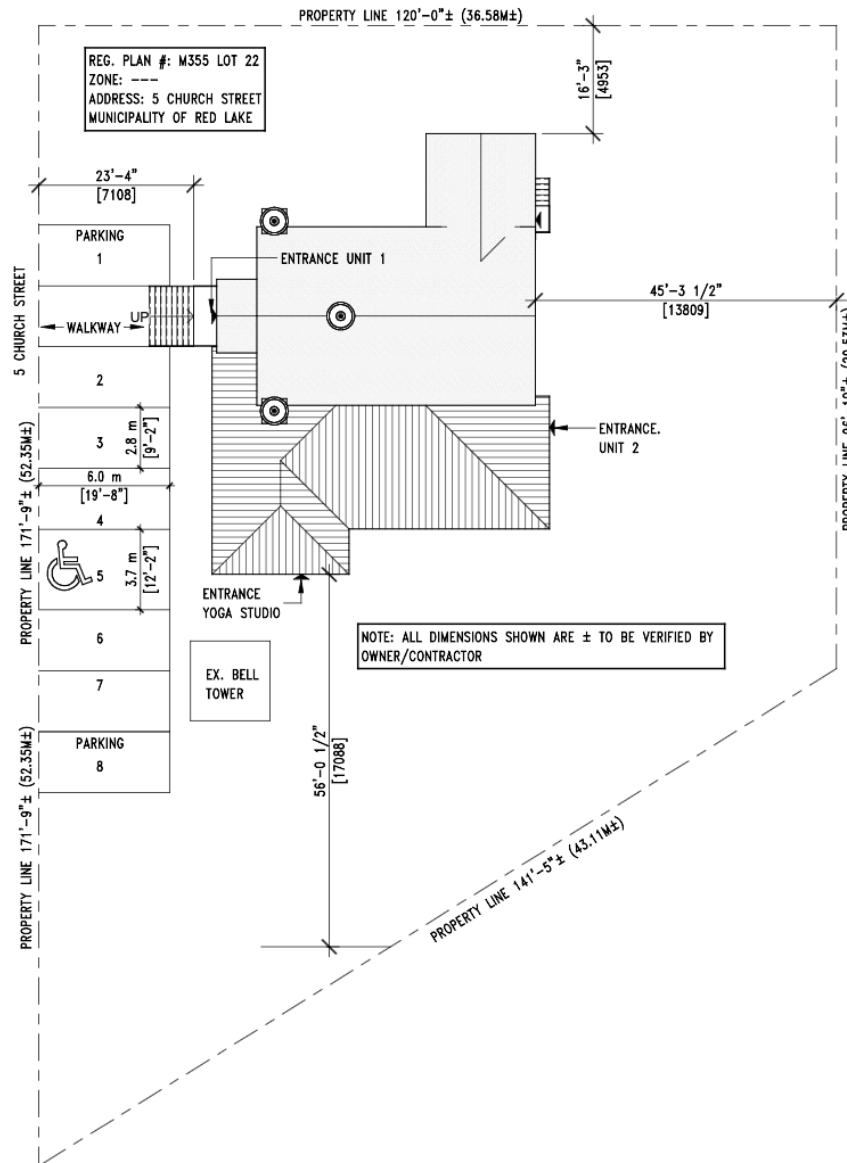
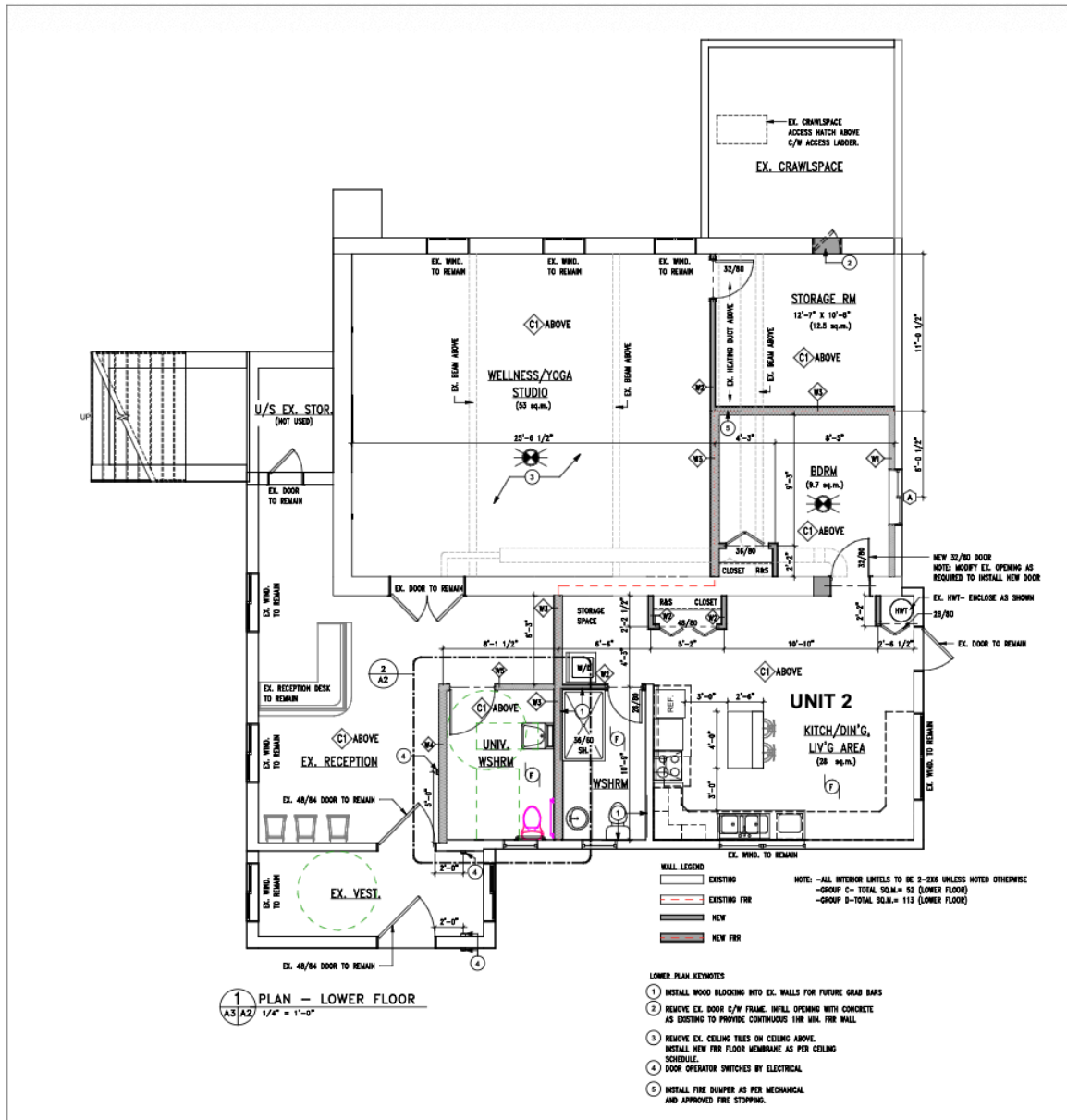


Figure 3 – Floor Plan Illustrating Yoga Studio and Lower Floor Apartment



In order to authorize the subject lands to be utilized for residential use, together with the accessory commercial use, the owner has submitted an application for a zoning by-law amendment.

SURROUNDING LAND USE

The subject lands are located in the south-east area of the Red Lake townsite and are primarily surrounded by residential use.

PROVINCIAL PLANNING STATEMENT (PPS 2024)

The subject lands are located in a settlement area as defined by the PPS. Section 2.3.1.1 establishes that settlement areas are to be the focus of growth and development.

Section 2.3.1.3 of the PPS requires planning authorities to support general intensification and redevelopment to support the achievement of complete communities.

Section 2.1.6 of the PPS requires planning authorities to support the achievement of complete communities by accommodating an appropriate range and mix of land uses, housing options, transportation options, employment, public service facilities and other institutional uses.

Section 2.2.1 b) requires planning authorities to permit and facilitate all housing options of current and future residents as well as all types of intensification.

Section 2.8.1.1 a) requires planning authorities to promote economic development by providing for an appropriate mix and range of employment, institutional and broader mixed uses to meet long-term needs.

THE MUNICIPALITY OF RED LAKE OFFICIAL PLAN

The subject lands are designated Townsite Residential in the Red Lake Official Plan. Some of the guiding principles of Plan include:

- Supporting infill and intensification in the townsites;
- Providing a range of housing opportunities and types; and,
- Supporting mixed-use neighbourhoods.

Section 4.1.1 of the Plan establishes permitted uses in the Townsite Residential designation which includes a range of residential housing types and complementary and compatible institutional, open space and commercial uses.

Section 4.1.3 of the Plan permits home occupations in the Townsite Residential designation subject to applicable zone regulations.

Section 4.1.5 indicates the new housing should provide opportunities for affordable housing as well as housing suitable for an again population and persons with disabilities.

ZONING BY-LAW

The subject lands are currently zoned Institutional (I).

The Townsite Residential Density 1 (R1) Zone permits a range of residential housing types including:

- Boarding house
- Modular dwelling
- Multi-unit dwelling
- Semi-detached dwelling
- Single Detached dwelling
- Group home

It is noted that the zoning by-law defines a “multi-unit dwelling” as a building comprised of 2 or more dwelling units. Given that the proposed building proposed two dwelling units, the R1 Zone is potentially compliant with the permitted uses of the R1 Zone, subject to an exception to permit the studio.

The zoning by-law also defines a home occupation as a “*home based business whose activities are conducted entirely within a dwelling unit*”.

Section 3.15 of the Zoning By-law permits home occupations in the R1 Zone with one of the permissible categories of home-based business including, “*instructional services (examples: music lessons, dance, art, academic tutoring)*”.

Section 3.15 also provides regulation for home occupations with the following having applicable to the proposed application:

- Maximum floor area of 50 m² (505.9 m²);
- For home occupation providing instructional service the class size shall be limited to five (5) pupils at a time; and,
- The business shall be operated by the occupant of the dwelling.

ANALYSIS

In my opinion the subject land and building are suited to the proposed change of use to a 2-unit residential building together with an accessory commercial yoga/wellness studio. While it is unfortunate to see a historic and cultural building no longer utilized for its original purpose, it should be viewed as an opportunity that the building is capable of being repurposed for an appropriate and compatible land use in the community.

It is also noted that the proposed accessory studio is substantially compliant with the Municipality's regulations for home occupations with the exception of a minor deviation in the maximum floor area. The applicant should also confirm the typical class size they intend to accommodate in case an exemption is required from the maximum of 5 persons.

I believe the proposed zoning amendment is consistent with the Provincial Planning Statement and Red Lake Official Plan as it will result in the provision of affordable housing within the settlement area in a compatible manner.

RECOMMENDATIONS

If the Planning Advisory Committee is in agreement with the analysis of this report, it is recommended:

That the Planning Advisory Committee receive the report from the Planner for Zoning By-Law Amendment File D14-26-01 for lands located at 5-Church Street; and,

That the Planning Advisory Committee recommend that Council approve Zoning By-Law Amendment File D-14-26-01 to rezone lands located at 5-Church Street from the Institutional (I) Zone to the Townsite Residential Density 1 Exception (R1-6) Zone.

Respectfully Submitted,



Chris Jones MCIP, RPP



THE CORPORATION OF THE MUNICIPALITY OF RED LAKE

BY-LAW No. 14-2026

BEING A BY-LAW TO CONFIRM MINOR DECISIONS OF COUNCIL

WHEREAS Section 5(3) of the Municipal Act, 2001, S.O. 2001, c.25, as amended, provides that a municipality's capacity, rights, powers and privileges shall be exercised by by-law;

WHEREAS in many cases, action which is taken or authorized to be taken by Council or a Committee of Council does not lend itself to an individual by-law;

NOW THEREFORE the Council of The Corporation of the Municipality of Red Lake **HEREBY ENACTS AS FOLLOWS:**

1. **THAT** the Minutes of a Regular Council Meeting held 16 March 2026, a Special Council Meeting held 23 March 2026, and a Committee of the Whole Meeting held 09 March 2026, be and are adopted.
2. **THAT** the taking of any action authorized in or by the Minutes mentioned in Section 1 and the exercise of any powers by the Council or Committees by the said Minutes be and the same are hereby ratified, authorized and confirmed.
3. **THAT** where no individual by-law has been or is passed with respect to the taking of any action authorized in or by the Minutes mentioned in Section 1 hereof or with respect to the exercise of any powers by the Council or Committees in the above mentioned Minutes, then this by-law shall be deemed for all purposes to be the by-law required for approving and authorizing the taking of any action authorized therein or thereby or required for the exercise of any powers therein by the Council or Committees.
4. **THAT** the Mayor and proper officers of The Corporation of the Municipality of Red Lake are hereby authorized and directed to do all things necessary to give effect to the recommendations, motions, resolutions, reports, action and other decision of the Council or Committees as evidenced by the above mentioned Minutes in Section 1 hereof and the Mayor, or in the absence of the Mayor, the Deputy Mayor and the Clerk, or in the absence of the Clerk, the Deputy Clerk are hereby authorized and directed to execute all necessary documents in the name of The Corporation of the Municipality of Red Lake and to affix the seal of the Corporation thereto.
5. **THAT** this By-Law shall come into force and take effect upon the final passing thereof.

READ a FIRST AND SECOND TIME this 19th day of May, 2026.

Fred Mota, Mayor

Christine Goulet, Clerk

READ a THIRD TIME and FINALLY PASSED this 19th day of May, 2026.

Fred Mota, Mayor

Christine Goulet, Clerk



The Corporation of the Municipality of Red Lake

BY-LAW No. 15-2026

BEING A BY-LAW TO AMEND BY-LAW NO 98-2023, BEING A BY-LAW TO ENTER INTO AN AGREEMENT WITH THE CANADIAN IMPERIAL BANK OF COMMERCE (CIBC) REGARDING A CREDIT AGREEMENT

WHEREAS the *Municipal Act, 2001, S.O. 2001, c. 25, S. 407* provides that a municipality may authorize temporary borrowing, until the taxes are collected and other revenues are received, to meet the current expenditures of the municipality for the year; and

WHEREAS the Council of The Corporation of the Municipality of Red Lake deems it necessary to borrow monies to meet, until the taxes are collected, the current expenditures of the Corporation for the year 2025; and

WHEREAS the Council of The Corporation of the Municipality of Red Lake passed By-Law No. 98-2023 on December 11th, 2023 to enter into a Credit Agreement with the Canadian Imperial Bank of Commerce (CIBC); and

WHEREAS it is deemed necessary to amend By-Law No. 98-2023;

NOW THEREFORE the Council of The Corporation of the Municipality of Red Lake hereby **ENACTS AS FOLLOWS:**

1. **THAT** the Council of The Corporation of the Municipality of Red Lake and Canadian Imperial Bank of Commerce (CIBC) shall amend such Agreement, as attached hereto as Schedule "A" and forming a part of this By-Law.
2. **THAT** the Mayor and Clerk are hereby authorized to execute the said amendment referred to in Section 1 and attach the corporate seal thereto.
3. **THAT** By-Law Nos. 98-2023 is hereby amended.
4. **THAT** this By-Law shall come into force and take effect on the final passing thereof.

READ a FIRST and SECOND TIME this 19th day of May, 2026.

Fred Mota, Mayor

Christine Goulet, Clerk

READ a THIRD TIME and FINALLY PASSED this 19th day of May, 2026.

Fred Mota, Mayor

Christine Goulet, Clerk

AMENDMENT TO THE CREDIT AGREEMENT

2 Fifth Street, P.O. Box 1000
Balmertown, Ontario P0V 1C0

Dated December 11th, 2023 (including all previous amendments thereto), the “Agreement”

between Canadian Imperial Bank of Commerce (“CIBC”) and The Corporation of the Municipality of Red Lake (the “Borrower”)

Amendments

The Agreement is amended as follows:

Term facility

Loan amount (rounded to the nearest dollar)

CDN\$236,935

Purpose

This Facility is to be used for: repaying LAS 497/19-14650 and applying a fixed rate

Description

A non-revolving Demand Instalment Loan. Principal that is repaid is not available to be re-borrowed.

Rate

Interest will be calculated at the indicative fixed rate of 4.053% per year for a 12 month term amortized over 56 months.

This indicative interest rate is for informational purposes only. The actual interest rate will be set by CIBC on the day of the Facility advance, unless CIBC has otherwise agreed to lock in a rate.

Last regular scheduled payment date

56 months from the date of the first regular payment date.

Repayment

On demand. Until demand, this Facility is repayable as follows:

12 regular payments of CDN\$4,807.35 (principal and interest blended) commencing on the 1st day of the month after the date of advance of this Demand Instalment Loan, and until such time, accrued interest is payable monthly. Any outstanding principal and interest and any other amount due but unpaid with respect to this Facility is due on the Last Regular Scheduled Payment Date.

The repayment amounts are based on the indicative interest rate and are for informational purposes only. The actual repayment amounts will be determined by CIBC on the date the Facility is advanced, and based on the actual interest rate charged.

You may only prepay this Facility in accordance with Schedule A.

Term facility

Loan amount (rounded to the nearest dollar)

CDN\$634,113

Purpose

This Facility is to be used for: repaying LAS 497/19-14758 and applying a fixed rate

Description

A non-revolving Demand Instalment Loan. Principal that is repaid is not available to be re-borrowed.

Rate

Interest will be calculated at the indicative fixed rate of 4.053% per year for a 12 month term amortized over 116 months.

This indicative interest rate is for informational purposes only. The actual interest rate will be set by CIBC on the day of the Facility advance, unless CIBC has otherwise agreed to lock in a rate.

Last regular scheduled payment date

116 months from the date of the first regular payment date.

Repayment

On demand. Until demand, this Facility is repayable as follows:

12 regular payments of CDN\$6,711.08 (principal and interest blended) commencing on the 1st day of the month after the date of advance of this Demand Instalment Loan, and until such time, accrued interest is payable monthly. Any outstanding principal and interest and any other amount due but unpaid with respect to this Facility is due on the Last Regular Scheduled Payment Date.

The repayment amounts are based on the indicative interest rate and are for informational purposes only. The actual repayment amounts will be determined by CIBC on the date the Facility is advanced, and based on the actual interest rate charged.

You may only prepay this Facility in accordance with Schedule A.

Term facility

Loan amount (rounded to the nearest dollar)

CDN\$80,376

Purpose

This Facility is to be used for: repaying LAS 497/19-14855 and applying a fixed rate

Description

A non-revolving Demand Instalment Loan. Principal that is repaid is not available to be re-borrowed.

Rate

Interest will be calculated at the indicative fixed rate of 4.053% per year for a 12 month term amortized over 176 months.

This indicative interest rate is for informational purposes only. The actual interest rate will be set by CIBC on the day of the Facility advance, unless CIBC has otherwise agreed to lock in a rate.

Last regular scheduled payment date

176 months from the date of the first regular payment date.

Repayment

On demand. Until demand, this Facility is repayable as follows:

12 regular payments of CDN\$611.64 (principal and interest blended) commencing on the 1st day of the month after the date of advance of this Demand Instalment Loan, and until such time, accrued interest is payable monthly. Any outstanding principal and interest and any other amount due but unpaid with respect to this Facility is due on the Last Regular Scheduled Payment Date.

The repayment amounts are based on the indicative interest rate and are for informational purposes only. The actual repayment amounts will be determined by CIBC on the date the Facility is advanced, and based on the actual interest rate charged.

You may only prepay this Facility in accordance with Schedule A.

Term facility

Loan amount (rounded to the nearest dollar)

CDN\$1,657,009

Purpose

This Facility is to be used for: repaying LAS 497/19-12356 and applying a fixed rate

Description

A non-revolving Demand Instalment Loan. Principal that is repaid is not available to be re-borrowed.

Rate

Interest will be calculated at the indicative fixed rate of 4.053% per year for a 12 month term amortized over 42 months.

This indicative interest rate is for informational purposes only. The actual interest rate will be set by CIBC on the day of the Facility advance, unless CIBC has otherwise agreed to lock in a rate.

Last regular scheduled payment date

42 months from the date of the first regular payment date.

Repayment

On demand. Until demand, this Facility is repayable as follows:

12 regular payments of CDN\$42,383.47 (principal and interest blended) commencing on the 1st day of the month after the date of advance of this Demand Instalment Loan, and until such time, accrued interest is payable monthly. Any outstanding principal and interest and any other amount due but unpaid with respect to this Facility is due on the Last Regular Scheduled Payment Date.

The repayment amounts are based on the indicative interest rate and are for informational purposes only. The actual repayment amounts will be determined by CIBC on the date the Facility is advanced, and based on the actual interest rate charged.

You may only prepay this Facility in accordance with Schedule A.

Term facility

Loan amount (rounded to the nearest dollar)

CDN\$560,598

Purpose

This Facility is to be used for: repaying LAS 497/60-31056 and applying a fixed rate

Description

A non-revolving Demand Instalment Loan. Principal that is repaid is not available to be re-borrowed.

Rate

Interest will be calculated at the indicative fixed rate of 4.053% per year for a 12 month term amortized over 23 months.

This indicative interest rate is for informational purposes only. The actual interest rate will be set by CIBC on the day of the Facility advance, unless CIBC has otherwise agreed to lock in a rate.

Last regular scheduled payment date

23 months from the date of the first regular payment date.

Repayment

On demand. Until demand, this Facility is repayable as follows:

12 regular payments of CDN\$24,357.17 (principal and interest blended) commencing on the 1st day of the month after the date of advance of this Demand Instalment Loan, and until such time, accrued interest is payable monthly. Any outstanding principal and interest and any other amount due but unpaid with respect to this Facility is due on the Last Regular Scheduled Payment Date.

The repayment amounts are based on the indicative interest rate and are for informational purposes only. The actual repayment amounts will be determined by CIBC on the date the Facility is advanced, and based on the actual interest rate charged.

You may only prepay this Facility in accordance with Schedule A.

Confirmation

As revised by this Amendment, the Agreement remains in full force.

Dated as of: _____, 2026

For CIBC

By:

Name: Daniel Strang

Title: Director & Team Leader

For the Borrower

By:

Name:

Title:

For the Borrower

By:

Name:

Title:



THE CORPORATION OF THE MUNICIPALITY OF RED LAKE

By-Law No. 16-2026

**BEING A BY-LAW TO AMEND BY-LAW NO. 32-2022,
BEING A BY-LAW TO ENTER INTO AN AGREEMENT WITH THE RED
LAKE INDIAN FRIENDSHIP CENTRE REGARDING LEASE OF SPACE AT
117 HOWEY STREET, RED LAKE**

WHEREAS the Council of The Corporation of the Municipality of Red Lake passed By-Law No. 32-2022 on March 21st, 2022, to enter into an Agreement with the Red Lake Indian Friendship Centre regarding lease of space a 117 Howey Street, Red Lake;

WHEREAS it is deemed necessary to amend By-Law No. 32-2022 to extend the term;

NOW THEREFORE the Council of The Corporation of the Municipality of Red Lake hereby **ENACTS AS FOLLOWS:**

1. **THAT** the “term” as mutually consented by both parties, be extended for a further 12 months, commencing on the 1st of April, 2026, and ending on the 31st of March, 2027.
2. **THAT** all other conditions of the original agreement to remain unchanged.
3. **THAT** By-Law No. 32-2022 is hereby amended.
4. **THAT** this By-Law shall come into force and take effect on the final passing thereof.

READ a FIRST and SECOND TIME this 19th day of May, 2026.

Fred Mota, Mayor

Christine Goulet, Clerk

READ a THIRD TIME and FINALLY PASSED this 19th day of May, 2026.

Fred Mota, Mayor

Christine Goulet, Clerk



THE CORPORATION OF THE MUNICIPALITY OF RED LAKE

BY-LAW No. 17-2026

**BEING A BY-LAW TO AMEND BY-LAW 11-2026,
BEING A BY-LAW TO APPOINT CHIEF BUILDING OFFICIALS
AND DELEGATE APPOINTMENT AUTHORITY
UNDER THE BUILDING CODE ACT, 1992
(RSM BUILDING CONSULTANTS INC.)**

WHEREAS the Council of The Corporation of the Municipality of Red Lake approved By-Law No. 11-2026 on March 16th, 2026; and

WHEREAS it is deemed necessary to amend By-Law No. 11-2026;

NOW THEREFORE the Council of The Corporation of the Municipality of Red Lake hereby **ENACTS AS FOLLOWS:**

1. **THAT** Section 1 is amended to include and appoint Gerald Moore of RSM Building Consultants Inc. as a Deputy Chief Building Official under the Building Code Act for The Corporation of the Municipality of Red Lake for the purpose of carrying out or enforcing regulations in accordance with the Building Code Act.
2. **THAT** By-Law No. 11-2026 is hereby amended.
3. **THAT** this By-Law shall come into force and take effect on the final passing thereof.

READ a FIRST and SECOND TIME this 19th day of May, 2026.

Fred Mota, Mayor

Christine Goulet, Clerk

READ a THIRD TIME and FINALLY PASSED this 19th day of May, 2026.

Fred Mota, Mayor

Christine Goulet, Clerk



THE CORPORATION OF THE MUNICIPALITY OF RED LAKE

By-Law No. 18-2026

BEING A BY-LAW TO LEVY AND COLLECT PROPERTY TAXES FOR THE YEAR 2026

WHEREAS the Council of the Corporation of the Municipality of Red Lake has prepared and adopted estimates of all sums required during the year for the purposes of the Municipality totaling \$11,707,622 pursuant to Section 290 of the Municipal Act, 2001, S.O. 2001 c.25, as amended (hereinafter referred to as the "Municipal Act");

WHEREAS all property assessment rolls on which the 2026 taxes are to be levied have been returned and revised pursuant to the provisions of the Assessment Act, R.S.O. 1990, c. A31, as amended (hereinafter referred to as the "Assessment Act"); and

WHEREAS Property Classes and Property Subclasses have been prescribed pursuant to Section 7 and 8 of the Assessment Act; and

WHEREAS the Municipality is required to establish tax ratios pursuant to Section 308 of the *Municipal Act* for each prescribed Property Class; and

WHEREAS the Municipality is required to establish the treatment for each prescribed Property Subclass pursuant to Section 313 of the *Municipal Act*; and

WHEREAS Section 312 of the *Municipal Act* provides for the establishment of tax rates to be levied for local municipal purposes; and

WHEREAS the taxes for School purposes shall be levied, collected and administered by the Municipality in accordance with the Education Act, R.S.O. 1990, c.E.2, Ontario Regulation 400/98 made and most recently revised under that Act; and

WHEREAS Part X of the *Municipal Act* provides for the issuance of tax bills and the collection and administration of tax amounts; and

NOW THEREFORE, the Council of The Corporation of the Municipality of Red Lake **ENACTS AS FOLLOWS:**

1. **THAT**, in this By-Law the "Collector" shall mean the Municipal Treasurer, Deputy Treasurer, or any individual to whom tax collection duties and authority have been delegated.
2. **THAT** for the taxation year 2026, the tax ratio for property in:
 - a) The residential property class is 1.000000;
 - b) The new multi-residential property class is 1.100000;
 - c) The multi-residential property class is 1.445960;
 - d) The commercial property class is 1.980000;
 - e) The pipeline property class is 0.700000;
 - f) The industrial property class is 3.265519;
 - g) The farm property class is 0.250000;
 - h) The managed forest property class is 0.250000; and
 - i) The landfill property class is 1.000000.

3. **THAT** in accordance with Subsection 313(1.3) of the Municipal Act, no tax rate reductions shall be applied to properties in the Vacant or Excess Land Subclasses prescribed under paragraphs 2 or 3 of Subsection 8(1) of the Assessment Act.
4. **THAT** for the taxation year 2026, the following two bands of assessment shall apply to the industrial property class for the purposes of facilitating graduated tax rates:
 - a) The low band shall include the assessment for an industrial property portion up to \$500,000; and
 - b) The high band shall include any assessment for an industrial property portion in excess of the amount captured by the low assessment band.
5. **THAT** for the taxation year 2026, the municipal purpose tax rates for the industrial property class shall bear the following relationships to each other:
 - a) The low band rate shall be 80.00 per cent of the high band rate; and
 - b) The high band rate shall be 125.00 per cent of the low band rate.
6. **THAT** for the taxation year 2026 the Municipality shall levy on ratable property the Tax Rates set out in Schedule "A" attached hereto and forming part of this by-law in accordance with the following:
 - a) General Municipal Tax Rates shall be levied on all property ratable for Municipal purposes, and
 - b) Education Tax Rates shall be levied on all property ratable for School purposes.
7. **THAT** the final tax levy to be billed under this by-law shall be reduced by the amount raised by the interim tax levy.
8. **THAT** the final tax levy to be billed and imposed under this by-law shall be paid in two installments due on the following dates:
 - a) 50% thereof on the 31st day of August, 2026; and
 - b) The remainder thereof on the 30th day of October, 2026.
9. **THAT** all taxes levied under this by-law shall be payable into the hands of the Collector in accordance with the provisions of this by-law.
10. **THAT** there shall be imposed on all taxes a penalty for non-payment or late payment of taxes in default on the installment dates set out above in accordance with Section 345(2) of the *Municipal Act, 2001*. The penalty shall be one and one-quarter percent (1.25%) of the amount in default on the first day of default being the day immediately after the due dates referred to above.
11. **THAT** there shall be levied an interest charge pursuant to Section 345(3) of the *Municipal Act* of one and one quarter percent (1.25%) calculated on the first day of the next calendar month after default or non-payment of each installment levied pursuant to this by-law and a further one and one quarter percent (1.25%) shall be levied on the unpaid installment on the first day of each calendar month thereafter for so long as the installment remains unpaid.
12. **THAT** the Collector may mail or cause to be mailed to the address of the residence or place of business of each person taxed under this by-law, a notice specifying the amount of taxes payable.

13. **THAT** the notice to be mailed under this by-law shall contain the particulars provided for in this by-law and the information required to be entered on the tax bill under Section 343 of the Municipal Act.
14. **THAT** the Collector shall be authorized to accept part payment from time to time on account of any taxes due, and to give a receipt of such part payment, provided that acceptance of any such part payment shall not affect the collection of any percentage charge imposed and collectable under this by-law in respect of non-payment or late payment of any taxes or any installment of taxes.
15. **THAT** nothing in this by-law shall prevent the Collector from proceeding at any time with the collection of any tax, or any part thereof, in accordance with the provisions of the statutes and by-laws governing the collection of taxes.
16. **THAT** the Collector is hereby directed and authorized to undertake any required action necessary to collect the taxes levied herein.
17. **THAT** this By-Law shall come into force and take effect on the day of the final passing thereof.

READ a FIRST AND SECOND TIME this 18th Day of May, 2026.

Fred Mota, Mayor

Christine Goulet, Clerk

READ a THIRD TIME and FINALLY PASSED this 18th Day of May, 2026.

Fred Mota, Mayor

Christine Goulet, Clerk

Schedule "A" to Bylaw 18-2026
MUNICIPALITY OF RED LAKE
2026 TAXATION RATE SCHEDULE

2026								
TAXATION								
RTC / RTQ	TAX RATIO	DISC. FACTOR **	MUNICIPAL TAX RATE		EDUCATION TAX RATE		COMBINED TAX RATE (NON-GRADUATED)	
			NON-GRADUATED / LOW BAND	HIGH BAND	NON-GRADUATED / LOW BAND	HIGH BAND		
Residential Full	RT	1.000000	100%	0.01669248		0.00153000		0.01822248
New Multi Residential	NT	1.100000	100%	0.01836172		0.00153000		0.01989172
Multi Residential, Full	MT	1.445960	100%	0.02413665		0.00153000		0.02566665
Commercial, Full	CT	1.980000	100%	0.03305112		0.00880000		0.04185112
Commercial, Excess	CU	1.980000	100%	0.03305112		0.00880000		0.04185112
Commercial, Vacant	CX	1.980000	100%	0.03305112		0.00880000		0.04185112
Pipeline, Full	PT	0.700000	100%	0.01168474		0.00880000		0.02048474
Industrial, Full	IT	3.265519	100%	0.04403936	0.05504920	0.00723902	0.00904878	
Industrial, Excess	IU	3.265519	100%	0.04403936	0.05504920	0.00723902	0.00904878	
Industrial, Vacant	IX	3.265519	100%	0.04403936	0.05504920	0.00723902	0.00904878	
Large Industrial, Full	LT	3.265519	100%	0.04403936	0.05504920	0.00723902	0.00904878	
Large Industrial, Excess	LU	3.265519	100%	0.04403936	0.05504920	0.00723902	0.00904878	

2026								
PAYMENTS IN LIEU OF TAXATION								
RTC / RTQ	TAX RATIO	DISC. FACTOR **	MUNICIPAL TAX RATE		EDUCATION TAX RATE		COMBINED TAX RATE (NON-GRADUATED)	
			NON-GRADUATED / LOW BAND	HIGH BAND	NON-GRADUATED / LOW BAND	HIGH BAND		
Residential, Prov. Tenant	RP	1.000000	100%	0.01669248		0.00153000		0.01822248
Commercial, Full	CF	1.980000	100%	0.03305112		0.00980000		0.04285112
Commercial, General	CG	1.980000	100%	0.03305112				0.03305112
Commercial, Prov. Tenant	CP	1.980000	100%	0.03305112		0.00880000		0.04185112
Commercial, Vacant	CR	1.980000	100%	0.03305112		0.00880000		0.04185112
Commercial, Vacant	CY	1.980000	100%	0.03305112		0.00980000		0.04285112
Landfill, Full	HF	1.000000	100%	0.01669248		0.00980000		0.02649248
Industrial, Shared	IH	3.265519	100%	0.04403936	0.05504920	0.00980000	0.01225000	
Industrial, Shared Vacant	IJ	3.265519	100%	0.04403936	0.05504920	0.00980000	0.01225000	
Industrial, Shared Excess	IK	3.265519	100%	0.04403936	0.05504920	0.00980000	0.01225000	
Industrial, Provincial Tenant	IP	3.265519	100%	0.04403936	0.05504920	0.00723902	0.00904878	



The Corporation of the Municipality of Red Lake

BY-LAW No. 19-2026

**BEING A BY-LAW TO AUTHORIZE THE ACQUISITION OF
LOTS 346, 347, 348 PLAN M355, RED LAKE (126 HOWEY STREET)**

WHEREAS under Section 9 of the Municipal Act, 2001, S.O. 2001, c. 25, as amended, a municipality has the capacity, rights, powers and privileges of a natural person to exercise its authority under this or any other Act; and

WHEREAS under Section 8(a) and (b) of the Municipal Act, 2001, S.O. 2001, c. 25, as amended, Section 8 shall be interpreted broadly to confer broad authority on municipalities, enabling them to govern their affairs as they consider appropriate and to enhance their ability to respond to municipal issues; and

WHEREAS the Council of The Corporation of the Municipality of Red Lake wishes to acquire these lands by exercising its first option to purchase contained in the Agreement of Purchase and Sale with Rugged Geomatics Inc., as authorized by By-Law No. 13-2021;

NOW THEREFORE the Council of The Corporation of the Municipality of Red Lake hereby **ENACTS AS FOLLOWS:**

1. **THAT** The Corporation of the Municipality of Red Lake and Rugged Geomatics Inc. shall enter into an Agreement of Purchase and Sale for the purchase of Lots 346, 347, and 348, Plan M355, Red Lake (126 Howey Street), and any ancillary documents necessary to give effect to the transaction.
2. **THAT** the Mayor and Clerk are hereby authorized and instructed to execute the said Agreement and Purchase of Sale and any ancillary documents necessary to give effect to the transaction and attach the corporate seal thereto.
3. **THAT** this By-Law shall come into force and take effect on the final passing thereof.

READ a FIRST and SECOND TIME this 19th day of May, 2026.

Fred Mota, Mayor

Christine Goulet, Clerk

READ a THIRD TIME and FINALLY PASSED this 19th day of May, 2026.

Fred Mota, Mayor

Christine Goulet, Clerk



MEMO

TO: Council
FROM: Olivia Benson, By-Law Enforcement Officer
DATE: May 19, 2026
SUBJECT: Vacant Buildings By-Law

CC: Michelle Hendry, CAO
Christine Goulet, Clerk

FILE: File No. (if applicable).

Further to Staff Report No. By-Law-2025-02 approved on December 15th, 2025, please find attached the Vacant Building By-Law for Council's consideration and approval. This By-Law establishes a foundational regulatory framework that addresses immediate needs. It has been reviewed by legal counsel and is designed to be scalable, allowing the Municipality to refine its approach as operational data is gathered and the long-term impacts of these new standards are observed. Set fines will be introduced at a later date.

Olivia Benson, By-Law Enforcement Officer



The Corporation of the Municipality of Red Lake

By-Law No. 20-2026

BEING A BY-LAW TO REGULATE VACANT BUILDINGS IN THE MUNICIPALITY OF RED LAKE

WHEREAS the *Municipal Act*, 2001, S. O. 2001, c. 25, s. 8, provides that the powers of a Municipality shall be interpreted broadly so as to confer broad authority on the Municipality to enable the Municipality to govern its affairs as it considers appropriate and to enhance the Municipality's ability to respond to municipal issues; and

WHEREAS the *Municipal Act*, 2001, S. O. 2001, c. 25, s. 9, provides that a Municipality has the capacity, rights, powers, and privileges of a natural person for the purpose of exercising its authority; and

WHEREAS the *Municipal Act*, 2001, S. O. 2001 c. 25, s. 11, gives the Municipality broad authority to pass By-Laws respecting the health, safety, and well-being of persons; and

WHEREAS the *Municipal Act*, 2001, S. O. c. 25, s. 128, provides that a local Municipality may prohibit and regulate with respect to public nuisances, including matters that, in the opinion of Council, are or could become or cause public nuisances; and

WHEREAS Council of The Corporation of the Municipality of Red Lake is of the opinion that vacant buildings that are not secured against unauthorized entry constitute public nuisances by attracting vandals and creating various safety hazards;

NOW THEREFORE the Council of The Corporation of the Municipality of Red Lake hereby **ENACTS AS FOLLOWS:**

1. DEFINITIONS

"Building Damaged by Fire" shall include a building partially or completely damaged by fire to the extent that it will not be inhabited until it has undergone repairs.

"By-Law Enforcement Officer" shall mean the By-Law Enforcement Officer of the Municipality and shall include a delegate or delegates thereof.

"Chief Building Official" shall mean the Chief Building Official of the Municipality and shall include a delegate or delegates thereof.

"Municipality" shall mean The Corporation of the Municipality of Red Lake and, where the context allows, shall include its agents and employees.

"Fire Chief" shall mean the Chief of the Red Lake Fire Rescue and shall include a delegate or delegates thereof.

"Fire Department" shall mean the Red Lake Fire Rescue.

"Officer" shall mean the Fire Chief, the Chief Building Official, a By-Law Enforcement Officer, and any other person appointed or designated by the Municipality to enforce the provisions of this By-Law.

- (c) An order, as referenced in section 4(a), may set out particulars on the acceptable method(s) of securing the vacant building, including a requirement to board. Where, in the sole discretion of the Officer, a specific method of securing the property, such as boarding in part or in whole, is required to ensure that the vacant property remains secured against unauthorized entry, the order may state this requirement.
- (d) An order, as referenced in section 4(a), may be served on the Owner in any of the following manners, and shall be deemed to have been served;
 - (i) On the day of delivery, if hand-delivered to the Owner;
 - (ii) On the fifth (5th) day after mailing, if sent by regular or registered mail to the Owner's last known address;
 - (iii) On the first business day after it was sent, if emailed to the Owner; or
 - (iv) On the day of posting, if posted in a conspicuous place at the site of the Vacant Building.
- (e) No Owner shall fail to comply with an order to secure a vacant building against unauthorized entry.

5. MUNICIPAL ACTION

- (a) Where an Owner:
 - (i) communicates, verbally or in writing, that they do not intend to comply with the order; or
 - (ii) fails to secure the building to the satisfaction of the Municipality by the deadline set out in the order;

the Municipality may cause the building to be secured against unauthorized entry.
- (b) Where, in the opinion of the Officer, allowing a vacant building to remain unsecured for even a short period of time presents an unacceptable safety risk, the Municipality may cause the building to be secured against unauthorized entry and no prior notice or order to the Owner shall be required. Notice of the action taken in these circumstances may be posted at the subject property or hand delivered to the Owner in a reasonable time thereafter.

6. INSUFFICIENT ACTION

Where an Officer finds that the measures taken by the Owner, pursuant to an order, are insufficient in keeping a vacant building secured against unauthorized entry, subsequent orders may be issued requiring additional measures to be taken by the Owner.

7. BUILDINGS DAMAGED BY FIRE

- (a) Every Owner shall ensure that a building damaged by fire is secured against unauthorized entry within twenty-four (24) hours of release of the relevant property by the authority having jurisdiction or, if the Fire Chief has granted an extension, by the deadline given by the Fire Chief.

READ a FIRST and SECOND TIME this 19th day of May 2026.

Fred Mota, Mayor

Christine Goulet, Clerk

READ a THIRD TIME and FINALLY PASSED this 19th day of May 2026.

Fred Mota, Mayor

Christine Goulet, Clerk



THE CORPORATION OF THE MUNICIPALITY OF RED LAKE

BY-LAW No. 21-2026

**BEING A BY-LAW TO AMEND BY-LAW NO. 65-2024, BEING A BY-LAW TO
ENTER INTO AN AGREEMENT WITH THE RED LAKE MINERS
THE COCHENOUR ARENA CONCESSION**

WHEREAS the Council of The Corporation of the Municipality of Red Lake passed By-Law No. 65-2024 on November 18th, 2024; and

WHEREAS the parties, by mutual consent and in accordance with the Agreement, deem it necessary to extend the term of the Agreement for an additional operating season, from September 2026 to April 2027;

NOW THEREFORE the Council of The Corporation of the Municipality of Red Lake hereby **ENACTS AS FOLLOWS:**

1. **THAT** the “term”, as mutually agreed by both parties, be extended for a further operating season, from September 2026 through April 2027.
2. **THAT** the “rent”, as mutually consented by both parties, for the term noted in Section 1, continue to be the sum of two hundred dollars (\$200.00) monthly plus HST, including utilities.
3. **THAT** all other conditions of the original agreement remain unchanged.
4. **THAT** By-Law No. 65-2024 is hereby amended.
5. **THAT** this By-Law shall come into force and take effect on the final passing thereof.

READ a FIRST and SECOND TIME this 19th day of May, 2026.

Fred Mota, Mayor

Christine Goulet, Clerk

READ a THIRD TIME and FINALLY PASSED this 19th day of May, 2026.

Fred Mota, Mayor

Christine Goulet, Clerk



THE CORPORATION OF THE MUNICIPALITY OF RED LAKE

BY-LAW No. 22-2026

**BEING A BY-LAW TO AMEND BY-LAW NO. 1930-14
WHICH REGULATES THE USE OF LAND AND LOCATION OF BUILDINGS,
AND STRUCTURES IN THE MUNICIPALITY OF RED LAKE**

WHEREAS the Municipality is in receipt of an application for an implementing zoning by-law amendment and has administered a public meeting in accordance with the Planning Act, R.S.O. 1990; and,

WHEREAS the proposed zoning by-law amendment conforms with the Municipality's Official Plan as approved; and,

WHEREAS Council deems it advisable to amend By-Law No. 1930-14 in accordance with the provisions of Section 34 of the Planning Act, Chapter P13, R.S.O. 1990;

NOW THEREFORE the Council of The Corporation of the Municipality of Red Lake hereby **ENACTS AS FOLLOWS:**

1. **THAT** Zoning By-Law No. 1930-14 as amended, is hereby further amended that by rezoning lands described legally as Lot 122, Plan M-355 from the Institutional (I) Zone to the Townsite Residential Density 1 Exception (R1-6) Zone as shown on Schedule A-1 attached hereto and forming part of this By-Law.
2. **THAT** Section 5.5 to By-Law No. 1930-14 as amended, is hereby further amended by adding the following new sub-section after the R1-5 Zone Exception:

R1-6 Zone Exception: 5 Church Street

On lands located at 5 Church Street and described legally as Lot 122, Plan M-355 and Zoned R1-6, the only permitted use shall be a multi-unit dwelling containing a maximum of two dwelling units.

Furthermore, notwithstanding sub-section 3.15 c), iv) and vii), in the R1-6 Zone, an accessory home occupation shall be a permitted use in the form of a yoga/dance studio subject to the following regulations:

- a) *Maximum Floor Area: 53 sq. m*
- b) *Maximum Number of Clients: 10*

Furthermore, in the R1-6 Zone the maximum number of on-site parking spaces shall be 8, which shall be located in the front yard.

3. **THAT** in all other respects the provisions of By-Law No. 1930-14 shall continue to apply.

4. **THAT** this By-Law shall come into force and take effect upon the final passing thereof.

READ a FIRST and SECOND TIME this 19th day of May 2026.

Fred Mota, Mayor

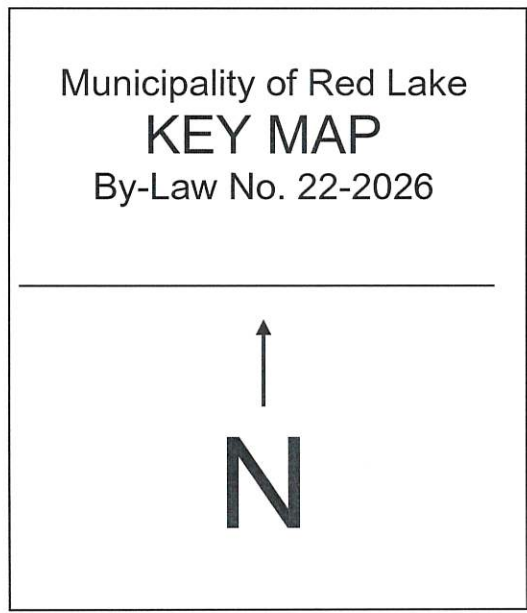
Christine G. Goulet, Clerk

READ a THIRD TIME and FINALLY PASSED this 19th day of May 2026.

Fred Mota, Mayor

Christine G. Goulet, Clerk

Schedule A
5 Church Street, Red Lake



Schedule B

Statement of Conformity to the Official Plan For the Municipality of Red Lake (By-Law 1937-14)

I, Christine Goulet, Clerk of the Municipality of Red Lake,
Have reviewed By-Law No. 22-2026 of the Municipality of Red Lake,
and I am of the opinion that this By-Law is conformity with
the Official Plan for the Municipality of Red Lake (By-Law 1937-14).

Christine Goulet, Clerk

May 19th, 2026



Staff Report

NO. CAO-2026-08

Department:	Administration	Prepared By:	Michelle Hendry, CAO
Report To:	Council	<input checked="" type="checkbox"/> Open Meeting	May 19, 2026
		<input type="checkbox"/> Closed Meeting	Meeting date.
	Committee of the Whole	<input type="checkbox"/> Open Meeting	Meeting date.
		<input type="checkbox"/> Closed Meeting	Meeting date.
Committee	<input type="checkbox"/> Any Meeting	Meeting date.	
Subject:	Update to Council – 2026 Grant Funding Applications		
Submitted By:	Michelle Hendry, CAO		
CAO Approval:	N/A		

A. Recommendation:

THAT the Council of the Corporation of the Municipality of Red Lake receives for information Staff Report NO. CAO-2026-08, Update to Council – 2026 Grant Funding Applications

B. Background:

The following provides an update on the 2026 grant funding applications:

Rayhill Beach Playground

Community Infrastructure Grant (Western Financial Group)

\$187,677.56

Funding Split: \$150,000 (Western Financial Group), \$37,677.56 (Municipality)

Status: Submitted in October 2025, responses were meant to be released in December 2025, no information received to date

Norseman Park, Phase 2

Rural Ontario Development Program (ROD)

\$453,511.19

Funding split \$158,728.92 (ROD), \$294,728.27 (Municipality)

Status: Review in process, the decision is expected to be made prior to the AMO conference in August 2026

Dock replacement Cochenour

NOHFC and FedNor

\$481,850

Funding Split: \$274,655 (NOHFC) and \$159,010 (FedNor), \$48,185 (Municipality)

Status: FedNor application phase one and two has been submitted and NOHFC phase one and two has also been submitted. MNR and Department of Fisheries permits in progress.

Arena Ice Surface Pad replacement

NOHFC

\$2,400,000

Funding Split: \$1,200,000 (NOHFC), \$1,200,000 (Municipality)

Status: In progress; the NOHFC approval is anticipated in the near future

Arena Renovations

NOHFC

\$4,000,000

Funding Split: \$2,000,000 (NOHFC), \$2,000,000 (Municipality)

Status: Phase one of the NOHFC application has been submitted and accepted. An RFP has been released for design services, and once the design work is complete and the determination has been made in respect of upgrades, the municipality will submit phase two of NOHFC Application

Industrial Park Feasibility Study (Hwy 105, south of Hwy 125, former proposed 'Solar Farm lands')

FedNor and NOHFC

\$300,000 (estimate)

Funding Split: FedNor estimates an 80% contribution from FedNor and 20% from the Municipality

Status: NOHFC application in progress, FedNor application has been submitted

AirSide Subdivision Industrial Park (construction)

FedNor

\$4,500,000 (Class D estimate from late 2025 to build and service the Subdivision)

Final costs to be determined after completion of the engineering and design work in Q3 2026),

Funding Split: The FedNor contribution will depend on the project and FedNor criteria however the municipality can expect at least a 25% contribution, but more common for FedNor is to allow for a 50% split for a project where there is no grant stacking

Status: Funding application for construction is currently in progress however it cannot be finalized until the design component is complete and the Municipal budget process allows for the needed Municipal contribution

Communication Tower

NOHFC

Costs are currently being determined

Status: Staff are gathering quotes and determining costs

REACH Facility / Arena

Build Communities Strong Fund (Direct Delivery stream with the Federal Government)

\$25,000,000 to \$40,000,000

Funding split: Cost sharing ratio to be determined when the Federal Government provides more information on the program

Status: Expression of interest in progress

Red Lake Water Pollution Control Plant upgrade

Build Communities Strong Fund (Direct Delivery stream with the Federal Government)

\$10,000,000 (final estimate of costs in progress)

Funding Split: Cost sharing ratio to be determined when the Federal Government provides more information on the program

Status: Expression of interest in progress

Red Lake Forcemain Project

Build Communities Strong Fund (Direct Delivery stream with the Federal Government)

\$10,000,000 (final estimate of costs in progress)

Funding split: Cost sharing ratio to be determined when the Federal Government provides more information on the program

Status: Expression of interest in progress

C. Financial Considerations and Budget Impact:

The financial impact and implications are noted above in the description for each funding application and have been appropriately budgeted for (or will be in future budgets where the project is to be scheduled for a future year)

D. Council Policy and Guidelines:

Not applicable.

E. The Municipality of Red Lake Strategic Plan:

5.2 Continue to identify criteria to prioritize infrastructure projects

6.1 Continue to evaluate options for provision of Municipal services

F. Alternatives:

No alternatives are recommended at this time.

G. Next Steps:

Staff continue to be vigilant in respect of seeking funding opportunities to support infrastructure renewal and construction.

Submitted By:



Michelle Hendry, Chief Administrative Officer



Staff Report

NO. CAO-2026-09

Department:	Administration	Prepared By:	Michelle Hendry, CAO and Jonathan Edwards, Economic Development Officer
Report To:	Council	<input checked="" type="checkbox"/> Open Meeting	May 19, 2026
		<input type="checkbox"/> Closed Meeting	Meeting date.
	Committee of the Whole	<input type="checkbox"/> Open Meeting	Meeting date.
		<input type="checkbox"/> Closed Meeting	Meeting date.
Committee	<input type="checkbox"/> Any Meeting	Meeting date.	
Subject:	A review of Economic Development Incentive Opportunities		
Submitted By:	Michelle Hendry, CAO Jonathan Edwards, Economic Development Officer		
CAO Approval:	N/A		

A. Recommendation:

THAT the Council of the Corporation of the Municipality of Red Lake receives for information Staff Report NO. CAO-2026-09, A review of Economic Development Incentive Opportunities; and

THAT Council request that Staff prepare an Economic Development Incentive Policy for consideration at a future Council meeting.

B. Background:

Economic development incentives are financial and technical tools used by governments and organizations to attract, retain, and expand business operations.

These incentives are designed to support businesses financially and operationally while promoting local economic growth. Those typically offered by local governments can vary widely depending on the project, location, and scope of investment. Incentives can be discretionary and may require that a business/developer demonstrate that, without the incentive, the project might locate elsewhere.

Staff undertook a review of a number of municipalities across northwestern Ontario for a comparison of economic incentives offered (Kenora, Dryden, Ear Falls, Machin, Fort Frances and Kirland Lake).

These comparisons have been compiled, and an overview is provided in ATTACHMENT A.

The following is the key findings by Municipality. This information was sourced through the respective Municipal websites and / or discussions with Municipal staff:

Kenora (City of Kenora):

Kenora's 2026 Community Improvement Plan (CIP) (municipality-wide) offers 16 grant streams. Highlights include

- Fee Rebates (50% of planning/building fees, max \$5K),
- Tax-Increment Grants (rebating municipal tax increases),
- Municipal Land Sales below market,
- Additional Residential Unit (ARU) Grants (50% up to \$10K per new unit), Multi-Unit Housing Grants (50% up to \$5K/unit plus \$10K per affordable unit)
- Multiple building improvement grants (façade up to \$25K, signage up to \$5K, landscaping \$15K, accessibility \$10K, energy efficiency \$10K).
- No specific DC incentives were noted.

Dryden (City of Dryden):

Dryden's 2019 CIP lists 14 programs. These include

- An Accessibility Grant (50% up to \$15K),
- Affordable/Seniors Study Grant (50% to \$5K),
- Brownfield Tax Assistance (defers/cancels tax on cleanup costs),
- Building Rehabilitation Grant (50% to \$15K),
- Landscaping/Parking Grant (50% to \$15K),
- Municipal Land Disposition (sale of city land below market),
- Public Art Grant (50% to \$5K),
- Signage Improvement (50% to \$4K),
- Tax-Increment Grant (5-year sliding), and
- an Urban Agriculture Grant (50% to \$2.5K). Each requires a detailed application and Council approval.

The Township of Ear Falls (Ear Falls):

Ear Falls has no municipal CIP or development charge incentives. Its Economic Development site notes "modern water/sewage plants and a variety of serviced lots" to attract industry, and it partners with the Chukuni CDC to offer business loans and support. No town-funded grant programs were found.

Township of Machin (Vermilion Bay, Eagle River and Minnitaki):

- Machin's 2024 CIP covers only the areas in it's 3 communities
- It authorizes Façade Grants (50% up to \$1,000) and Sign Grants (50% up to \$1,000),
- Municipal Fee Rebates (50% of permit fees up to \$1,000),
- A Tax Increment Grant (75%→25% over 3 years on municipal tax increase), and

- waivers of demolition and landfill fees.
- Application is via the CIP with Council discretion.

Town of Fort Frances:

Official materials are sparse; however the Rainy River Future Development Corporation (serving Fort Frances) provides loans/guarantees up to \$150K and business planning assistance. Fort Frances's older plans mention façade grants, but no current CIP details were found.

Town of Kirkland Lake:

Kirkland Lake's 2019 CIP is very detailed. It offers:

- A Building Conversion Grant (\$10/sq.ft for new space, max \$5K),
- A Renovation Grant (50% to \$5K),
- A Façade Grant (50% to \$5K), and
- Tax Increment Rebates (100%→25% over 4 years).
- Full rebates for planning fees and 50% off building permit fees (to \$1K)
- 100% of sign permit and demolition fees (up to \$500-\$1,000).
- 50% rebates on landfill fees
- Up to 90% off the sale price of municipal land
- Grants for design/feasibility studies (50% to \$2K, \$5K for environmental). Kirkland Lake allocates ~\$50K/year in their annual budget for these expenses

C. Background: Financial Considerations and Budget Impact

The financial impact and implications will vary for the Municipality depending on the incentive.

D. Council Policy and Guidelines:

Not applicable.

E. The Municipality of Red Lake Strategic Plan:

- 3.1 Support business organizations
- 3.2 Develop business investment strategy
- 3.3 Increase utilization of Community Improvement Plan
- 4.3 Stimulate multi-unit seniors assisted housing initiatives
- 4.6 Facilitate housing development

F. Alternatives:

No alternatives are recommended at this time.

Council may consider opportunities that best fit the development environment of Red Lake, to encourage housing, commercial and industrial and in general, solid business opportunities to assist with the growth potential of Red Lake.

Submitted By:


Michelle Hendry, Chief Administrative Officer


Jonathan Edwards, Economic Development Officer

ATTACHMENT A

Economic Incentives, comparisons with Municipalities

ECONOMIC DEVELOPMENT INCENTIVE - COMPARISONS

ATTACHMENT A

Incentive Type	RRFDC - Rainy River Futures Development Corporation				CIP - Community Improvement Plan				CIPA - Community Improvement Project Area					
	RED LAKE	IGNACE	KENORA	DRYDEN	EAR FALLS	MACHIN	FORT FRANCIS	KIRLAND LAKE	CPTEd - Crime Prevention Through environmental design	DC - Development Changes				
CIP / Project Area	Municipality-wide CIP with 8 incentive programs.	Municipality-wide CIP with 6 incentive programs.	Municipality-wide CIP with 16 incentive programs	City-wide CIP with 14 incentive programs	No CIP; partners with dev. Corp	Township CIP covers Eagle River, Minnitski, and Vermilion Bay areas	Has CIP (details not fully online, CIP being rewritten); RRFDC active	CIP in downtown area with 7 incentive programs						
Tax-Increment Financing	5-year TIEG: 100% → 80% → 60% → 40% → 20% (primary CIPA only)	4-year TIEG: 100% → 75% → 50% → 25%	5-year TIEG: 100% → 80% → 60% → 40% → 20%	5-year TIEG: 100% → 80% → 60% → 40% → 20%	No property tax base or program	3-year TIEG: 75% → 50% → 25%	Not stated, likely no formal TIF program	4-year TIEG: 100% → 75% → 50% → 25%						
Fee Rebates/Deferrals	50% rebate of planning/building permit fees (max \$1,000 per project)	Up to 100% of planning fees (CPA, ZBL amendment, Minor Variance, demolition); building permit fees not explicitly included	50% rebate of planning/building fees (max \$5,000)	No municipal rebate program	No municipal rebates program	50% rebate of permit fees (max \$1,000)	Not stated, likely no free rebates/deferrals in CIP	100% planning; 50% building fee rebate (max \$1,000)						
Grants: Building / Façade	Façade/Signage/Landscape (50%, max \$3,000-\$5,000); Building & Accessibility (50%, max \$3,000-\$5,000); Commercial/Housing Conversion (\$20/sq.ft, max \$5,000); Design & Study Grant (50%, max \$1,500); Parking Optimization (50%, max \$1,000)	Façade Improvement (50%, max \$5,000); Signage Improvement (50%, max \$2,500); Accessibility Grant (50%, max \$2,500)	Façade (50%/\$25,000), accessibility/CPTEd/energy (50%/\$10,000), signage (50%/\$5,000), landscaping (50%/\$15,000)	Accessibility (50%/\$15K), affordable studies (50%/\$5K), renovation (50%/\$15K)	No grant programs listed	Façade (50%/\$1,000), signage (50%/\$1,000); also ARU/unit-unit grants (50%/\$10,000 & +\$10,000 bonus)	CIP has facade grants, details not specified online	Building Conversion grant (\$10/sq.ft up to \$5,000); Renovation grant (50%/\$5,000); Façade (50%/\$5,000); total grant 10,000						
Land Write-Down/Leasing	The municipality does not offer land write-down/leasing	The Municipal Land Disposition Program permits surplus municipal lands to be sold at up to 90% below market value (building permit required within 2 years)	Municipal surplus land disposition program permits below market value sale in the CIP	Municipal surplus land disposition program permits below market value sale in the CIP on properties under development agreements	The municipality does not offer land write-down/leasing	Municipal surplus land disposition program permits below market value sale in the CIP	The municipality does not offer land write-down/leasing	The CIP permits the sale of town land for up to 90% below market rates						
Brownfield/Env. Grants	Yes - Brownfield Financial Tax Incentive Program: cancellation of municipal (and potentially education) taxes during remediation period (primary CIPA, Phase II ESA required)	Brownfield Tax assistance, deferral or cancel. all brownfield property tax during the rehabilitation or development period	No brownfield grants in CIP	Yes - Brownfield Tax Assistance (deferrals/cancel municipal tax/increase during remediation)	No brownfield grants in CIP	No brownfield grants in CIP	No brownfield grants in CIP	No brownfield grants in CIP						
Other (Fees/Zoning)	N/A	N/A	N/A	N/A	N/A	N/A	N/A	Sign/Demo Fee Waivers (100%); Landfill rebate 50%						